
From: Laura Joss <laura_joss@nps.gov>
Sent: Tuesday, October 08, 2013 4:09 PM
To: peggy_o'dell@nps.gov; Maureen_Foster@nps.gov
Cc: mary_risser@nps.gov; Colin_Campbell@nps.gov; Jeff_Bradybaugh@nps.gov;
john_hiscock@nps.gov; paul_roelandt@nps.gov; Kate_Cannon@nps.gov
Subject: Fw: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's
National Parks, Monuments
Attachments: Pres. Obama Request to Open Utah's National Parks Oct 8 2013.pdf; 10.8.13 Governor
Requests President to Re-open Utah's National Parks.pdf

Peggy: The latest from UT.

Laura E. Joss
Acting Regional Director
Intermountain Region
National Park Service
PO Box 25286
Denver, CO 80225
(303) 969-2856 work
(435) 210-0094 cell

From: Bradybaugh, Jeffrey [mailto:jeff_bradybaugh@nps.gov]
Sent: Tuesday, October 08, 2013 01:03 PM
To: Laura Joss <laura_joss@nps.gov>; Colin Campbell <colin_campbell@nps.gov>; Mary Risser <mary_risser@nps.gov>
Cc: Cynthia Purcell <cindy_purcell@nps.gov>; Daniel Fagergren <daniel_fagergren@nps.gov>; Kathleen Gonder
<Kathleen_Gonder@nps.gov>; Paul Roelandt <paul_roelandt@nps.gov>; John Hiscock <john_hiscock@nps.gov>
Subject: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's National Parks, Monuments

I just got off the phone with the Governor's Office...had a short discussion with Mike Mower, an assistant to the Gov. We briefly discussed the situation and that parks are closed. Governor Herbert has written the attached letter to the President and I asked him to send us a copy...see below, also with press release. I will be meeting with Garfield County Commissioner Pollock and County Sheriff Perkins at 4pm today to review the situation and make clear that the park is closed, with sympathy for the economic impact.

Jeff Bradybaugh
Superintendent
Bryce Canyon National Park
P. O. Box 640201
Bryce, UT 84764
phone: 435-834-4700

e-mail: jeff_bradybaugh@nps.gov

"Optimism is true moral courage"

Sir Ernest Shackleton, 1874-1922
shipwrecked Antarctic Explorer



**Please consider the environment before printing this e-mail.
Reduce ! Re-Use ! Recycle !**

----- Forwarded message -----

From: **Michael Mower** <mikemower@utah.gov>

Date: Tue, Oct 8, 2013 at 1:42 PM

Subject: Fwd: Governor Urges President to Re-open Utah's National Parks, Monuments

To: jeff_bradybaugh@nps.gov

Thanks so much for all of you help.

Regards,

Mike Mower
Deputy Chief of Staff
Office of Governor Gary Herbert
(801) 541-1981

----- Forwarded message -----

From: **Nate McDonald** <nmcdonald@utah.gov>

Date: Tue, Oct 8, 2013 at 11:59 AM

Subject: Governor Urges President to Re-open Utah's National Parks, Monuments

To:

**The attached contains the following and a letter to the President.*

For Immediate Release

Oct. 8, 2013

Contact: Nate McDonald
Public Information Officer
[801.538.1509](tel:801.538.1509) desk
[801.694.0294](tel:801.694.0294) cell
nmcdonald@utah.gov

Governor Urges President to Re-open Utah's National Parks, Monuments

SALT LAKE CITY – Utah Governor Gary R. Herbert today formally requested President Obama re-open the state’s five national parks, several national monuments, historic sites and recreation areas.

In his Oct. 8, 2013, letter to Obama, Governor Herbert said the shutdown of Utah’s national parks, monuments and other federal facilities is “devastating individuals and businesses that rely on these areas for their livelihood.”

If the President won’t free up federal funds to maintain and operate Utah’s national parks and monuments, Governor Herbert asked him to authorize Utah to use state and private funds to re-open them to the public.

“It is within the power and authority of the Executive Branch to allow the national parks and monuments to be reopened. We have a solution in place. We just need, literally, the keys to the gates. I cannot overstate that time is of the essence,” the Governor continued in the letter.

In addition, the Governor included emergency declarations from several Utah counties that highlight the dire economic situation as result of the shutdown.

October is a peak month for tourism in many parts of Utah. The economic impact of the federal government shutdown on the state is approximately \$100 million.

###

Nate McDonald
Public Information Officer
Office of the Governor
State of Utah
[801-538-1509](tel:801-538-1509) (o)
[801-694-0294](tel:801-694-0294) (c)

--

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STATE OF UTAH

OFFICE OF THE GOVERNOR
SALT LAKE CITY, UTAH
84114-2220

GARY R. HERBERT
GOVERNOR

GREG BELL
LIEUTENANT GOVERNOR

October 8, 2013

The Honorable Barack Obama
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

I am pleased to be the Governor of a state that is home to the “Mighty Five” – five stunningly beautiful and unique national parks: Zion, Bryce, Canyonlands, Capitol Reef, and Arches. In addition, Utah is home to several national monuments, historic sites, and recreation areas, including Glen Canyon, Rainbow Bridge, Hovenweep, Natural Bridges, Grand Staircase/Escalante, Monument Valley, Timpanogos Cave, Golden Spike, Dinosaur, Flaming Gorge, and Cedar Breaks. Each of these sites is a national treasure.

As Governor, I am writing on behalf of the people who call these areas home, as well as the millions of tourists who visit these venues annually. The unwarranted shut down of the national parks and other federal facilities is devastating individuals and businesses that rely on these areas for their livelihood. These closures must end immediately.

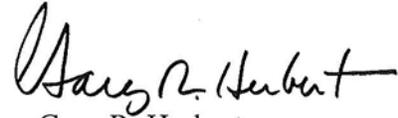
To that end, I formally request that, absent federal funding to maintain and operate national parks and monuments located in Utah, the State of Utah be authorized to use state, local, and private funds to reopen these areas to the public.

October is a peak season for tourism in many parts of Utah. The current federally-mandated closure is decimating the bottom line of bed-and-breakfast business owners and operators in Torrey, outfitters at Bryce Canyon City, and restaurant owners in Moab. All businesses are unfairly suffering the consequences of inaction and a lack of leadership in Washington. Economic disruptions caused by the closure have risen to the level of being an “internal disturbance” under the law, and several counties have declared local emergencies. Copies of these declarations are enclosed with this letter.

I look forward to working with local officials and the superintendent of each national park and site in Utah to determine a plan whereby we will be able to reopen these parks expeditiously. All that is necessary at this point is the permission to proceed from you and Department of Interior Secretary Jewell.

It is within the power and authority of the Executive Branch to allow the national parks and monuments to be reopened. We have a solution in place. We just need, literally, the keys to the gates. I cannot overstate that time is of the essence. We look forward to hearing from you soon.

Sincerely,



Gary R. Herbert
Governor

Enclosures (7)

cc: Secretary Sally Jewell
Senate Speaker Harry Reid
Senate Minority Leader Mitch McConnell
House Speaker John Boehner
House Minority Leader Nancy Pelosi
Senator Orrin Hatch
Senator Mike Lee
Congressman Bob Bishop
Congressman Jason Chaffetz
Congressman Jim Matheson
Congressman Chris Stewart
John Jones, President of the Utah Association of Counties



GARY R. HERBERT
GOVERNOR

STATE OF UTAH
OFFICE OF THE GOVERNOR

GREG BELL
LIEUTENANT GOVERNOR

For Immediate Release
Oct. 8, 2013

Contact: Nate McDonald
Public Information Officer
801.538.1509 desk
801.694.0294 cell
nmcdonald@utah.gov

Governor Urges President to Re-open Utah's National Parks, Monuments

SALT LAKE CITY – Utah Governor Gary R. Herbert today formally requested President Obama re-open the state's five national parks, several national monuments, historic sites and recreation areas.

In his Oct. 8, 2013, letter to Obama, Governor Herbert said the shutdown of Utah's national parks, monuments and other federal facilities is "devastating individuals and businesses that rely on these areas for their livelihood."

If the President won't free up federal funds to maintain and operate Utah's national parks and monuments, Governor Herbert asked him to authorize Utah to use state and private funds to re-open them to the public.

"It is within the power and authority of the Executive Branch to allow the national parks and monuments to be reopened. We have a solution in place. We just need, literally, the keys to the gates. I cannot overstate that time is of the essence," the Governor continued in the letter.

In addition, the Governor included emergency declarations from several Utah counties that highlight the dire economic situation as result of the shutdown.

October is a peak month for tourism in many parts of Utah. The economic impact of the federal government shutdown on the state is approximately \$100 million.

###

From: Alvarez, Michael <michael_alvarez@nps.gov>
Sent: Tuesday, October 08, 2013 4:34 PM
To: Bruce Sheaffer
Cc: Margaret O'Dell
Subject: Harpers Ferry Center's Carryover Funding...

Hello Bruce,

Just learned that HFC's carryover has been swept for emergency response and SAR funding. Don Kodak made decisions concerning who would work during the shutdown and who would not based on our these carryover funds that did not relying on a lapsed appropriations. Therefore if our overhead account hasn't any funding we find our situation much like everyone's else who relies on a lapsed appropriation. I'll need to furlough our Excepted Team members and only keep on one essential person in accordance with Director Jarvis's Contingency Plan for Lapsed appropriation.

I'll need to orderly close down contractors and contracts beginning immediately unless you advise otherwise.

Please advise.

Thanks,

Facilities, Services, and Property helps the National Park Service acquire interpretive tools and services by providing a safe, healthy, and productive work environment at the Harpers Ferry Center!

Communicate, Collaborate, Succeed....!

Michael Alvarez, Deputy Associate Manager
Office of Facilities, Services, and Property
National Park Service
Harpers Ferry Center
67 Mather Place
Harpers Ferry, WV 25425-0050
Office phone (304)-535-6276
Cell phone (240)-997-5826

From: Joss, Laura <laura_joss@nps.gov>
Sent: Tuesday, October 08, 2013 5:07 PM
To: Margaret O'Dell
Subject: Re: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's National Parks, Monuments

Thanks - are we still having a call at 5:00 EST?

Laura E. Joss
Acting Regional Director
Intermountain Regional Office
National Park Service
PO Box 25287
Denver, CO 80225-0287
(303) 969-2856 office
(435) 210-0094 cell
(303) 969-2785 fax

EXPERIENCE YOUR AMERICA

On Tue, Oct 8, 2013 at 2:58 PM, Margaret O'Dell <peggy_o'dell@nps.gov> wrote:
I understand that the justice department is proposing some action.

Sent from my iPhone

On Oct 8, 2013, at 4:11 PM, Laura Joss <laura_joss@nps.gov> wrote:

> Peggy: The latest from UT.

>

> Laura E. Joss
> Acting Regional Director
> Intermountain Region
> National Park Service
> PO Box 25286
> Denver, CO 80225
> (303) 969-2856 work
> (435) 210-0094 cell
>

> *From*: Bradybaugh, Jeffrey [mailto:jeff_bradybaugh@nps.gov]
> *Sent*: Tuesday, October 08, 2013 01:03 PM
> *To*: Laura Joss <laura_joss@nps.gov>; Colin Campbell <colin_campbell@nps.gov>; Mary Risser <mary_risser@nps.gov>
> *Cc*: Cynthia Purcell <cindy_purcell@nps.gov>; Daniel Fagergren <daniel_fagergren@nps.gov>; Kathleen Gonder <Kathleen_Gonder@nps.gov>; Paul Roelandt <paul_roelandt@nps.gov>; John Hiscock <john_hiscock@nps.gov>

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> the situation and that parks are closed. Governor Herbert has written the
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> below, also with press release. I will be meeting with Garfield County
> Commissioner Pollock and County Sheriff Perkins at 4pm today to review the
> situation and make clear that the park is closed, with sympathy for the
> economic impact.

>
> *Jeff Bradybaugh*
> *Superintendent*
> *Bryce Canyon National Park*
> *P. O. Box 640201*
> *Bryce, UT 84764*
> *phone: 435-834-4700*
> *e-mail: jeff_bradybaugh@nps.gov*

> * *
> *"Optimism is true moral courage"*
> Sir Ernest Shackleton, 1874-1922
> shipwrecked Antarctic Explorer

>
> * **P** Please consider th**e environment before printing this e-mail. *
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>
>
> ----- Forwarded message -----
> From: Michael Mower <mikemower@utah.gov>
> Date: Tue, Oct 8, 2013 at 1:42 PM
> Subject: Fwd: Governor Urges President to Re-open Utah's National Parks,
> Monuments
> To: jeff_bradybaugh@nps.gov

>
>
> Thanks so much for all of you help.

>
> Regards,

>
> Mike Mower
> Deputy Chief of Staff
> Office of Governor Gary Herbert
> (801) 541-1981

>
> ----- Forwarded message -----
> From: Nate Mcdonald <nmcdonald@utah.gov>
> Date: Tue, Oct 8, 2013 at 11:59 AM
> Subject: Governor Urges President to Re-open Utah's National Parks,
> Monuments
> To:

>
>
> ****The attached contains the following and a letter to the President.****
>
>
> ***For Immediate Release***
> Oct. 8, 2013
>
> Contact: Nate McDonald
> Public Information Officer
> 801.538.1509 desk
> 801.694.0294 cell
> nmcdonald@utah.gov
>
>
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> ***Governor Urges President to Re-open Utah's National Parks, Monuments***
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> time is of the essence," the Governor continued in the letter.
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>
> # # #
> Nate McDonald
> Public Information Officer

- > *Office of the Governor
- > State of Utah
- > *801-538-1509 (o)
- > 801-694-0294 (c)
- >
- > --
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- > For more options, visit https://groups.google.com/a/utah.gov/groups/opt_out.
- > <Pres. Obama Request to Open Utah's National Parks Oct 8 2013.pdf>
- > <10.8.13 Governor Requests President to Re-open Utah's National Parks.pdf>

From: Boling, Edward <ted.boling@sol.doi.gov>
Sent: Thursday, October 03, 2013 4:31 PM
To: Davis, Laura
Cc: Androff, Blake; Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Re: Statement on donation offers

Good here too.

Ted Boling
Deputy Solicitor -- Parks & Wildlife
U.S Department of the Interior
1849 C Street NW
Washington, DC 20240
202-208-4423 (main)
202-208-3125 (direct)
202-208-5584 (fax)
Ted.Boling@sol.doi.gov

On Thu, Oct 3, 2013 at 4:28 PM, Davis, Laura <laura_davis@ios.doi.gov> wrote:
Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
NPS getting additional requests for comment on whether they will accept donation offers to open parts of parks or individual parks.

Draft statement based on the SD letter. Please let me know if you have any suggested edits.

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them, just as we could not during the government shutdown in 1995 when similar offers were made.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

--

Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Wednesday, October 02, 2013 7:59 PM
To: Carol Johnson
Cc: Jennifer Mummart; Michael Litterst; Superintendent Bob Vogel; Peggy O'Dell; Maureen Foster
Subject: Re: Money from RNC for WWII Memorial

Who said we didnt have staff to review the donation as the reason!

A statement is about done on the offer from south Dakota to open rushmore it will be the base for every other answer

Looping maureen and peggy on to see if we can use what we have on this

Sent from my iPhone

On Oct 2, 2013, at 7:23 PM, Carol Johnson <carol_b_johnson@nps.gov> wrote:

I'm completely out of the loop on this one (thank god) Any takers?

Sent from my iPhone

Begin forwarded message:

From: "Reynolds, Catherine" <ReynoldsC@cbsnews.com>
Date: October 2, 2013, 7:20:32 PM EDT
To: "'Carol Johnson - National Park Service (Carol_B_Johnson@nps.gov)'" <Carol_B_Johnson@nps.gov>
Subject: Money from RNC for WWII Memorial

Hi Carol. Hope all is well. I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help!

Catherine

Catherine Reynolds
Producer
CBS This Morning
o: 202-457-4370 c: 646-479-0131
@reynoldscat
reynoldsc@cbsnews.com

From: Alvarez, Michael <michael_alvarez@nps.gov>
Sent: Tuesday, October 08, 2013 4:34 PM
To: Bruce Sheaffer
Cc: Margaret O'Dell
Subject: Harpers Ferry Center's Carryover Funding...

Hello Bruce,

Just learned that HFC's carryover has been swept for emergency response and SAR funding. Don Kodak made decisions concerning who would work during the shutdown and who would not based on our these carryover funds that did not relying on a lapsed appropriations. Therefore if our overhead account hasn't any funding we find our situation much like everyone's else who relies on a lapsed appropriation. I'll need to furlough our Excepted Team members and only keep on one essential person in accordance with Director Jarvis's Contingency Plan for Lapsed appropriation.

I'll need to orderly close down contractors and contracts beginning immediately unless you advise otherwise.

Please advise.

Thanks,

Facilities, Services, and Property helps the National Park Service acquire interpretive tools and services by providing a safe, healthy, and productive work environment at the Harpers Ferry Center!

Communicate, Collaborate, Succeed....!

Michael Alvarez, Deputy Associate Manager
Office of Facilities, Services, and Property
National Park Service
Harpers Ferry Center
67 Mather Place
Harpers Ferry, WV 25425-0050
Office phone (304)-535-6276
Cell phone (240)-997-5826

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Tuesday, October 15, 2013 11:42 AM
To: Peggy O'Dell; Jon Jarvis; Ted Boling; Bruce Sheaffer; barry.roth@sol.doi.gov; Jack Haugrud
Cc: Laura Davis
Subject: Here's the WW2 offer

<http://politicalticker.blogs.cnn.com/2013/10/02/rnc-offers-to-pay-for-ww2-memorial-guards/>

From: Jonathan Jarvis <jon_jarvis@nps.gov>
Sent: Tuesday, October 15, 2013 12:12 PM
To: Nicole Buffa
Subject: Re: Here's the WW2 offer

Nikki. We have not considered news reports of offers as legitimate offers to pay. This was also not for the entire Mall.

Sent from my iPhone

On Oct 15, 2013, at 11:42 AM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:

> <http://politicalticker.blogs.cnn.com/2013/10/02/rnc-offers-to-pay-for-ww2-memorial-guards/>

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Sent: Tuesday, October 15, 2013 11:42 AM
To: Peggy O'Dell; Jon Jarvis; Ted Boling; Bruce Sheaffer; barry.roth@sol.doi.gov; Jack Haugrud
Cc: Laura Davis
Subject: Here's the WW2 offer

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From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Friday, October 04, 2013 5:48 PM
To: Michael Caldwell; Jane Ahern; Lisa Mendelson; Jennifer Mummart; William Reynolds; Patricia Trap; Patricia Rooney; Colin Campbell; Patricia Neubacher; John Quinley; Craig Dalby; mike_litterst@nps.gov; Jeffrey Compton; Shawn Bengel; Sam Whittington; Bruce Sheaffer; Lena McDowall; Suzanne Waldron; Robert Maclean; Jonathan Jarvis; Margaret O'Dell; Michael Alvarez; Joel Hard; Charles Cuvelier; Patrick Breen; Cam Sholly; Maureen Foster
Cc: Kate Kelly; Blake Androff; Tim Fullerton
Subject: Statement in response to offers of support to open parks
Attachments: Shutdown - donations statement.docx

As discussed on the call this afternoon, attached is the approved statement for replying to inquiries about offers of donated funds/services to reopen individual parks or parts of parks. Feel free to refer those inquiries to our office; if parks supply the statement to local media, please ensure I am copied so we can track what inquiries are coming in.

If you have any questions, please feel free to contact me.

Mike

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

**Statement of Mike Litterst, National Park Service Acting Chief Spokesperson:**

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation and we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

---

**From:** Sheaffer, Bruce <bruce\_sheaffer@nps.gov>  
**Sent:** Wednesday, October 02, 2013 5:14 PM  
**To:** Jon Jarvis  
**Subject:** paragraph rebuffering state/private funds to reopen

The National Park Service depends on Congressional appropriations to stay open. When Federal appropriations lapsed at midnight on October 1, 2013, the NPS had to immediately close all 401 national parks and the numerous administrative centers and offices that support park operations. Over 20,000 NPS employees were furloughed, while just over 3000 employees were retained - a skeleton crew necessary to provide only the most basic protection of life and property. Throughout the national park system, which includes 401 park units in every state, Guam, Puerto Rico, Samoa, and the Northern Marianas Islands, these 3000 employees have no support to perform any but those most basic, essential tasks. In the normal course of operations, park activities necessarily require the support of numerous functions: park operations do not function independently of contracting support; visitor protection cannot exist without the support of payroll personnel; concessionaires and volunteers cannot conduct activities without NPS management and oversight. While the NPS appreciates the offers of private financial support from states or philanthropists, it is simply not possible to extract, fund, and conduct specific pieces NPS business on an ad hoc, piecemeal basis. The NPS also cannot accept a loan offer, since we do not have the authority to enter into an agreement to accept and repay a loan on behalf of the Federal government. Moreover, the NPS is under federal mandate to protect and preserve all 401 parks in perpetuity for the American people. Therefore, for both practical and equitable reasons, we cannot be in the business of reopening individual parks or pieces of parks while the rest of the system suffers the consequences of a Federal shutdown.

--  
C. Bruce Sheaffer  
Comptroller  
National Park Service  
202-208-4566  
[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)

---

**From:** Dennis Reidenbach <dennis\_reidenbach@nps.gov>  
**Sent:** Sunday, October 13, 2013 12:32 PM  
**To:** Jon Jarvis  
**Cc:** Mike Caldwell; Bruce Sheaffer; Peggy O'Dell  
**Subject:** Mayor Michael Nutter

Jon,

Just a FYI, Mayor Nutter called my cell a few minutes ago to see if there was any word on his request regarding the Independence Visitor Center.

I explained that the issues associated with the IVC are quite different than those associated with the limited number of openings so far and have significant legal/policy issues.

I told him that one of us would get back to him at the earliest possible opportunity

Dennis

Dennis Reidenbach  
NPS Northeast Regional Director  
215-597-7013 (Office)  
Sent from my iPhone

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Sunday, October 13, 2013 2:09 PM  
**To:** Dennis Reidenbach  
**Cc:** Mike Caldwell; Bruce Sheaffer; Peggy O'Dell  
**Subject:** Re: Mayor Michael Nutter

I talked with Bruce and agree with him we would violate the Anti deficiency act if we allow them to open. Do you want to call him?

Sent from my iPhone

On Oct 13, 2013, at 12:32 PM, Dennis Reidenbach <[dennis\\_reidenbach@nps.gov](mailto:dennis_reidenbach@nps.gov)> wrote:

> Jon,  
>  
> Just a FYI, Mayor Nutter called my cell a few minutes ago to see if  
> there was any word on his request regarding the Independence Visitor  
> Center.  
>  
> I explained that the issues associated with the IVC are quite  
> different than those associated with the limited number of openings so  
> far and have significant legal/policy issues.  
>  
> I told him that one of us would get back to him at the earliest  
> possible opportunity  
>  
> Dennis  
>  
> Dennis Reidenbach  
> NPS Northeast Regional Director  
> 215-597-7013 (Office)  
> Sent from my iPhone

---

**From:** Dennis Reidenbach <dennis\_reidenbach@nps.gov>  
**Sent:** Sunday, October 13, 2013 3:34 PM  
**To:** Jonathan Jarvis  
**Cc:** Mike Caldwell; Bruce Sheaffer; Peggy O'Dell  
**Subject:** Re: Mayor Michael Nutter

Jon

Was out raking leaves and just now saw the message. I will call him now before I go back outside.

