

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
LAUNCH INITIATIVE - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, INCREASE CITIZEN PARTICIPATION, INCREASE COLLABORATION AND GIVE THE PUBLIC A MORE ACTIVE VOICE IN GOVERNMENT POLICYMAKING							X						
Strategic Action: Endorse EITI	Buy-in is necessary from all participating agencies		Government Oversight of the EITI Process			Sept. 2011 - Jan. 2012	X						
		Announce Commitment	On September 20, 2011 President Obama in a public statement announced the US Commitment to EITI and our intentions to become a compliant country.	White House (1)	Promote open government and transparency in the United States	20-Sep-11	X						
		Appoint senior official to lead USEITI	Rhea Suh was designated as the Senior official responsible for the oversight and implementation of USEITI. As of Oct. 1, 2014 Kris Sarri is the Senior official responsible for the oversight and implementation of USEITI.	White House (1)	Proceed in an efficient and practical manner that maintains momentum	25-Oct-11	X						
		Commitment to work with civil society and industry	The Department of the Interior established a FACA committee to Advise the Federal government in implementing USEITI thereby promoting transparency, participation and collaboration.	DOI (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	25-Oct-11	X						
		DOI Assessment & Education	Inform potential collaborators and participants with baseline information	DOI (2)	Proceed in an efficient and practical manner that maintains momentum	Nov. 2011 - Jan. 2012	X						
		Initial Stakeholder Outreach	On January 22, 2012 the Department of the Interior issued a Federal Register notice asking for comments on EITI from the general public, giving them a more active voice in government policymaking.	DOI (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Nov. 2011 - Jan. 2012	X						
		Implementation Planning	Manage process in a timely manner	DOI (2)	Proceed in an efficient and practical manner that maintains momentum	Nov. 2011 - Jan. 2012	X						
		Meet with the International Secretariat	Representatives from the US met with the International Secretariat.	DOI (2)		Nov. 2011 - Jan. 2012	X						
Strategic Action: Conduct a Stakeholder Assessment	Fruitful participation from all sectors is necessary for a balanced assessment		Create the environment for stakeholder engagement and participation in the EITI process		Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Feb. 2012 - July 2012	X						
		Public Outreach & Education	Public outreach performed by DOI staff to increase citizen participation.	DOI (3)		Feb. 25-April 9, 2012	X						
		Review Public Comment	Review of public comments performed by DOI	DOI (1)		April 9 - May 18, 2012	X						

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		Draft Assessment	Assessment drafted by DOI, including comments from the general public to ensure they have a more active voice in government policymaking.	DOI (3)		18-May-12	X						
		Public Outreach & Comment	Additional public outreach on the draft assessment	DOI (3)		May 18- June 29, 2012	X						
		Final Assessment	Final Assessment drafted	DOI (3)		10-Jul-12	X						
Strategic Action: Establish the MSG	CBI Analysis		MSG Governance and Functioning		Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	July 2012 - Dec. 2012	X						
		Charter Multi-Stakeholder Group	Secretary Salazar signed the MSG charter on July 24, 2012.	DOI (3)		24-Jul-12	X						
		Call for Nominations	July 26, 2012 DOI released a press release asking for membership nominations for USEITI, ensuring that all three sectors have an active voice in the government policy making.	DOI (2)		July 26- Oct. 11, 2012	X						
		Stakeholder Outreach	Outreach by DOI staff to encourage all sectors including state and tribal partners to self-nominate.	DOI (3)		July 26- Oct. 11, 2012	X						
		Review Nominees	DOI staff and the White House reviewed and vetted members.	DOI & White House (4)		Oct. 11-Dec. 20, 2012	X						
		Appoint Members	Secretary Salazar appointed members to the USEITI MSG on December 21, 2012	DOI (1)		21-Dec-12	X						
		Update Terms of Reference	In the March 2016 MSG meeting the updated Terms of Reference were approved by the MSG.	DOI & MSG (54)		Mar-16	X						
		Renew MSG Charter	On August 3, 2016 the Secretary of the Interior renewed the USEITI charter.	DOI (1)		Aug-16	X						
APPLY FOR EITI CANDIDACY - NATIONAL OBJECTIVES: IMPROVE MANAGEMENT OF PUBLIC RESOURCES, INCREASE GOVERNMENT TRANSPARENCY, INCREASE CITIZEN PARTICIPATION													
Strategic Action: Hold Regular Candidacy Application Subcommittee Meetings	Encourage full sector participation in the application drafting process		Create the environment for stakeholder participation and collaboration in the EITI Process	Candidacy Application Subcommittee (18)		Weekly from March 8, 2013 - April 3, 2014	X						
		Define scope and materiality	The Subcommittee established the scope and materiality for USEITI and presented their recommendation to the full MSG. Defining scope and materiality will increase government transparency.	Candidacy Application Subcommittee (18)		June - July, 2013	X						
		Develop Candidacy Application	Subcommittee drafted a candidacy application for review and approval by the full MSG.	Candidacy Application Subcommittee (18)		12-Dec-13	X						

