



NATIONAL PARK SERVICE

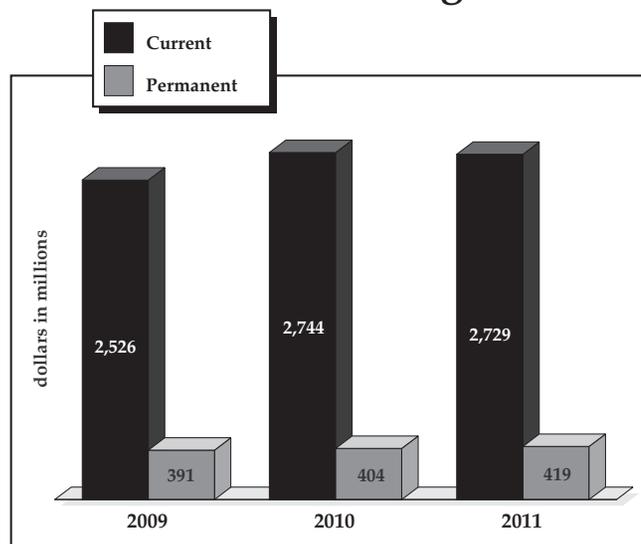
Mission—As stated in the original authorizing legislation, the National Park Service mission is to “preserve unimpaired the natural and cultural resources and values of the national park system for the enjoyment, education, and inspiration of this and future generations.”

Background – In 1872, the Congress designated Yellowstone National Park as the Nation’s first public park for the benefit and enjoyment of the people. The subsequent establishment of the National Park Service on August 25, 1916, reflected a national consensus that natural and cultural resources must be set aside for public enjoyment and preserved for future generations. Since its establishment, the stewardship responsibilities of NPS have become increasingly complex as the number of units has grown and the nature of the units diversified. Currently, the national park system includes 392 units encompassing 84.4 million acres in 49 States, the District of Columbia, American Samoa, Guam, Puerto Rico, the Northern Mariana Islands, and the U.S. Virgin Islands. In its entirety, the national park system represents, interprets, and preserves both natural and cultural sites that are testaments to the Nation’s history and the human history. The parks offer an array of rewarding opportunities for much needed respite, reflection, and outdoor recreation to the American public. In 2009, over 286 million people visited the Nation’s national parks.

In 2016, the National Park Service will celebrate 100 years as stewards of America’s natural and cultural resources. With the funding appropriated in 2008 through 2010, NPS took the first steps in attaining new levels of distinction in park stewardship, recreational and educational opportunities, environmental leadership, management, and partnership excellence. The 2011 budget continues to build this legacy for current and future generations. In 2011, increases in operations will ensure that national parks preserve the Nation’s most precious treasures, foster increased educational efforts with a focus on America’s youth, and prepare a new generation of leaders to guide NPS in the 21st Century.

Program Overview – Employees are central to carrying out the Park Service mission. The NPS estimates that staffing will total 21,501 full time equivalents in 2011.

NPS Funding



Park employees serve a diverse clientele of visitors and function in multiple roles, including stewards of the public trust, interpreters of natural and cultural sites, and guarantors of visitor safety. In the area of cultural resource preservation, park employees serve as historians, curators, archeologists, and conservators. In the natural resource programs, park employees serve as biologists, hydrologists, geologists, and general resource management specialists.

Budget Overview – The NPS 2011 budget request of \$2.7 billion is \$21.7 million below 2010 enacted but \$200.5 million above the 2009 level.

The budget includes \$5.8 million in park base increases associated with the Youth in Natural Resources initiative for youth employment and education programs at 19 park units benefitting 27 parks. The NPS continues to participate in the Climate Change Adaptation initiative with \$10.0 million in funding provided in 2010 but does not propose new funding for these activities in 2011. As a major contributor to the Secretary’s Treasured Landscapes initiative, the NPS budget includes increases of \$50.9

million for park operations, servicewide programs, and ecosystem restoration.

The 2011 budget includes \$91.2 million in program reductions. The budget ends the Save America Treasures grants, Preserve America grants, and Challenge Cost Share programs; eliminates congressional earmarks for statutory aid; and reduces funding for construction and the heritage partnership programs. These reductions will enable NPS to focus on activities which more closely align with its core mission.