Dennis

Dennis Reidenbach  
NPS Northeast Regional Director  
215-597-7013 (Office)  
Sent from my iPhone

On Oct 13, 2013, at 2:08 PM, Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:

> I talked with Bruce and agree with him we would violate the Anti  
> deficiency act if we allow them to open. Do you want to call him?  
>  
> Sent from my iPhone  
>  
> On Oct 13, 2013, at 12:32 PM, Dennis Reidenbach  
> <[dennis\\_reidenbach@nps.gov](mailto:dennis_reidenbach@nps.gov)> wrote:  
>  
>> Jon,  
>>  
>> Just a FYI, Mayor Nutter called my cell a few minutes ago to see if  
>> there was any word on his request regarding the Independence Visitor  
>> Center.  
>>  
>> I explained that the issues associated with the IVC are quite  
>> different than those associated with the limited number of openings  
>> so far and have significant legal/policy issues.  
>>  
>> I told him that one of us would get back to him at the earliest  
>> possible opportunity  
>>  
>> Dennis  
>>  
>> Dennis Reidenbach  
>> NPS Northeast Regional Director  
>> 215-597-7013 (Office)  
>> Sent from my iPhone

---

**From:** Jarvis, Jonathan <jon\_jarvis@nps.gov>  
**Sent:** Tuesday, October 15, 2013 8:19 AM  
**To:** Rick Smith  
**Subject:** Re: Tough one

Came close, but we avoided confrontation by entering into the agreements with the state. Strange times. Thanks for the support.

On Mon, Oct 14, 2013 at 6:36 PM, Rick Smith <(b) (6)> wrote:

Jon—

This shutdown has been particularly hard on the NPS. CNPSR is with you all the way. Thank God no one got hurt last weekend.

Rick

Rick Smith

2 Roadrunner Trail

Placitas, NM 87043

Tel: (b)(6)

Cell: (b)(6)

Email: (b)(6)

--  
*Jonathan B. Jarvis*  
*Director, NPS*

---

**From:** Buffa, Nicole <nicole\_buffa@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 9:35 AM  
**To:** Jonathan Jarvis  
**Cc:** Sarah Neimeyer; Laura Davis; Blake Androff; Peggy O'Dell; Rachel Jacobson; Kevin Haugrud; Robert Eaton; Ted Boling; Barry Roth; Kate P Kelly  
**Subject:** Re: Agreements

Removing Sally from this chain:

Team - Can someone please send us an update on where we are in negotiations with various states? Happy to discuss by phone as well. As a fyi only, I have heard from the governor's office in AR (and forwarded to Maureen) and continue to hear from McCaskill's office.

thanks in advance,  
Nikki

On Fri, Oct 11, 2013 at 7:46 PM, Buffa, Nicole <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Yes. Good work everyone! Two additions (please let me know if I get this wrong, team):

- MO: MO was unable to get their money transferred to us in time, their issue not ours. NPS reports that MO was not concerned, and I notified folks who also didn't seem concerned.
- Assorted Concessionaires: Jack was able to get sign-off from OMB on our concessionaire rubric and we are applying it to 12 or so concessionaires throughout the country. They should receive reopening notifications soon. Blake is preparing an "if asked" statement.

We do not believe Treasury will be able to accept any additional monies until Tuesday so we are closed for business. Please let us know if you have any questions.

thanks,  
Nikki

On Fri, Oct 11, 2013 at 7:41 PM, Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:  
Sally: signed agreements and money wired. Notices sent to open

South Dakota for 10 days of Mt Rushmore.  
Arizona for 7 days of Grand Canyon  
New York for 6 days of the Statue  
Colorado for 9 days of Rocky  
Utah for 10 days of eight parks.

Done till Tuesday. Coms in the loop.

Hard work by everybody!!!! Thank you!!

Sent from my iPhone

--

Nikki Buffa  
Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

--

Nikki Buffa  
Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

---

**From:** Greatorex, Jennifer <jennifer\_greatorex@nps.gov>  
**Sent:** Thursday, October 10, 2013 4:31 PM  
**To:** Bruce Sheaffer  
**Subject:** Re: NPS ALC is 14100099

I believe it is just a wire transfer from their bank to our account. Not through [pay.gov](http://pay.gov) - that won't take a large donation.

Jennifer Greatorex  
Accounting Operations Center Manager  
National Park Service  
13461 Sunrise Valley Drive  
Herndon, VA 20171

703.487.9133 Phone  
703.217.3247 Cell Phone  
703.487.9196 Fax  
email: [jennifer\\_greatorex@nps.gov](mailto:jennifer_greatorex@nps.gov)

On Thu, Oct 10, 2013 at 4:26 PM, Bruce Sheaffer <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)> wrote:  
Are we

Sent from my iPhone

Begin forwarded message:

**From:** <[christina.ho@fms.treas.gov](mailto:christina.ho@fms.treas.gov)>  
**Date:** October 10, 2013, 4:16:24 PM EDT  
**To:** "Glenn, Douglas" <[douglas\\_glenn@ios.doi.gov](mailto:douglas_glenn@ios.doi.gov)>  
**Cc:** Bruce Sheaffer <[Bruce\\_Sheaffer@nps.gov](mailto:Bruce_Sheaffer@nps.gov)>  
**Subject:** Re: Fwd: NPS ALC is 14100099

Are they using [pay.gov](http://pay.gov)?

"Glenn, Douglas" <[douglas\\_glenn@ios.doi.gov](mailto:douglas_glenn@ios.doi.gov)>

10/10/2013 01:12 PM

To "[christina.ho@fms.treas.gov](mailto:christina.ho@fms.treas.gov)" <[christina.ho@fms.treas.gov](mailto:christina.ho@fms.treas.gov)>

cc Bruce Sheaffer <[Bruce\\_Sheaffer@nps.gov](mailto:Bruce_Sheaffer@nps.gov)>

Subject Fwd: NPS ALC is 14100099

Chrisina,

I understand Wyoming wants to donate funds to the National Park Service to keep several parks open in that state. We can call folks in from furlough to monitor ALC 14100099 but if Treasury has someone available that can give us a heads up when the anticipated EFT hits our ALC, it would be very helpful.

Is that possible? What can do or given you that would help in this request?

Thank you,  
Douglas A. Glenn  
DCFO & Director, Office of Financial Management

----- Forwarded message -----

From: **Stone, Eric** <[eric\\_stone@nps.gov](mailto:eric_stone@nps.gov)>  
Date: Thu, Oct 10, 2013 at 12:43 PM  
Subject: NPS ALC is 14100099  
To: Douglas Glenn <[douglas\\_glenn@ios.doi.gov](mailto:douglas_glenn@ios.doi.gov)>  
Cc: Jennifer Greatorex <[jennifer\\_greatorex@nps.gov](mailto:jennifer_greatorex@nps.gov)>, Bruce Sheaffer <[Bruce\\_Sheaffer@nps.gov](mailto:Bruce_Sheaffer@nps.gov)>

Thanks,

Eric Stone, CFM  
FBMS Program Manager/Bureau Lead  
National Park Service  
Office: 703.487.9087  
Cell: 703.201.1842  
[eric\\_stone@nps.gov](mailto:eric_stone@nps.gov)

To learn more about FBMS, go to <http://share.nps.gov/FBMS>

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**From:** Pam Haze <pam\_haze@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 8:28 PM  
**To:** Taylor, Rachael (Appropriations)  
**Cc:** Byrne, Sean (Schumer); Bruce\_Sheaffer@nps.gov; Hunt, Ryan (Appropriations)  
**Subject:** Re: NPS

We have accepted agreements with Utah, Colorado, New York, South Dakota and Arizona. The New York one is for Statue of Liberty.

Sent from my iPhone

On Oct 11, 2013, at 8:12 PM, "Taylor, Rachael (Appropriations)" <[Rachael\\_Taylor@appro.senate.gov](mailto:Rachael_Taylor@appro.senate.gov)> wrote:

Sean,

I am out on maternity leave so Ryan is acting clerk while I am gone. I am ccing the two people at the Park Service and DOI who I know may be able to help as well. Perhaps they can be in touch with you directly or point you to a good contact when they get your message. Thanks.

-----  
Sent from my BlackBerry Wireless Handheld

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**From:** Byrne, Sean (Schumer)  
**Sent:** Friday, October 11, 2013 06:06 PM Eastern Standard Time  
**To:** Taylor, Rachael (Appropriations)  
**Subject:** NPS

Hi Rachael, would you happen to have any information about NPS granting state requests to reopen certain national parks? I am just trying to get some background and haven't been able to get ahold of DOI, thought I check if you knew anything about how it is working. Thank you!

---

**From:** Sally Jewell [REDACTED]@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 5:25 PM  
**To:** Margaret O'Dell  
**Subject:** RE: Colorado

Great – thanks!

---

**From:** Margaret O'Dell [mailto:[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)]  
**Sent:** Thursday, October 10, 2013 5:24 PM  
**To:** Sally Jewell  
**Cc:** [nikki\\_buffa@ios.doi.gov](mailto:nikki_buffa@ios.doi.gov); Jon Jarvis; Rachel Jacobson; Kevin Haugrud; Edward Boling; Bruce Sheaffer; Maureen Foster  
**Subject:** Re: Colorado

We are on the phone with Utah right now. We have had a preliminary conversation already based on Nikki's Info. We will get with CO next.  
Sent from my iPhone

On Oct 10, 2013, at 5:21 PM, Sally Jewell [REDACTED]@ios.doi.gov> wrote:

Nikki and Jon –

I just got off the phone with Gov. Hickenlooper. They very much want to open RMNP tomorrow evening and are willing to sign an agreement and wire the money to us. He doesn't think they yet have the number they need from us for the cost of operations. The Gov. mentioned his staffer – Stephanie Donner – as the right POC. Nikki has evidently been in touch with her. A quick call back to her with next steps would be helpful.

I assume that we sent the numbers for UT earlier to the POC there. I have not heard back after my calls with AZ, AK or SD – let me know if any of you have.

Hope the template agreement is coming along.

Thanks for everyone's hard work!

Sally

---

**From:** Rachel Jacobson <rachel\_jacobson@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 11:24 PM  
**To:** peggy\_o'dell@nps.gov; Michael\_Bean@ios.doi.gov  
**Subject:** Re: Unusual evening

Oh dear. Well, call now if you feel like it ((b)(6)) or we can catch up in the a.m.

----- Original Message -----

From: Margaret O'Dell [mailto:peggy\_o'dell@nps.gov]  
Sent: Thursday, October 10, 2013 08:17 PM  
To: Rachel Jacobson <[Rachel\\_Jacobson@ios.doi.gov](mailto:Rachel_Jacobson@ios.doi.gov)>; Michael Bean <[michael\\_bean@ios.doi.gov](mailto:michael_bean@ios.doi.gov)>  
Subject: Unusual evening

Some late breaking instructions from Secretary changed our process moving forward with Utah. Need to bring you up to speed.

Sent from my iPhone

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**From:** Blake Androff <blake\_androff@ios.doi.gov>  
**Sent:** Monday, October 07, 2013 11:42 AM  
**To:** Laura Davis; Nikki Buffa; Jon Jarvis; Margaret O'Dell; Ted Boling; Jack Haugrud; Rachel Jacobson; Maureen Foster; Kate P Kelly; Michael Bean  
**Subject:** PR\_100413\_LetterHonorableBarackObama.pdf  
**Attachments:** PR\_100413\_LetterHonorableBarackObama.pdf

[http://azgovernor.gov/dms/upload/PR\\_100413\\_LetterHonorableBarackObama.pdf](http://azgovernor.gov/dms/upload/PR_100413_LetterHonorableBarackObama.pdf)



STATE OF ARIZONA

JANICE K. BREWER  
GOVERNOR

EXECUTIVE OFFICE

October 4, 2013

The Honorable Barack Obama  
President of the United States  
The White House  
1600 Pennsylvania Avenue, N.W.  
Washington, D.C. 20500

Dear Mr. President:

As the Governor and legislative leaders of a state that is home to one of the Seven Natural Wonders of the World – Grand Canyon – we write to request your leadership to immediately fund America's National Parks or, at the very least, make it possible for state and private funding to reopen National Parks, which has been done during previous shutdowns and budget shortfalls.

The Grand Canyon is more than Arizona's most treasured natural landmark – it is a global attraction and driving source of national and international tourism. A recent National Park Service study shows that, in 2011 alone, visitors to Grand Canyon National Park generated more than \$467 million and supported nearly 7,400 jobs. As Arizona is no less exposed to the current unstable and struggling national economy than any other state, we cannot afford to turn away this kind of revenue. To do so will unnecessarily devastate the employment of thousands of Arizonans who depend on the Grand Canyon – especially when there is a common-sense alternative.

On behalf of the people of Arizona, and all who cherish the Grand Canyon as a premier world travel destination, we call upon you to fulfill the federal obligation to fund Grand Canyon National Park. We understand that, if it reaches your desk, you have promised to veto House Joint Resolution 70, which provides federal funding for America's national parks. We ask that you either reconsider this position, or direct the National Park Service to allow states like Arizona to reopen the national parks using state and private funding.

Though not an ideal solution, state and private funds are available to be used for this purpose. And it is legally possible as demonstrated in the past. In 1995, a combination of state and private dollars was used to reopen Grand Canyon National Park. In March of this year, the National Park Service granted Cape Cod National Seashore the authority to accept private dollars to prevent

The Honorable Barack Obama

October 4, 2013

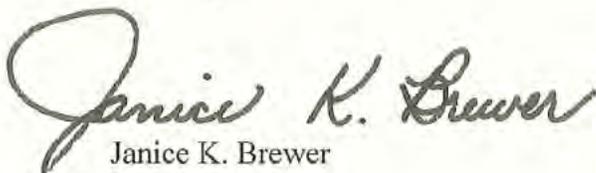
Page 2 of 2

closures related to the sequester (letter enclosed). The Grand Canyon should not be held hostage in this budget battle.

Mr. President, our federal government is shut down because of a failure of leadership in Washington, and the citizens of states like Arizona are left bearing the burden. You have the opportunity to ease that burden by allowing major economic and historic attractions, like Grand Canyon National Park, to remain operational. We hope that you will reopen our National Parks or allow us to do it ourselves.

We look forward to your swift response.

Sincerely,



Janice K. Brewer  
Governor



Andy Biggs  
President, Arizona State Senate



Andy Tobin  
Speaker, Arizona House of Representatives

Enclosure

cc: The Honorable Harry Reid, Senate Majority Leader  
The Honorable Mitch McConnell, Senate Minority Leader  
The Honorable John Boehner, Speaker of the House  
The Honorable Nancy Pelosi, House Minority Leader  
Arizona Congressional Delegation



## United States Department of the Interior

### NATIONAL PARK SERVICE

Cape Cod National Seashore  
99 Marconi Site Road  
Wellfleet, MA 02667  
508.771.2144  
508.349.9052 Fax

March 29, 2013

#### Memorandum

To: Deputy Regional Director, Northeast Region

From: Superintendent, Cape Cod National Seashore

Subject: Donation offer to open Province Lands Visitor Center on a reduced schedule

The proposed closure of the Province Lands Visitor Center (PLVC) as part of the Cape Cod National Seashore (CACO) sequestration plan has been upsetting to the greater Cape Community and has received a lot of attention in the press. The \$376,000 reduction in our FY '13 remaining budget and the reduction of staff by 22 seasonal employees, forced us to consider this closure as part of our plan. Recently, we were approached by the Friends of Cape Cod National Seashore offering to donate funds to open the PLVC for at least a partial summer season.

The PLVC is one of two CACO visitor centers. The Salt Pond Visitor Center is open twelve months and is located in Eastham in the southern end of the seashore. The PLVC is a seasonal visitor center, open May 1 – October 31 in recent years (previous budget cuts have already reduced the shoulder seasons) and serves 261,000 visits/year. PLVC staff provides information/orientation, issue passes and beach fire permits, present interpretive programs, handle call volume typical of a Chamber of Commerce office, and offer a range of movies and deck talks. Visitors have a distant view of whales from the observation decks and exhibits include an interactive NOAA exhibit with real-time tracking of maritime traffic and North Atlantic Right Whales via sound buoys. This is also a seasonal Eastern National sales outlet which grosses approximately 1/3 of their total summer sales. The PLVC staff has developed a partnership with the Provincetown tourism community including the Office of Travel and Tourism, the 100 year old Pilgrim Monument, the Chamber of Commerce, the Provincetown Business Guild, and the tour bus community. The SPVC can get up to 15 busses/day. These functions will all be lost with the planned closure.

In addition, the PLVC provided an important resource protection and visitor safety function because of its location at the head of the 7.2 mile Province Lands Bike Trail, and hiking trails through the parabolic dunes and the Dune Shacks of the Peaked Hill Bars Historic District. The bike trail was the first bike trail constructed by the NPS in the early 1960's. The trail was completely renovated recently with LIC and ARRA funds. PLVC staff regularly helps direct visitors and provides important safety information about the trail. They are often first responders to bike accidents and assist Rangers in locating bike riders on the challenging winding trail. (Bike accidents are the number one cause of visitor injuries at CACO. We have embarked on an aggressive bike safety program and continue to upgrade our trails and count on seasonal staff to implement this program.)



---

**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Wednesday, October 02, 2013 8:46 PM  
**To:** Maureen Foster; Androff Blake; Kelly Kate  
**Cc:** Carol Johnson; Jennifer Mummart; Michael Litterst; Superintendent Bob Vogel; Peggy O'Dell  
**Subject:** Re: Money from RNC for WWII Memorial

Ok looping in kate et al for awareness

Mike you take lead on this. can you get back to catherine and see if we can tamp this down for tonight?

If not here's a shot at a statement based on rushmore letter that others will have to weigh in on BEFORE we offer it to her.

"National Parks are a source of pride for all Americans and share the desire to reopen the World War II Memorial – and all 401 national parks – as soon as possible, however, we cannot accept the RNC offer.

The Memorial is one of 401 national parks in the National Park System. The National Park System is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in federal appropriations, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not befeasible or appropriate to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 other national parks for the enjoyment of millions of visitors.

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 2, 2013, at 8:09 PM, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

I think that we can use the language in the SD letter.

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 2, 2013, at 7:58 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

Who said we didnt have staff to review the donation as the reason!

A statement is about done on the offer from south Dakota to open rushmore it will be the base for every other answer

Looping maureen and peggy on to see if we can use what we have on this

Sent from my iPhone

On Oct 2, 2013, at 7:23 PM, Carol Johnson <[carol\\_b\\_johnson@nps.gov](mailto:carol_b_johnson@nps.gov)> wrote:

I'm completely out of the loop on this one (thank god) Any takers?

Sent from my iPhone

Begin forwarded message:

**From:** "Reynolds, Catherine"  
<[ReynoldsC@cbsnews.com](mailto:ReynoldsC@cbsnews.com)>  
**Date:** October 2, 2013, 7:20:32 PM EDT  
**To:** "'Carol Johnson - National Park Service  
([Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov))'"  
<[Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov)>  
**Subject: Money from RNC for WWII Memorial**

Hi Carol. Hope all is well. I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help!

Catherine

*Catherine Reynolds*  
*Producer*  
*CBS This Morning*  
*o: 202-457-4370 c: 646-479-0131*  
*@reynoldscat*  
[reynoldsc@cbsnews.com](mailto:reynoldsc@cbsnews.com)

---

**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:05 PM  
**To:** Maureen Foster  
**Cc:** Androff Blake; Kelly Kate; Carol Johnson; Jennifer Mummart; Michael Litterst; Superintendent Bob Vogel; Peggy O'Dell  
**Subject:** Re: Money from RNC for WWII Memorial

Worked for SD but no reference to it for RNC unless someone has seen their offer!

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 2, 2013, at 9:02 PM, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

We need to add the sentence from the final version that talks about 1995. That is a useful point. (I can't figure how to copy on the iPhone tonight.).

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 2, 2013, at 8:46 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

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Assistant Director, Communications  
National Park Service

Sent from my iPad

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Sent from my iPhone

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Sent from my iPhone

Begin forwarded message:

**From:** "Reynolds, Catherine"

<[ReynoldsC@cbsnews.com](mailto:ReynoldsC@cbsnews.com)>

**Date:** October 2, 2013,  
7:20:32 PM EDT

**To:** "Carol Johnson -  
National Park Service  
([Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov))"

<[Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov)>

**Subject: Money from  
RNC for WWII  
Memorial**

Hi Carol. Hope all is well. I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help!

Catherine

*Catherine Reynolds*  
*Producer*  
*CBS This Morning*  
*o: 202-457-4370 c: 646-479-0131*  
*@reynoldscat*  
[reynoldsc@cbsnews.com](mailto:reynoldsc@cbsnews.com)

---

**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:55 PM  
**To:** Litterst, Michael  
**Cc:** Margaret O'Dell; Maureen Foster; Androff Blake; Kelly Kate; Carol Johnson; Jennifer Mummart; Superintendent Bob Vogel  
**Subject:** Re: Money from RNC for WWII Memorial

Thanks mike!

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 2, 2013, at 9:51 PM, "Litterst, Michael" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:

Just got off the phone with Catherine Reynolds, the CBS producer. She asked me off the bat, as she did in the e-mail, to confirm that what she had read in the Post was true - that the reason we were declining was because we didn't have the staff to review/process the offer. I pointed out that the Post story contained considerably more information about why we declined. I said that while staffing was a contributing factor, it certainly was not a primary reason. I told her that we view the National Park System as just that - a single entity and that with everything shut down, we do not think it feasible or appropriate to selectively open some parks while others remain closed.

She seemed happy and satisfied with the response, and appreciative of a call this late. She did ask a follow-up on the staffing issue about whether or not we even have people available to process such requests, and I told her that the vast majority of our administrative staffs are on furlough.

I told her we would have a formal statement on the issue of donations/offers to open specific parks. She would like to receive it, but did say they are working on a piece right now for Thursday's CBS This Morning.

Mike

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

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I'm completely out of the
loop on this one (thank god)
Any takers?

Sent from my iPhone

Begin forwarded message:

From:
"Reynolds,
Catherine"
<[ReynoldsC@
cbsnews.com](mailto:ReynoldsC@cbsnews.com)>
Date: October
2, 2013,
7:20:32 PM
EDT
To: "Carol
Johnson -
National Park
Service
([Carol_B_Joh
nson@nps.gov](mailto:Carol_B_Johnson@nps.gov)
)"
<[Carol_B_Joh
nson@nps.gov](mailto:Carol_B_Johnson@nps.gov)
>
Subject:
Money from
RNC for

WWII Memorial

Hi Carol.
Hope all is well. I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help!

Catherine

*Catherine
Reynolds*

Producer

*CBS This
Morning*

*o: 202-457-
4370 c: 646-
479-0131*

@reynoldscat

*reynoldsc@cb
snews.com*

From: Johnson, Carol <carol_b_johnson@nps.gov>
Sent: Thursday, October 03, 2013 9:21 AM
To: Litterst, Michael
Cc: Margaret O'Dell; Maureen Foster; Suzanne Waldron; Androff Blake; Kelly Kate; Jennifer Mummart; Superintendent Bob Vogel
Subject: Re: Money from RNC for WWII Memorial

For what it's worth, on donations I'd love to be able to add in a line about how once the government is back up running, they could contact the Trust for the National Mall or the Park Service to make a donation to support the park. Bada-bing.

On Wed, Oct 2, 2013 at 9:51 PM, Litterst, Michael <mike_litterst@nps.gov> wrote:

Just got off the phone with Catherine Reynolds, the CBS producer. She asked me off the bat, as she did in the e-mail, to confirm that what she had read in the Post was true - that the reason we were declining was because we didn't have the staff to review/process the offer. I pointed out that the Post story contained considerably more information about why we declined. I said that while staffing was a contributing factor, it certainly was not a primary reason. I told her that we view the National Park System as just that - a single entity and that with everything shut down, we do not think it feasible or appropriate to selectively open some parks while others remain closed.

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Chief Spokesperson (acting)

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Carol Bradley Johnson

Communications Officer
National Park Service
National Mall and Memorial Parks
900 Ohio Drive, SW
Washington, D.C. 20024

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Sent: Wednesday, October 02, 2013 9:52 PM
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From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Thursday, October 03, 2013 4:24 PM
To: Laura Davis; Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze
Cc: Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Statement on donation offers

NPS getting additional requests for comment on whether they will accept donation offers to open parts of parks or individual parks.

Draft statement based on the SD letter. Please let me know if you have any suggested edits.

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The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

--
Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Thursday, October 03, 2013 4:26 PM
To: Androff, Blake
Cc: Laura Davis; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Re: Statement on donation offers

I like it.