Country Work plan

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		Review Terms of Reference & Timeline	TOR reviewed in MSG meeting	DOI & MSG (54)	Promote open government and transparency in the United States	13-Feb-13	X						
		Continue Review of TORs	Continued review of TOR in MSG meeting	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	11-Apr-13	X						
		Continued review of Timeline	DOI staff revised timeline after receiving feedback from the EITI International Secretariat	DOI (3)	Proceed in an efficient and practical manner that maintains momentum	March 2014-May 2014	X						
		Adopt Terms of Reference, Discuss Scope and Legal Considerations	Terms of Reference for USEITI adopted by MSG in the May 1-2, 2013 meeting	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	May 1-2, 2013	X						
		Discuss Scope/Materiality, Decide Timeline & Adapted Implementation for States	Discussion at the MSG will increase citizen participation.	DOI & MSG (54)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	June 12-13, 2013	X						
		Decide Scope/Materiality, Discuss Adapted Implementation for Tribes and Outreach	At the July 23-24, 2013 MSG decisions on Scope/Materiality are reached and Adapted implementation for Tribes is discussed	DOI & MSG (54)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	July 23-24, 2013	X						
		Review and Approve Draft Application for Public Comment	Application was readied for public comment creating an environment for stakeholder engagement.	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	10-Sep-13	X						
		Obtain Input from International Secretariat on Draft Application		DOI & MSG (1)	Timely apply for candidacy and achieve EITI compliance	October 1-2, 2013	X						
		Develop the Country Work plan	DOI staff developed timeline for implementation	DOI & MSG (54)	Proceed in an efficient and practical manner that maintains momentum	May 2013- August 2013	X						
		Prepare the EITI Application	DOI staff and the MSG prepared the Application for submittal.	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	Fall 2013	X						
		Apply for EITI Candidacy	The United States was accepted as a candidate country on March 19, 2014 by the EITI board	DOI & MSG (54)	Timely apply for candidacy and achieve EITI compliance	Dec-13	X						
ESTABLISH UNITED STATES EITI NATIONAL SECRETARIAT - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION													
Strategic Action: Staffing**	Furloughing of the federal workforce in FY 2014 severely impacted USEITI staffing.												
		Develop a staffing and funding plan to support a DOI-based National USEITI Secretariat	Supports a sustainable USEITI	DOI (4)	Minimize administrative complexity and cost of the program	FY 2013	X						
		Design, establish and maintain permanent USEITI Website	Maintaining http://www.doi.gov/eiti/index.cfm thereby enhances public access to information and increases transparency and maintaining useiti.doi.gov	USEITI Secretariat (4)	Provide relevant information for the American public regarding the USEITI and MSG public meetings	Ongoing							

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		Support the work of the USEITI MSG and its supporting Subcommittees and Work Groups	Maintains a collaborative environment and promotes stakeholder participation	USEITI Secretariat (4)		Ongoing							
		Publish a 2014 USEITI Activity Report	Documentation of annual USEITI implementation activities supports a sustainable USEITI	MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable information that is accessible and user-friendly	Jul-15	X						
		Institutionalize USEITI	USEITI will be bringing in-house the development skills necessary to maintain the USEITI data portal.	DOI & GSA (10)	Provide accurate, reliable and verifiable information that is accessible and user-friendly	FY 2017							
		Publish an Annual USEITI Activity Report	Documentation of annual USEITI implementation activities supports a sustainable USEITI	MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable information that is accessible and user-friendly	Annually							
COMMUNICATION, OUTREACH AND ENGAGEMENT - NATIONAL OBJECTIVES: INCREASE COLLABORATION, CITIZEN PARTICIPATION AND ENHANCE PUBLIC ACCESS TO INFORMATION													
Strategic Action: Hold Regular MSG Meetings	Open and public meetings with sufficient notification to the general public		Public Debate	MSG & USEITI Secretariat (54)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Ongoing		\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	DOI
		MSG Meetings during 2013	Defined scope and materiality and applied for EITI candidacy	MSG & USEITI Secretariat (54)		Feb. 13, April 11, May 1-2, June 12-13, July 23-24, Sept. 10, Nov. 5-6, Dec. 11-12, 2013	X						
		MSG Meetings during 2014	Major Outcomes of the MSG, was outreach to States and Tribes, hiring the IA, developing and deploying the Data Pilot, Developing and agreeing on the TOR for the IA, agreeing on a State Opt-in process, and agreeing on the content of the contextual narrative	MSG & USEITI Secretariat (54)		April 23-24, June 10-11, Sept. 9-11, and Dec. 10-11, 2014	X						
		MSG Meetings during 2015		MSG & USEITI Secretariat (54)		February 24-25, 2015; May 20-21, 2015; September 16-17, 2015 and December 15-16, 2015	X						
		MSG Meetings during 2016		MSG & USEITI Secretariat (54)		March 8-9, 2016; June 28-29, 2016 and November 15-16, 2016	X						
		MSG Meetings during 2017		MSG & USEITI Secretariat (54)		February 1-2, 2017; June 7-8, 2017; November 15-16, 2017							
Strategic Action: Provide Neutral Facilitator Support	Ensure a neutral environmental for multi-sector collaboration		Public Debate	Consensus Building Institute (3)	Conduct effective stakeholder and public engagement	Annually		\$120,000-\$150,000	\$120,000-\$150,000	\$120,000-\$150,000	\$120,000-\$150,000	\$120,000-\$150,000	DOI
Strategic Action: Hold Regular Communications Subcommittee Meetings			Public Debate	Communications Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Ongoing from November 18, 2013							