Climate Change Adaptation Initiative – The 2011 budget maintains NPS funding of \$10.0 million for the Secretary's Climate Change Adaptation initiative. In 2011, NPS will monitor and analyze the impacts of climate changes on the condition of park resources as a contributing partner in the Department's Landscape Conservation Cooperatives and the new Interior Climate Science Centers. The NPS, in coordination with other Interior bureaus, is developing land, water, and wildlife adaptation strategies; expanding NPS natural resource monitoring to focus on climate changes; and engaging in park-specific projects that will provide park managers the tools that they need to best protect park resources in the face of a changing climate.

Youth In Natural Resources Initiative – In 2011, the Secretary continues his vision to engage youth from all backgrounds to enjoy, work on, and learn about the public lands. The Youth in Natural Resources initiative will employ thousands of youth to protect the Nation's most important natural and cultural resources, restore the environment and educate millions of young people about America's lands, waters, and national heritage. The goal of the initiative is to engage youth in nature and help them achieve an environmental awareness and respect for resources. By connecting youth to public lands like the national parks, the Secretary hopes to instill in youth a life-long commitment to protect, preserve, and enjoy America's natural environment and cultural treasures.

In 2010, NPS received an increase of \$5.0 million for internships to introduce high school and college age students to career opportunities in natural and cultural resource management. In 2011, NPS will direct \$5.8 million for specific park base increases for permanent youth employment and education programs run by the parks. In recent years, NPS has dedicated \$4.4 million of recreation fees collected at parks to youth projects that benefit the visitor experience. The NPS will increase that amount to \$6.4 million in 2011.

Treasured Landscapes Initiative – Funding for park operations, as represented by the Operation of the National Park System account, is \$2.3 billion in current appropriations. The request is a net increase of \$35.3

million, or nearly two percent, above the 2010 enacted level. This includes \$50.9 million in program increases to enhance operations and maintain the Nation's treasured landscapes. New funding for operations will address mission critical needs at existing and new parks, improve visitor services, protect national icons, and maintain the facilities and investments restored with the American Recovery and Reinvestment Act funds. Increases for servicewide programs will be used for resource stewardship projects nationwide and will also allow collaborative efforts to improve administrative services and employee development. As part of the Treasured Landscapes initiative, the budget continues discretionary funding for Park Partnerships Projects at the 2010 level of \$5.0 million.

Park Operations – The 2011 budget includes \$31.5 million in park base increases that will enhance core visitor services and improve resource protection at 127 park sites. This increase supports projects such as initiating comprehensive vegetation and aquatic resource management programs and enhancing the management of oil and gas operations at Big Thicket National Preserve. It also funds maintenance activities to preserve important historic buildings and grounds at parks such as Sagamore Hill National Historic Site. Park base funding also supports the operation of recently established new parks such as Port Chicago National Historic Site.

As a complement to the park base funding, the budget includes a \$7.2 million increase to strengthen the Park Service's ability to recruit, train, and retain staff to strategically position itself as an effective, responsive, and accountable 21st century NPS. This funding will support reorganization of the NPS human resources functions by consolidating the number of human resources offices, streamlining the hiring process, and providing front-line managers with more guidance in the areas of employee relations and performance management. In 2011, NPS will leverage existing satellite delivery systems to provide improved training opportunities to its staff at dispersed locations. It will also improve access to career field academies that develop basic competencies and subject matter experts in specific fields such as natural resources, cultural resources, facility management, and interpretation. As a result, employees will improve their ability to protect park resources and interpret these resources for visitors. The NPS also will complete the implementation of the contracting and procurement restructuring initiative that began in 2010.

The 2011 budget includes several increases that will enhance critical resource stewardship activities. This includes \$1.3 million to NPS to expand integrated ocean and coastal stewardship activities by working with its partners at the 74 park units that are adjacent to an

ocean or Great Lake, consistent with the Interagency Ocean Policy Task Force interim report. This framework emphasizes an integrated, ecosystem-based approach to planning and management uses and activities. The NPS will continue its long-standing support of other ecosystem restoration activities such as efforts in the Everglades and Chesapeake Bay. An increase of \$210,000 will support the Underground Railroad Network to Freedom program. This unique public-private partnership coordinates preservation and education efforts for over 400 sites, programs, and facilities nationwide.