On Oct 3, 2013, at 4:24 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

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From: Davis, Laura <laura_davis@ios.doi.gov>
Sent: Thursday, October 03, 2013 4:28 PM
To: Androff, Blake
Cc: Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Re: Statement on donation offers

Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
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U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Boling, Edward <ted.boling@sol.doi.gov>
Sent: Thursday, October 03, 2013 4:30 PM
To: Androff, Blake
Cc: Suzanne Waldron; Davis, Laura; Haugrud, Kevin; Erin Walls; Nicole Buffa; Katherine Kelly; Jonathan Jarvis; Margaret O'Dell
Subject: Re: draft statement

This looks fine.

The last sentence would read better with "and members of the public" at the end, after "paying their respect to their fallen comrades"

Ted Boling
Deputy Solicitor -- Parks & Wildlife
U.S Department of the Interior
1849 C Street NW
Washington, DC 20240
202-208-4423 (main)
202-208-3125 (direct)
202-208-5584 (fax)
Ted.Boling@sol.doi.gov

On Thu, Oct 3, 2013 at 4:17 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Updated.

DRAFT STATEMENT

With the lapse in funding appropriated by Congress, the National Park Service has furloughed more than 20,000 employees and closed all 401 national parks, including the National Mall and Memorial Parks.

The National Park Service is proud to protect the national memorials and to preserve the calm, peace and tranquility they offer to all those who wish to honor America's veterans and our nation's history. We respectfully request that visitors to the veterans memorials honor the solemn purposes of these areas.

With the limited NPS resources remaining, we will be focusing on protecting life and property. Access to the Vietnam Veterans Memorial, World War II Memorial, and the Korean War Memorial will not be prevented for those paying respects to their fallen comrades.

On Thu, Oct 3, 2013 at 3:30 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:
Where?

Sent from my iPhone

On Oct 3, 2013, at 3:16 PM, "Davis, Laura" <laura_davis@ios.doi.gov> wrote:

Request has been made to do this at 3:45.

On Thu, Oct 3, 2013 at 3:11 PM, Laura Davis <laura_davis@ios.doi.gov> wrote:
Can we get together quickly at 3:30 or soon thereafter to discuss the statement in light of additional activity/developments on the Mall? Seems like it may be sensible to potentially broaden so we don't have to keep issuing updates. Please let me know if that time will work.

Sent from my iPhone

On Oct 3, 2013, at 3:05 PM, "Haugrud, Kevin" <jack.haugrud@sol.doi.gov> wrote:

Fine with me.

On Thu, Oct 3, 2013 at 3:03 PM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:

Would like to get in the furlough number too, what about the below. Don't feel strongly though:

The National Park Service depends on Congressional appropriations to stay open. With the lapse in appropriations, we had to furlough more than 20,000 employees and close all 401 national parks, including the Vietnam Veterans memorial, which shall remain closed until funding is restored.

The National Park Service is proud to protect the memorial and to preserve the calm, peace and tranquility it offers all those who wish to honor America's veterans. We request that visitors to the Vietnam Veterans Memorial respect the limitations on NPS resources and the solemn purposes of this restricted area.

With the limited NPS staff remaining we will be focusing on protecting this and every national park from serious disruptions and threats. Access to

the Vietnam Veterans Memorial will not be prevented for Veterans and members of the public paying their respects to their fallen comrades.

From: Kelly, Katherine [mailto:kate_kelly@ios.doi.gov]

Sent: Thursday, October 03, 2013 2:45 PM

To: laura davis; Nicole Buffa; jon jarvis; O'Dell, Peggy; Suzanne Waldron; Androff, Blake J; Haugrud, Jack; Ted Boling

Subject: draft statement

Let me know if there are any edits with this group - and then we can get the final signoffs. (this reflects thoughts from Ted and Jack).

The Vietnam Veterans Memorial is closed – as are all 401 national parks - - due to a lapse in funding appropriated by Congress and shall remain closed until funding is restored.

The National Park Service is proud to protect the memorial and to preserve the calm, peace and tranquility it offers all those who wish to honor America's veterans. We request that visitors to the Vietnam Veterans Memorial respect the limitations on NPS resources and the solemn purposes of this restricted area.

With the limited NPS staff remaining we will be focusing on protecting this and every national park from serious disruptions and threats. Access to the Vietnam Veterans Memorial will not be prevented for Veterans and members of the public paying their respects to their fallen comrades.

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409 (o) / (202) 306 3888 (c)
kate_kelly@ios.doi.gov

--
Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

From: Boling, Edward <ted.boling@sol.doi.gov>
Sent: Thursday, October 03, 2013 4:31 PM
To: Davis, Laura
Cc: Androff, Blake; Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Re: Statement on donation offers

Good here too.

Ted Boling
Deputy Solicitor -- Parks & Wildlife
U.S Department of the Interior
1849 C Street NW
Washington, DC 20240
202-208-4423 (main)
202-208-3125 (direct)
202-208-5584 (fax)
Ted.Boling@sol.doi.gov

On Thu, Oct 3, 2013 at 4:28 PM, Davis, Laura <laura_davis@ios.doi.gov> wrote:
Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
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Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

From: Jonathan Jarvis <jon_jarvis@nps.gov>
Sent: Thursday, October 03, 2013 4:54 PM
To: Androff, Blake
Cc: Laura Davis; Nicole Buffa; Margaret O'Dell; Maureen Foster; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly
Subject: Re: Statement on donation offers

Why not use this opportunity to direct them to the National Park Foundation.

Sent from my iPhone

On Oct 3, 2013, at 4:24 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

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From: Derrick Crandall <dcrandall@funoutdoors.com>
Sent: Friday, October 04, 2013 9:22 AM
To: Jon Jarvis (Jon_Jarvis@nps.gov)
Cc: Peggy O'Dell (Peggy_O'Dell@nps.gov); Lena McDowall (Lena_McDowall@nps.gov); Sue Waldron (Sue_Waldron@nps.gov)
Subject: FW: Tusayan council and local businesses pledge \$325,000 in hopes to reopen Grand Canyon National Park

Importance: High

Offers like these need to be addressed nationally. Can we talk ASAP?

Derrick

Tusayan council and local businesses pledge \$325,000 in hopes to reopen Grand Canyon National Park

AZ News | *October 3 2013*

By Clara Beard

TUSAYAN, Ariz. – The town of Tusayan, which sits just outside the gates of Grand Canyon National Park, generated more than \$290,000 in sales tax in October of last year. But the money won't be coming in this year, thanks to the federal government shutdown.

"Everyday, it impacts us," Tusayan mayor Greg Bryan said about the shutdown. "This national park has no interest or willingness to allow us to provide them funding."

A few days ago, Tusayan's Red Feather Properties pledged \$25,000 to help keep the park open, and encouraged other businesses to follow suite. As of yesterday, local businesses generated around \$125,000 to help reopen the park.

Coupled with the town's commitment, that sum totals \$325,000.

But, even with those financial promises, park officials say they aren't accepting third-party donations.

At Tusayan's council meeting last night, Grand Canyon National Park Superintendent Dave Uberuaga said that the park wasn't allowed to accept any third-party donations to re-open the park. Currently, the council is trying to find out who made that call.

"If it is a policy, we need to ask, when did it take place? When was it put into place? It was obviously not in place in 1995 when the funds were provided," Bryan said.

During the 1995 federal shutdown, then Governor Fife Symington gathered state resources and private donations to keep the park partially open for 21 days.

"Some have reflected back on the 1995 event, and say 'well, we did it then, why can't we do it now,'" Uberuaga told council members. "Bottom line, any third-party funding of the national park opening will not occur. This is a fundamental core operation of the federal government provided for by government appropriations by the U.S. Congress."

The town has calls out to Flagstaff Mayor Jerry Nabours, Williams Mayor John Moore and Sedona Mayor Rob Adams to see if they can help Tusayan's cause.

The Grand Canyon Trust's Roger Clark has offered his support. [Arizona Department of Transportation](#) and Coconino County Supervisor Art Babbot said they will help however they can.

Speaker of the House Andy Tobin also gave Tusayan his full support. Bryan said that Tobin believes the state has up to half a million dollars to give in this sort of situation.

"Speaker Andy Tobin told us tonight that our governor is in favor, the governor wants to do something, she just keeps being told, 'no there's nothing, no there's nothing,' we just need to get this thing moving sooner than later," Bryan said.

Council member Bill Fitzgerald asked how the town would estimate how much it would cost per day to keep the park running.

Bryan said a rough estimate is \$19,000 a day.

"We're not going to get an estimate from the superintendent because he's not going to want to provide any sense of support for the action, so we'll have to guess," Bryan said. "We figure \$25,000 a day. Bare in mind we're not talking just our monies; we're talking hopefully several hundred thousand from the state. I don't think we would enter into anything without that backing."

Council member John Rueter said the town must pursue a partial opening to the fullest.

"I think Tusayan needs to lead, in this case, the effort to get the park open," Rueter said. "We have a contingency plan in our budget for economic disasters, and this is very quickly becoming an economic disaster."

While legislators continue to squabble in Washington, Bryan said the town will work to find a way to reopen the park.

"It's our intent to push it," Bryan said.

Derrick A. Crandall, Counselor
National Park Hospitality Association
1200 G Street, N.W. Suite 650
Washington, D.C. 20005
202-682-9530, F 202-682-9529
www.parkpartners.org

From: Waldron, Suzanne <sue_waldron@nps.gov>
Sent: Friday, October 04, 2013 11:23 AM
To: Androff, Blake; Peggy O'Dell; Jon Jarvis; Bruce Sheaffer; Beverly Stephens
Cc: Litterst, Michael; Maureen Foster; Pam Haze; Katherine Kelly
Subject: Re: Statement on donation offers

just heard from Blake - this statement is good to go - **MINUS** the reference to 1995. so would read:

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them.

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On Thu, Oct 3, 2013 at 5:30 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Defer to Pam on the letter going through OMB.

NYT deadline isn't until tomorrow afternoon so we have time so let's wait.

On Thu, Oct 3, 2013 at 5:22 PM, Litterst, Michael <mike_litterst@nps.gov> wrote:
I'm getting ready to respond to the NY Times inquiry you forwarded about Rushmore and was planning to send a copy of the letter we sent to the gov. But having second thoughts, since the statement is on the way to OMB. What's your thought - ok to send the letter, or does it need OMB clearance as well?

Mike

Mike Litterst
Chief Spokesperson (acting)

National Park Service

1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Oct 3, 2013 at 4:52 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
I sent this over to OMB for clearance. Hopefully will have an answer soon, but I also want to confirm that the letter was sent to the SD Gov BEFORE we respond to the media.

----- Forwarded message -----

From: **Davis, Laura** <laura_davis@ios.doi.gov>
Date: Thu, Oct 3, 2013 at 4:28 PM
Subject: Re: Statement on donation offers
To: "Androff, Blake" <blake_androff@ios.doi.gov>
Cc: Nicole Buffa <Nicole_buffa@ios.doi.gov>, Margaret O'Dell <Peggy_O'Dell@nps.gov>, Maureen Foster <Maureen_Foster@nps.gov>, Jonathan Jarvis <Jon_jarvis@nps.gov>, Kevin Haugrud <Jack.Haugrud@sol.doi.gov>, Edward Boling <ted.boling@sol.doi.gov>, Pam Haze <Pam_Haze@ios.doi.gov>, Suzanne Waldron <Sue_Waldron@nps.gov>, Michael Litterst <Mike_Litterst@nps.gov>, Katherine Kelly <Kate_Kelly@ios.doi.gov>

Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
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--

Sue Waldron
Assistant Director, Communications
National Park Service
(202) 208-3046
Visit us at www.nps.gov

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

From: Davis, Laura <laura_davis@ios.doi.gov>
Sent: Friday, October 04, 2013 1:42 PM
To: Peggy O'Dell; Jarvis, Jon; Maureen Foster
Cc: Kate Kelly
Subject: Fwd: fyi

Wanted you to see this ASAP. Concerned about Dave on the record - as well as his appearing to agree that we opened GC in '95. Please let us know when you can chat.

----- Forwarded message -----

From: **Kelly, Katherine** <kate_kelly@ios.doi.gov>

Date: Fri, Oct 4, 2013 at 1:37 PM

Subject: fyi

To: laura davis <Laura_Davis@ios.doi.gov>, Nicole Buffa <nicole_buffa@ios.doi.gov>, "Androff, Blake J" <Blake_Androff@ios.doi.gov>

Grand Canyon chief: Only feds can reopen park

5 HOURS AGO • BY HOWARD FISCHER CAPITOL MEDIA SERVICES

PHOENIX — The superintendent of Grand Canyon National Park said Thursday it will not reopen during the government shutdown, even if others come up with the operating cash.

Dave Uberuaga said the decision was made by the Department of Interior that running a federal park is a “core operation that can only be funded by federal appropriations.” The willingness of some state officials and private groups to finance day-to-day operations during the stalemate in Washington, he said, is irrelevant.

“Until we have federal appropriations, the National Park Service is not opening any parks,” he said. Uberuaga said this isn’t something aimed only at the Grand Canyon, where there already have been offers of financial assistance.

“It’s not the Statue of Liberty, it’s not Grand Canyon, it’s not the Washington Monument,” he told Capitol Media Services.

Uberuaga acknowledged that the last time government came to a standstill in 1995, then-Gov. Fife Symington negotiated a deal to provide \$17,000 a day in state and private funds to the Department of Interior to keep at least part of the park open. Donors got reimbursed following the 21-day closure. He said, though, things were different then.

“It was, I think, what I would call a negotiated agreement because of the individual pressure on the park,” Uberuaga said.

That could be an understatement.

During an earlier closure that same year, Symington showed up in northern Arizona with National Guard troops, Department of Public Safety officers and staffers from the state Parks Department in tow.

“I marshaled the troops and basically said we’re going to open the canyon and I threatened them to open the canyon,” he recalled on Thursday. “There was sort of a drama there.”

While Symington withdrew his forces, it did result in Rob Arnberger, who was park superintendent at the time, paving the way for higher-level talks between Symington and officials at the Department of Interior.

That ultimately led to a written agreement to open the park to Mather Point, Grand Canyon Village and the hotels and concessions. But visitors were not allowed to hike into the canyon or float down the Colorado River.

“At that time it wasn’t a bad decision,” Uberuaga said Thursday. “But it was something that we’re not going to have go on this time.”

The position makes moot the \$25,000 pledge by Red Feather Properties, which runs a lodge in nearby Tusayan, along with claims by some state legislators the state should pony up the funds. Current Gov. Jan Brewer earlier this week had shown no interest in the issue, saying the state had higher priorities. Since that time, Brewer said her office had made two proposals to the federal government but both had been “shot down.”

Uberuaga said the park normally gets between 16,000 and 18,000 day visitors at this time of year, going up as high as 20,000 on weekends. “We’re getting into the peak of the hiking season,” he said. He said occupancy at the park’s approximately 1,000 hotel rooms tends to be full year round.

The last shutdown actually led several members of Congress to propose a measure authorizing the Secretary of the Interior to accept donations of qualified state employee services during any period of federal government shutdown. It got 254 votes, more than a majority — but not the two-thirds necessary to push through any measure without going through the normal procedures.

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409 (o) / (202) 306 3888 (c)
kate_kelly@ios.doi.gov

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Friday, October 04, 2013 4:33 PM
To: Jonathan Jarvis; Margaret O'Dell
Cc: Kate P Kelly
Subject: FW: give me a ring if you get a sec

Calling you now, Jon. Thanks in advance.

From: Laura Davis [mailto:laura_davis@ios.doi.gov]
Sent: Friday, October 04, 2013 4:25 PM
To: Nicole Buffa
Subject: Re: give me a ring if you get a sec

Why don't you see if Peggy/Jon can reach back out to Superintendent and Regional Director, ask if they've received a request formally or even informally. Make sure they know we are wanting to confirm based on this latest from the Gov in the press, so we all have the facts. Loop Kate. Let me know!

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail. “Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

From: Kelly, Katherine <kate_kelly@ios.doi.gov>
Sent: Friday, October 04, 2013 4:33 PM
To: mike litterst; Suzanne Waldron; laura davis; jon jarvis; Ted Boling; Androff, Blake J; O'Dell, Peggy
Subject: Fwd: With Federal Wallet Closed, States Agonize Over Opening Their Own

Here's the NYTimes story we were discussing.

----- Forwarded message -----

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Date: Fri, Oct 4, 2013 at 4:23 PM
Subject: With Federal Wallet Closed, States Agonize Over Opening Their Own
To: Kate P Kelly <Kate_Kelly@ios.doi.gov>, Blake Androff <blake_androff@ios.doi.gov>

http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html?_r=1&

By ADAM NAGOURNEY and RICHARD PÉREZ-PEÑA

Published: October 4, 2013

LOS ANGELES – With no end in sight to the federal government shutdown, governors across the nation are struggling with a cascade of tough decisions about when and whether to step in with state funds to keep an ever-growing list of shuttered parks and programs operating until the deadlock is resolved.

Here in California, Gov. Jerry Brown, a Democrat, said the state, already recovering from a steep economic decline, would not intervene to keep its vast network of national parks, like Yosemite, open to the public until the Washington impasse had ended.

But in South Dakota, Gov. Dennis Daugaard, a Republican, has pleaded, so far unsuccessfully, with the Interior Department for permission to use state funds to keep open the Mount Rushmore National Memorial, a symbol of his state and one of its top tourist draws. “Mount Rushmore is just a wonderful tourist destination and clearly the most significant attraction for tourism in South Dakota,” Mr. Daugaard said in an interview.

In Indiana, Gov. Mike Pence, also a Republican, is using state funds to keep 244 National Guard members on hand in case of an emergency. Similarly, in Colorado, Gov. John W. Hickenlooper, a Democrat, diverted state

funds to keep the National Guard on the job, continuing its clean-up work after the floods that swept across his state last month.

And in Massachusetts, Thomas Weber, the state commissioner of early education and care, said the state would keep the Community Action Head Start program, serving 350 children, going for the next couple of weeks by advancing state funds from the group's existing grant. Massachusetts is one of 15 states that supplement federal grants to the Head Start program.

"We thought it was worth providing the advance," he said. "It really would have been devastating to the program to close."

The decisions so far involve mostly high-profile programs receiving federal support that have been immediately imperiled, among them parks, Head Start programs that provided nutrition and education for low-income 3- and 4-year olds, law enforcement on Indian reservations and the National Guard.

The decisions and difficulties promise to grow more complicated and more polarizing if the shutdown extends and federal poverty programs administered by the states – in particular heating assistance and child nutrition programs -- begin running dry.

The Head Start program is looming as a particular source of pressure for governors and their states. There are thousands of Head Start grants, typically starting at the beginning of the month, meaning that on Nov. 1 more programs around the country are going to run out of money.

Yasmina S. Vinci, executive director of the National Head Start Association, said 19,000 children from low-income families had lost or were at risk of losing services in 11 states because of the shutdown.

A federal government shutdown invariably poses all kinds of political and financial challenges to the states, as was demonstrated during the series of shutdowns in the 1990s.

But officials said the situation is markedly worse this time for two reasons. For one, the states are coming off the worst economic downturn since the Depression, which left many of their budgets battered and their rainy-day accounts depleted. And the polarization in Washington has complicated the calculations of state executives more than ever, with Democratic governors having little incentive to take steps to blunt the effect of what polls suggest is an unpopular move by Congressional Republicans.

The result has been a bewildering crosscurrent of forces as governors respond to events in Washington in decidedly different ways, weighing political, provincial and ideological considerations.

The shutdown of the national park system has proved to be particularly disruptive so far – creating waves of anxiety in regions where the parks are central to states’ economies and identities. In Arizona, business leaders have raised \$150,000 so far to try to keep open at least one viewing site over the Grand Canyon.

But the Department of Interior has rebuffed such offers. Republicans said they view that as an attempt by the Democratic White House to keep pressure up on Republicans in Congress, but administration officials said they were legally bound from using private or even state funds to selectively open parks.

“It’s really unfortunate that the federal government shutdown is affecting the ability of citizens to see this icon of democracy,” said Mr. Daugaard, the governor of South Dakota. “The state is willing to help.”

He said he was also looking to use state funds to pay for police patrols of Indian reservations and, if necessary, to provide heating care assistance normally financed by Washington.

By contrast, Gov. Jan Brewer of Arizona, a Republican elected with Tea Party support, initially said she would not – or could not – do anything to keep open Grand Canyon National Park, taking a decidedly different tack from former Gov. Fife Symington, a Republican, who in 1995 sought to use the National Guard to keep it open, before resorting to collecting private donations.

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail. “Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

Mike Litterst, a spokesman for the National Park Service, said the entire national park system was closed and could not be reopened until financing is restored. "Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the national park system remain closed to the public," Mr. Litterst said.

California is coming off a severe economic downturn and facing huge long-term debt. Asked if there was any chance the state would divert resources to stop federal programs from shutting down, Evan Westrup, Mr. Brown's press secretary, said, "One-word answer: No."

In the weeks ahead, states will have to decide whether they want to step in for programs like Women, Infants and Children, known as W.I.C., which provides nutrition services for children. Officials said the federal money in the pipeline for that program would last about two weeks; the State of Washington posted a notice on Tuesday saying it had enough money for just nine more days of assistance.

"We have enough resources to get to the middle of October, and after that, it's anybody's guess what happens," T. Eloise Foster, secretary of budget and management of the state of Maryland said of the nutrition program.

The state has not stepped in with its own resources on anything yet. And if it does, state officials say they are not clear on whether the federal government will repay the state afterward. "I am reluctant to say anything about what would happen in Washington," Ms. Foster said.

Reporting was contributed by John Eligon from Kansas City, Jack Healy from Denver, Kit Seelye from Boston, and Motoko Rich and Jennifer Preston from New York.

Nikki Buffa

Deputy Chief of Staff

U.S. Department of the Interior

202-219-3861

nicole_buffa@ios.doi.gov

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409 (o) / (202) 306 3888 (c)
kate_kelly@ios.doi.gov

From: Jonathan Jarvis <jon_jarvis@nps.gov>
Sent: Friday, October 04, 2013 4:42 PM
To: Nicole Buffa
Cc: Margaret O'Dell; Kate P Kelly
Subject: Re: give me a ring if you get a sec

On conference call with field. Will call in a few.

Sent from my iPhone

On Oct 4, 2013, at 4:32 PM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:

Calling you now, Jon. Thanks in advance.

From: Laura Davis [mailto:laura_davis@ios.doi.gov]
Sent: Friday, October 04, 2013 4:25 PM
To: Nicole Buffa
Subject: Re: give me a ring if you get a sec

Why don't you see if Peggy/Jon can reach back out to Superintendent and Regional Director, ask if they've received a request formally or even informally. Make sure they know we are wanting to confirm based on this latest from the Gov in the press, so we all have the facts. Loop Kate. Let me know!

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

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“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail.

“Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Friday, October 04, 2013 4:43 PM
To: Jonathan Jarvis
Cc: Margaret O'Dell; Katherine Kelly; Blake Androff
Subject: RE: give me a ring if you get a sec

Thanks. If not at my desk, I'm at 412-4317.

From: Jonathan Jarvis [mailto:jon_jarvis@nps.gov]
Sent: Friday, October 04, 2013 4:42 PM
To: Nicole Buffa
Cc: Margaret O'Dell; Kate P Kelly
Subject: Re: give me a ring if you get a sec

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Sent from my iPhone

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<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Friday, October 04, 2013 5:48 PM
To: Michael Caldwell; Jane Ahern; Lisa Mendelson; Jennifer Mummart; William Reynolds; Patricia Trap; Patricia Rooney; Colin Campbell; Patricia Neubacher; John Quinley; Craig Dalby; mike_litterst@nps.gov; Jeffrey Compton; Shawn Bengel; Sam Whittington; Bruce Sheaffer; Lena McDowall; Suzanne Waldron; Robert Maclean; Jonathan Jarvis; Margaret O'Dell; Michael Alvarez; Joel Hard; Charles Cuvelier; Patrick Breen; Cam Sholly; Maureen Foster
Cc: Kate Kelly; Blake Androff; Tim Fullerton
Subject: Statement in response to offers of support to open parks
Attachments: Shutdown - donations statement.docx

As discussed on the call this afternoon, attached is the approved statement for replying to inquiries about offers of donated funds/services to reopen individual parks or parts of parks. Feel free to refer those inquiries to our office; if parks supply the statement to local media, please ensure I am copied so we can track what inquiries are coming in.