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		Develop Annual Outreach and Communications Plans for USEITI	Outreach and communications subcommittee maintains annual communications plans that are published on the MSG webpage.	Outreach and Communications Subcommittee and MSG (54)		Ongoing							
Strategic Action: Hold Regular State & Tribal Outreach Meetings			Public Debate	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	June 26, 2014 - Ongoing		\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	\$90,000-\$120,000	DOI
		Research State and Tribal government to determine entities that are a good fit for EITI	The Committee presented at the June 11th meeting the states and tribes which it felt represented the most opportunity for EITI in terms of revenue and commodities.	State and Tribal Opt-in Subcommittee (14)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	11-Jun-14	X						
		Compile publicly available State revenue data for states deemed a high priority to EITI	The subcommittee collected detailed data to determine the amount of publicly available data that is currently available.	State and Tribal Opt-in Subcommittee (14)	Meaningfully address gaps in public disclosure of information and ensure accuracy and completeness of reported information	Sept. 10-11, 2014	X						
		Draft a letter to State Governor's	The subcommittee drafted a letter to be submitted to the MSG and sent through DOI approvals	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	1-Aug-14	X						
		Draft a Dear Tribal Leader Letter to inform Tribal community of USEITI progress	From the dear Tribal Leader Letter process USEITI added an MSG member from the tribal community	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	28-Jul-14	X						
		Hold State & Tribal outreach subcommittee meeting in a targeted field location to gain participation from key States and Tribes	Logistically and with available budget we could not do this.	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	FY 2015	X						
		Outreach to counties highlighted in the county write-ups	USEITI Secretariat contacted all highlighted counties through and email and personal phone calls/telecons to ensure that that county input was considered in the narratives	USEITI Secretariat (2)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	July-August 2015	X						

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		Targeted outreach to key States	<ul style="list-style-type: none"> The Government and Civil Society CO Chairs met with a North Dakota representative. As a result of the meeting Montana opted in to USEITI. The Secretary of the Interior sent letters to 18 key extractive State Governors. The State of Alaska attended and spoke at the May 2015 MSG meeting. In 2016 Montana, Alaska, and Wyoming Opted into USEITI subnational reporting 	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	ongoing							
		Gain tribal representation on MSG	3 tribal members have been appointed to the MSG from 2015-2016.	MSG Members (3)		2015-2016	X						
		Meeting w/the Three Affiliated Tribes				TBD							
		Increase Tribal participation on the MSG	<ul style="list-style-type: none"> Currently Shoshone Arapaho holds a seat on the MSG USEITI Secretariat has received nominations from the Blackfeet and Choctaw Tribes to join USEITI's MSG 			Jul-15	X						
		Advance tribal and state opt-in, explore opt-in with one or a few states and tribes as pilots		State and Tribal Opt-in Subcommittee & IA (14)		Summer 2016	X						
		Subcommittee to draft renewed request for adapted implementation of subnational reporting	Subcommittee drafted and recommended adapted implementation to the MSG	State and Tribal Opt-in Subcommittee & IA (14)		Fall 2016	X						
		MSG approved adapted implementation for submittal to International Secretariat		MSG (30)		Nov-16							
		Continue to advance tribal and state opt-in, with the addition of up to 5 states and tribes for 2017		State and Tribal Opt-in Subcommittee & IA (14)		Summer 2017							
		Targeted outreach to key Tribes	<ul style="list-style-type: none"> In 2016 USEITI made progress in Tribal outreach in and hope to have several tribes opt in for 2017. -Meeting with Blackfeet Tribal council on October 6, 2016 -Meeting with BIA Blackfeet Agency on October 6, 2016 	State and Tribal Opt-in Subcommittee (14)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	ongoing							