Visitor service activities support the NPS mission by ensuring that a diverse array of quality park facilities and services are available to the public, and that the cultural, historical, and natural resources that NPS preserves are understood and can be appreciated for generations to come. In 2011, the budget includes \$1.0 million to expand educational opportunities for the public through the NPS educational portal at the website www.NPS.gov. This will allow the public to easily locate park activities, Junior Ranger programs, teacher professional development opportunities, and other online educational information.

Visitor and employee safety, as well as the protection of the Nation's natural and cultural resources, is a key responsibility of the NPS. The budget includes an increase of \$1.8 million for U.S. Park Police operations. This will provide additional law enforcement at the Statue of Liberty National Monument, a critical need in light of the reopening of the Statue's crown on July 4th, 2009. Funding will also provide for additional U.S. Park Police patrols at the new Martin Luther King, Jr. National Memorial in Washington, D.C., scheduled to open in 2011. Additional funding will be directed toward strengthening professional support activities to ensure that adequate systems are in place to support law enforcement. The budget provides \$700,000 for a risk management program that will train NPS staff to recognize and avoid workplace risks. This training program will reduce injuries, enable a more efficient workplace, and ultimately reduce costs to the park system. The budget requests \$2.0 million to expand the land use planning program. This increase will provide greater support in the realty area to parks following acquisition of tracts of land.

In 2011, the Park Service budget requests a \$3.2 million increase for cyclic maintenance providing a total of \$99.7 million. Funds will be used for the preventive maintenance necessary to maintain the condition of assets throughout the national park system and protect the safety of park visitors and staff. This proactive attention to cyclic maintenance will slow or prevent deterioration of NPS priority assets, which is less expensive than repairing or replacing assets.

Park Partnerships – The NPS has benefited greatly from the energy and interest of its partners. The Park Partnerships Program matches partner donations with Federal funds to complete projects throughout the national park system that prepare the parks for the next century of service. The 2010 budget included \$5.0 million in appropriated funds and \$10.0 million in recreation fee balances to leverage contributions from private groups and citizens. The 2011 budget continues the appropriated funding at \$5.0 million and will use \$5.0 million in recreational fee receipts to foster additional partnerships.

Land and Water Conservation Fund – In NPS, LWCF funds the NPS Federal Land Acquisition and State Conservation Assistance Grants programs. The NPS land acquisition program provides funding to acquire land, or interests in lands to preserve nationally important natural and historic resources within park boundaries. The 2011 budget land acquisition projects were selected based on their relative priority using a strategic, merit-based process with a focus on landscape conservation goals, leveraging with non-Federal partners, alignment with other Interior bureau projects, and collaboration with Federal agencies, Tribes, States, and others. Interior land acquisition bureaus work together to align and prioritize projects to optimize landscape conservation goals. The 2011 budget proposes \$106.3 million for NPS land acquisition, an increase of \$20.0 million above the 2010 enacted level and \$61.1 million above 2009. Included within the proposal is \$6.0 million to provide matching grants to States and local entities to preserve and protect American battlefield sites outside the national park system.

The State Conservation Assistance Grant program distributes funding by formula to States for the purchase of lands for preservation and recreation purposes. The States allot a portion of this funding to local communities. The 2011 request includes \$50.0 million for State grants, an increase of \$10.0 million above the 2010 enacted level and \$31.0 million above 2009. In addition, the State Conservation Grants program will receive \$740,000 in mandatory appropriations from revenues generated by leasing activities in the Outer Continental Shelf and paid into the LWCF.

Construction – The 2011 request includes \$195.2 million for construction projects, equipment replacement, management planning, and other special projects. This funding, together with recreation fees, park roads funding, and maintenance funding, will provide substantial resources toward protecting and maintaining existing park assets. The NPS construction program is \$44.6 million below the 2010 level, primarily in line-item construction projects. Line-item construction projects are funded at \$109.0 million, including \$8.0 million for the

Everglades Modified Water Deliveries project. The budget also provides additional funding to study areas that are candidates for inclusion in the national park system.