If you have any questions, please feel free to contact me.

Mike

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

**Statement of Mike Litterst, National Park Service Acting Chief Spokesperson:**

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation and we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

---

**From:** Patricia Neubacher <patty\_neubacher@nps.gov>  
**Sent:** Friday, October 04, 2013 10:01 PM  
**To:** Bruce\_Sheaffer@nps.gov; Jon\_Jarvis@nps.gov; peggy\_o'dell@nps.gov  
**Subject:** Fw: Hey!

I asked Cynthia Ip to search her files on the GRCA and this is what she found. Hope it helps. And hope cynthia doesn't get busted for accessing her computer! I asked herr to look. :-)

---

**From:** Cynthia Ip [mailto:(b)(6)]  
**Sent:** Friday, October 04, 2013 06:53 PM  
**To:** Neubacher, Patricia <patty\_neubacher@nps.gov>; neubacher@msn.com <neubacher@msn.com>  
**Subject:** Re: Hey!

Patty,

Here's what I found relating to opening Grand Canyon. Hope it helps...

**From:** John J. Reynolds at NP-NPS 1/2/96 2:37PM  
**Subject:** Update on Directions

**As we go along I find that some things have not been communicated well, and other new things need to be communicated.**

**Here are a few:**

**1. Donations for opening a park are still being accepted. The rules of the game are as previously set forth EXCEPT that the Secretary has made the decision that PARTS of parks may be opened. This has been the case in every situation so far, including Grand Canyon, Carlsbad Caverns, and Independence. The agency with which agreements must be reached is still the state. We have made one exception: Independence. This was done because the City of Philadelphia actually owns the Liberty Bell and Independence Hall, and the agreement is with the City.**

**Other areas about which there is activity to reach agreement include the Trunk Bay portion of Virgin Islands NP, all of Christiansted NHS and Everglades, Dry Tortugas, and Hawaiian National Parks.**

**The Secretary, Roger and I want to expressly assure you that there is no hierarchy or favoritism within the administration on opening parks or parts of parks. We address every park for which there is an opening proposal equally.**

**1. The following question has been raised: "If we are brought back to work but not paid, do the parks reopen?" It is being discussed by the policymakers. Stay tuned.**

**If you know of confusion anywhere (other than in here, of course!!!) let Mary Bradford or me know--we will try to help.**

**John**

On Fri, Oct 4, 2013 at 4:47 PM, Neubacher, Patricia <[patty\\_neubacher@nps.gov](mailto:patty_neubacher@nps.gov)> wrote:  
Cynthia: big hub bub in WASO trying to find some old documentation on the GRCA and the last time we closed down in 1995/1996. I can't remember if GRCA was still in our region then? I've looked through all of my documentation, and I can't find anything about the shutdown and whether or not we let the state of Arizona pay to keep the GRCA open. Do you remember? Do you think you have any files on that? If you might, do you know where I might look?

Really weird working here with no one here!

--

Patty Neubacher  
Deputy Regional Director  
Pacific West Region  
[\(415\) 623-2105](tel:(415)623-2105) work  
[\(510\) 604-9998](tel:(510)604-9998) cell

---

**From:** Foster, Maureen <maureen\_foster@nps.gov>  
**Sent:** Sunday, October 06, 2013 11:48 AM  
**To:** Patricia Trap  
**Cc:** Gregory Monahan; Peggy O'Dell  
**Subject:** Re: Copy of letter sent to Wisconsin DNR

What I am trying to figure out is how Wisconsin received the original information about not expending money. Was that also done by a phone call? If so, who made the phone call?

Or was there some written communication, either hard copy or email?

Any insight would be helpful.

Thanks.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA  
The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

On Sat, Oct 5, 2013 at 3:10 PM, Patricia Trap <[patricia\\_trap@nps.gov](mailto:patricia_trap@nps.gov)> wrote:  
We did not send letter; we did call and leave a message for DNR; have not heard back.

We are trying to find out who to talk to; when we do, we can send a letter. All we have to work with is the article, which inaccurate and muddled and does not provide quotes.

Patty

On Oct 5, 2013, at 1:47 PM, "Foster, Maureen" <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

All:

Would you please send me a copy of the letter that was sent to Wisconsin DNR?

It would be useful in figuring out what's happening. There was another local article late yesterday.

Thanks much.

Maureen

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA  
The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

---

**From:** Roth, Barry <barry.roth@sol.doi.gov>  
**Sent:** Sunday, October 06, 2013 11:52 AM  
**To:** Sholly, Cam; Edward Boling; Edward Keable  
**Cc:** Benge, Shawn; Margaret O'Dell; Lena McDowall  
**Subject:** Re: Request for Legal Assistance (Fort Raleigh NHS)

Thanks. Shawn, although the third attachment is entitled Legislation and Deed Documents, I only see legislation. While there appear to be paraphrases of the deed language in the cooperative agreement, it would be helpful to see the actual deed language of what rights they have reserved as well as the language of the reverter clause or clauses.

Barry N. Roth  
Associate Solicitor  
Division of Parks & Wildlife  
202-208-4344  
Fax: 202-208-3877  
[Barry.Roth@sol.doi.gov](mailto:Barry.Roth@sol.doi.gov)

This email is intended for the use of the individual or entity to which it is addressed. It may contain information that is privileged, confidential, or otherwise protected by applicable law. If you are not the intended recipient or the employee of or agent responsible for delivery of this email to the intended recipient, you are hereby notified that its dissemination, distribution, copying or use of this email is strictly prohibited. If you received this email in error, please notify the sender immediately and destroy all copies.

On Sun, Oct 6, 2013 at 11:44 AM, Sholly, Cam <[cam\\_sholly@nps.gov](mailto:cam_sholly@nps.gov)> wrote:  
Thanks Shawn and we did discuss this with everyone this morning.

---

Cameron Sholly  
Associate Director  
Visitor and Resource Protection  
National Park Service  
(202) 565-1020-w  
(202) 501-1287-f

On Sun, Oct 6, 2013 at 11:42 AM, Benge, Shawn <[shawn\\_benge@nps.gov](mailto:shawn_benge@nps.gov)> wrote:

Unit: Fort Raleigh National Historic Site, NC

## **Issue & Background:**

The partnership (currently a cooperative agreement) between the National Park Service and Roanoke Island Historical Association was formalized at the time Fort Raleigh National Historic Site was established as a unit of the NPS. The partnership allows the Association to produce and present the outdoor drama titled *The Lost Colony*.

The relationship the Association has with Fort Raleigh pre-dates the establishment of the Park. The Association was one of the primary architects that resulted in the establishment of the Park. The Association assured certain deed restrictions were included in the transfer of lands to the NPS that indicated if the Association were prevented the opportunity to present the outdoor drama, the lands would revert.

The cooperative agreement also allows the Association to present a variety of other mission related dramas. On Friday and Saturday evenings during the month of October, the outdoor drama *PsycoPath* is currently scheduled. Advanced tickets may be purchased on-line. Bill Coleman, CEO of the Association presented the Park with a letter dated October 4, 2013, indicating the Association planned to continue the outdoor drama as scheduled and reminded park management of the reversion clause in the 1964 deed. The outdoor drama was allowed to proceed on Saturday, October 6, 2013. All facilities utilized by the Association in the production of outdoor dramas are NPS owned.

## **Request:**

The SERO is requesting legal review to determine if current closure determination is applicable to the Association's activities in the production of outdoor dramas at Fort Raleigh based on the cooperative agreement and deed restrictions. We would like to be in a position to provide guidance to the Association on Tuesday, October 8.

## **Materials attached:**

- Letter to NPS from the Association Dated Oct 4, 2013
- Current Cooperative Agreement
- Deed Documents

### **Shawn Bengé**

Deputy Regional Director  
Southeast Region  
National Park Service  
Office: 404 507 5605  
Cell: 404 272 7253

---

**From:** Davis, Laura <laura\_davis@ios.doi.gov>  
**Sent:** Monday, October 07, 2013 8:26 AM  
**To:** Jarvis, Jon; Peggy O'Dell; Maureen Foster; Jack Haugrud; Edward Boling; Nikki Buffa; Kate Kelly; Blake Androff; Rachel Jacobson  
**Cc:** Erin Walls; Mariagrazia Caminiti  
**Subject:** Requests from States and others

Good morning,

Thinking it would be a good idea to sit down this morning to talk about the additional incoming, or expected additional incoming per press reports, of requests to "reopen" one part or another of the NPS system. I want to be sure we have a timely process for handling the requests as they come in - and potentially for chasing the requests down if they just show up in the press, as some have seemed to so far. We may also wish to discuss the research that Ted and Barry have been doing, as well as Alaska specifically, for which part we will include Dan and Betsy. I can meet anytime between 11 and 2.

Laura

---

**From:** Jarvis, Jonathan <jon\_jarvis@nps.gov>  
**Sent:** Monday, October 07, 2013 8:32 AM  
**To:** Davis, Laura  
**Cc:** Peggy O'Dell; Maureen Foster; Jack Haugrud; Edward Boling; Nikki Buffa; Kate Kelly; Blake Androff; Rachel Jacobson; Erin Walls; Mariagrazia Caminiti  
**Subject:** Re: Requests from States and others

We are meeting this morning with NPS leadership to discuss this topic at 10:15. We have completed a great deal of research and file forensics on the 1995 situation. Howabout be come up around 11:30 to discuss a game plan.

Jon

On Mon, Oct 7, 2013 at 8:25 AM, Davis, Laura <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

Good morning,

Thinking it would be a good idea to sit down this morning to talk about the additional incoming, or expected additional incoming per press reports, of requests to "reopen" one part or another of the NPS system. I want to be sure we have a timely process for handling the requests as they come in - and potentially for chasing the requests down if they just show up in the press, as some have seemed to so far. We may also wish to discuss the research that Ted and Barry have been doing, as well as Alaska specifically, for which part we will include Dan and Betsy. I can meet anytime between 11 and 2.

Laura

--  
*Jonathan B. Jarvis*  
*Director, NPS*

---

**From:** Davis, Laura <laura\_davis@ios.doi.gov>  
**Sent:** Monday, October 07, 2013 8:35 AM  
**To:** Jarvis, Jonathan  
**Cc:** Peggy O'Dell; Maureen Foster; Jack Haugrud; Edward Boling; Nikki Buffa; Kate Kelly; Blake Androff; Rachel Jacobson; Erin Walls; Mariagrazia Caminiti  
**Subject:** Re: Requests from States and others

Sounds good. See you then. Thanks.

On Mon, Oct 7, 2013 at 8:31 AM, Jarvis, Jonathan <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:  
We are meeting this morning with NPS leadership to discuss this topic at 10:15. We have completed a great deal of research and file forensics on the 1995 situation. Howabout be come up around 11:30 to discuss a game plan.

Jon

On Mon, Oct 7, 2013 at 8:25 AM, Davis, Laura <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
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Laura

---

*Jonathan B. Jarvis*  
*Director, NPS*

---

**From:** Colin Campbell <colin\_campbell@nps.gov>  
**Sent:** Sunday, October 06, 2013 5:48 PM  
**To:** Margaret O'Dell  
**Subject:** Fwd: Utah Counties meeting re OPEN GRAND CANYON NATIONAL PARK

FYI, sorting it out

Sent from my iPhone

Begin forwarded message:

**From:** "Carey, Brian" <[brian\\_carey@nps.gov](mailto:brian_carey@nps.gov)>  
**Date:** October 6, 2013, 2:06:35 PM MDT  
**To:** Colin Campbell <[Colin\\_Campbell@nps.gov](mailto:Colin_Campbell@nps.gov)>, Billy Shott <[Billy\\_Shott@nps.gov](mailto:Billy_Shott@nps.gov)>, Rena Fugate <[Rena\\_Fugate@nps.gov](mailto:Rena_Fugate@nps.gov)>  
**Subject:** Fwd: Utah Counties meeting re OPEN GRAND CANYON NATIONAL PARK

We think this is about Grand Canyon and not Glen Canyon but it is a bit odd that these are Utah counties calling the meeting. Todd pass along the message to Dave U.

Brian Carey  
Management Assistant  
Glen Canyon National Recreation Area  
Rainbow Bridge National Monument  
PO Box 1507  
(for ground delivery only - 691 Scenic View Drive)  
Page, AZ 86040-1507  
928.608.6209 w  
928.640.0324 m  
928.608.6204 f

----- Forwarded message -----

**From:** Brindle, Todd <[todd\\_brindle@nps.gov](mailto:todd_brindle@nps.gov)>  
**Date:** Sun, Oct 6, 2013 at 10:52 AM  
**Subject:** Fwd: Utah Counties meeting re OPEN GRAND CANYON NATIONAL PARK  
**To:** Brian Carey <[Brian\\_Carey@nps.gov](mailto:Brian_Carey@nps.gov)>

Please give IMRO a heads up in case this is about GLCA. I forwarded to Dave U with the correct spelling.

Todd W. Brindle

Superintendent  
Glen Canyon National Recreation Area  
Rainbow Bridge National Monument  
P.O. Box 1507  
691 Scenic View Drive  
Page, AZ 86040

(928) 608-6210 office  
(928) 640-1586 cell  
(928) 608-6204 fax

SAFETY - SERVICE - TEAMWORK

----- Forwarded message -----

From: **Fowler, Lena** <[lfowler@coconino.az.gov](mailto:lfowler@coconino.az.gov)>  
Date: Sun, Oct 6, 2013 at 10:14 AM  
Subject: RE: Utah Counties meeting re OPEN GRAND CANYON NATIONAL PARK  
To: "Brindle, Todd" <[todd\\_brindle@nps.gov](mailto:todd_brindle@nps.gov)>

I'm not sure. That's why I emailed to you and Dave (He's email returned so I left phone message for him. Utah Washington County Alan Gardner is calling the meeting. The text says Grand Canyon. We'll see. I'll forward meeting info

Lena



Lena Fowler  
District 5 Supervisor  
Coconino County

P.O. Box 948 / 49 Maple Street

Tuba City, AZ 86045

Phone: 928-283-4518 / 928-679-7750

Fax: 928-283-6366

[www.coconino.az.gov](http://www.coconino.az.gov)

Follow Coconino County on:



**From:** Brindle, Todd [mailto:[todd\\_brindle@nps.gov](mailto:todd_brindle@nps.gov)]  
**Sent:** Sunday, October 06, 2013 10:11 AM  
**To:** Fowler, Lena  
**Subject:** Re: Utah Counties meeting re OPEN GRAND CANYON NATIONAL PARK

Thanks Lena. Grand Canyon is in AZ. Do they mean Glen Canyon?

Todd W. Brindle  
Superintendent  
Glen Canyon National Recreation Area  
Rainbow Bridge National Monument  
P.O. Box 1507  
691 Scenic View Drive  
Page AZ 86040

Sent from my smartphone  
928 640-1586

On Oct 6, 2013 9:34 AM, "Fowler, Lena" <[lfowler@coconino.az.gov](mailto:lfowler@coconino.az.gov)> wrote:

Good morning,

I'm sure you're aware of this meeting.

I've been informed the Utah Six County Association of Governments (Juab, Millard, Piute, Sanpete, Sevier and Wayne counties) and Kane County are meeting tomorrow, Monday, Oct. 7 at 8 a.m. AZ time in St. George, Utah to discuss opening the Grand Canyon National Park. Supervisor Liz Archuleta and I been invited. I'll forward meeting details when I receive.

Lena

[Description: Description: Description: Description: COCO LOGO]<<http://www.coconino.az.gov/index.aspx>>Lena Fowler  
District 5 Supervisor  
Coconino County  
P.O. Box 948 / 49 Maple Street  
Tuba City, AZ 86045  
Phone: 928-283-4518 / 928-679-7750  
Fax: 928-283-6366  
[www.coconino.az.gov](http://www.coconino.az.gov)<<http://www.coconino.az.gov>>  
Follow Coconino County on: [\[cid:image003.png@01CEC276.23499F40\]](#)



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**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Monday, October 07, 2013 11:40 AM  
**To:** Maureen Foster; Peggy O'Dell  
**Subject:** Fwd: Grand Canyon National Park  
**Attachments:** Jarvis letter 10-5-13 gb.docx

Sent from my iPad

Begin forwarded message:

**From:** greg bryan <[gbtusayan@gmail.com](mailto:gbtusayan@gmail.com)>  
**Date:** October 5, 2013, 2:54:35 PM EDT  
**To:** <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>  
**Cc:** Sam Frisby <[sam.frisby@mail.house.gov](mailto:sam.frisby@mail.house.gov)>, <[Nick\\_Matiella@mccain.senate.gov](mailto:Nick_Matiella@mccain.senate.gov)>, Will Wright <[tusayantownmanager@gmail.com](mailto:tusayantownmanager@gmail.com)>, Craig Sanderson <[sandersoncraig@gmail.com](mailto:sandersoncraig@gmail.com)>, "Chandler, Clint (Flake)" <[Clint\\_Chandler@flake.senate.gov](mailto:Clint_Chandler@flake.senate.gov)>, "Babbott, Art" <[ababbott@coconino.az.gov](mailto:ababbott@coconino.az.gov)>, "Pew, Penny" <[Penny.Pew@mail.house.gov](mailto:Penny.Pew@mail.house.gov)>  
**Subject:** Grand Canyon National Park

Please attached letter.

Respectfully,  
Greg Bryan  
Mayor  
Town of Tusayan  
South Entrance to Grand Canyon National Park  
928-638-8401 [gbtusayan@gmail.com](mailto:gbtusayan@gmail.com)

***Vision to see Faith to believe Courage to do***

# TOWN OF TUSAYAN

at the south entrance to Grand Canyon National Park

---

October 5, 2013

Dear Director Jarvis:

As Mayor of Tusayan, Arizona, I am writing on behalf of the Tusayan Town Council to detail our action on October 3, 2013 to appropriate \$200,000 in emergency funding to the National Park Service to assist in reopening the Grand Canyon National Park. As you may be aware from media reports, local businesses impacted by the park's closure also have committed more than \$150,000 for the effort.

Grand Canyon Superintendent David Uberuaga attended a council meeting and said the National Park Service cannot legally accept any third party funding because "this is a fundamental core operation of the federal government provided for by government appropriations of the U.S. Congress."

It is the Town's contention that there is clear legal authority for such a donation. In 1995, then-Secretary Babbitt worked with stakeholders in Arizona to arrange a donation from the state. Just last year, the Department of Interior accepted a \$7.5 million private donation to refurbish the Washington Monument.

According to a recent Associated Press news story, the Grand Canyon National Park generates \$1.3 million a day in economic activity to Arizona communities, including Tusayan. During the current closure, the park is losing \$55,000 a day in revenue, according to its own figures. Tourist-related businesses such as hotels, restaurants, Colorado River tours, air tours, campgrounds and others represent the backbone of an industry that serves people from all over the world.

The Town of Tusayan has committed the financial resources to keep the park open during the shutdown, and we hope to meet with the appropriate representatives of the Department of Interior to discuss what that process might look like.

We understand the federal government shutdown puts agencies in an extremely difficult position to provide basic functions to Americans, and that is the spirit in which our approved donation was made. Despite our disappointment with Superintendent Uberuaga's dismissal of our offer, I can assure you that the outpouring of support we have received in Tusayan since our action crosses party lines and all segments of local politics. In short, no one in Arizona opposes the effort to reopen the Grand Canyon.

As this is a timely issue for our community, we would appreciate your prompt consideration of request, and we look forward to your response.

Sincerely,

Greg Bryan  
Mayor, Town of Tusayan  
928-638-8401  
[gbtusayan@gmail.com](mailto:gbtusayan@gmail.com)

---

**From:** Androff, Blake <blake\_androff@ios.doi.gov>  
**Sent:** Thursday, October 03, 2013 4:24 PM  
**To:** Laura Davis; Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze  
**Cc:** Suzanne Waldron; Michael Litterst; Katherine Kelly  
**Subject:** Statement on donation offers

NPS getting additional requests for comment on whether they will accept donation offers to open parts of parks or individual parks.

Draft statement based on the SD letter. Please let me know if you have any suggested edits.

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them, just as we could not during the government shutdown in 1995 when similar offers were made.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

--  
**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Thursday, October 03, 2013 4:26 PM  
**To:** Androff, Blake  
**Cc:** Laura Davis; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly  
**Subject:** Re: Statement on donation offers

I like it.

On Oct 3, 2013, at 4:24 PM, "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

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--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Davis, Laura <laura\_davis@ios.doi.gov>  
**Sent:** Thursday, October 03, 2013 4:28 PM  
**To:** Androff, Blake  
**Cc:** Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly  
**Subject:** Re: Statement on donation offers

Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
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--  
**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Thursday, October 03, 2013 4:31 PM  
**To:** Davis, Laura  
**Cc:** Androff, Blake; Nicole Buffa; Margaret O'Dell; Maureen Foster; Jonathan Jarvis; Kevin Haugrud; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly  
**Subject:** Re: Statement on donation offers

Good here too.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 3, 2013 at 4:28 PM, Davis, Laura <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
Good here. Thanks.

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--

**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Thursday, October 03, 2013 4:54 PM  
**To:** Androff, Blake  
**Cc:** Laura Davis; Nicole Buffa; Margaret O'Dell; Maureen Foster; Kevin Haugrud; Edward Boling; Pam Haze; Suzanne Waldron; Michael Litterst; Katherine Kelly  
**Subject:** Re: Statement on donation offers

Why not use this opportunity to direct them to the National Park Foundation.

Sent from my iPhone

On Oct 3, 2013, at 4:24 PM, "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

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--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Kelly, Katherine <kate\_kelly@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 4:33 PM  
**To:** mike litterst; Suzanne Waldron; laura davis; jon jarvis; Ted Boling; Androff, Blake J; O'Dell, Peggy  
**Subject:** Fwd: With Federal Wallet Closed, States Agonize Over Opening Their Own

Here's the NYTimes story we were discussing.

----- Forwarded message -----

**From:** Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>  
**Date:** Fri, Oct 4, 2013 at 4:23 PM  
**Subject:** With Federal Wallet Closed, States Agonize Over Opening Their Own  
**To:** Kate P Kelly <[Kate\\_Kelly@ios.doi.gov](mailto:Kate_Kelly@ios.doi.gov)>, Blake Androff <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>

[http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html?\\_r=1&](http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html?_r=1&)

By ADAM NAGOURNEY and RICHARD PÉREZ-PEÑA

Published: October 4, 2013

LOS ANGELES – With no end in sight to the federal government shutdown, governors across the nation are struggling with a cascade of tough decisions about when and whether to step in with state funds to keep an ever-growing list of shuttered parks and programs operating until the deadlock is resolved.

Here in California, Gov. Jerry Brown, a Democrat, said the state, already recovering from a steep economic decline, would not intervene to keep its vast network of national parks, like Yosemite, open to the public until the Washington impasse had ended.

But in South Dakota, Gov. Dennis Daugaard, a Republican, has pleaded, so far unsuccessfully, with the Interior Department for permission to use state funds to keep open the Mount Rushmore National Memorial, a symbol of his state and one of its top tourist draws. “Mount Rushmore is just a wonderful tourist destination and clearly the most significant attraction for tourism in South Dakota,” Mr. Daugaard said in an interview.

In Indiana, Gov. Mike Pence, also a Republican, is using state funds to keep 244 National Guard members on hand in case of an emergency. Similarly, in Colorado, Gov. John W. Hickenlooper, a Democrat, diverted state

funds to keep the National Guard on the job, continuing its clean-up work after the floods that swept across his state last month.