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								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		General Outreach to tribes	ONRR meets regular (monthly) with tribes, at these meetings there is always a table with USEITI flyers available			ongoing							
		Conduct outreach with Osage Mineral Council		Co Chairs (4)		Early 2017							
		Conduct outreach with Blackfeet Nation		Co Chairs (4)		Early 2017							
Strategic Action: Conduct Public Outreach	Limited interest prior to the first USEITI report		Public Debate	MSG, & Comm. Subcommittee (25)	Conduct effective stakeholder and public engagement, to enhance understanding of USEITI implementation, industry contributions to the U.S. treasury and communities and opportunities for public engagement	FY2013 & FY2014		\$40,000-\$110,000	\$40,000-\$110,000	\$40,000-\$110,000	\$40,000-\$110,000	\$40,000-\$110,000	DOI
		Develop and update Communication, Outreach and Engagement Plan	DOI with assistance from the MSG developed a communications plan to ensure effective public engagement	DOI & MSG (10)		ongoing							
		New Orleans Public Meeting	New Orleans outreach conducted on Sep. 24, 2013	DOI & MSG (3)		24-Sep-13	X						
		Houston Public Meeting	Houston outreach conducted on Sep. 24, 2013	DOI & MSG (3)		24-Sep-13	X						
		Public Webinar	Public webinar outreach conducted on Oct. 2, 2013	DOI & MSG (3)		2-Oct-13	X						
		Pittsburg Public Meeting	Pittsburg outreach conducted on Oct. 10, 2013	DOI & MSG (3)		10-Oct-13	X						
		Denver Public Meeting	Denver outreach conducted on Oct. 22, 2013	DOI & MSG (3)		22-Oct-13	X						
		Anchorage Public Meeting	Anchorage outreach conducted on Oct. 23, 2013	DOI & MSG (3)		23-Oct-13	X						
		EIA Energy Conference Washington, DC	DOI staff that attended the EIA conference handed out fact sheets and informed Government partners on the progress of EITI	DOI & MSG (3)		July 14-15, 2014	X						
		IMCC Conference	Outreach was conducted by USEITI to attending states.	DOI & MSG (3)		October 15-17, 2014	X						
		Interstate Oil and Gas Compact Commission Conference	USEITI members conducted outreach to attendees of the conference	DOI & MSG (3)		20-Oct-14	X						
		STRAC Meeting	USEITI members conducted outreach to state and tribal attendees of the meeting	DOI & MSG (3)		November 4-5, 2014	X						
		Engage public through social media	Communications subcommittee developed a social media communications plan geared at engaging and informing the public on USEITI	Comm. Subcommittee & USEITI Secretariat (12)		Ongoing							

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		Conduct Communication/Outreach to the public around USEITI Report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2014, 2015, 2016, 2017							
		Seek public and stakeholder feedback on the initial report & promote 2nd annual report	Co-Chairs conducted 4 webinars to the general public to seek feedback on the report: - Washington, DC Webinar May 3, 2016 - Helena, MT Webinar Oct. 5, 2016 - Browning, MT Oct. 6, 2016 - Shreveport, LA Oct. 19, 2016	MSG, Comm. Subcommittee & USEITI Secretariat (54)		Oct-16	X						
		Develop and Implement a Social media campaign	summer 2016 DOI in concert with the communications subcommittee developed a social media campaign to help boost awareness of USEITI	Comm. Subcommittee & USEITI Secretariat (12)		ongoing							
		Conduct Communication/Outreach to the public around the second USEITI Report	USEITI used social media, email trees, MSG contacts, and flyers.	MSG, Comm. Subcommittee & USEITI Secretariat (54)		2016, 2017	ongoing						
		Seek public and stakeholder feedback on the second report		MSG, Comm. Subcommittee & USEITI Secretariat (54)		2017							
Strategic Action: Conduct Federal Outreach	Limited interest prior to the first USEITI report		Public Debate	MSG, & Comm. Subcommittee (25)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	FY2014							
		Conduct Congressional Outreach	Informed Congressional House Natural Resources Subcommittee on USEITI promotes Legislative Branch support for USEITI implementation	MSG (10)		13-Feb-14	X						
		Outreach to Senate Committee on Energy and Natural Resources	Informed Congressional Senate Committee on Energy and Natural Resources on USEITI promotes Legislative Branch support for USEITI implementation	MSG (4)		March 2014-April 2014	X						
		Outreach to personal staff of relevant Senate and House committee members	DOI conducted targeted outreach to relevant congressional members and staff	DOI (4)		March 2014-April 2014	X						
		Congressional and State outreach to increase awareness of USEITI	DOI performed an outreach campaign to all congressional offices and the Hall of States to provide awareness of USEITI to lawmakers	DOI (4)		Jun-15	X						
		Outreach to Congressional Research Service	Informed Congressional Research Service to promote dissemination of information regarding value of USEITI implementation	MSG (4)		10-Mar-14	X						
		Coordinate with relevant legislation	On February 17, 2015 ONRR submitted comments to Dodd-Frank Section 1504.	DOI (4)		17-Feb-15	X						