National Recreation and Preservation – This appropriation funds programs connected with local community efforts to preserve natural and cultural resources. The 2011 request includes \$51.0 million for these programs. The budget proposes \$9.0 million for national heritage areas and eliminates funding for Statutory and Contractual Aid earmarks and Preserve America grants. Funding is not requested for Preserve America grants in order to focus on core NPS mission activities.

Historic Preservation – The NPS plays a vital role in preserving the Nation’s cultural history through a variety of programs that address preservation needs nationwide. The 2011 budget for the Historic Preservation Fund is \$54.5 million which funds Historic Preservation Offices in States, Territories, and tribal nations to preserve historically and culturally significant sites. The budget maintains the 2010 funding level for grants to States and Tribes, which was \$5.0 million over the 2009 enacted level. Funds are distributed by formula, based on population and number of historic entities served, along with other criteria. Funding is not requested for Save America’s Treasures grants in order to focus on core NPS mission activities.

Recreational Fee Program – This permanent funding program operates under the Federal Lands Recreation Enhancement Act authorizing NPS to collect recreation fees at selected parks. Fee revenues are required to be used to improve visitor services and enhance the visitor experience. The majority of the revenues return directly to the park where they were collected. The NPS estimates that it will collect \$173.0 million in revenues in 2011. The program is carrying substantial balances and has implemented rigorous action plans to draw down the

balances to reasonable levels. The NPS plans to obligate \$223.0 million in recreation fees in 2011 which will reduce the unobligated balances to under \$100.0 million, a reduction of over 30 percent from the previous year. In 2010, half of the revenues collected were spent on asset repairs and maintenance, 20 percent on interpretation and visitor services, and ten percent on habitat restoration. The remaining 20 percent of recreation fee revenue was spent on operations and administrative activities such as law enforcement, cost of collecting fees, and visitor reservation services. This program has been very successful in improving the condition of the park assets.

Fixed Costs and Related Changes – Fixed costs of \$32.1 million are absorbed. There is a fixed cost adjustment of \$46,000 for an increased Departmental Working Capital Fund bill.

Management Efficiencies – The request includes reductions that are proposed Interior-wide based on SAVE Award nominations reflecting anticipated efficiency savings of \$527,000 from travel and relocation, \$5.9 million from information technology, and \$8.7 million from strategic sourcing. Reductions unique to the NPS totaling \$3.2 million include a reduction of \$2.4 million for operational savings realized through American Recovery and Reinvestment Act projects and a reduction of \$821,000 to discontinue competitive sourcing studies.

Program Reductions – The NPS construction program is reduced by \$44.6 million primarily in line-item projects. The 2011 budget request also includes \$46.6 million in program reductions consisting of a constrained heritage partnership program, elimination of congressional earmarks for statutory aid, ending the Save America Treasures and Preserve America grant programs as well as the Challenge Cost Share program. Reductions were taken so NPS can focus on higher priority activities related to core mission responsibilities.

SUMMARY OF BUREAU APPROPRIATIONS

(all dollar amounts in thousands)

Comparison of 2011 Request with 2010 Enacted:

	2010 Enacted		2011 Request		Change from 2010	
	FTE	Amount	FTE	Amount	FTE	Amount
Appropriations						
Operation of the National Park System.....	16,997	2,261,559	17,017	2,296,877	+20	+35,318
Park Partnerships Projects	21	5,000	7	5,000	-14	0
National Recreation and Preservation	255	68,436	249	51,024	-6	-17,412
Historic Preservation Fund.....	0	79,500	0	54,500	0	-25,000
Construction	505	239,769	489	195,198	-16	-44,571
Land Acquisition and State Assistance	100	126,266	103	156,266	+3	+30,000
LWCF Contract Authority (rescission).....	0	-30,000	0	-30,000	0	0
Subtotal, Appropriations (w/o ARRA)	17,878	2,750,530	17,865	2,728,865	-13	-21,665
Am. Recovery and Reinvestment Act	348	0	0	0	-348	0
Subtotal, Appropriations (w/ ARRA).....	18,226	2,750,530	17,865	2,728,865	-361	-21,665
Mandatory Appropriations						
Recreation Fee Permanent Appropriations	1,527	177,289	1,527	188,310	0	+11,021
Other Permanent Appropriations	316	150,244	316	154,222	0	+3,978
Miscellaneous Trust Funds	163	45,231	163	45,231	0	0
Outer Continental Shelf Oil Lease Revenue.....	1	910	1	740	0	-170
LWCF Contract Authority.....	0	30,000	0	30,000	0	0
Subtotal, Mandatory Appropriations.....	2,007	403,674	2,007	418,503	0	+14,829
Allocations and Reimbursables						
Allocations	916	0	856	0	-60	0
Reimbursables	773	0	773	0	0	0
Subtotal, Allocations and Reimbursables	1,689	0	1,629	0	-60	0
TOTAL, NATIONAL PARK SERVICE (w/o ARRA) ...	21,574	3,154,204	21,501	3,147,368	-73	-6,836
TOTAL, NATIONAL PARK SERVICE (w/ ARRA).....	21,922	3,147,204	21,501	3,147,368	-421	-6,836

HIGHLIGHTS OF BUDGET CHANGES

By Appropriation Activity/Subactivity

APPROPRIATION: Operation of the National Park System

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
Park Management				
Resource Stewardship	313,423	343,615	349,801	+6,186
Visitor Services	223,678	244,815	258,017	+13,202
Park Protection	345,244	367,352	371,193	+3,841
Facility Operations and Maintenance ..	676,324	700,638	701,166	+528
Park Support	425,031	449,609	445,977	-3,632
Subtotal, Park Management	1,983,700	2,106,029	2,126,154	+20,125
External Administrative Costs	148,055	155,530	170,723	+15,193
TOTAL APPROPRIATION (w/o ARRA)	2,131,755	2,261,559	2,296,877	+35,318
Am. Recovery and Reinvestment Act ..	+146,000	0	0	0
TOTAL APPROPRIATION (w/ ARRA)	2,277,755	2,261,559	2,296,877	+35,318

Highlights of Budget Changes

Fixed Costs

Fixed costs of \$30,577 are absorbed. There is a fixed cost adjustment of \$46 for an increased Departmental Working Capital Fund bill.

Park Management

Resource Stewardship

Proposals support park base increases (+\$6,389), ocean and coastal resources stewardship (+\$1,250), and the Underground Railroad Network to Freedom operations (+\$210). Reductions in travel (-\$96), information technology (-\$798), and strategic sourcing (-\$769) are also included.

Visitor Services

Increases are proposed to support park base increases (+\$13,443) and support interpretive media transformation (+\$1,000). Reductions in travel (-\$49), information technology (-\$823), and strategic sourcing (-\$369) are also included.

Park Protection

Increases are proposed to support park base increases (+\$2,241), expand Land Use Management Program (+\$2,000), enhance security at national icons (+\$1,800), and enhance servicewide risk management training (+\$700). Reductions in travel (-\$74), information technology (-\$1,142), and strategic sourcing (-\$1,052) are also included. Park Protection intends to transfer human resources activities to Park Support (-\$632).

Facility Operations and Maintenance

Increases are proposed to support park base increases (+\$7,712) and enhance cyclic maintenance (+\$3,207). Decreases are proposed to end the Challenge Cost Share program (-\$2,344) and for operational savings realized from ARRA projects (-\$2,405). Reductions in travel (-\$98), information technology (-\$1,632), and strategic sourcing (-\$3,912) are also included.

Park Support

Increases are proposed to support park base increases (+\$2,703), consolidate workforce management offices (+\$6,000), support employee development (+\$400), and professionalize acquisition management offices (+\$750). A decrease is proposed to end competitive sourcing studies (-\$821). Reductions in travel (-\$166), information technology (-\$1,281), and strategic sourcing (-\$1,554) are also included. The GSA space costs (-\$1,206) and servicewide information technology licenses (-\$9,089) are transferred to External Administrative Costs. Human resources activities are transferred from Park Protection (+\$632).