And in Massachusetts, Thomas Weber, the state commissioner of early education and care, said the state would keep the Community Action Head Start program, serving 350 children, going for the next couple of weeks by advancing state funds from the group's existing grant. Massachusetts is one of 15 states that supplement federal grants to the Head Start program.

"We thought it was worth providing the advance," he said. "It really would have been devastating to the program to close."

The decisions so far involve mostly high-profile programs receiving federal support that have been immediately imperiled, among them parks, Head Start programs that provided nutrition and education for low-income 3- and 4-year olds, law enforcement on Indian reservations and the National Guard.

The decisions and difficulties promise to grow more complicated and more polarizing if the shutdown extends and federal poverty programs administered by the states – in particular heating assistance and child nutrition programs -- begin running dry.

The Head Start program is looming as a particular source of pressure for governors and their states. There are thousands of Head Start grants, typically starting at the beginning of the month, meaning that on Nov. 1 more programs around the country are going to run out of money.

Yasmina S. Vinci, executive director of the National Head Start Association, said 19,000 children from low-income families had lost or were at risk of losing services in 11 states because of the shutdown.

A federal government shutdown invariably poses all kinds of political and financial challenges to the states, as was demonstrated during the series of shutdowns in the 1990s.

But officials said the situation is markedly worse this time for two reasons. For one, the states are coming off the worst economic downturn since the Depression, which left many of their budgets battered and their rainy-day accounts depleted. And the polarization in Washington has complicated the calculations of state executives more than ever, with Democratic governors having little incentive to take steps to blunt the effect of what polls suggest is an unpopular move by Congressional Republicans.

The result has been a bewildering crosscurrent of forces as governors respond to events in Washington in decidedly different ways, weighing political, provincial and ideological considerations.

The shutdown of the national park system has proved to be particularly disruptive so far – creating waves of anxiety in regions where the parks are central to states’ economies and identities. In Arizona, business leaders have raised \$150,000 so far to try to keep open at least one viewing site over the Grand Canyon.

But the Department of Interior has rebuffed such offers. Republicans said they view that as an attempt by the Democratic White House to keep pressure up on Republicans in Congress, but administration officials said they were legally bound from using private or even state funds to selectively open parks.

“It’s really unfortunate that the federal government shutdown is affecting the ability of citizens to see this icon of democracy,” said Mr. Daugaard, the governor of South Dakota. “The state is willing to help.”

He said he was also looking to use state funds to pay for police patrols of Indian reservations and, if necessary, to provide heating care assistance normally financed by Washington.

By contrast, Gov. Jan Brewer of Arizona, a Republican elected with Tea Party support, initially said she would not – or could not – do anything to keep open Grand Canyon National Park, taking a decidedly different tack from former Gov. Fife Symington, a Republican, who in 1995 sought to use the National Guard to keep it open, before resorting to collecting private donations.

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail. “Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

Mike Litterst, a spokesman for the National Park Service, said the entire national park system was closed and could not be reopened until financing is restored. "Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the national park system remain closed to the public," Mr. Litterst said.

California is coming off a severe economic downturn and facing huge long-term debt. Asked if there was any chance the state would divert resources to stop federal programs from shutting down, Evan Westrup, Mr. Brown's press secretary, said, "One-word answer: No."

In the weeks ahead, states will have to decide whether they want to step in for programs like Women, Infants and Children, known as W.I.C., which provides nutrition services for children. Officials said the federal money in the pipeline for that program would last about two weeks; the State of Washington posted a notice on Tuesday saying it had enough money for just nine more days of assistance.

"We have enough resources to get to the middle of October, and after that, it's anybody's guess what happens," T. Eloise Foster, secretary of budget and management of the state of Maryland said of the nutrition program.

The state has not stepped in with its own resources on anything yet. And if it does, state officials say they are not clear on whether the federal government will repay the state afterward. "I am reluctant to say anything about what would happen in Washington," Ms. Foster said.

*Reporting was contributed by John Eligon from Kansas City, Jack Healy from Denver, Kit Seelye from Boston, and Motoko Rich and Jennifer Preston from New York.*

Nikki Buffa

Deputy Chief of Staff

U.S. Department of the Interior

202-219-3861

[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

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Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409 (o) / (202) 306 3888 (e)  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Friday, October 04, 2013 4:42 PM  
**To:** Nicole Buffa  
**Cc:** Margaret O'Dell; Kate P Kelly  
**Subject:** Re: give me a ring if you get a sec

On conference call with field. Will call in a few.

Sent from my iPhone

On Oct 4, 2013, at 4:32 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:

Calling you now, Jon. Thanks in advance.

---

**From:** Laura Davis [mailto:[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)]  
**Sent:** Friday, October 04, 2013 4:25 PM  
**To:** Nicole Buffa  
**Subject:** Re: give me a ring if you get a sec

Why don't you see if Peggy/Jon can reach back out to Superintendent and Regional Director, ask if they've received a request formally or even informally. Make sure they know we are wanting to confirm based on this latest from the Gov in the press, so we all have the facts. Loop Kate. Let me know!

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail.

“Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 4:43 PM  
**To:** Jonathan Jarvis  
**Cc:** Margaret O'Dell; Katherine Kelly; Blake Androff  
**Subject:** RE: give me a ring if you get a sec

Thanks. If not at my desk, I'm at 412-4317.

---

**From:** Jonathan Jarvis [mailto:[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)]  
**Sent:** Friday, October 04, 2013 4:42 PM  
**To:** Nicole Buffa  
**Cc:** Margaret O'Dell; Kate P Kelly  
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<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

---

**From:** Edward Boling <ted.boling@sol.doi.gov>  
**Sent:** Friday, October 11, 2013 7:35 AM  
**To:** Margaret O'Dell  
**Cc:** Kelly, Katherine; Haugrud, Jack; laura davis; Nicole Buffa; jon jarvis; Suzanne Waldron; Androff, Blake J; maureen foster  
**Subject:** Re: draft Utah release

The agreement refers to 13, with the State covering 8 of them.

Sent from my iPhone

On Oct 11, 2013, at 7:21 AM, Margaret O'Dell <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)> wrote:

Utah is only paying to keep 8 of the 12 or 13 NPS sites in Utah open. Not all of them.

It will be 13 if you count Dinosaur which is mostly in CO but crosses over into Utah.

Sent from my iPhone

On Oct 10, 2013, at 11:40 PM, "Kelly, Katherine" <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)> wrote:

pretty cut and dry - please let me know what edits or additional information we should add. Edits back before 8am would be the most appreciated.

### **National Park Service Enters Agreement with State of Utah to Re-open Eight National Parks**

The National Park Service today announced that it has entered into an agreement with the State of Utah that will allow the state's eight national parks to re-open and temporarily operate during the government shutdown.

Due to the lack of appropriations from Congress, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary of the Interior Jewell announced yesterday that she will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

"This is a practical and temporary solution that will lessen the pain for some businesses and communities in Utah during this senseless shutdown," said Secretary Sally Jewell. "We appreciate the outpouring of support from the

American people who want all 401 of their national parks open and look forward to replacing this band-aid as soon as Congress passes an appropriations bill.”

Under the terms of the agreement, Utah will donate funds to the National Park Service for the sole purpose of enabling National Park Service employees to re-open and manage Arches National Park, Bryce Canyon National Park, Canyonlands National Park, Capitol Reef National Park, Cedar Breaks National Monument, Glen Canyon National Recreation Area, Natural Bridges National Monument, and Zion National Park.

“This is the best solution to a bad situation,” said NPS Director Jonathan B. Jarvis. “This agreement ensures that NPS professionals will be on duty to welcome and provide for the safety of visitors and the protection of park resources.”

The agreement funds Utah’s eight national parks for a period of 10 days, running from Friday, October 11 through Sunday, October 20 at the donated amount of \$1,665,720.80.

The Antideficiency Act prohibits agencies from incurring obligations that are in advance of, or that exceed, an appropriation from Congress. During the shutdown, the National Park Service has closed and secured national park facilities and grounds and suspended all activities except for those essential to respond to emergencies involving the safety of human life or the protection of property.

###

--

Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

<National Park Service Enters Agreement with State of Utah.docx>

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Friday, October 11, 2013 8:06 AM  
**To:** Bruce Sheaffer  
**Subject:** Wire

Let me know if the money was wired.

Sent from my iPhone

---

**From:** Davis, Laura <laura\_davis@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 8:19 AM  
**To:** Suzanne Waldron  
**Cc:** Boling, Edward; Kevin Haugrud; kate\_kelly@ios.doi.gov; nicole\_buffa@ios.doi.gov; peggy\_o'dell@nps.gov; Jon\_Jarvis@nps.gov; Blake\_Androff@ios.doi.gov; Maureen\_Foster@nps.gov  
**Subject:** Re: draft Utah release

I think better to keep this one clean and about what we are doing w Utah.

On Friday, October 11, 2013, Suzanne Waldron wrote:

One more thought After a cup of coffee. - depending on how the np foundation thing works out want to keep the idea of including them in here as a pLAcE people who want to support all their parks can turn

Sent from my iPhone

On Oct 11, 2013, at 6:49 AM, Laura Davis <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

Defer to NPS on how they like to talk abt parks!

Sent from my iPhone

On Oct 11, 2013, at 6:16 AM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

We've been pretty consistent/successful with using 401 national parks (small n small p) to more easily get across the idea that they are all part of a system...the different designations confuse most people. "Oh a monument isnt a national park?"

Suggest sticking with this - and using Laura's tweaks to language but without the the word "unit" - being trying to ban that word in public comms

Agree with ted's change to protection or preservation of resources

Thanks kate. Will touch base when i get in

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 11, 2013, at 5:59 AM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Agreeing with those edits, I'd also "the state's" from the first sentence, because they are the Nation's parks and their location in

the state is clear, and replace "security" in the second sentence with "protection" for consistency with Jon's quote and the language of the agreement.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 5:42 AM, Laura Davis  
<[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
Looks really good and thanks to Kate and Sue.

Agree with Jack's edit or something like it. In the same vein also suggest saying "...close all national park UNITS across the country..." in graph two and perhaps also specify ..."funds eight of Utah's national park UNITS..." in next to last graph.

Sent from my iPhone

On Oct 11, 2013, at 12:56 AM, Kevin Haugrud  
<[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)> wrote:

--

**Laura Daniel Davis**  
Chief of Staff  
US Department of the Interior  
202-208-7351  
[Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)

---

**From:** Buffa, Nicole <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 1:11 PM  
**To:** Maureen Foster; Peggy O'Dell; Jonathan Jarvis  
**Cc:** Erin Walls; Sarah Neimeyer  
**Subject:** Re: Please call Matt in Gov. Daugaard's office

Hi Team - Can you guys please let us know what your latest conversation has been with SD? And advise on whether SRJ should call the Gov. Thanks!

On Fri, Oct 11, 2013 at 1:08 PM, Walls, Erin <[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)> wrote:  
They have not received the operational cost numbers for Mt. Rushmore yet. They are looking for net rather than gross. His number is 605-773-3661.

Let me know if you want me to send this to someone in NPS or if one of you plans to call. I can reroute these messages to whomever is handling,

Thanks

--  
Erin Walls  
Special Assistant to the Secretary  
U.S. Department of the Interior  
202-208-6087  
[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)

--  
Nikki Buffa  
Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 1:19 PM  
**To:** Edward Boling; Laura Davis  
**Cc:** Blake Androff; Kevin Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Sarah Neimeyer; Rachel Jacobson; Katherine Kelly  
**Subject:** RE: NPS Agreement for ROMO

Thanks, Ted. I am working on getting clearance/doing notifications. Per the below:

Sarah – Are your hill notifications almost done? Do you need any help?

Blake – Do you have all the comms materials ready to hit send?

We'd like to have all these boxes checked before this agreement is signed and people on the ground are notified.

Thank you all,  
Nikki

**From:** Boling, Edward [mailto:[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)]  
**Sent:** Friday, October 11, 2013 1:04 PM  
**To:** Nicole Buffa  
**Cc:** Androff, Blake; Jack Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Sarah Neimeyer; Rachel Jacobson; Kate P Kelly  
**Subject:** Re: NPS Agreement for ROMO

Here's the draft final agreement for Rocky Mountain N.P., with edits approved by OMB and DOJ. Let me know when we're cleared to send it back to CO for re-signing.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 12:35 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
I would like to get this one on the plan below. I'll do the OMB notifications, which is the next step (I think). So, please let me know where we are with template clearance so I can get hopping. Thanks!

On Oct 11, 2013, at 12:31 PM, "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

I realize this isn't going to mesh with the two so far, but here is an ideal world on the timing front:

- X – 4 hours Brief SJ on the parameters of the agreement (NPS)
- X – 3.5 hours Submit draft comms materials to OCO for review (NPS)
- X – 3 hours WH/OMB notifications (OCO, Nikki)
- X – 1 hour Congressional notifications (OCL)
- X- 30 mins Agreement signed, wire funds transferred (NPS/SOL)
- X Press Release issued

On Fri, Oct 11, 2013 at 12:27 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Great! Has OMB cleared our template? And if so, can I say this agreement matches the template that's been cleared? Thanks.

On Oct 11, 2013, at 12:24 PM, Edward Boling <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Heads-up for clearance/roll-out: We are near ready to send Colorado an agreement that they will probably sign and announce immediately. They want Rocky Mountain N.P. open in 12 hours, so they may need to have their expectations updated.

Sent from my iPad

Begin forwarded message:

**From:** "Donner - GovOffice, Stephanie" <[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)>  
**Date:** October 11, 2013, 12:13:03 PM EDT  
**To:** "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)>  
**Cc:** "Young - GovOffice, Douglas" <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)>, Kevin Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>, Barry Roth <[barry.roth@sol.doi.gov](mailto:barry.roth@sol.doi.gov)>, Margaret O'Dell <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)>, Bruce Sheaffer <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)>, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>, Robert Eaton <[robert.eaton@sol.doi.gov](mailto:robert.eaton@sol.doi.gov)>, roxane white <[Roxane.White@state.co.us](mailto:Roxane.White@state.co.us)>, Joseph Garcia - GovOffice <[josephagarcia@state.co.us](mailto:josephagarcia@state.co.us)>, eric brown <[eric.brown@state.co.us](mailto:eric.brown@state.co.us)>  
**Subject: Re: NPS Agreement for ROMO**

Thanks Ed. Can you give us a sense on timing? It is going to take the folks in the park 12 hours to open the park and we need it open tomorrow morning.

Appreciate your help,  
Stephanie

On Friday, October 11, 2013, Boling, Edward wrote:  
Doug,

This draft agreement is still being reviewed here. We have at least one change and may have others. Therefore, it will have to be re-signed. Please allow us the time necessary to provide you with a draft that we are prepared to sign.

Please feel free to call me at the number below if you have any questions or concerns.

Regards,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 11:44 AM, Young - GovOffice, Douglas  
<[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Attached please find the signed agreement to reopen Rocky  
Mountain National Park.

Please let me know if there are any issues that need fixing  
and if the pdf version is sufficient.

Thank you,

Doug

--

Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203

(303) 866-5465; cell: (303) 913-7833  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

Stephanie F. Donner  
Senior Deputy Legal Counsel  
Office of the Governor  
136 State Capitol Building  
Denver, Colorado 80203  
(303) 866-3788 (direct)  
[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)

--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 5:35 PM  
**To:** Jon Jarvis; Peggy O'Dell; Maureen Foster; Bruce Sheaffer; Lena McDowall; Cam Sholly; Jeffrey Compton; Raymond Vela; Sue Masica; Colin Campbell; Patricia Neubacher; Patricia Trap; Lisa Mendelson; Michael Caldwell; Shawn Benge; Robert Maclean; Michael Alvarez; Sam Whittington  
**Subject:** Re: National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park  
**Attachments:** Q\_A\_Donations to Reopen National Parks\_10\_11\_13\_FINAL.docx

Attached are the Q&A - as other questions arise (and you know they will) please send them in and we will get answers and update this and redistribute

On Fri, Oct 11, 2013 at 4:23 PM, Waldron, Suzanne <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:  
Here's the Colorado news release just out

Attached are the talking points for parks that are re-opening under a donation agreement (but fine reading for everyone)

Will send along the Q&A after we finetune the Rec.gov answers with some new news....

----- Forwarded message -----

**From:** Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>  
**Date:** Fri, Oct 11, 2013 at 4:15 PM  
**Subject:** National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park  
**To:** Blake Androff <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>

Date: October 11, 2013  
Contact: [DOI\\_Shutdown@ios.doi.gov](mailto:DOI_Shutdown@ios.doi.gov)

## **National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park**

Park Service is in the process of negotiating similar agreements with other states

The National Park Service today announced that it has entered into an agreement with the State of Colorado that will allow Rocky Mountain National Park to re-open and temporarily operate during the government shutdown.

Due to the lack of appropriations from Congress, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary of the Interior Jewell announced yesterday that she will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

“This is a practical and temporary solution that will lessen the pain for some businesses and communities in Colorado during this shutdown,” said Secretary Sally Jewell. “We want to re-open all of our national parks as quickly possible for everyone to enjoy and call on Congress to pass a clean continuing resolution to open the government.”

Under the terms of the agreement, Colorado will donate funds to the National Park Service for the sole purpose of enabling National Park Service employees to re-open and manage Rocky Mountain National Park.

The agreement funds the park for a period of 10 days, running from Friday, October 11 through Sunday, October 20 at the donated amount of \$362,700.

###

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**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

--

Sue Waldron  
Assistant Director, Communications  
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--

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The National Park Service cares for special places saved by the American people so that all may experience our heritage.

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## Donations to Reopen National Parks – Questions & Answers

- 1. Why is the National Park Service now willing to accept donations to reopen the parks?**  
Responding to the economic impacts that the closures are having on many communities, the National Park Service will consider financial agreements with the governors of states that demonstrate an interest and ability to provide full funding to reopen national parks located in their states.
- 2. The National Park Service had previously stated that it would not accept donations to reopen individual parks. What changed?**  
We recognize the severe impact and economic hardship this shutdown is causing, especially as it drags on. We know how much our gateway communities and our partners and their employees are hurting. This is the best solution to a very bad situation. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.
- 3. If the states are paying the bills, will they be operating the parks?**  
No. Funds provided by the states will be used to pay for operation of the sites by National Park Service staff, who are trained in overseeing the complex operation of national parks, who understand the unique resources and their risks, and who have the experience to ensure the safety of our visitors. The re-opened parks will look and function as they do under normal operations.
- 4. Will the states be reimbursed for their donation?**  
No. The Antideficiency Act prohibits agencies from incurring obligations that are in advance of, or that exceed, an appropriation from Congress. It would require an act of Congress to authorize any type of reimbursement.

A reimbursement would be provided in the event where a state had wired the donation, for example, for 10 days and the government re-opened after five days. The state would receive back the remaining balance.
- 5. The community of Tusayan outside the Grand Canyon has raised \$200,000 to open Grand Canyon National Park. Does this mean you'll now accept their donation?**  
Due to limited resources during the shutdown, NPS will focus efforts on entering agreements with states. Local government, individuals, organizations and businesses are encouraged to work directly with the states regarding donations.
- 6. Does this opportunity to re-open apply to all 401 national parks?**  
Yes.
- 7. Can part of a park be opened? For example, just Old Faithful at Yellowstone?**  
No. Funding must be provided for the entire operation of the park.
- 8. Why the requirement to open an entire park?**

The parks are staffed at the appropriate level to provide visitor services and protect the resources.

**On background:**

Many National Park Service employees have multiple roles in the park. A person collecting fees at the entrance station may be giving an interpretive program and staffing the visitor center. It is impractical, if not impossible, to determine which employees are needed to open just a part of the park.

Additionally, as we have seen in the first 10 days of the shutdown, visitors are eager enough to see parts of the park that are closed that they will remove barricades and enter closed areas, endangering themselves and staff that may be required to go rescue them in the event of an accident.

9. **Is there a minimum length of time to open with donations?**  
Yes, four days. Anything shorter does not make sense because of the logistics involved in opening and closing most parks.
10. **Have you received any inquiries from states yet? If so, who?**  
Yes, we have heard interest from several states... Discussions are in the early stages.
11. **How much money are we talking about to open, for example, Grand Canyon?**  
The National Park Service will calculate costs for specific parks as requested by the state. Costs will be determined based on the normal staffing levels at a park on a daily basis.
12. **The National Park Service website is down and most offices are closed because of the furlough? How can I find out which parks will be opening?**  
As agreements to open parks are reached, we will post them on [www.doi.gov/shutdown](http://www.doi.gov/shutdown). We will also work with states to notify local communities.
13. **I don't have enough money to open a park, but how can I show my support for national parks?**  
The National Park Foundation is a congressionally-chartered organization that is the official fundraising partner of the National Park Service and enriches America's national parks through private support, not just through the shutdown but for the long-term. Individuals who wish to financially support the parks can do so through the National Park Foundation at [www.nationalparks.org](http://www.nationalparks.org).
14. **For parks that open, will concession operations (hotels, restaurants, snack bars, shops, etc.) be available in those parks as well?**  
Concessioners in parks that are opened through donations will be given the opportunity to open.
15. **Will campgrounds be open?**

Campgrounds managed by concessioners will be given the opportunity to operate. Campgrounds managed by the NPS will open on a case-by-case basis based on seasonal considerations.

16. **How much notice will there be to the public before a park reopens?**  
We intend to give as much notice as possible, given the limited resources.
17. **Will backcountry and wilderness areas of parks be open as well?**  
Whatever is normally open this time of year will be open *unless* winterization has already occurred.
18. **Will parks that charge an entrance fee be collecting fees?**  
Consistent with how parks normally operate, fees will be collected. Fees do not pay for the day-to-day operation of the park; rather, they are a source of funds for special projects, including construction, special events, and more.
19. **What about parks that cross state lines?**  
The matter will be considered in consultation with the relevant governors.
20. **How long will it take the National Park Service to mobilize staff to reopen a park?**  
This depends on the complexity of park operations, but could occur as quickly as a day after the agreement is finalized.
21. **I have a reservation in Recreation.gov for a campsite at one of the parks that has been re-opened. Will the reservation be honored even though the website is down?**  
  
Yes. Reservations that start or end during shutdown will only be cancelled after the end date of the reservation. If the park is only open for a portion of the reservation, customers can still come to the park and use their existing reservation for the portion of the time that the park is open. Customers not able to use their entire reservation are eligible for partial refunds.
22. **I have a reservation in Recreation.gov at one of the parks that has been re-opened but now I have made other plans. Can I still get a refund even though the park is open?**  
Yes. Any unused reservations during the shutdown will be refunded. Customers do not need to request a refund, it will happen automatically. This includes refunds for partial reservations (as stated in question above).
23. **Can I make a new campground reservation on Recreation.gov?**  
No. Recreation.gov is unavailable for reservations during the shutdown. Recreation.gov will start taking reservations when the government is funded and open for business.
24. **I cancelled my reservation on Recreation.gov when I heard the parks were closed. Can I reinstate my reservation now that the park is open?**

No. You can try to get a campsite on a first come, first served basis in the parks that have been re-opened.

- 25. How does park staff get access to incoming camper and tour information?**  
Park staff can go to <https://orms.reserveamerica.com> to access the Field Manager and Venue Manager applications. You will be able to pull the reports you are accustomed to using for daily operations. You may also process first come first served transactions as you have done in the past.
- 26. My reservation is for six nights, but the park is only going to be open on the weekend? Can I stay for my full reservation?**  
No.
- 27. What about multiple-day trips (raft, backcountry permits?)**  
If a park is able to issue permits, it will only be for the period of time the park will be open.
- 28. Will alternative transportation systems be operating?**  
This will be decided on a park-by-park basis.
- 29. I would like to have a wedding (or other special event) in an open park. Can I get a Special Use Permit?**  
This will be decided on a park-by-park basis.
- 30. Are First Amendment demonstrations allowed now in parks that are open?**  
Yes.

### **Employee specific Q&A**

- 1. How do we account for time for those parks re-opened?**  
You will receive specific guidance.
- 2. What is the status of employees called back to work in re-opened parks?**  
Employees will be “excepted.”