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		Outreach to US Congress	On September 15, 2016 Co Chairs and the USEITI Secretariat conducted outreach briefings to Senate Foreign Relations, Senate Energy, House Natural Resources and the Congressional Research Service.	Co Chairs (4)		15-Sep-16	X						
		Outreach to new administration and congressional members		Co Chairs (4)		Spring 2017							
Strategic Action: Conduct Industry Outreach	Company reporting of revenues to federal government is voluntary, and there may be limited interest			Comm. Subcommittee, Co Chairs, & DOI (20)		January 2015-TBD							
		Work with Industry partners to verify and edit where needed to payor code consolidation work	DOI sent the letter to payors on June 30th, 2014, informing and requesting feedback from industry regarding payor consolidation	DOI & Industry (5)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	30-Jun-14	X						
		Inform those companies that will be reconciling and provide them with additional information on USEITI	The Secretary of the Interior sent a letter to the CEO of every reconciling company encouraging their participation in USEITI through reconciliation	Comm. Subcommittee, Co Chairs, & DOI (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Nov-14	X						
		Follow up to dear reconciler letter from USEITI Industry associations	To encourage participation and enhances the publics access to the most complete set of data association members reached out to the reconciling companies to further inform them and encourage their participation	Industry MSG members (7)		Nov-14	X						
		Outreach through webinar to Industry for participation of companies within threshold.		MSG, & Comm. Subcommittee (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	January 2015-February 2015	X						
		IA to reach out to reconciling companies regarding the webinar, reporting template, and reconciliation	IA and DOI conducted two webinars in March of 2015 to engage Industry on how to report and encourage reporting	DOI & IA (6)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-14	X						
		Work with Industry to develop broader 2015 stakeholder engagement plan		Comm. Subcommittee (10)		FY 2015	X						
		Communicate to Industry partners about the release of the first USEITI report	Emails were sent to DOI reporting companies about the release of the USEITI report	Industry MSG members (14)		Late FY2015	X						
		Outreach through webinar to Industry for participation of companies within threshold.		MSG, & Comm. Subcommittee (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	January 2015-February 2015	X						

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		Conduct outreach to thank companies for participation in the first USEITI Report	The Secretary of the Interior sent thank you letters to all the participating companies and encouraged their future participation.	Comm. Subcommittee (10)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Jun-16	X						
		Provide guidance to reporting companies	In March 2016 USEITI provided two company webinars for industry to attend in Denver, CO and Houston, TX.	MSG, & Comm. Subcommittee (54)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Mar-16	X						
		Conduct outreach to thank companies for participation in the second USEITI Report		Comm. Subcommittee (10)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	spring 2017							
		Provide guidance to reporting companies		MSG, & Comm. Subcommittee (54)	Conduct effective stakeholder and public engagement, to enhance understanding of industry contributions to the U.S. treasury and communities	Mar-17							
PRODUCE INITIAL USEITI REPORT - NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION, IMPROVE MANAGEMENT OF PUBLIC RESOURCES													
Strategic Action: Hold Regular Implementation Subcommittee Meetings			Public Debate	Implementation Subcommittee (25)		May 14, 2014 - Ongoing							
		Develop Contextual Narrative Outline for first USEITI Annual Report	The Contextual Narrative Workgroup created a narrative outline that will be submitted to the full MSG	Contextual Narrative Workgroup (6)		Sept. 9-10, 2014	X						
		Update USEITI Annual Work plan	The Work plan Workgroup has redeveloped the Work plan to meet the new EITI guidance and will submit the Work plan to the full MSG.	Work Plan Work Group (5)		Sept. 9-10, 2014	X						
		Develop mechanics of gathering and reporting on tax data	IRS identified form 8821 for industry to use for tax reconciliation purposes			FY 2014	X						
		Develop a matrix for meeting the new EITI requirements	Implementation Subcommittee developed matrices for meeting new requirements in subcommittee	MSG & USEITI Secretariat (6)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X						
		Agree on the procedures for preparing contextual information (Requirement 3.2 through 3.12)	Subcommittee report outs and observations at the June 10-11, 2014	MSG, & Implementation Subcommittee (30)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X						
		Develop a Process for Tribes and Subnational (State, County, etc.) Governments to Opt-In to USEITI	States have begun providing points of contact to collaborate on State publicly available extractives information. Montana has opted in through a letter from a state official	MSG & State & Tribal Opt-In (25)	Lead by example, in the U.S. and internationally	2015	X						