External Administrative Costs

An increase is proposed for servicewide communications and support at parks (+\$4,852) and to adjust the Working Capital Fund (+\$46). The GSA space costs (+\$1,206) and servicewide information technology licenses (+\$9,089) are transferred from Park Support.

APPROPRIATION: Park Partnerships

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
TOTAL APPROPRIATION	0	15,000	5,000	-10,000
Transfer Use of Unobligated Balances				
from Recreation Fees	0	-10,000	0	+10,000
TOTAL APPROPRIATION (<i>w/ transfers</i>)....	0	5,000	5,000	0

Highlights of Budget Changes

Park Partnerships

The 2010 budget included a \$10,000 transfer of unobligated balances from recreational fees that is not repeated in 2011.

APPROPRIATION: National Recreation and Preservation

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
Recreation Programs.....	575	591	588	-3
Natural Programs.....	10,008	10,713	12,668	+1,955
Cultural Programs.....	22,655	25,026	24,932	-94
Environmental Compliance and Review.	423	434	434	0
Grants Administration	3,096	1,753	1,752	-1
International Park Affairs	1,625	1,655	1,649	-6
Heritage Partnership Programs				
Commissions and Grants.....	14,718	16,805	7,994	-8,811
Administrative Support	984	1,009	1,007	-2
Subtotal, Heritage Partnership.....	15,702	17,814	9,001	-8,813
Preserve America	0	4,600	0	-4,600
Statutory or Contractual Aid				
Angel Island Immigration Station	1,250	1,000	0	-1,000
Chesapeake Bay Gateways and				
Water Trails	1,000	1,000	0	-1,000
CrossRoads/ West Historic District	300	0	0	0
Hudson-Fulton-Champlain				
Quadricentennial.....	750	750	0	-750
Lamprey Wild and Scenic River.....	200	200	0	-200
National Law Enforcement Acts.....	500	0	0	0
National Tropical Botanical Garden	0	500	0	-500
National Voting Rights Interp. Center .	350	0	0	0
Native Hawaiian Culture and				
Arts Program	500	500	0	-500
River Rasin Battlefield - War of 1812....	350	0	0	0
Sewall-Belmont House NHS	0	1,000	0	-1,000
Star Spangled Banner NHT	0	500	0	-500
Yosemite Schools	400	400	0	-400
Subtotal, Stat./ Contractual Aid	5,600	5,850	0	-5,850
TOTAL APPROPRIATION	59,684	68,436	51,024	-17,412

Highlights of Budget Changes

Fixed Costs

Fixed costs of \$524 are absorbed.

Recreation Programs

Reductions in information technology (-\$2) and strategic sourcing (-\$1) are included.

Natural Programs

An increase is proposed to support Chesapeake Bay Ecosystem stewardship (+\$2,000). Reductions in travel (-\$5), information technology (-\$33), and strategic sourcing (-\$7) are included.

Cultural Programs

Reductions in travel (-\$6), information technology (-\$55), and strategic sourcing (-\$33) are included.

Grants Administration

A reduction in travel (-\$1) is included.

International Park Affairs

Reductions in travel (-\$1), information technology (-\$4), and strategic sourcing (-\$1) are included.

Heritage Partnership Program

A decrease is proposed to reduce heritage partnership programs (-\$8,805). Reductions in travel (-\$1), information technology (-\$3), and strategic sourcing (-\$4) are also included.

Preserve America

Preserve America grants are not requested in 2011 (-\$4,600).

Statutory or Contractual Aid

The NPS proposes to eliminate all statutory or contractual aid (-\$5,850).