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 5:36 PM  
**To:** Nicole Buffa  
**Cc:** Jody Lyle; Lena McDowall; Peggy O'Dell; Jon Jarvis; Rachel Jacobson; Kate Kelly; Kevin Haugrud; Blake Androff; Edward Boling  
**Subject:** Re: Q&A for solicitor review  
**Attachments:** Q\_A\_Donations to Reopen National Parks\_10\_11\_13\_FINAL.docx

Here is the final (at least for today) of the Q&A that just went out to regions

On Fri, Oct 11, 2013 at 4:27 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Perfect. Thanks.

On Oct 11, 2013, at 4:25 PM, "Waldron, Suzanne" <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

tweaking the [Rec.gov](http://Rec.gov) questions with some new news so give me a few minutes and will send a final around

On Fri, Oct 11, 2013 at 4:11 PM, Buffa, Nicole <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Is this final? I'd like to share this with folks.

On Friday, October 11, 2013, Waldron, Suzanne wrote:  
looping jon, peggy, and rachel for a look as well

----- Forwarded message -----

**From:** Kelly, Katherine <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)>  
**Date:** Fri, Oct 11, 2013 at 10:54 AM  
**Subject:** Q&A for solicitor review  
**To:** Ted Boling <[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)>, "Haugrud, Jack" <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>  
**Cc:** "Androff, Blake J" <[Blake\\_Androff@ios.doi.gov](mailto:Blake_Androff@ios.doi.gov)>, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>, Suzanne Waldron <[Sue\\_Waldron@nps.gov](mailto:Sue_Waldron@nps.gov)>

Ted and Jack - here is the q and a we're working with for reporters today. Please see if this accurately captures what we have discussed.

--

Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

--

Sue Waldron  
Assistant Director, Communications  
National Park Service  
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Visit us at [www.nps.gov](http://www.nps.gov)

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Nikki Buffa  
Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

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Visit us at [www.nps.gov](http://www.nps.gov)

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## Donations to Reopen National Parks – Questions & Answers

- 1. Why is the National Park Service now willing to accept donations to reopen the parks?**  
Responding to the economic impacts that the closures are having on many communities, the National Park Service will consider financial agreements with the governors of states that demonstrate an interest and ability to provide full funding to reopen national parks located in their states.
- 2. The National Park Service had previously stated that it would not accept donations to reopen individual parks. What changed?**  
We recognize the severe impact and economic hardship this shutdown is causing, especially as it drags on. We know how much our gateway communities and our partners and their employees are hurting. This is the best solution to a very bad situation. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.
- 3. If the states are paying the bills, will they be operating the parks?**  
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**19. What about parks that cross state lines?**

The matter will be considered in consultation with the relevant governors.

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This depends on the complexity of park operations, but could occur as quickly as a day after the agreement is finalized.

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- 30. Are First Amendment demonstrations allowed now in parks that are open?**  
Yes.

### **Employee specific Q&A**

- 1. How do we account for time for those parks re-opened?**  
You will receive specific guidance.
- 2. What is the status of employees called back to work in re-opened parks?**  
Employees will be “excepted.”

---

**From:** Jarvis, Jonathan <jon\_jarvis@nps.gov>  
**Sent:** Friday, October 11, 2013 8:02 PM  
**To:** Derrick Crandall  
**Subject:** Re: Statue of Liberty

signed agreement with NY. Statue will start opening tomorrow and should be fully ops on Sunday. Agreement covers 6 days.

On Fri, Oct 11, 2013 at 6:58 PM, Derrick Crandall <[dcrandall@funoutdoors.com](mailto:dcrandall@funoutdoors.com)> wrote:  
Yay!!!!

Hornblower and Evelyn Hill hope to start up Sunday. Can you urge that?

Derrick

*Sent from my Motorola ATRIX™ 4G on AT&T*

--  
*Jonathan B. Jarvis  
Director, NPS*

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 8:03 PM  
**To:** Colin Campbell; Mary Risser; Patricia Trap; Michael Caldwell  
**Cc:** Sue Masica; Patricia Neubacher; Lisa Mendelson; Peggy O'Dell; Jon Jarvis; Maureen Foster; Bruce Sheaffer; Lena McDowall; Cam Sholly; Raymond Vela; Blake Androff; Kate Kelly; Jeffrey Compton; Mike Litterst; Jody Lyle; Jennifer Mummart; Patricia Rooney; Jane Ahern; William Reynolds; Craig Dalby  
**Subject:** Comms Info for Parks that are Re-opening under donation agreement  
**Attachments:** Q\_A\_Donations to Reopen National Parks\_10\_11\_13\_FINAL.docx; TPTS for donations re\_opening parks\_FINAL.docx

All:

Been a lot of activity today so wanted to put stuff in one spot for your ease of sharing with your parks that are re-opening.

**News Releases:** Parks are free to send out the national release to their state and local media. Those releases have been forwarded to you as they went out and will be posted on [doi.gov/shutdown](http://doi.gov/shutdown) (when the server is back up!)

**Talking Points:** to help with the inevitable questions, attached are some talking points and a brief statement that can be tailored to the specifics of each park.

**Q&A:** We've been collecting the questions that have come up over the last 24 hours and have answered those in the attached document. There will be more questions as folks get into the actual re-opening process. Please pass those along and we will add them to the list.

**Recreation.gov reservations:** See questions 21-26 in the Q&A document. Rec.gov will be sending an email to all people holding a reservation in your park for the re-opened period to let them know that their reservation is still valid.

**Park websites:** ADIR is unblocking the websites for each re-opened park. This is taking some time but is underway. The NPS.gov splash page is being updated with new text that includes links to the open parks.

**Media Questions:** You are free to talk about the factual effects of the shutdown on the park and your partners. If you get questions about the agreements that you want to kick back here please do so.

I'll be around all weekend - in the office some and watching email, or call my cell at 202-379-6638 if we there is anything we can do to help. Mike Litterst, the acting chief spokesman, is off duty for a couple of days and will be back in on Monday.

Hang in there!

Sue

--

Sue Waldron  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

## Donations to Reopen National Parks – Questions & Answers

**1. Why is the National Park Service now willing to accept donations to reopen the parks?**

Responding to the economic impacts that the closures are having on many communities, the National Park Service will consider financial agreements with the governors of states that demonstrate an interest and ability to provide full funding to reopen national parks located in their states.

**2. The National Park Service had previously stated that it would not accept donations to reopen individual parks. What changed?**

We recognize the severe impact and economic hardship this shutdown is causing, especially as it drags on. We know how much our gateway communities and our partners and their employees are hurting. This is the best solution to a very bad situation. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

**3. If the states are paying the bills, will they be operating the parks?**

No. Funds provided by the states will be used to pay for operation of the sites by National Park Service staff, who are trained in overseeing the complex operation of national parks, who understand the unique resources and their risks, and who have the experience to ensure the safety of our visitors. The re-opened parks will look and function as they do under normal operations.

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Employees will be “excepted.”

**Talking Points (10/11/13)**  
**For Parks Re-opening under a donation agreement**

**Statement**

Thanks to a generous donation(s) from the people of XXXX the National Park Service is temporarily re-opening XXXX National Park and welcoming visitors once again. Closing national parks is not in our DNA so we are glad to be back at work – even for a few days – serving the American people and welcoming visitors to their national park. The economic impact of closing this park has been extremely tough on our gateway communities, local businesses, neighbors, and partners so we are glad to be able to work with the State of XXX to get the park open.

**Talking Points**

**Thanks to a donation from the people of XXXX the National Park Service is temporarily re-opening XXXX National Park and welcoming visitors once again.**

- Donations will allow the park to be open from XXX to XXXX
- All park areas that are usually open in October are open (or be specific about what is or is not open)
- The park is one of XXX in the state that will re-open under the agreement between the NPS and the state

**We are glad to be back at work – even temporarily – serving the American people and welcoming visitors to their national park.**

- The agreement ensures that the professional men and women of the NPS who have the experience to provide for the safety of visitors and the protection of park resources are on duty.

**XXX National Park is one of 401 national parks across the country that closed on October 1 with the lapse in Congressional appropriations.**

- Here, that meant that XXXXX employees were furloughed along with more than 20,000 National Park Service employees nationwide.
- Our park partners have also been affected (# of concession, cooperating association, etc employees laid off)
- The closure of this park has had these effects:
  - XXXX of people who normally visit daily in October
  - \$\$\$ Economic benefit of park visitation

**These economic impacts have been serious for our gateway community, local businesses, our neighbors and our partners, and, have been growing even more grim as the government shutdown persists.**

- As a result the National Park Service agreed to work with the state to re-open the park with donated funds.
- This is only a temporary solution

**If asked:**

The agreement funds provides \$XXXX to run this park (all XX parks). We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

**Background:**

The Antideficiency Act prohibits agencies from incurring obligations that are in advance of, or that exceed, an appropriation from Congress. During the shutdown, the National Park Service has closed and secured national park facilities and grounds and suspended all activities except for those essential to respond to emergencies involving the safety of human life or the protection of property.

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**From:** Androff, Blake <blake\_androff@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 8:06 PM  
**To:** Jonathan Jarvis; Margaret O'Dell; Suzanne Waldron; Laura Davis; Katherine Kelly; Nicole Buffa; Benjamin Milakofsky  
**Subject:** Fwd: Governor Brewer Negotiates Deal to Reopen Grand Canyon  
**Attachments:** pr Grand Canyon Agreement (10-11-13).pdf

Gov Brewer's PR

----- Forwarded message -----

From: **Ann Dockendorff** <[ADockendorff@az.gov](mailto:ADockendorff@az.gov)>  
Date: Fri, Oct 11, 2013 at 8:04 PM  
Subject: Governor Brewer Negotiates Deal to Reopen Grand Canyon  
To: "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>

Release attached.

--  
**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435



State of Arizona

Janice K. Brewer  
Governor

Office of the Governor  
1700 West Washington Street, Phoenix, AZ 85007

Main Phone: 602-542-4331  
Facsimile: 602-542-7601

FOR IMMEDIATE RELEASE  
October 11, 2013

CONTACT: Ann Dockendorff  
(602) 542-7029  
[ADockendorff@az.gov](mailto:ADockendorff@az.gov)

## Governor Jan Brewer Negotiates Deal to Reopen Grand Canyon

PHOENIX – Governor Jan Brewer today negotiated an agreement with the U.S. Department of Interior to reopen Grand Canyon National Park using state and local funds amid the ongoing federal government shutdown.

Reopening the Park has been a core focus of the Governor since the initial threat of the shutdown weeks ago.

"I'm gratified the Obama administration agreed to reverse its policy and allow Arizona to reopen Grand Canyon, Arizona's most treasured landmark and a crucial driver of revenue to the state," said Governor Brewer.

"With a long weekend in front of us, I am thrilled Grand Canyon will be open and fully operational – not only for our national and global travelers who have long-awaited to experience one of the world's Seven Natural Wonders, but for the nearby businesses and communities whose livelihood depends on the tourism it attracts. I must especially acknowledge Tusayan Mayor Greg Bryan, who has pledged private and town dollars to see this park reopened. I also thank the Arizona Office of Tourism, Arizona Department of Administration, the Arizona State Treasurer and private businesses for their leadership and contributions to this important effort.

"While this deal will buy us some time and bring back lost revenue to the state, I would hope our elected officials in Washington move urgently to negotiate an immediate end to this government standstill. Arizona is doing what it can to keep the Grand Canyon up and running, but we cannot pay the federal government's tab for long. That said, I am proud to announce Grand Canyon will be open for business for the Columbus Day weekend."

Under the agreement negotiated by Governor Brewer, the state will pay the National Park Service \$651,000 – \$93,000 per-day – to reopen Grand Canyon and fully fund park operations for up to at least seven days using state and other monies. The State of Arizona urges its congressional delegation to secure reimbursement of all state dollars used to reopen Grand Canyon. The state will continue to assess next steps if the federal shutdown has not ended in those seven days.

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**From:** Derrick Crandall <dcrandall@funoutdoors.com>  
**Sent:** Friday, October 11, 2013 8:08 PM  
**To:** Jarvis, Jonathan  
**Subject:** Re: Statue of Liberty

Thanks, Jon. How about Grand Canyon?

Derrick

*Sent from my Motorola ATRIX™ 4G on AT&T*

-----Original message-----

**From:** "Jarvis, Jonathan" <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>  
**To:** Derrick Crandall <[dcrandall@funoutdoors.com](mailto:dcrandall@funoutdoors.com)>  
**Sent:** Sat, Oct 12, 2013 00:02:09 GMT+00:00  
**Subject:** Re: Statue of Liberty

signed agreement with NY. Statue will start opening tomorrow and should be fully ops on Sunday. Agreement covers 6 days.

On Fri, Oct 11, 2013 at 6:58 PM, Derrick Crandall <[dcrandall@funoutdoors.com](mailto:dcrandall@funoutdoors.com)> wrote:  
Yay!!!!

Hornblower and Evelyn Hill hope to start up Sunday. Can you urge that?

Derrick

*Sent from my Motorola ATRIX™ 4G on AT&T*

--  
*Jonathan B. Jarvis  
Director, NPS*

---

**From:** O'Dell, Margaret <peggy\_o'dell@nps.gov>  
**Sent:** Friday, October 11, 2013 8:37 PM  
**To:** Sally Jewell; Nicole Buffa; Kate Kelly; Laura Davis; Jon Jarvis; Maureen Foster; Kevin Haugrud; Edward Boling; Barry Roth; Robert Eaton; Blake Androff; Rachel Jacobson; Michael Bean; Sue Waldron; Jody Lyle  
**Subject:** Fwd: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon

status of Grand Canyon reopening....

----- Forwarded message -----

**From:** **Risser, Mary** <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>  
**Date:** Fri, Oct 11, 2013 at 8:33 PM  
**Subject:** Re: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon  
**To:** "Waldron, Suzanne" <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)>  
**Cc:** "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>, Colin Campbell <[colin\\_campbell@nps.gov](mailto:colin_campbell@nps.gov)>, Margaret O'Dell <[Peggy\\_O'Dell@nps.gov](mailto:Peggy_O'Dell@nps.gov)>, David Uberuaga <[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)>

I just talked to David, and they are expected to open the gates first thing tomorrow. It may take a little longer for the concessioners to ramp things up. People have already begun launching from Lees Ferry.

Mary

On Fri, Oct 11, 2013 at 6:03 PM, Waldron, Suzanne <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:  
looping in colin and mary for best answer

On Fri, Oct 11, 2013 at 8:02 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
Do we have any info on public opening for GRCA?

----- Forwarded message -----

**From:** **Berry, Walter** <[wberry@ap.org](mailto:wberry@ap.org)>  
**Date:** Fri, Oct 11, 2013 at 8:01 PM  
**Subject:** RE: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon  
**To:** "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>

What time will it re-open tomorrow ? At dawn ?

**From:** Androff, Blake [mailto:[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)]  
**Sent:** Friday, October 11, 2013 4:58 PM

**To:** Blake Androff

**Subject:** National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon

Date: October 11, 2013

Contact: [DOI\\_Shutdown@ios.doi.gov](mailto:DOI_Shutdown@ios.doi.gov)

## **National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon**

*Park Service is in the process of negotiating similar agreements with other states*

The National Park Service today announced that it has entered into an agreement with the State of Arizona that will allow Grand Canyon National Park to re-open and temporarily operate during the government shutdown.

Due to the lack of appropriations from Congress, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary of the Interior Jewell announced yesterday that she will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

“This is a practical and temporary solution that will lessen the pain for some businesses and communities in Arizona during this shutdown,” said Secretary Sally Jewell. “We want to re-open all of our national parks as quickly possible for everyone to enjoy and call on Congress to pass a clean continuing resolution to open the government.”

Under the terms of the agreement, Arizona will donate funds to the National Park Service for the sole purpose of enabling National Park Service employees to re-open and manage Grand Canyon National Park.

The agreement funds the park for a period of seven days, running from October 12 through October 18 at the donated amount of \$651,000.

###

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**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

The information contained in this communication is intended for the use of the designated recipients named above. If the reader of this communication is not the intended recipient, you are hereby notified that you have received this communication in error, and that any review, dissemination, distribution or copying of this communication is strictly prohibited. If you have received this communication in error, please notify The Associated Press immediately by telephone at +1-212-621-1898 and delete this email. Thank you.

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Sue Waldron

Assistant Director, Communications

National Park Service

(202) 208-3046

Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

--

Mary Risser

Acting Deputy Regional Director/Chief of Staff

Intermountain Region

12795 West Alameda Parkway

Denver, CO 80228

303.969.2799 (office)

970.629.5439 (iPhone)



---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 8:44 PM  
**To:** Jon Jarvis; Peggy O'Dell; Ted Boling; Jack Haugrud; Laura Davis  
**Subject:** Fwd: Parks

FYI.

Begin forwarded message:

**From:** <[Richard.Gregg@treasury.gov](mailto:Richard.Gregg@treasury.gov)>  
**Date:** October 11, 2013, 8:41:58 PM EDT  
**To:** <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>  
**Cc:** <[Christian.Weideman@treasury.gov](mailto:Christian.Weideman@treasury.gov)>  
**Subject:** Parks

Nicole, we received the wire transfer from Utah but the system was shut down for the day before any others were received. We will let you know on Tuesday as other fundss are received. Dick

---

**From:** Sally Jewell [REDACTED]@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 8:49 PM  
**To:** Jonathan Jarvis  
**Cc:** Nikki Buffa; Sarah Neimeyer; Laura Davis; Blake Androff; Peggy O'Dell; Rachel Jacobson; Kevin Haugrud; Robert Eaton; Ted Boling; Barry Roth  
**Subject:** Re: Agreements

Great work everyone! Hope you all get some rest this weekend.

Keep your chins up. We have much to be proud of.

Sally

On Oct 11, 2013, at 7:41 PM, Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:

> Sally: signed agreements and money wired. Notices sent to open  
>  
> South Dakota for 10 days of Mt Rushmore.  
> Arizona for 7 days of Grand Canyon  
> New York for 6 days of the Statue  
> Colorado for 9 days of Rocky  
> Utah for 10 days of eight parks.  
>  
> Done till Tuesday. Coms in the loop.  
>  
> Hard work by everybody!!!! Thank you!!  
>  
> Sent from my iPhone

---

**From:** Kevin Haugrud <jack.haugrud@sol.doi.gov>  
**Sent:** Friday, October 11, 2013 9:28 PM  
**To:** nicole\_buffa@ios.doi.gov; Jon\_Jarvis@nps.gov; peggy\_o'dell@nps.gov;  
Ted.Boling@sol.doi.gov; Laura\_Davis@ios.doi.gov  
**Subject:** Re: Fwd: Parks

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Jack Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>; Laura Davis <[Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)>  
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**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 9:35 PM  
**To:** Kevin Haugrud  
**Cc:** Jon\_Jarvis@nps.gov; peggy\_o'dell@nps.gov; Ted.Boling@sol.doi.gov;  
Laura\_Davis@ios.doi.gov  
**Subject:** Re: Parks

Great.

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**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 9:50 PM  
**To:** Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Androff Blake; Lyle Jody; Kelly Kate  
**Subject:** Stories

Note this one calls grand canyon a "partial" opening???

<http://www.startribune.com/politics/national/227337681.html?page=2&c=y>

<http://www.usatoday.com/story/news/politics/2013/10/11/utah-national-parks-reopen-government-shutdown/2966785/>

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Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

---

**From:** Androff, Blake <blake\_androff@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 9:52 PM  
**To:** Suzanne Waldron  
**Cc:** Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate  
**Subject:** Re: Stories

I don't see that - can you paste the text you are referring to?

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Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

--  
**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 10:07 PM  
**To:** Androff, Blake  
**Cc:** Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate  
**Subject:** Re: Stories

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Sent from my iPad

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**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Friday, October 11, 2013 10:12 PM  
**To:** Bruce Sheaffer  
**Subject:** Fwd: Parks

Sent from my iPhone

Begin forwarded message:

**From:** Kevin Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>  
**Date:** October 11, 2013, 9:27:37 PM EDT  
**To:** [nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov), [Jon\\_Jarvis@nps.gov](mailto:Jon_Jarvis@nps.gov),  
[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov), [Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov), [Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)  
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**From:** Androff, Blake <blake\_androff@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 10:23 PM  
**To:** Suzanne Waldron  
**Cc:** Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate  
**Subject:** Re: Stories

What accounts for the difference in price?

On Fri, Oct 11, 2013 at 10:07 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:  
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Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

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**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Saturday, October 12, 2013 8:10 AM  
**To:** Suzanne Waldron  
**Cc:** Androff, Blake; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate  
**Subject:** Re: Stories

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**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

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**From:** Bruce Sheaffer <bruce\_sheaffer@nps.gov>  
**Sent:** Saturday, October 12, 2013 9:48 AM  
**To:** Jonathan Jarvis  
**Cc:** Suzanne Waldron; Androff, Blake; O'Dell Peggy; Foster Maureen; Lyle Jody; Kelly Kate  
**Subject:** Re: Stories

I am unaware of the 112,000. I talked to the superintendent dave uberaba and our calculations were in agreement. It includes cost of operations at the level of last October.

Sent from my iPad

On Oct 12, 2013, at 8:10 AM, Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:

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U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Margaret O'Dell <peggy\_o'dell@nps.gov>  
**Sent:** Saturday, October 12, 2013 10:07 AM  
**To:** Sally Jewell; Nicole Buffa; Laura Davis; Jack Haugrud; Edward Boling; Barry Roth; Robert Eaton; Kate Kelly; Blake J Androff; Sue Waldron; Michael Litterst; Jody Lyle; Jon Jarvis; Maureen Foster; Bruce Sheaffer; Lena McDowall; Cam Sholly; David Vela; Jeffrey Compton; Sarah Neimeyer; Pam Haze  
**Subject:** Fwd: Opening Bryce Canyon National Park Today!!!

Morning All

Thought you would appreciate seeing the first story that came in from Bryce about opening. Thanks to all for the part you played in making this happen.

Sent from my iPhone

Begin forwarded message:

**From:** "Risser, Mary" <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>  
**Date:** October 11, 2013, 8:37:47 PM EDT  
**To:** "Margaret O'Dell" <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)>, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)>  
**Cc:** Rena Fugate <[rena\\_fugate@nps.gov](mailto:rena_fugate@nps.gov)>, Billy Shott <[billy\\_shott@nps.gov](mailto:billy_shott@nps.gov)>  
**Subject:** Fwd: Opening Bryce Canyon National Park Today!!!

Hi Peggy,

Here is the email that I received from Jeff Bradybaugh at Bryce a little while ago. Tomorrow morning I'll ask the other superintendents to report how the opening went tomorrow morning and will forward additional notes to you.

Have a good weekend and thanks for all you are doing.

