

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding				Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	
<b>LAUNCH INITIATIVE - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, INCREASE CITIZEN PARTICIPATION, INCREASE COLLABORATION AND GIVE THE PUBLIC A MORE ACTIVE VOICE IN GOVERNMENT POLICYMAKING</b>							X					
<b>Strategic Action: Endorse EITI</b>	<b>Buy-in is necessary from all participating agencies</b>		<b>Government Oversight of the EITI Process</b>			<b>Sept. 2011 - Jan. 2012</b>	X					
		Announce Commitment	On September 20, 2011 President Obama in a public statement announced the US Commitment to EITI and our intentions to become a compliant country.	White House (1)	Promote open government and transparency in the United States	20-Sep-11	X					
		Appoint senior official to lead USEITI	Rhea Suh was designated as the Senior official responsible for the oversight and implementation of USEITI. As of Oct. 1, 2014 Kris Sarri is the Senior official responsible for the oversight and implementation of USEITI.	White House (1)	Proceed in an efficient and practical manner that maintains momentum	25-Oct-11	X					
		Commitment to work with civil society and industry	The Department of the Interior established a FACA committee to Advise the Federal government in implementing USEITI thereby promoting transparency, participation and collaboration.	DOI (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	25-Oct-11	X					
		DOI Assessment & Education	Inform potential collaborators and participants with baseline information	DOI (2)	Proceed in an efficient and practical manner that maintains momentum	Nov. 2011 - Jan. 2012	X					
		Initial Stakeholder Outreach	On January 22, 2012 the Department of the Interior issued a Federal Register notice asking for comments on EITI from the general public, giving them a more active voice in government policymaking.	DOI (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Nov. 2011 - Jan. 2012	X					
		Implementation Planning	Manage process in a timely manner	DOI (2)	Proceed in an efficient and practical manner that maintains momentum	Nov. 2011 - Jan. 2012	X					
		Meet with the International Secretariat	Representatives from the US met with the International Secretariat.	DOI (2)		Nov. 2011 - Jan. 2012	X					
<b>Strategic Action: Conduct a Stakeholder Assessment</b>	<b>Fruitful participation from all sectors is necessary for a balanced assessment</b>		<b>Create the environment for stakeholder engagement and participation in the EITI process</b>		<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	<b>Feb. 2012 - July 2012</b>	X					
		Public Outreach & Education	Public outreach performed by DOI staff to increase citizen participation.	DOI (3)		Feb. 25-April 9, 2012	X					
		Review Public Comment	Review of public comments performed by DOI	DOI (1)		April 9 - May 18, 2012	X					
		Draft Assessment	Assessment drafted by DOI, including comments from the general public to ensure they have a more active voice in government policymaking.	DOI (3)		18-May-12	X					
		Public Outreach & Comment	Additional public outreach on the draft assessment	DOI (3)		May 18- June 29, 2012	X					