APPROPRIATION: Urban Park and Recreation Fund

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
TOTAL APPROPRIATION	-1,300	0	0	0

APPROPRIATION: Historic Preservation Fund

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
Grants-in-Aid to States.....	42,500	46,500	46,500	0
Tribal Grants	7,000	8,000	8,000	0
Save America's Treasures.....	20,000	25,000	0	-25,000
TOTAL APPROPRIATION <i>(w/o cancellation)</i>	69,500	79,500	54,500	-25,000
Cancellation of unobligated balances ..	-516	0	0	0
TOTAL APPROP. <i>(w/ cancellation; w/o ARRA)</i>	68,984	79,500	54,500	-25,000
Am. Recovery and Reinvestment Act ..	+15,000	0	0	0
TOTAL APPROP. <i>(w/ cancellation, w/ ARRA)</i>	83,984	79,500	54,500	-25,000

Highlights of Budget Changes

Grants-in-Aid to Save America's Treasures

Save America's Treasures grants are not requested in 2011 (-\$25,000).

APPROPRIATION: Construction

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
Line Item Construction and Maint.	149,223	142,988	105,042	-37,946
North Shore Road Settlement.....	0	6,800	4,000	-2,800
Special Programs				
Emergency, Unscheduled.....	2,975	3,975	3,861	-114
Housing	6,000	5,000	2,965	-2,035
Dam Safety	2,500	2,500	2,500	0
Equipment Replacement	14,516	14,516	13,750	-766
Construction Planning.....	10,100	10,117	8,999	-1,118
Construction Program Mgmt. and Ops ...	34,552	38,535	38,300	-235
Management Planning	13,292	15,338	15,781	+443
TOTAL APPROP. (w/o cancel, trans, or ARRA)	233,158	239,769	195,198	-44,571
Cancellation of unobligated balances ..	-640	0	0	0
Other Net Transfers.....	+2,500	0	0	0
Am. Recovery and Reinvestment Act ..	+589,000	0	0	0
TOTAL APPROP. (w/ cancel, trans, and ARRA).....	824,018	239,769	195,198	-44,571

Highlights of Budget Changes**Fixed Costs**

Fixed costs of \$811 are absorbed.

Line-item Construction

A net reduction of \$37,946 is proposed for line item construction. A list of proposed construction projects is included in Appendix M.

North Shore Road Settlement

A lower level of funding is proposed for activities relating to the North Shore Road settlement (-\$2,800).

Special Programs

A decrease is proposed to reduce support for housing improvement program (-\$2,000). Reductions in travel (-\$7), information technology (-\$10), and strategic sourcing (-\$898) are also included.

Construction Planning

A decrease is proposed for construction planning (-\$1,117). A reduction in strategic sourcing (-\$1) is included.

Construction Program Management and Operations

Reductions in travel (-\$15), information technology (-\$117), and strategic sourcing (-\$103) are included.

Management Planning

An increase is proposed for special resource studies (+\$485). Reductions in travel (-\$8), information technology (-\$22), and strategic sourcing (-\$12) are also included.

APPROPRIATION: Land Acquisition and State Assistance

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
Assistance to States				
State Conservation Grants	19,000	37,200	47,200	+10,000
Administrative Expenses	1,000	2,800	2,800	0
Federal Land Acquisition				
Acquisitions	30,940	68,766	81,793	+13,027
Emergencies and Hardships.....	2,500	3,000	7,000	+4,000
Inholdings	2,500	5,000	7,000	+2,000
Acquisition Management.....	9,250	9,500	10,473	+973
TOTAL APPROPRIATION <i>(w/o cancellation)</i>	65,190	126,266	156,266	+30,000
Cancellation of balances.....	-1,000	0	0	0
TOTAL APPROPRIATION <i>(w/ cancellation)</i>	64,190	126,266	156,266	+30,000

Highlights of Budget Changes**Fixed Costs**

Fixed costs of \$175 are absorbed.

State Conservation Grants and Administration

A \$10,000 increase is proposed for State conservation grants.

Federal Land Acquisition and Administration

Increases are proposed for emergencies, hardships, relocations, and deficiencies (+\$4,000), inholdings, donations, and exchanges (+\$2,000), Federal land acquisition projects (+\$13,027), and Federal acquisition management (+\$973). A list of proposed acquisition projects is included in Appendix G.

APPROPRIATION: Land and Water Conservation Fund Contract Authority

	2009 Actual	2010 Enacted	2011 Request	Change from 2010
TOTAL APPROPRIATION	-30,000	-30,000	-30,000	0