Country Work plan

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Finalize scope & materiality - determine the entities (government and industry that are required to report)	Scope: Oil, Gas (including NGLs), Coal, Geothermal, Onshore & Offshore Renewables, Other Leasable Minerals, Non-Fuel (Hardrock) Minerals, and Other (as reported to ONRR) Materiality: Reconciled- 50 million (80%) in revenue first report, 20 million (90%) in revenue second report; Unilateral Disclosure- DOI will disclose within the parameters of the law all companies with revenue over \$100,000	MSG, & Implementation Subcommittee (54)	Proceed in an efficient and practical manner that maintains momentum	FY 2014	X						
		Develop the reporting template for government agencies and extractive industries	Government reported to the IA through a consolidated sheet provided by ONRR	IA	Lead by example, in the U.S. and internationally	Dec-14	X						
		Agree on the Accounting Period Covered	The accounting period will be calendar year	MSG, & Implementation Subcommittee (54)	Proceed in an efficient and practical manner that maintains momentum	Sep-14	X						
		Discuss process for inclusion of forestry	In the March 2016 MSG meeting presentations to the MSG included information on forestry and other commodities it was untimely decided not to include additional commodities in the 2016 report	MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16	X						
		Discuss materiality threshold, revenue streams, margin of variance, possible sampling method for reconciliation, reporting template	In the March 2016 MSG meeting members discussed materiality threshold, revenue streams, margin of variance, possible sampling method for reconciliation, reporting template based on lessons learned from the previous year it was decided to not make any adjustments at this time.	MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16	X						
		Unilateral project level reporting by DOI, post SEC final rule; consider WG to discuss reporting/reconciliation of project level in 2017	In June 2016 SEC released its final rules concerning project level reporting under §1504 of the Dodd-Frank Act.	MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16	X						
		Explore means to increase 2016 tax reporting, aligning MSG expectations, and considering implications of SEC 1504 regulations	A more robust communications plan was put in place this year including a letter from the Secretary of the Interior in hopes of building on the previous years reporting. Industry has eluded to the fact that reporting may increase now that they know what it looks like.	Tax Report WG (6)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-16	X						

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Explore a process for company project level reporting and reconciliation post the SEC final rule.		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	ongoing							
		Address new 2016 requirements	•In the June 2016 MSG meeting the Beneficial Ownership Work Group was formed.			ongoing							
		Draft beneficial Ownership roadmap	A work group was formed under the implementation subcommittee that created the roadmap	Implementation Subcommittee (30)		Nov-16	X						
		Beneficial Ownership Roadmap Submitted to EITI International Board		MSG (30)		Jan-17							
		The MSG agrees to the working definition of Beneficial Owner		MSG, & Implementation Subcommittee (30)		2017							
		Conduct a legal review of the legal barriers and enables to public disclosure of beneficial ownership information under U.S. law		DOI (4)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	2017							
		MSG explores the possibility of requesting beneficial ownership information through the USEITI reporting template and collection of data for disclosure in the 2018 report.		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	spring 2017							

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Discuss USEITI scope and the addition of additional commodity, potentially forestry		MSG, & Implementation Subcommittee (30)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	spring 2017							
		DOI and other relevant parties explore possibilities to request beneficial ownership information from companies engaged in bidding processes or otherwise operating in lands under its jurisdiction consistent with the MLA, the OCSLA, and/or other regulatory action within the power of the agency.		DOI (4)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	2017 & 2018							
Strategic Action: DOI request information collection approval under Paperwork Reduction Act	Company reporting of revenues to federal government is voluntary		Removes impediments to extractive company voluntary reporting	DOI		Feb-15							
		Approval for new reporting template from OMB	Approval granted	DOI		Mar-15	X						
Strategic Action: Data Pilot	Multiple data sources with differing definitions with regard to data and verbiage		Data accessibility & reliability			Dec-14							
		Create a ONRR Internal Working Group to Pilot a Unilateral Disclosure Report (UDR) of ONRR Revenue Data by Company	On January 17, 2014 ONRR created and IWG for the purpose of creating a pilot ONRR Report of the Unilateral Disclosure of the ONRR Revenue Data	DOI (4)		17-Jan-14	X						
		Consolidate payor codes at a parent company level	ONRR staff created a consolidated payor list using LexisNexis, company websites, and institutional knowledge	DOI (4)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Mar-14	X						