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<b>Strategic Action: Establish the MSG</b>	<b>CBI Analysis</b>	Final Assessment	Final Assessment drafted	DOI (3)		10-Jul-12	X					
			<b>MSG Governance and Functioning</b>		<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	July 2012 - Dec. 2012	X					
		Charter Multi-Stakeholder Group	Secretary Salazar signed the MSG charter on July 24, 2012.	DOI (3)		24-Jul-12	X					
		Call for Nominations	July 26, 2012 DOI released a press release asking for membership nominations for USEITI, ensuring that all three sectors have an active voice in the government policy making.	DOI (2)		July 26- Oct. 11, 2012	X					
		Stakeholder Outreach	Outreach by DOI staff to encourage all sectors including state and tribal partners to self-nominate.	DOI (3)		July 26- Oct. 11, 2012	X					
		Review Nominees	DOI staff and the White House reviewed and vetted members.	DOI & White House (4)		Oct. 11-Dec. 20, 2012	X					
		Appoint Members	Secretary Salazar appointed members to the USEITI MSG on December 21, 2012	DOI (1)		21-Dec-12	X					
<b>APPLY FOR EITI CANDIDACY - NATIONAL OBJECTIVES: IMPROVE MANAGEMENT OF PUBLIC RESOURCES, INCREASE GOVERNMENT TRANSPARENCY, INCREASE CITIZEN PARTICIPATION</b>												
<b>Strategic Action: Hold Regular Candidacy Application Subcommittee Meetings</b>	<b>Encourage full sector participation in the application drafting process</b>		<b>Create the environment for stakeholder participation and collaboration in the EITI Process</b>	<b>Candidacy Application Subcommittee (18)</b>		<b>Weekly from March 8, 2013 - April 3, 2014</b>	X					
		Define scope and materiality	The Subcommittee established the scope and materiality for USEITI and presented their recommendation to the full MSG. Defining scope and materiality will increase government transparency.	Candidacy Application Subcommittee (18)		June - July, 2013	X					
		Develop Candidacy Application	Subcommittee drafted a candidacy application for review and approval by the full MSG.	Candidacy Application Subcommittee (18)		12-Dec-13	X					
		Review Terms of Reference & Timeline	TOR reviewed in MSG meeting	DOI & MSG (54)	Promote open government and transparency in the United States	13-Feb-13	X					
		Continue Review of TORs	Continued review of TOR in MSG meeting	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	11-Apr-13	X					
		Continued review of Timeline	DOI staff revised timeline after receiving feedback from the EITI International Secretariat	DOI (3)	Proceed in an efficient and practical manner that maintains momentum	March 2014-May 2014	X					
		Adopt Terms of Reference, Discuss Scope and Legal Considerations	Terms of Reference for USEITI adopted by MSG in the May 1-2, 2013 meeting	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	May 1-2, 2013	X					
		Discuss Scope/Materiality, Decide Timeline & Adapted Implementation for States	Discussion at the MSG will increase citizen participation.	DOI & MSG (54)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	June 12-13, 2013	X					
		Decide Scope/Materiality, Discuss Adapted Implementation for Tribes and Outreach	At the July 23-24, 2013 MSG decisions on Scope/Materiality are reached and Adapted implementation for Tribes is discussed	DOI & MSG (54)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	July 23-24, 2013	X					

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		Review and Approve Draft Application for Public Comment	Application was readied for public comment creating an environment for stakeholder engagement.	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	10-Sep-13	X					
		Obtain Input from International Secretariat on Draft Application		DOI & MSG (1)	Timely apply for candidacy and achieve EITI compliance	October 1-2, 2013	X					
		Develop the Country Work plan	DOI staff developed timeline for implementation	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	May 2013- August 2013	X					
		Prepare the EITI Application	DOI staff and the MSG prepared the Application for submittal.	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	Fall 2013	X					
		Apply for EITI Candidacy	The United States was accepted as a candidate country on March 19, 2014 by the EITI board	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	1-Dec-13	X					
<b>ESTABLISH UNITED STATES EITI NATIONAL SECRETARIAT - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION</b>												
<b>Strategic Action: Staffing**</b>	<b>Furloughing of the federal workforce in FY 2014 severely impacted USEITI staffing.</b>											
		Develop a staffing and funding plan to support a DOI-based National USEITI Secretariat	Supports a sustainable USEITI	DOI (4)	Minimize administrative complexity and cost of the program	FY 2013	X					
		Design, establish and maintain permanent USEITI Website	Maintaining <a href="http://www.doi.gov/eiti/index.cfm">http://www.doi.gov/eiti/index.cfm</a> thereby enhances public access to information and increases transparency and maintaining useiti.doi.gov	USEITI Secretariat (4)	Provide relevant information for the American public regarding the USEITI and MSG public meetings	Ongoing						
		Support the work of the USEITI MSG and its supporting Subcommittees and Work Groups	Maintains a collaborative environment and promotes stakeholder participation	USEITI Secretariat (4)		Ongoing						
		Publish an Annual USEITI Activity Report	Documentation of annual USEITI implementation activities supports a sustainable USEITI	MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable information that is accessible and user-friendly	Annually						
<b>COMMUNICATION, OUTREACH AND ENGAGEMENT - NATIONAL OBJECTIVES: INCREASE COLLABORATION, CITIZEN PARTICIPATION AND ENHANCE PUBLIC ACCESS TO INFORMATION</b>												
<b>Strategic Action: Hold Regular MSG Meetings</b>	<b>Open and public meetings with sufficient notification to the general public</b>		<b>Public Debate</b>	<b>MSG &amp; USEITI Secretariat (54)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	<b>Ongoing</b>		<b>\$90,000-\$120,000</b>	<b>\$90,000-\$120,000</b>	<b>\$90,000-\$120,000</b>	<b>\$90,000-\$120,000</b>	<b>DOI</b>
		MSG Meetings during 2013	Defined scope and materiality and applied for EITI candidacy	MSG & USEITI Secretariat (54)		Feb. 13, April 11, May 1-2, June 12-13, July 23-24, Sept. 10, Nov. 5-6, Dec. 11-12, 2013	X					
		MSG Meetings during 2014	Major Outcomes of the MSG, was outreach to States and Tribes, hiring the IA, developing and deploying the Data Pilot, Developing and agreeing on the TOR for the IA, agreeing on a State Opt-in process, and agreeing on the content of the contextual narrative	MSG & USEITI Secretariat (54)		April 23-24, June 10-11, Sept. 9-11, and Dec. 10-11, 2014	X					
		MSG Meetings during 2015		MSG & USEITI Secretariat (54)		February 24-25, 2015; May 20-21, 2015; September 16-17, 2015 and December 15-16, 2015						
		MSG Meetings during 2016		MSG & USEITI Secretariat (54)		March 8-9, 2016; June 28-29, 2016 and November 15-16, 2016						