Mary

----- Forwarded message -----

**From:** Bradybaugh, Jeffrey <[jeff\\_bradybaugh@nps.gov](mailto:jeff_bradybaugh@nps.gov)>  
**Date:** Fri, Oct 11, 2013 at 5:53 PM  
**Subject:** Re: Opening Bryce Canyon National Park Today!!!  
**To:** Mary Risser <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>, Colin Campbell <[colin\\_campbell@nps.gov](mailto:colin_campbell@nps.gov)>, Laura Joss <[laura\\_joss@nps.gov](mailto:laura_joss@nps.gov)>, Billy Shott <[billy\\_shott@nps.gov](mailto:billy_shott@nps.gov)>, Rena Fugate <[rena\\_fugate@nps.gov](mailto:rena_fugate@nps.gov)>  
**Cc:** Leland Pollock <(b)(6)>, Clare Ramsey <[gcclerk@mountainwest.net](mailto:gcclerk@mountainwest.net)>, Del Lefevre <(b)(6)>, Dirk Clayson <(b)(6)>, Doug Heaton <[dheaton@kane.utah.gov](mailto:dheaton@kane.utah.gov)>, David Tebbs <[david@rubysinn.com](mailto:david@rubysinn.com)>, Lance Syrett <[lance@rubysinn.com](mailto:lance@rubysinn.com)>, Jean Seiler <[jean@rubysinn.com](mailto:jean@rubysinn.com)>, Eric Houston <(b)(6)>, Marty and Ilene Ott

<[megadeere@kanab.net](mailto:megadeere@kanab.net)>, Robert Eves <[eves@suu.edu](mailto:eves@suu.edu)>, Steve Marshall <[pangdrug@color-country.net](mailto:pangdrug@color-country.net)>, Wallace Lee <[wlee@email.utcourts.gov](mailto:wlee@email.utcourts.gov)>, Ethel Rich <[bcpines@color-country.net](mailto:bcpines@color-country.net)>, Neil Foster (b)(6), Aaron Farmer <[aaronfarmer@utah.gov](mailto:aaronfarmer@utah.gov)>, Bill Swadley <[William\\_Swadley@hatch.senate.gov](mailto:William_Swadley@hatch.senate.gov)>, Brian Bremner <[engineer@color-country.net](mailto:engineer@color-country.net)>, Eddie Lopez (b)(6), Ellen Schunk <[Ellen\\_Schunk@lee.senate.gov](mailto:Ellen_Schunk@lee.senate.gov)>, Gary Webster <[Gary.Webster@mail.house.gov](mailto:Gary.Webster@mail.house.gov)>, Gordon Topham (b)(6), Greg Pollock <[bcairport@scinternet.net](mailto:bcairport@scinternet.net)>, Jimmie Gomes <[jgomes@foreverresorts.com](mailto:jgomes@foreverresorts.com)>, John Schoppmann <[jschoppmann@foreverresorts.com](mailto:jschoppmann@foreverresorts.com)>, Ken Ellgen <[LBCGM@brycecanyonforever.com](mailto:LBCGM@brycecanyonforever.com)>, Paul Pete Mangum <[ridemule@scinternet.net](mailto:ridemule@scinternet.net)>, Rosie Pepito <[Rosie\\_Pepito@nps.gov](mailto:Rosie_Pepito@nps.gov)>, Scott Sticha <[Scott\\_Sticha@nps.gov](mailto:Scott_Sticha@nps.gov)>, Tom Hart <[LBCAGM@brycecanyonforever.com](mailto:LBCAGM@brycecanyonforever.com)>, Victor Iverson <[Victor\\_Iverson@lee.senate.gov](mailto:Victor_Iverson@lee.senate.gov)>, Cynthia Purcell <[cindy\\_purcell@nps.gov](mailto:cindy_purcell@nps.gov)>, Paul Roelandt <[paul\\_roelandt@nps.gov](mailto:paul_roelandt@nps.gov)>

A quick update on opening of Bryce Canyon NP:

Everything is going smoothly!

There was quite a line of vehicles this afternoon at our gate as our 3 pm opening approached...several miles long! The initial group of vehicles that came in, according to our counter, was 471...including tour buses, motor-homes, cars, motorcycles, etc. and they are still coming... Of note, folks coming into the visitor center were very happy and were shaking rangers' hands and just delighted to see the park open!

Thanks for all your cooperation and support! Its a team effort!!

**Jeff Bradybaugh**  
Superintendent  
Bryce Canyon National Park  
P. O. Box 640201  
Bryce, UT 84764  
phone: 435-834-4700  
e-mail: [jeff\\_bradybaugh@nps.gov](mailto:jeff_bradybaugh@nps.gov)

*"Optimism is true moral courage"*  
Sir Ernest Shackleton, 1874-1922  
shipwrecked Antarctic Explorer



**Please consider the environment before printing this e-mail.**  
**Reduce ! Re-Use ! Recycle !**

--

Mary Risser  
Acting Deputy Regional Director/Chief of Staff  
Intermountain Region  
12795 West Alameda Parkway  
Denver, CO 80228  
303.969.2799 (office)  
970.629.5439 (iPhone)

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**From:** Margaret O'Dell <peggy\_o'dell@nps.gov>  
**Sent:** Saturday, October 12, 2013 10:35 AM  
**To:** Jon Jarvis; Sally Jewell; Kate Kelly; Blake J Androff; Nicole Buffa; Sarah Neimeyer; Jack Haugrud; Edward Boling; Barry Roth; Robert Eaton; Maureen Foster; Bruce Sheaffer; Lena McDowall; Cam Sholly; David Vela; Jeffrey Compton  
**Subject:** Fwd: News from Rocky

Sent from my iPhone

Begin forwarded message:

**From:** "Risser, Mary" <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>  
**Date:** October 12, 2013, 10:17:45 AM EDT  
**To:** Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)>, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>, "Margaret O'Dell" <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)>, Cam Sholly <[cam\\_sholly@nps.gov](mailto:cam_sholly@nps.gov)>  
**Subject:** News from Rocky

Good morning, all. Here is some news from Vaughn at Rocky,

*As of 7am, the wheels are in motion to reopen the park.*

*The elk are bugling this morning as if to say "Welcome back, where have you been!"*

*The clouds are lifting revealing new snow in the high country.*

*Our focus this weekend is to restore access to the popular areas of the park, such as the Bear Lake Road corridor, Moraine Park, Horseshoe Park and the Kawuneeche Valley on the west side. Lower portions of Trail Ridge Road that might be open this time of the year will be also be assessed. Trail Ridge Road is currently open to Deer Ridge Junction on the east side and Colorado River Trailhead on the west side. The road to Rainbow Curve on the east side and Milner Pass on the west side will be assessed. The 11 miles above treeline are always problematic this time of year. There's more snow in the forecast, so unlikely that the very top portion will reopen this year. It's up to Mother Nature at this point!*

Official opening is at noon today. "Soft" openings will occur throughout the morning. Let me know if you have any questions.

Mary

Mary Risser  
Acting Deputy Regional Director/Chief of Staff  
Intermountain Region  
12795 West Alameda Parkway  
Denver, CO 80228  
303.969.2799 (office)  
970.629.5439 (iPhone)

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**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Saturday, October 12, 2013 11:34 AM  
**To:** Risser, Mary; Kate Kelly; Blake Androff; Edward Boling; Nicole Buffa; Barry Roth; Bruce Sheaffer; Jon Jarvis; Lena McDowall; Cam Sholly; Jeffrey Compton; David Vela; Jody Lyle; Mike Litterst  
**Cc:** Maureen Foster; Margaret O'Dell  
**Subject:** Re: News from Rocky

Thanks mary. Sharing with othrrs

Sent from my iPhone

On Oct 12, 2013, at 10:17 AM, "Risser, Mary" <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)> wrote:

Good morning, all. Here is some news from Vaughn at Rocky,

*As of 7am, the wheels are in motion to reopen the park.*

*The elk are bugling this morning as if to say "Welcome back, where have you been!"*

*The clouds are lifting revealing new snow in the high country.*

*Our focus this weekend is to restore access to the popular areas of the park, such as the Bear Lake Road corridor, Moraine Park, Horseshoe Park and the Kawuneeche Valley on the west side. Lower portions of Trail Ridge Road that might be open this time of the year will be also be assessed. Trail Ridge Road is currently open to Deer Ridge Junction on the east side and Colorado River Trailhead on the west side. The road to Rainbow Curve on the east side and Milner Pass on the west side will be assessed. The 11 miles above treeline are always problematic this time of year. There's more snow in the forecast, so unlikely that the very top portion will reopen this year. It's up to Mother Nature at this point!*

Official opening is at noon today. "Soft" openings will occur throughout the morning. Let me know if you have any questions.

Mary

Mary Risser  
Acting Deputy Regional Director/Chief of Staff  
Intermountain Region  
12795 West Alameda Parkway  
Denver, CO 80228  
303.969.2799 (office)

970.629.5439 (iPhone)

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**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Saturday, October 12, 2013 11:59 AM  
**To:** Cyndy Holda  
**Cc:** Paul\_Stevens; Lena McDowall; Barclay Trimble  
**Subject:** Re: Possible Reopening

Send it to [business\\_services@nps.gov](mailto:business_services@nps.gov)

Sent from my iPhone

On Oct 12, 2013, at 10:58 AM, Cyndy Holda <[cyndy\\_holda@nps.gov](mailto:cyndy_holda@nps.gov)> wrote:

Paul and Lena,  
Evidently McDowell did not receive last night.... Minta said it came back "Undeliverable." We'll try again for them. Minta also said the address for Tony Tillett was incorrect but Minta is the best contact for getting something done around there.

I'll try again for them. Call me if needed.

Cyndy M. Holda  
Public Affairs Specialist

Sent from my iPhone

Begin forwarded message:

**From:** Minta Meekins <[mintam@oregon-inlet.com](mailto:mintam@oregon-inlet.com)>  
**Date:** October 12, 2013 at 10:48:57 AM EDT  
**To:** **Cyndy Holda, (b)(6)** >  
**Cc:** <[cyndy\\_holda@nps.gov](mailto:cyndy_holda@nps.gov)>  
**Subject:** FWD: Possible Reopening  
**Reply-To:** <[mintam@oregon-inlet.com](mailto:mintam@oregon-inlet.com)>

----- Original Message -----  
From: "Minta Meekins" <[mintam@oregon-inlet.com](mailto:mintam@oregon-inlet.com)>  
Reply-To: <[mintam@oregon-inlet.com](mailto:mintam@oregon-inlet.com)>  
Date: Fri, 11 Oct 2013 21:52:56 -0400

Lena McDowell  
Chief of Business Services

Dear Ms. McDowell,  
This letter is being sent to you as a formal request to open the Oregon Inlet Fishing Center, Inc. as soon as possible.  
We are addressing the needed three criteria as instructed by Barclay Trimble,

Superintendent, Outer Banks Group, Cape Hatteras National Seashore.

Oregon Inlet Fishing Center is directly accessible from State NC-12. This through-road is currently open.

This facility is "self contained" and services are provided by outside contractors and Dare County.

Re-opening the Oregon Inlet Fishing Center will not require the NPS to expend resources in violation of the anti-deficiency act to be open.

Thank you for your consideration.

Minta Meekins  
General Manager  
Oregon Inlet Fishing Center, Inc.  
P. O. Box 2089  
Manteo, N.C. 27954  
Phone (252)-441-6301  
Fax(252)441-7385  
E:mail [mintam@oregon-inlet.com](mailto:mintam@oregon-inlet.com)

October 11, 2013

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Sent via the WebMail system at [oregon-inlet.com](http://oregon-inlet.com)

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Sent via the WebMail system at [oregon-inlet.com](http://oregon-inlet.com)

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**From:** Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)>  
**Sent:** Saturday, October 12, 2013 12:41 PM  
**To:** Kate Kelly; Blake Androff; Peggy O'Dell; Jon Jarvis; Maureen Foster; Bruce Sheaffer  
**Subject:** Fwd: Update as of 9:30 Re: GRCA -- Governor's Press Event

Sent from my iPhone

Begin forwarded message:

**From:** David Uberuaga <[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)>  
**Date:** October 12, 2013, 12:32:59 PM EDT  
**To:** "Risser, Mary" <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>  
**Cc:** Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)>, "Sholly, Cam" <[cam\\_sholly@nps.gov](mailto:cam_sholly@nps.gov)>, Billy Shott <[Billy\\_Shott@nps.gov](mailto:Billy_Shott@nps.gov)>, Rena Fugate <[Rena\\_Fugate@nps.gov](mailto:Rena_Fugate@nps.gov)>, Maureen Oltrogge <[Maureen\\_Oltrogge@nps.gov](mailto:Maureen_Oltrogge@nps.gov)>, Kirby-Lynn Shedlowski <[kirbylynn\\_shedlowski@nps.gov](mailto:kirbylynn_shedlowski@nps.gov)>  
**Subject:** Update as of 9:30 Re: GRCA -- Governor's Press Event

We opened the gates at 6:00 Am the first tour bus was in before 8:00 all visitor facilities were open by 9:00 am.

The governor's team specifically wanted to use her state podium and wasn't planning to 'have the Superintendent make any comments'. I made it clear I was the supt & will be at the podium and they can decide what sequence. Lot's of fun.

Dave Uberuaga  
Superintendent,  
Grand Canyon National Park [Dave\\_Uberuaga@nps.gov](mailto:Dave_Uberuaga@nps.gov).  
928-606-7802 Cell

Sent from my I phone

On Oct 12, 2013, at 7:00 AM, "Risser, Mary" <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)> wrote:

Thanks for everyone's input. We appreciate it.

Mary

On Sat, Oct 12, 2013 at 7:56 AM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

Agree that dave being a part of the announcement is a good idea -

dave doesnt need them, but we sent some talking points yesterday that frame our position on the reopening so would take a look at them. Dave, sent them directly to you and thru the regions. Will resend.

And this was kate kelly's comment on this when we heard about the governors press conf last nite:

Think Dave will participate? He's so good.

All that being said, its dave's decision about what feels right on the ground out there.

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 12, 2013, at 9:28 AM, "Sholly, Cam" <[cam\\_sholly@nps.gov](mailto:cam_sholly@nps.gov)> wrote:

I defer to Sue from a press standpoint and what you all think is best, but I would think we'd want you there with the governor to articulate that this is a DOI/NPS driven solution, in partnership with the states, to get the parks back open and reduce economic burdens on our local communities and partners. (b) (5)

[REDACTED]

---

Cameron Sholly  
Associate Director  
Visitor and Resource Protection  
National Park Service  
(202) 565-1020-w  
(202) 501-1287-f

On Sat, Oct 12, 2013 at 9:24 AM, Mary Risser  
<[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)> wrote:

Thanks for the update, Dave. (b) (5)

[REDACTED]

Mary  
Sent from my iPhone

On Oct 12, 2013, at 7:08 AM, David Uberuaga  
<[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)> wrote:

The Governor will be in the park to announce getting Grand Canyon reopened for the Citizens of the Arizona. The 11:00 press event will be on the South Rim with the Canyon as her backdrop. (b) (5)

(b) (5)

Dave

Dave Uberuaga  
Superintendent,  
Grand Canyon National Park  
[Dave\\_Uberuaga@nps.gov](mailto:Dave_Uberuaga@nps.gov).  
928-606-7802 Cell

Sent from my I phone

On Oct 11, 2013, at 5:30 PM, "Risser, Mary"  
<[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)> wrote:

Hi Dave,

Even though we just talked I wanted to document that I just got off the phone with the Deputy Director, who confirmed that the deal was reached with Arizona. When I get a copy of the agreement, I will forward it to you.

Let me know if there is anything else I can help you with.

Mary

On Fri, Oct 11, 2013 at 6:07 PM,  
David Uberuaga  
<[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)> wrote:

Dave Uberuaga  
Superintendent,  
Grand Canyon National Park  
[Dave\\_Uberuaga@nps.gov](mailto:Dave_Uberuaga@nps.gov).  
928-606-7802 Cell

Sent from my I phone

Begin forwarded message:

**From:** David Uberuaga  
<[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)>

**Date:** October 11, 2013, 5:02:43 PM MST

**To:** Colin Campbell <[Colin\\_Campbell@nps.gov](mailto:Colin_Campbell@nps.gov)>, Bruce Sheaffer <[Bruce\\_Sheaffer@nps.gov](mailto:Bruce_Sheaffer@nps.gov)>

**Subject:** Any GRCA final decision? The Governor's office sent out tweets Deal was made.

Chief of Staff called & said the Governor will be coming up to GRCA for a press conference in the morning. We are ready & standing by.  
FYI  
Dave

Dave Uberuaga  
Superintendent,  
Grand Canyon  
National Park  
[Dave\\_Uberuaga@nps.gov](mailto:Dave_Uberuaga@nps.gov)  
928-606-7802 Cell

Sent from my I phone

--

Mary Risser  
Acting Deputy Regional  
Director/Chief of Staff  
Intermountain Region  
12795 West Alameda Parkway

Denver, CO 80228  
303.969.2799 (office)  
970.629.5439 (iPhone)

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Acting Deputy Regional Director/Chief of Staff  
Intermountain Region  
12795 West Alameda Parkway  
Denver, CO 80228  
303.969.2799 (office)  
970.629.5439 (iPhone)

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**From:** Dennis Reidenbach, (b)(6)  
**Sent:** Saturday, October 12, 2013 3:04 PM  
**To:** Jon\_Jarvis@nps.gov  
**Cc:** Bruce\_Sheaffer@nps.gov; Peggy O'Dell; Mike Caldwell; Dennis Reidenbach (work)  
**Subject:** Call from Mayor Michael Nutter (Philadelphia)

Jon,

Had a request from Mayor Michael Nutter for you to give him a call at (b)(6) (I think it may be his personal cell) regarding a request to open up the Independence Visitor Center (partnership VC for both the park and the City and Region). No federal funds used in the construction, but we provide \$850k per year towards the operating costs (and also staff it with Interpretive Rangers).

The Mayor is a really good guy, who I worked with for the last 15 years. Mike explained the issues (outlined below) that I discussed with Bruce this a.m. and then I followed up with a call just now. This is not a new issue. The IVCC wrote to us about a year ago seeking an exclusion to remain open in the event of a shutdown which we turned down.

The Mayor understood the issue. (b) (5)

(b) (5)

Note: John Estey who submitted the initial email request to re-open is the board chair for the Independence Visitor Center Corporation and was Chief of Staff to Ed Rendell when he was Governor. Another great partner who is just trying to push our envelope in light of other openings.

Feel free to call me on my cell (b)(6) if you wish to discuss further or if you decide you aren't going to call him.

Dennis

---

**From:** "John Estey" <[jestey@hersheytrust.com](mailto:jestey@hersheytrust.com)>  
**To:** "Dennis Reidenbach, (b)(6)"  
**Cc:** "Mike Caldwell" <[Mike\\_Caldwell@nps.gov](mailto:Mike_Caldwell@nps.gov)>, "Mr. Cuorato James J. Jr." <[jcuorato@independencevisitorcenter.com](mailto:jcuorato@independencevisitorcenter.com)>  
**Sent:** Saturday, October 12, 2013 1:23:24 PM  
**Subject:** Re: IVCC

Dennis:

Thanks very much for your response. I know the NPS is in a difficult position here; we appreciate your willingness to consider other options that might allow IVCC to serve our shared constituency.

I also appreciate your continued involvement while on furlough.

Best,

John

My cell is (b)(6). Feel free to call anytime.

On Oct 12, 2013, at 12:59 PM, (b) (6) wrote:

John,

Mike has a commitment to (b)(6), so I agreed to follow up on this one for him (I am technically on furlough still).

I have spoken with the Comptroller for the National Park Service about your request. Mike had forwarded your email on to him also.

Your request as submitted has been denied based on the fact that IVCC receives the \$850,000 per year from NPS towards operations and the building is owned by NPS. While it is understood that IVCC would be using non-federal funds, particularly since we have not transferred any over to you yet given the lack of a FY 14 appropriation, the fact that you have (and will continue to receive funding once we have an appropriation) is the deciding factor.

The only alternative that would allow the IVC to open would be if the PA Governor agreed to pay the costs for opening the entire park for a period of not less than 4 days. NPS is not agreeing to only opening an individual facility in any of the parks (all or nothing) where the states have entered into agreements to cover the costs.

I am sending you this email, because I don't have access to your cell phone number at this point. Please feel free to call my cell to discuss further ((b)(6)).

Dennis

\*\*\*DISCLAIMER: The information contained in this e-mail may be confidential and is intended solely for the use of the named addressee. Access, copying, or re-use of the e-mail or any information contained therein by any other person is not authorized. If you are not the intended recipient please notify us immediately by returning the e-mail to the originator.

---

**From:** Iacobucci, Francis <francis\_iacobucci@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 4:14 PM  
**To:** Laura Davis; Nikki Buffa; Jonathan Jarvis  
**Cc:** Erin Walls; Maureen Foster  
**Subject:** Governor Haslam (TN)

The Governor is looking to speak with the Secretary today.

He has some availability this evening assuming we'd like to make this call - please let me know if I should call his staff back.

Thanks.

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 4:42 PM  
**To:** Iacobucci, Francis  
**Cc:** Laura Davis; Jonathan Jarvis; Erin Walls; Maureen Foster; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

What is the call about?

Team NPS - anything we should be concerned about?

On Oct 15, 2013, at 4:14 PM, "Iacobucci, Francis"  
<[francis\\_iacobucci@ios.doi.gov](mailto:francis_iacobucci@ios.doi.gov)> wrote:

> The Governor is looking to speak with the Secretary today.

>

> He has some availability this evening assuming we'd like to make this call - please let me know if I should call his staff back.

>

> Thanks.

>

>

---

**From:** Iacobucci, Francis <francis\_iacobucci@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 4:51 PM  
**To:** Nicole Buffa  
**Cc:** Laura Davis; Jonathan Jarvis; Erin Walls; Maureen Foster; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

It's concerning opening GSM National Park - that's all the specifics his assistant gave me.

On Tue, Oct 15, 2013 at 4:41 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
What is the call about?

Team NPS - anything we should be concerned about?

On Oct 15, 2013, at 4:14 PM, "Iacobucci, Francis"  
<[francis\\_iacobucci@ios.doi.gov](mailto:francis_iacobucci@ios.doi.gov)> wrote:

- > The Governor is looking to speak with the Secretary today.
- >
- > He has some availability this evening assuming we'd like to make this call - please let me know if I should call his staff back.
- >
- > Thanks.
- >
- >

--  
Francis Iacobucci  
Director | Scheduling and Advance  
Department of the Interior  
202.208.5723 (direct)

---

**From:** Laura Davis <laura\_davis@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 4:55 PM  
**To:** Iacobucci, Francis  
**Cc:** Nicole Buffa; Jonathan Jarvis; Erin Walls; Maureen Foster; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

As long as things are on track with the agreement I think a call is fine.

Sent from my iPhone

On Oct 15, 2013, at 4:51 PM, "Iacobucci, Francis" <[francis\\_iacobucci@ios.doi.gov](mailto:francis_iacobucci@ios.doi.gov)> wrote:

It's concerning opening GSM National Park - that's all the specifics his assistant gave me.

On Tue, Oct 15, 2013 at 4:41 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
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--

Francis Iacobucci  
Director | Scheduling and Advance  
Department of the Interior  
202.208.5723 (direct)

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 4:57 PM  
**To:** Laura Davis  
**Cc:** Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Maureen Foster; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

Agree.

On Oct 15, 2013, at 4:55 PM, Laura Davis <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

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**Sent:** Tuesday, October 15, 2013 4:58 PM  
**To:** Nicole Buffa  
**Cc:** Laura Davis; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

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Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

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**From:** Iacobucci, Francis <francis\_iacobucci@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 5:04 PM  
**To:** Foster, Maureen  
**Cc:** Nicole Buffa; Laura Davis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

Thanks - I will schedule a call shortly.

On Tue, Oct 15, 2013 at 4:58 PM, Foster, Maureen <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:  
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**From:** Haugrud, Kevin <jack.haugrud@sol.doi.gov>  
**Sent:** Tuesday, October 15, 2013 5:54 PM  
**To:** Jon Jarvis; Nicole Buffa; Laura Davis; Margaret O'Dell  
**Cc:** Ted Boling; Barry Roth  
**Subject:** Payment should come from City

Laura, Nikki, Jon, Peggy - If we enter into a donation agreement with the District, strong preference is for funding to come directly from District (drawing firm line at funding coming from a governmental entity rather than from a private or NGO).

---

**From:** Laura Davis <laura\_davis@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 6:06 PM  
**To:** Foster, Maureen  
**Cc:** Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

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Sent from my iPhone

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**From:** O'Dell, Margaret <peggy\_o'dell@nps.gov>  
**Sent:** Tuesday, October 15, 2013 6:09 PM  
**To:** Haugrud, Kevin  
**Cc:** Jon Jarvis; Nicole Buffa; Laura Davis; Ted Boling; Barry Roth  
**Subject:** Re: Payment should come from City

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**Sent:** Tuesday, October 15, 2013 6:11 PM  
**To:** Laura Davis  
**Cc:** Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

Not tonight. But tomorrow is another day.

---

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On Tue, Oct 15, 2013 at 6:05 PM, Laura Davis <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
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**To:** Foster, Maureen  
**Cc:** Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

Yes, it is. Thanks for the update.