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Create a Initial UDR report for the consolidated parent companies	ONRR staff created a UDR report for review by the MSG in the April 22-23, 2014 meeting	DOI (4)		April 22-23, 2014	X						
Strategic Action: On-line Natural Resources Revenue Data Portal	Creating meaningful and accessible extractives commodities revenue information for public access		Public access to information and government transparency						\$300,000-\$400,000	\$400,000-\$500,000	275,000-375,000	10,000- 20,000	DOI
		Create a mock-up online data portal for information on natural resources revenue on Federal lands	ONRR Staff created a mock-up online data portal for review by the MSG in the April 22-23, 2014 meeting	DOI (4)		April 22-23, 2014	X						
		DOI leadership will "In reach" to other DOI Bureaus (BLM, BOEM, BESEE, and OSMRE) for participation in the initial data portal and the initial EITI report	ONRR leadership had high level discussions with other Bureau Directors about the USEITI Data Portal and the first annual USEITI report	DOI (4)	Proceed in an efficient and practical manner that maintains momentum	May 2014- December 2014	X						
		Develop fully functioning data portal collaborating with stakeholders and other federal agencies	The data portal enhances access to information and improves the management of public resources.	DOI and General Services Administration (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-14	X						
		Deploy data portal with revenue visualizations and ONRR unilateral data disclosure	Unprecedented level of government disclosure of payments to the federal government by extractive companies	DOI and General Services Administration (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-14	X						
		Continued development of useiti.doi.gov	Through out 2015 and moving forward the portal had been greatly enhanced making much of the 2015 report online and interactive.	DOI and General Services Administration (8)		Ongoing							
		Transition away from GSA's 18f	DOI has begun to institutionalize the development of the data portal,.	DOI and General Services Administration (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							
Strategic Action: Hire Independent Administrator/Publish USEITI Report***	Employ federal acquisition process to hire Independent Administrator		Lessons Learned and Follow up on Recommendations					\$200,000-\$375,000***	\$400,000-\$750,000	\$900,000-\$1,088,000	950,000-1,150,000	990,000-1,200,000	DOI
		Publish a request of information (RFI) regarding the Independent Administrator	USEITI Secretariat published a request of information (RFI) on February 18, 2014, regarding the Independent Administrator	USEITI Secretariat (4)	Proceed in an efficient and practical manner that maintains momentum	18-Feb-14	X						

Country Work plan

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Prepare Statement of Work for a third-party Independent Administrator to produce the initial USEITI report	Subcommittee recommendations of IA TOR provided and accepted by full MSG at the April 2014 meeting	MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	April 23-24, 2014	X						
		Issue a contract with a third-party Independent Administrator to produce the initial USEITI report		USEITI Secretariat (4)	Proceed in an efficient and practical manner that maintains momentum	1-Aug-14	X						
		Independent Administrator to develop a quality control plan		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	1-Sep-14	X						
		Independent Administrator to develop a Program management plan		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	1-Sep-14	X						
		Monthly Status report from third party Independent Administrator (monthly)		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	10th of every month starting Oct. 10, 2014							
		Independent Administrator to issue Draft Inception Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	3-Nov-14	X						
		Independent Administrator to issue Final Inception Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	1-Jan-15	X						
		Independent Administrator to develop a data collection and reconciliation plan		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	5-Jan-15	X						
		Independent Administrator to develop online data/contextual report plan		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	2-Feb-15	X						
		US Government agencies and extractive industries report to the third-party Independent Administrator		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- May 2015	X						
		Subnational data provided to the Independent Administrator for inclusion into the initial USEITI report		Subnational (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- May 2015	X						

Country Work plan

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*	
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018		
		Develop county narratives	IA with the help of a work group developed 12 county write ups highlighting targeted commodities	IA (8)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Aug-15	X							
		Industry data provided to Independent Administrator for inclusion into the initial USEITI report		Industry (60)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Jan. 2015- July 2015	X							
		Independent Administrator prepares the reconciliation Report and identifies discrepancies in government and company reported material revenues		DOI, Treasury, Extractive Industries (20)	Proceed in an efficient and practical manner that maintains momentum	Jul-15	X							
		Independent Administrator prepares the initial Draft USEITI Report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	Aug-15	X							
		Award the second task order for the Independent Administrator		USEITI Secretariat	Proceed in an efficient and practical manner that maintains momentum	Sep-15	X							
		Independent Administrator prepares 2nd draft of USEITI Report		Independent Administrator	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Oct-15	X							
		MSG approves Final USEITI Report	Increasing government transparency	MSG (54)	Proceed in an efficient and practical manner that maintains momentum	Dec-15	X							
		Publish/disseminate the initial USEITI Report		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-15	X							
		Final program report and debriefing		MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	Jan-16	X							
PRODUCE ANNUAL USEITI REPORTS- NATIONAL OBJECTIVES: INCREASE GOVERNMENT TRANSPARENCY, ENHANCE PUBLIC ACCESS TO INFORMATION														DOI
		Develop a work plan to address any recommendations presented in the initial USEITI report or provided by stakeholders	IA recommendations were presented to the MSG in December 2015. All six recommendations were either implemented or explored in 2016.	MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2016	X							