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		MSG Meetings during 2017		MSG & USEITI Secretariat (54)		TBD						
<b>Strategic Action: Provide Neutral Facilitator Support</b>	<b>Ensure a neutral environmental for multi-sector collaboration</b>		<b>Public Debate</b>	<b>Consensus Building Institute (3)</b>	<b>Conduct effective stakeholder and public engagement</b>			\$120,000-\$150,000	\$120,000-\$150,000	\$120,000-\$150,000	\$120,000-\$150,000	DOI
<b>Strategic Action: Hold Regular Communications Subcommittee Meetings</b>			<b>Public Debate</b>	<b>Communications Subcommittee (14)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	Ongoing from November 18, 2013						
		Develop Annual Outreach and Communications Plans for USEITI		Outreach and Communications Subcommittee and MSG (54)		Ongoing						
<b>Strategic Action: Hold Regular State &amp; Tribal Outreach Meetings</b>			<b>Public Debate</b>	<b>State and Tribal Opt-in Subcommittee (14)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	June 26, 2014 - Ongoing		\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	DOI
		Research State and Tribal government to determine entities that are a good fit for EITI	The Committee presented at the June 11th meeting the states and tribes which it felt represented the most opportunity for EITI in terms of revenue and commodities.	State and Tribal Opt-in Subcommittee (14)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	11-Jun-14	X					
		Compile publicly available State revenue data for states deemed a high priority to EITI	The subcommittee collected detailed data to determine the amount of publicly available data that is currently available.	State and Tribal Opt-in Subcommittee (14)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	Sept. 10-11, 2014	X					
		Draft a letter to State Governor's	The subcommittee drafted a letter to be submitted to the MSG and sent through DOI approvals	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	1-Aug-14	X					
		Draft a Dear Tribal Leader Letter to inform Tribal community of USEITI progress	From the dear Tribal Leader Letter process USEITI added an MSG member from the tribal community	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	28-Jul-14	X					
		Hold State & Tribal outreach subcommittee meeting in a targeted field location to gain participation from key States and Tribes	Logistically and with available budget we could not do this.	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	FY 2015	X					
		Outreach to counties highlighted in the county write-ups	USEITI Secretariat contacted all highlighted counties through and email and personal phone calls/telecons to ensure that that county input was considered in the narratives	USEITI Secretariat (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	July-August 2015	X					

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		Targeted outreach to key States	<ul style="list-style-type: none"> <li>The Government and Civil Society CO Chairs met with a North Dakota representative. As a result of the meeting Montana opted in to USEITI.</li> <li>The Secretary of the Interior sent letters to 18 key extractive State Governors.</li> <li>The State of Alaska attended and spoke at the May 2015 MSG meeting.</li> </ul>	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	ongoing						
<b>Strategic Action: Conduct Public Outreach</b>	Limited interest prior to the first USEITI report		<b>Public Debate</b>	<b>MSG, &amp; Comm. Subcommittee (25)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of USEITI implementation, industry contributions to the U.S. treasury and communities and opportunities for public engagement</b>	<b>FY2013 &amp; FY2014</b>		<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>DOI</b>
		Develop a Communication, Outreach and Engagement Plan	DOI with assistance from the MSG developed a communications plan to ensure effective public engagement	DOI & MSG (10)		FY 2013	X					
		New Orleans Public Meeting	New Orleans outreach conducted on Sep. 24, 2013	DOI & MSG (3)		24-Sep-13	X					
		Houston Public Meeting	Houston outreach conducted on Sep. 24, 2013	DOI & MSG (3)		24-Sep-13	X					
		Public Webinar	Public webinar outreach conducted on Oct. 2, 2013	DOI & MSG (3)		2-Oct-13	X					
		Pittsburg Public Meeting	Pittsburg outreach conducted on Oct. 10, 2013	DOI & MSG (3)		10-Oct-13	X					
		Denver Public Meeting	Denver outreach conducted on Oct. 22, 2013	DOI & MSG (3)		22-Oct-13	X					
		Anchorage Public Meeting	Anchorage outreach conducted on Oct. 23, 2013	DOI & MSG (3)		23-Oct-13	X					
		EIA Energy Conference Washington, DC	DOI staff that attended the EIA conference handed out fact sheets and informed Government partners on the progress of EITI	DOI & MSG (3)		July 14-15, 2014	X					
		IMCC Conference	Outreach was conducted by USEITI to attending states.	DOI & MSG (3)		October 15-17, 2014	X					
		Interstate Oil and Gas Compact Commission Conference	USEITI members conducted outreach to attendees of the conference	DOI & MSG (3)		20-Oct-14	X					
		STRAC Meeting	USEITI members conducted outreach to state and tribal attendees of the meeting	DOI & MSG (3)		November 4-5, 2014	X					
		Engage public through social media	Communications subcommittee developed a social media communications plan geared at engaging and informing the public on USEITI	Comm. Subcommittee & USEITI Secretariat (12)		21-Jul-15	X					
		Conduct Communication/Outreach around the Initial USEITI Report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2014, 2015, 2016						
		Seek public and stakeholder feedback on the initial report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2016						

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		Conduct Communication/Outreach around the second USEITI Report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2016, 2017						
		Seek public and stakeholder feedback on the second report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2017						
<b>Strategic Action: Conduct Federal Outreach</b>	<b>Limited interest prior to the first USEITI report</b>		<b>Public Debate</b>	<b>MSG, &amp; Comm. Subcommittee (25)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	<b>FY2014</b>						
		Conduct Congressional Outreach	Informed Congressional House Natural Resources Subcommittee on USEITI promotes Legislative Branch support for USEITI implementation	MSG (10)		13-Feb-14	X					
		Outreach to Senate Committee on Energy and Natural Resources	Informed Congressional Senate Committee on Energy and Natural Resources on USEITI promotes Legislative Branch support for USEITI implementation	MSG (4)		March 2014-April 2014	X					
		Outreach to personal staff of relevant Senate and House committee members	DOI conducted targeted outreach to relevant congressional members and staff	DOI (4)		March 2014-April 2014	X					
		Congressional and State outreach to increase awareness of USEITI	DOI performed a outreach campaign to all congressional offices and the Hall of States to provide awareness to all lawmaker on USEITI	DOI (4)		Jun-15	X					
		Outreach to Congressional Research Service	Informed Congressional Research Service to promote dissemination of information regarding value of USEITI implementation	MSG (4)		10-Mar-14	X					
<b>Strategic Action: Conduct Industry Outreach</b>	<b>Company reporting of revenues to federal government is voluntary, and there may be limited interest</b>			<b>Comm. Subcommittee, Co Chairs, &amp; DOI (20)</b>		<b>January 2015-TBD</b>						
		Work with Industry partners to verify and edit where needed to payor code consolidation work	DOI sent the letter to payors on June 30th, 2014, informing and requesting feedback from industry regarding payor consolidation	DOI & Industry (5)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	30-Jun-14	X					
		Inform those companies that will be reconciling and provide them with additional information on USEITI	The Secretary of the Interior sent a letter to the CEO of every reconciling company encouraging their participation in USEITI through reconciliation	Comm. Subcommittee, Co Chairs, & DOI (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Nov-14	X					
		Follow up to dear reconciler letter from USEITI Industry associations	To encourage participation and enhances the publics access to the most complete set of data association members reached out to the reconciling companies to further inform them and encourage their participation	Industry MSG members (7)		Nov-14	X					