Implementation Objectives	Rationale: Governance Related Challenges and Obstacles in the Sector	Activities	Outcomes	Responsible Party (# of Resources)	Cooperation partners, shared goals, and links to other reform processes****	Timeline	Completed	Costs and Funding					Funding Source*
								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Evaluate/renew the contract with the third-party Independent Administrator	DOI employees evaluated the IA proposal for task order 3 in September 2016	USEITI Secretariat (4)		FY 2016	X						
		US Government agencies and extractive industries report to the third-party Independent Administrator	In July 2016 the US Government reported all required revenue information on company payments to the IA	DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2016	X						
		Independent Administrator prepares the reconciliation Report and identifies discrepancies in government and company reported material revenues	In November 2016 the IA completed work on the 2016 Reconciliation report	DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2016	X						
		Unilateral Disclosure: US government agencies report all payments/revenue as part of the EITI report to be prepared by the Independent Administrator	In March 2016 the US Government disclosed all revenue information on company payments	DOI, Treasury (20)	Lead by example, in the U.S. and internationally	FY 2016	X						
		The third-party Independent Administrator prepares the second US EITI report	The IA in conjunction with 18f prepares to published all parts of the 2016 report, both online and in the executive summary	Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	FY 2016	X						
		Publish/disseminate the second USEITI Report	The IA in conjunction with 18f released and published all parts of the 2016 report, both online and in the executive summary	MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-16	X						
		Develop a work plan to address any recommendations presented in the initial USEITI report or provided by stakeholders		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							
		Evaluate/renew the contract with the third-party Independent Administrator		USEITI Secretariat (4)		FY 2017							
		US Government agencies and extractive industries report to the third-party Independent Administrator		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							

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								FY 2014	FY 2015	FY 2016	FY 2017	FY2018	
		Independent Administrator prepares the reconciliation Report and identifies discrepancies in government and company reported material revenues		DOI, Treasury, Extractive Industries (20)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							
		Unilateral Disclosure: US government agencies report all payments/revenue as part of the EITI report to be prepared by the Independent Administrator		DOI, Treasury (20)	Lead by example, in the U.S. and internationally	FY 2017							
		The third-party Independent Administrator prepares the third US EITI report		Independent Administrator	Proceed in an efficient and practical manner that maintains momentum	FY 2017							
		Publish/disseminate the third USEITI Report		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	Dec-17							
VALIDATE IMPLEMENTATION AND PROGRESS OF USEITI PROGRAM- NATIONAL OBJECTIVES: IMPROVE MANAGEMENT OF PUBLIC RESOURCESINCREASE GOVERNMENT TRANSPARENCY													DOI
		Work with International Secretariat regarding independent validator to evaluate the progress of USEITI implementation.		MSG & USEITI Secretariat (54)	Proceed in an efficient and practical manner that maintains momentum	FY 2017							
		Publish and disseminate the USEITI validation report		Validator (10)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							
		Respond to the validator's assessment and develop a work plan to address any concerns or recommendations		MSG & USEITI Secretariat (54)	Provide accurate, reliable and verifiable data that is accessible and user-friendly	FY 2017							
								\$490,000 - \$865,000	\$990,000- \$1,640,000	\$1,590,000- \$2,078,000	\$1,475,000- \$1,905,000	\$1,250,000- \$1,600,000	DOI

** Due to the constrained budget environment under sequestration, the USEITI National Secretariat is being staffed by redirecting 4 ONRR, DC-based FTE (current onboard staff and vacant FTE). To date, all payroll costs associated with implementing USEITI are being absorbed by multiple Federal Departments (Interior, Treasury, State, and Energy) from their annual funding appropriations, not paid for with ONRR's EITI allocation.

*** In FY 2014, the budget includes only half of the costs for the Independent Administrator/USEITI Report.

****Cooperation partners and links to other reform processes came from the May 1, 2013 MSG meeting where the sectors developed their own goals and collaborated to create shared goals.