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		Outreach through webinar to Industry for participation of companies within threshold.		MSG, & Comm. Subcommittee (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	January 2015-February 2015	X					
		IA to reach out to reconciling companies regarding the webinar, reporting template, and reconciliation	IA and DOI conducted two webinars in March of 2015 to engage Industry on how to report and encourage reporting	DOI & IA (6)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-14	X					
		Work with Industry to develop broader 2015 stakeholder engagement plan		Comm. Subcommittee (10)		FY 2015	X					
		Communicate to Industry partners about the release of the first USEITI report		Industry MSG members (14)		Late FY2015						
<b>Strategic Action: Conduct Subnational and Tribal Outreach</b>	<b>Limited interest prior to the first USEITI report</b>		<b>Public Debate</b>	<b>MSG, Comm. Subcommittee, &amp; State &amp; Tribal Opt-in Subcommittee (25)</b>	<b>Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities</b>	<b>FY2014</b>		<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>\$40,000-\$110,000</b>	<b>DOI</b>
		STRAC Meeting	Outreach to STRAC membership conducted on Oct. 23, 2013			23-Oct-13	X					
		Meeting w/the Three Affiliated Tribes				TBD						
		Increase Tribal participation on the MSG	<ul style="list-style-type: none"> <li>Currently Shoshone Arapaho holds a seat on the MSG</li> <li>USEITI Secretariat has received nominations from the Blackfeet and Choctaw Tribes to join USEITI's MSG</li> </ul>			Jul-15	X					
<b>PRODUCE INITIAL USEITI REPORT - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION, IMPROVE MANAGEMENT OF PUBLIC RESOURCES</b>												
<b>Strategic Action: Hold Regular Implementation Subcommittee Meetings</b>			<b>Public Debate</b>	<b>Implementation Subcommittee (25)</b>		<b>May 14, 2014 - Ongoing</b>						
		Develop Contextual Narrative Outline for first USEITI Annual Report	The Contextual Narrative Workgroup created a narrative outline that will be submitted to the full MSG	Contextual Narrative Workgroup (6)		Sept. 9-10, 2014	X					
		Update USEITI Annual Workplan	The Workplan Workgroup has redeveloped the Workplan to meet the new EITI guidance and will submit the Workplan to the full MSG.			Sept. 9-10, 2014	X					
		Develop mechanics of gathering and reporting on tax data	IRS identified form 8821 for industry to uses for tax reconciliation purposes			42064	X					
		Develop a matrix for meeting the new EITI requirements	Implementation Subcommittee developed matrices for meeting new requirements in subcommittee	MSG & USEITI Secretariat (6)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X					
		Agree on the procedures for preparing contextual information (Requirement 3.2 through 3.12)	Subcommittee report outs and observations at the June 10-11, 2014	MSG, & Implementation Subcommittee (30)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X					

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		Develop a Process for Tribes and Subnational (State, County, etc.) Governments to Opt-In to USEITI	States have begun providing points of contact to collaborate on State publicly available extractives information. Montana has opted in through a letter from a state official	MSG & State & Tribal Opt-In (25)	Lead by example, in the U.S. and internationally	2015	X					
		Finalize scope & materiality - determine the entities (government and industry that are required to report)	Scope: Oil, Gas (including NGLs), Coal, Geothermal, Onshore & Offshore Renewables, Other Leasable Minerals, Non-Fuel (Hardrock) Minerals, and Other (as reported to ONRR) Materiality: Reconciled- 50 million (80%) in revenue first report, 20 million (90%) in revenue second report; Unilateral Disclosure- DOI will disclose within the parameters of the law all companies with revenue over \$100,000	MSG, & Implementation Subcommittee (54)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X					
		Develop the reporting template for government agencies and extractive industries	Government reported to the IA through a consolidated sheet provided by ONRR	IA	Lead by example, in the U.S. and internationally	Dec-14	X					
		Agree on the Accounting Period Covered	The accounting period will be calendar year	MSG, & Implementation Subcommittee (54)	Proceed in an efficient and practical manner that maintains momentum	Sep-14	X					
		Discuss process for inclusion of forestry		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16						
		Discuss options to include project-level reporting		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16						
		Define beneficial use in the United States		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16						
<b>Strategic Action: DOI request information collection approval under Paperwork Reduction Act</b>	<b>Company reporting of revenues to federal government is voluntary</b>		<b>Removes impediments to extractive company voluntary reporting</b>	<b>DOI</b>		<b>Feb-15</b>						
<b>Strategic Action: Data Pilot</b>	<b>Multiple data sources with differing definitions with regard to data and verbiage</b>		<b>Data accessibility &amp; reliability</b>			<b>Dec-14</b>						
		Create a ONRR Internal Working Group to Pilot a Unilateral Disclosure Report (UDR) of ONRR Revenue Data by Company	On January 17, 2014 ONRR created and IWG for the purpose of creating a pilot ONRR Report of the Unilateral Disclosure of the ONRR Revenue Data	DOI (4)		17-Jan-14	X					
		Consolidate payor codes at a parent company level	ONRR staff created a consolidated payor list using LexisNexis, company websites, and institutional knowledge	DOI (4)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-14	X					
		Create a Initial UDR report for the consolidated parent companies	ONRR staff created a UDR report for review by the MSG in the April 22-23, 2014 meeting	DOI (4)		April 22-23, 2014	X					

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								FY 2014	FY 2015	FY 2016	FY 2017		
<b>Strategic Action: On-line Natural Resources Revenue Data Portal</b>	<b>Creating meaningful and accessible extractives commodities revenue information for public access</b>		<b>Public access to information and government transparency</b>						\$300,000-\$400,000	\$400,000-\$500,000	\$400,000-\$500,000		DOI
		Create a mock-up online data portal for information on natural resources revenue on Federal lands	ONRR Staff created a mock-up online data portal for review by the MSG in the April 22-23, 2014 meeting	DOI (4)		April 22-23, 2014	X						
		DOI leadership will "In reach" to other DOI Bureaus (BLM, BOEM, BESEE, and OSMRE) for participation in the initial data portal and the initial EITI report	ONRR leadership had high level discussions with other Bureau Directors about the USEITI Data Portal and the first annual USEITI report	DOI (4)	Proceed in an efficient and practical manner that maintains momentum	May 2014- December 2014	X						
		Develop fully functioning data portal collaborating with stakeholders and other federal agencies	The data portal enhances access to information and improves the management of public resources.	DOI and General Services Administration (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-14	X						
		Deploy data portal with revenue visualizations and ONRR unilateral data disclosure	Unprecedented level of government disclosure of payments to the federal government by extractive companies	DOI and General Services Administration (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-14	X						
		Continued development of useiti.doi.gov	Through out 2015 and moving forward the portal had been greatly enhanced making much of the 2015 report online and interactive.	DOI and General Services Administration (8)		Ongoing							
<b>Strategic Action: Hire Independent Administrator/Publish USEITI Report***</b>	<b>Employ federal acquisition process to hire Independent Administrator</b>		<b>Lessons Learned and Follow up on Recommendations</b>					\$200,000-\$375,000***	\$400,000-\$750,000	\$900,000-\$1,088,000	\$900,000-\$1,088,000		DOI
		Publish a request of information (RFI) regarding the Independent Administrator	USEITI Secretariat published a request of information (RFI) on February 18, 2014, regarding the Independent Administrator	USEITI Secretariat (4)	Proceed in an efficient and practical manner that maintains momentum	18-Feb-14	X						
		Prepare Statement of Work for a third-party Independent Administrator to produce the initial USEITI report	Subcommittee recommendations of IA TOR provided and accepted by full MSG at the April 2014 meeting	MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	April 23-24, 2014	X						
		Issue a contract with a third-party Independent Administrator to produce the initial USEITI report		USEITI Secretariat (4)	Proceed in an efficient and practical manner that maintains momentum	1-Aug-14	X						
		Independent Administrator to develop a quality control plan		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	1-Sep-14	X						
		Independent Administrator to develop a Program management plan		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	1-Sep-14	X						
		Monthly Status report from third party Independent Administrator (monthly)		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	10th of every month starting Oct. 10, 2014							
		Independent Administrator to issue Draft Inception Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	3-Nov-14	X						
		Independent Administrator to issue Final Inception Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	1-Jan-15	X						

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding				Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	
		Independent Administrator to develop a data collection and reconciliation plan		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	5-Jan-15	X					
		Independent Administrator to develop online data/contextual report plan		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	2-Feb-15	X					
		US Government agencies and extractive industries report to the third-party Independent Administrator		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- May 2015	X					
		Subnational data provided to the Independent Administrator for inclusion into the initial USEITI report		Subnational (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- May 2015	X					
		Develop county narratives	IA with the help of a work group developed 12 county write ups highlighting targeted commodities	IA (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Aug-15	X					
		Industry data provided to Independent Administrator for inclusion into the initial USEITI report		Industry (60)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- July 2015	X					
		Independent Administrator prepares the reconciliation Report and identifies discrepancies in government and company reported material revenues		DOI, Treasury, Extractive Industries (20)	Proceed in an efficient and practical manner that maintains momentum	1-Jul-15	X					
		Unilateral Disclosure: US government agencies report all payments/revenue as part of the EITI report to be prepared by the Independent Administrator		DOI, Treasury (20)	Lead by example, in the U.S. and internationally	1-May-15	X					
		Independent Administrator prepares the initial Draft USEITI Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	3-Aug-15	X					
		Award the second task order for the Independent Administrator		USEITI Secretariat	Proceed in an efficient and practical manner that maintains momentum	Sep-15						
		Independent Administrator prepares 2nd draft of USEITI Report		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Oct-15						
		MSG approves Final USEITI Report	Increasing government transparency	MSG (54)	Proceed in an efficient and practical manner that maintains momentum	Dec-15						
		Publish/disseminate the initial USEITI Report		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-15						
		Final program report and debriefing		MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	Jan-16						
PRODUCE ANNUAL USEITI REPORTS- NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION												DOI

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding				Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	
		Develop a work plan to address any recommendations presented in the initial USEITI report or provided by stakeholders		MSG & USEITI Secretariat (54)		FY 2016						
		Evaluate/renew the contract with the third-party Independent Administrator		MSG & USEITI Secretariat (54)		FY 2016						
		US Government agencies and extractive industries report to the third-party Independent Administrator		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2016						
		Independent Administrator prepares the reconciliation Report and identifies discrepancies in government and company reported material revenues		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2016						
		Unilateral Disclosure: US government agencies report all payments/revenue as part of the EITI report to be prepared by the Independent Administrator		DOI, Treasury (20)	Lead by example, in the U.S. and internationally	FY 2016						
		The third-party Independent Administrator prepares the second US EITI report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	FY 2016						
		Publish/disseminate the second USEITI Report		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017						
		Publish Annual USEITI Activity Report		MSG & USEITI Secretariat	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Annually						
<b>VALIDATE IMPLEMENTATION AND PROGRESS OF USEITI PROGRAM- NATIONAL OBJECTIVES: IMPROVE MANAGEMENT OF PUBLIC RESOURCESINCREASE GOVERNMENT TRANSPARENCY</b>												<b>DOI</b>
		Work with International Secretariat regarding independent validator to		MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	FY 2016						
		Publish and disseminate the USEITI validation report		Validator (10)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017						
		Respond to the validator's assessment and develop a work plan to address any concerns or recommendations		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017						
								\$580,000 - \$985,000	\$1,080,000- \$1,760,000	\$1,680,000- \$2,198,000	\$1,680,000- \$2,198,000	<b>DOI</b>

\*Funding Source: ONRR's EITI Allocation. The allocation for EITI is derived from ONRR's annual appropriated funds. This iteration of the work plan does not incorporate the costs to other Federal agencies and other sectors.

\*\* Due to the constrained budget environment under sequestration, the USEITI National Secretariat is being staffed by redirecting 4 ONRR, DC-based FTE (current onboard staff and vacant FTE). To date, all payroll costs associated with implementing USEITI are being absorbed by multiple Federal Departments (Interior, Treasury, State, and Energy) from their annual funding appropriations, not paid for with ONRR's EITI allocation.

\*\*\* In FY 2014, the budget includes only half of the costs for the Independent Administrator/USEITI Report.

\*\*\*\*Cooperation partners and links to other reform processes came from the May 1, 2013 MSG meeting where the sectors developed their own goals and collaborated to create shared goals.