Sent from my iPhone

On Oct 15, 2013, at 6:10 PM, "Foster, Maureen" <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

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**Sent:** Tuesday, October 15, 2013 6:15 PM  
**To:** Margaret O'Dell; Kevin Haugrud  
**Cc:** Jonathan Jarvis; Laura Davis; Edward Boling; Barry Roth  
**Subject:** RE: Payment should come from City

Thanks, Peggy! Does this mean the theater will remain closed tomorrow morning? And perhaps they will reopen only after an agreement has been signed tomorrow morning/afternoon?

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**From:** Foster, Maureen <maureen\_foster@nps.gov>  
**Sent:** Tuesday, October 15, 2013 7:23 PM  
**To:** VCG6@dc.gov  
**Cc:** Jon Jarvis  
**Subject:** Draft agreement with DC government for Ford's Theater  
**Attachments:** NPS-DC agreement 2013-10-16.docx

Mayor Gray:

Attached is the draft of the agreement between the National Park Service and the DC government to fund the operation of Ford's Theater.

Please let me know if I can assist you or your staff further on this.

Maureen

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.306.3845 (cell)

EXPERIENCE YOUR AMERICA  
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Donation Agreement  
Between the  
National Park Service, United States Department of the Interior  
and the  
District of Columbia

This agreement (hereinafter “Agreement”) is entered into by and between the National Park Service (hereinafter “NPS”), an agency of the United States Department of the Interior, acting through its Director, and the District of Columbia (hereinafter “District”), acting through its Mayor. This Agreement sets forth the terms and conditions under which the District may donate funds to the NPS, and under which the NPS may accept those donated funds, in order to enable the NPS to reopen and temporarily operate and manage Ford’s Theater (hereinafter “FOTH”) during the period when funds appropriated by the United States Congress for the operation of the National Park System are not available (hereinafter the “shutdown period”). Throughout this Agreement the NPS and the District may be referred to jointly as “the parties.”

Article I - Background

Whereas, FOTH is located entirely in the District and annually attracts more than 400,000 visitors;

Whereas, the visitors to FOTH, through their economic activity, play a vital role in the economies and well-being of Washington, DC, and other towns and cities located near FOTH;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, FOTH was closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, FOTH will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS’s cadre of trained professional personnel is uniquely qualified to operate and manage the natural and cultural resources and visitor-use facilities in FOTH;

Whereas, Ford's Theater Society has donated to the City funds for the sole purpose of enabling the NPS to reopen FOTH to public use and visitation and to operate and manage FOTH during part or all of the shutdown period;

Whereas, the District desires to use the donated funds to enable the NPS to reopen FOTH to public use and visitation and to operate and manage FOTH during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the District's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

## Article II - Statement of Agreement

### A. The District agrees as follows:

1. For the sole purpose of enabling the NPS to reopen FOTH to public use and visitation, the District will donate to the NPS, from the donated funds it has received from Ford's Theater Society, for each day that FOTH is open to public use and visitation during the shutdown period, \$3,100. This amount of money includes all normal costs of operating and managing FOTH, calculated on a per-day basis, including direct and indirect personnel costs. The NPS will operate and manage FOTH in accordance with its standard operating procedures.

2. The District will accomplish the donation through an electronic funds transfer to the United States Treasury donation account as provided by the NPS. The District understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited before the NPS may reopen FOTH.

3. The District initially intends to donate to the NPS enough money to reopen, operate, and manage FOTH for a period of 5 days beginning at 12:00 a.m. on Wednesday, October 16, 2013, and ending at 11:59 p.m. on Sunday, October 20, 2013. The amount required to reopen, operate, and manage FOTH for those 8 days is \$15,500.

4. If the District desires to donate additional amounts to keep FOTH open beyond 11:59 p.m. on Sunday, October 20, 2013, then the District will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage FOTH for two calendar days, i.e., \$6,200.

5. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the District maintains a two-day balance in the donation account at all times.

B. The NPS agrees as follows:

1. Upon verification that District-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen FOTH and will operate and manage it in accordance with the NPS's standard operating procedures until the donated funds are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the District-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close FOTH to public use and visitation.

2. The NPS will not obligate or expend any District-donated funds for any purpose other than reopening, operating, and managing FOTH. More particularly, the NPS will not obligate or expend any District-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

C. The parties further agree as follows:

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the District are fully obligated, then the NPS will refund to the District the unobligated balance of the District-donated funds. Unless the United States Congress appropriates funds and expressly directs the NPS to reimburse the District for District-donated funds previously obligated or expended by the NPS, the NPS will not reimburse the District for such previously obligated or expended funds.

2. Notwithstanding the execution of this Agreement, the District has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter or until terminated in accordance with article VIII below, whichever comes first.

Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:  
Jonathan B. Jarvis, Director  
National Park Service  
United States Department of the Interior

Room 3112  
1849 C Street, NW  
Washington, DC 20240  
Telephone: (202) 208-4621  
Telefax: (202) 208-7889  
Email: [jon.jarvis@nps.gov](mailto:jon.jarvis@nps.gov)

For the District:  
Vincent Gray, Mayor  
District of Columbia

...

#### Article V - Prior Approval

Not applicable.

#### Article VI - Reports

Not applicable.

#### Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

#### Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

#### Article IX - Standard Clauses

##### A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

##### B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third party.

D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations, and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of FOTH under such applicable laws, regulations, and policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile transmission or PDF/email) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

\_\_\_\_\_

Name (signature)

Director, National Park Service

Title

\_\_\_\_\_

Date

DRAFT 10/15/2013

For the District of Columbia

---

Name (signature)

---

Mayor, District of Columbia  
Title

---

Date

---

**From:** Roxane White - GovOffice <roxane.white@state.co.us>  
**Sent:** Friday, October 11, 2013 3:59 PM  
**To:** ted.boling@sol.doi.gov; douglas.young@state.co.us  
**Cc:** jack.haugrud@sol.doi.gov; barry.roth@sol.doi.gov; peggy\_o'dell@nps.gov;  
bruce\_sheaffer@nps.gov; maureen\_foster@nps.gov; robert.eaton@sol.doi.gov;  
stephanie.donner@state.co.us; josephagarcia@state.co.us; eric.brown@state.co.us;  
nicole\_buffa@ios.doi.gov; michelle.zale@state.co.us; scott.wasserman@state.co.us  
**Subject:** Re: NPS Agreement for ROMO

Awesome. Thanks

Roxane White  
Chief of Staff  
Colorado Governor Hickenlooper  
136 State Capitol Building  
Denver, CO 80203  
303-866-6290  
Follow on facebook and twitter, @RoxPWhite

Under CO Open Records Act, all messages sent to or by me from this account may be subject to public disclosure.

---

**From:** Boling, Edward [mailto:[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)]  
**Sent:** Friday, October 11, 2013 01:43 PM  
**To:** Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)>  
**Cc:** Kevin Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>; Barry Roth <[barry.roth@sol.doi.gov](mailto:barry.roth@sol.doi.gov)>; Margaret O'Dell <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)>; Bruce Sheaffer <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)>; Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>; Robert Eaton <[robert.eaton@sol.doi.gov](mailto:robert.eaton@sol.doi.gov)>; Stephanie Donner - GovOffice <[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)>; roxane white <[Roxane.White@state.co.us](mailto:Roxane.White@state.co.us)>; Joseph Garcia - GovOffice <[josephagarcia@state.co.us](mailto:josephagarcia@state.co.us)>; eric brown <[eric.brown@state.co.us](mailto:eric.brown@state.co.us)>; Buffa, Nicole <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>; Michelle Zale - GovOffice <[michelle.zale@state.co.us](mailto:michelle.zale@state.co.us)>; Scott Wasserman - GOVOFFICE <[scott.wasserman@state.co.us](mailto:scott.wasserman@state.co.us)>  
**Subject:** Re: NPS Agreement for ROMO

Thanks, Doug. Here's the final agreement.  
NPS would like to talk about your question once we've gotten mobilized.

Best,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 3:15 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Final sate signed copy attached.

Also, we are wondering when our payment beings to apply. Since it will not be open today, would our days paid start tomorrow?

Thanks all!

Doug

On Fri, Oct 11, 2013 at 12:57 PM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Doug - thanks for your patience. Attached is our proposed final agreement. The changed paragraph is B.2., which now reads:

The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing ROMO. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

If that works for Colorado, please remove the header, have your authorized official sign, and send me a pdf of the signed copy. I'm available at the number below if necessary..

Best,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
[202-208-4423](tel:202-208-4423) (main)  
[202-208-3125](tel:202-208-3125) (direct)  
[202-208-5584](tel:202-208-5584) (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 2:25 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Hey all--

Any word on ETA for final draft?

Thanks,

Doug

On Fri, Oct 11, 2013 at 9:48 AM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Doug,

This draft agreement is still being reviewed here. We have at least one change and may have others. Therefore, it will have to be re-signed. Please allow us the time necessary to provide you with a draft that we are prepared to sign.

Please feel free to call me at the number below if you have any questions or concerns.

Regards,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
[202-208-4423](tel:202-208-4423) (main)  
[202-208-3125](tel:202-208-3125) (direct)  
[202-208-5584](tel:202-208-5584) (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 11:44 AM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Attached please find the signed agreement to reopen Rocky Mountain National Park.

Please let me know if there are any issues that need fixing and if the pdf version is sufficient.

Thank you,

Doug

--

**Doug Young**  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
[\(303\) 866-5465](tel:303-866-5465); cell: [\(303\) 913-7833](tel:303-913-7833)  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

**Doug Young**  
Senior Policy Director  
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**Doug Young**  
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(303) 866-5465; cell: (303) 913-7833  
Douglas.young@state.co.us

---

**From:** Young - GovOffice, Douglas <douglas.young@state.co.us>  
**Sent:** Tuesday, October 15, 2013 6:38 PM  
**To:** Edward Boling; Kevin Haugrud; Barry Roth; Margaret O'Dell; Bruce Sheaffer; Maureen Foster; Buffa, Nicole; Robert Eaton  
**Cc:** Stephanie Donner - GovOffice  
**Subject:** Re: Colorado National Monument

Maureen--

Sorry, should have asked this in my first message, but have you calculated the cost per day of opening all of Colorado National Park units--especially Mesa Verde and Great Sand Dunes?

Thanks!

Doug

On Tue, Oct 15, 2013 at 4:05 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Hey all--

Thanks again for helping us reopen Rocky Mountain National Park.

We are now exploring what would be involved in opening other National Park units in Colorado, specifically Colorado National Monument.

Can you let us know what the daily cost would be to reopen this Monument, and what issues may be involved here? In addition, would it matter if the state secured private funding contributions for the state's payment?

Thanks much,

Doug

--

Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
(303) 866-5465; cell: (303) 913-7833  
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--

Doug Young  
Senior Policy Director

Governor John Hickenlooper  
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136 State Capitol, Denver, CO 80203  
(303) 866-5465; cell: (303) 913-7833  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

---

**From:** Sheaffer, Bruce <bruce\_sheaffer@nps.gov>  
**Sent:** Tuesday, October 15, 2013 6:42 PM  
**To:** Young - GovOffice, Douglas  
**Cc:** Edward Boling; Kevin Haugrud; Barry Roth; Margaret O'Dell; Maureen Foster; Buffa, Nicole; Robert Eaton; Stephanie Donner - GovOffice  
**Subject:** Re: Colorado National Monument

mesa verde is \$24,300 and great sand dunes is \$5,500 per day

On Tue, Oct 15, 2013 at 6:37 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Maureen--

Sorry, should have asked this in my first message, but have you calculated the cost per day of opening all of Colorado National Park units--especially Mesa Verde and Great Sand Dunes?

Thanks!

Doug

On Tue, Oct 15, 2013 at 4:05 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Hey all--

Thanks again for helping us reopen Rocky Mountain National Park.

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Thanks much,

Doug

--

Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
[\(303\) 866-5465](tel:3038665465); cell: [\(303\) 913-7833](tel:3039137833)  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
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136 State Capitol, Denver, CO 80203  
(303) 866-5465; cell: (303) 913-7833  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

C. Bruce Sheaffer  
Comptroller  
National Park Service  
202-208-4566  
[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)

---

**From:** Young - GovOffice, Douglas <douglas.young@state.co.us>  
**Sent:** Tuesday, October 15, 2013 6:42 PM  
**To:** Sheaffer, Bruce  
**Cc:** Edward Boling; Kevin Haugrud; Barry Roth; Margaret O'Dell; Maureen Foster; Buffa, Nicole; Robert Eaton; Stephanie Donner - GovOffice  
**Subject:** Re: Colorado National Monument

Thanks, and the others too?

On Tue, Oct 15, 2013 at 4:41 PM, Sheaffer, Bruce <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)> wrote:  
mesa verde is \$24,300 and great sand dunes is \$5,500 per day

On Tue, Oct 15, 2013 at 6:37 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Maureen--

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Thanks!

Doug

On Tue, Oct 15, 2013 at 4:05 PM, Young - GovOffice, Douglas <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:  
Hey all--

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We are now exploring what would be involved in opening other National Park units in Colorado, specifically Colorado National Monument.

Can you let us know what the daily cost would be to reopen this Monument, and what issues may be involved here? In addition, would it matter if the state secured private funding contributions for the state's payment?

Thanks much,

Doug

--  
Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
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136 State Capitol, Denver, CO 80203  
[\(303\) 866-5465](tel:(303)866-5465); cell: [\(303\) 913-7833](tel:(303)913-7833)

[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

**Doug Young**  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
[\(303\) 866-5465](tel:(303)866-5465); cell: [\(303\) 913-7833](tel:(303)913-7833)  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

C. Bruce Sheaffer  
Comptroller  
National Park Service  
[202-208-4566](tel:202-208-4566)  
[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)

--

**Doug Young**  
Senior Policy Director  
Governor John Hickenlooper  
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136 State Capitol, Denver, CO 80203  
[\(303\) 866-5465](tel:(303)866-5465); cell: [\(303\) 913-7833](tel:(303)913-7833)  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

---

**From:** Laura Joss <laura\_joss@nps.gov>  
**Sent:** Tuesday, October 15, 2013 7:35 PM  
**To:** jane\_rodgers@nps.gov; mary\_risser@nps.gov; billy\_shott@nps.gov;  
rena\_fugate@nps.gov; peggy\_o'dell@nps.gov; Bruce\_Sheaffer@nps.gov;  
Maureen\_Foster@nps.gov; sue\_waldron@nps.gov  
**Cc:** dave\_uberuaga@nps.gov; diane\_chalfant@nps.gov; Bill\_Wright@nps.gov  
**Subject:** Re: Grand Canyon National Park October 18 Closure Plan

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Peggy/Bruce: Since we have not had word from AZ about extending the agreement to keep GRCA open past this Friday, here is the park's proposed plan. Please let us know if any of this is problematic, and whether GRCA or WASO should send out a press release about this.

Thanks,

Laura

Laura E. Joss  
Acting Regional Director  
Intermountain Region  
National Park Service  
PO Box 25286  
Denver, CO 80225  
(303) 969-2856 work  
(435) 210-0094 cell

---

**From:** Rodgers, Jane [mailto:[jane\\_rodgers@nps.gov](mailto:jane_rodgers@nps.gov)]  
**Sent:** Tuesday, October 15, 2013 04:29 PM  
**To:** Laura Joss <[laura\\_joss@nps.gov](mailto:laura_joss@nps.gov)>; Mary Risser <[mary\\_risser@nps.gov](mailto:mary_risser@nps.gov)>; Billy Shott <[billy\\_shott@nps.gov](mailto:billy_shott@nps.gov)>; Rena Fugate <[rena\\_fugate@nps.gov](mailto:rena_fugate@nps.gov)>  
**Cc:** David Uberuaga <[dave\\_uberuaga@nps.gov](mailto:dave_uberuaga@nps.gov)>; Diane Chalfant <[diane\\_chalfant@nps.gov](mailto:diane_chalfant@nps.gov)>; Bill Wright <[Bill\\_Wright@nps.gov](mailto:Bill_Wright@nps.gov)>  
**Subject:** Grand Canyon National Park October 18 Closure Plan

Grand Canyon National Park  
October 18 Closure Plan

Without additional state funding as of 11:59pm October 16th, the park proposes to:

1. Park to begin closure procedures starting Thursday October 17th at 0800.
2. Notify concessioners and campground users that overnight guests will need to depart the park no later than normal check out time on Saturday October 19th.
3. Backcountry permit holders which start no later than Friday October 18th will be allowed to hike in.
4. Backcountry developed campgrounds must be vacated by normal check out time on Saturday October 19th (Bright Angel, Indian Garden, Tuweep and Cottonwood). At large camping permitted through the permit itinerary.

5. River permits scheduled to start Saturday October 19th will be allowed to launch on Saturday.
6. Close entrance gates at midnight Friday October 18th.
7. Reduce park staffing to excepted furlough employees starting Saturday October 19th.
8. Non-excepted employees to complete shut down and be out of office at the end of their last work day, no later than Friday October 18th; unlike the October 1 shut down, employees will not come in after the closure to complete shut down.
9. Park to send out press releases regarding operational updates as needed.

If funding is received before close of business Thursday October 17th or Friday October 18th the park proposes to:

1. Delay closing for each two days of state funding.
2. Concession services available as soon as possible at the discretion of each concession.

#### QUESTIONS

- Do employees need to re-submit a furlough letter? Do we need to send this out? We assume they were never taken out of furlough and there is no conflict in payroll.

--

Jane Rodgers

Acting Chief of Staff @ Grand Canyon National Park

(928) 638-7903 (office) or (928) 606-5793 (cell/text)

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Monday, October 14, 2013 1:24 PM  
**To:** Margaret O'Dell; Maureen Foster  
**Subject:** Fwd: Have we heard from Arkansas about providing funds to reopen their parks?

Responding to reporter request below, saying she's heard they have contacted us.

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

----- Forwarded message -----
From: **Sarah D. Wire** <swire@arkansasonline.com>
Date: Mon, Oct 14, 2013 at 11:58 AM
Subject: Re: Arkansas Questions
To: "Kelly, Katherine" <kate_kelly@ios.doi.gov>
Cc: mike litterst <Mike_Litterst@nps.gov>

Thanks Kate. I look forward to talking with Mike.

-Sarah

On Oct 14, 2013, at 11:57 AM, "Kelly, Katherine" <kate_kelly@ios.doi.gov> wrote:

Hi Sarah -

Below is a stmt from Interior about considering agreements with states to donate funds to operate parks - pls note that it would be for NPS professionals to continue to staff the parks.

Also looping you with Mike Litterst with NPS who can look into confirming whether Arkansas is exploring donations. Please note that this is a federal holiday and we have limited resources, but we are working to be responsive.

Statement of Interior Spokesman Blake Androff:

As a result of the government shutdown, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary Jewell will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

On Monday, October 14, 2013, Sarah D. Wire wrote:

Hello,

I've heard that Arkansas has contacted the department about using state personnel to staff national parks. Has the department responded to the idea? What is the response? Has the department identified what it would charge Arkansas to reopen national parks in the state?

Sarah D. Wire
Washington correspondent
Arkansas Democrat-Gazette
swire@arkansasonline.com
202-662-7690
@sarahdwire

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409
kate_kelly@ios.doi.gov

Sarah D. Wire
Washington correspondent

Arkansas Democrat-Gazette
swire@arkansasonline.com
202-662-7690
@sarahdwire

From: Maureen Foster <maureen_foster@nps.gov>
Sent: Monday, October 14, 2013 1:44 PM
To: Litterst, Michael
Cc: Margaret O'Dell
Subject: Re: Have we heard from Arkansas about providing funds to reopen their parks?

It was not here on Friday.

Maureen D. Foster
National Park Service
202.208.5970 office
202.306.3845 cell

On Oct 14, 2013, at 1:24 PM, "Litterst, Michael" <mike_litterst@nps.gov> wrote:

Responding to reporter request below, saying she's heard they have contacted us.

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

----- Forwarded message -----

From: **Sarah D. Wire** <[swire@arkansasonline.com](mailto:swire@arkansasonline.com)>  
Date: Mon, Oct 14, 2013 at 11:58 AM  
Subject: Re: Arkansas Questions  
To: "Kelly, Katherine" <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)>  
Cc: mike litterst <[Mike\\_Litterst@nps.gov](mailto:Mike_Litterst@nps.gov)>

Thanks Kate. I look forward to talking with Mike.  
-Sarah

On Oct 14, 2013, at 11:57 AM, "Kelly, Katherine" <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)> wrote:

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The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

On Monday, October 14, 2013, Sarah D. Wire wrote:

Hello,

I've heard that Arkansas has contacted the department about using state personnel to staff national parks. Has the department responded to the idea? What is the response? Has the department identified what it would charge Arkansas to reopen national parks in the state?

Sarah D. Wire  
Washington correspondent  
Arkansas Democrat-Gazette  
[swire@arkansasonline.com](mailto:swire@arkansasonline.com)  
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--

Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

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Washington correspondent  
Arkansas Democrat-Gazette  
[swire@arkansasonline.com](mailto:swire@arkansasonline.com)  
202-662-7690  
@sarahdwire

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Monday, October 14, 2013 1:45 PM  
**To:** Maureen Foster  
**Cc:** Margaret O'Dell  
**Subject:** Re: Have we heard from Arkansas about providing funds to reopen their parks?

Thanks.

Mike

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Mon, Oct 14, 2013 at 1:43 PM, Maureen Foster <maureen_foster@nps.gov> wrote:
It was not here on Friday.

Maureen D. Foster
National Park Service
202.208.5970 office
202.306.3845 cell

On Oct 14, 2013, at 1:24 PM, "Litterst, Michael" <mike_litterst@nps.gov> wrote:

Responding to reporter request below, saying she's heard they have contacted us.

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

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From: **Sarah D. Wire** <[swire@arkansasonline.com](mailto:swire@arkansasonline.com)>  
Date: Mon, Oct 14, 2013 at 11:58 AM  
Subject: Re: Arkansas Questions  
To: "Kelly, Katherine" <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)>  
Cc: mike litterst <[Mike\\_Litterst@nps.gov](mailto:Mike_Litterst@nps.gov)>

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-Sarah

On Oct 14, 2013, at 11:57 AM, "Kelly, Katherine" <[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)> wrote:

Hi Sarah -

Below is a stmt from Interior about considering agreements with states to donate funds to operate parks - pls note that it would be for NPS professionals to continue to staff the parks.

Also looping you with Mike Litterst with NPS who can look into confirming whether Arkansas is exploring donations. Please note that this is a federal holiday and we have limited resources, but we are working to be responsive.

**Statement of Interior Spokesman Blake Androff:**

As a result of the government shutdown, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary Jewell will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

On Monday, October 14, 2013, Sarah D. Wire wrote:

Hello,

I've heard that Arkansas has contacted the department about using state personnel to staff national parks. Has the department responded to the idea? What is the response? Has the department identified what it would charge Arkansas to reopen national parks in the state?

Sarah D. Wire  
Washington correspondent  
Arkansas Democrat-Gazette  
[swire@arkansasonline.com](mailto:swire@arkansasonline.com)  
202-662-7690  
@sarahdwire

--

Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

Sarah D. Wire  
Washington correspondent  
Arkansas Democrat-Gazette  
[swire@arkansasonline.com](mailto:swire@arkansasonline.com)  
202-662-7690  
@sarahdwire

---

**From:** Haze, Pam <pam\_haze@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 8:22 PM  
**To:** Androff, Blake  
**Cc:** Litterst, Michael; Foster, Maureen; Nicole Buffa; Sarah Neimeyer; Katherine Kelly; Peggy O'Dell  
**Subject:** Re: Agreement with TN for Great Smoky Mts

can someone send me the signed agreement please? thanks

On Tue, Oct 15, 2013 at 6:08 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
Nope -- good

On Tue, Oct 15, 2013 at 6:03 PM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:  
No changes to what I sent up earlier?

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Tue, Oct 15, 2013 at 5:54 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Mike - please send the press release.

On Tue, Oct 15, 2013 at 5:53 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The Tennessee agreement has been signed by the Director and the Governor. The wire transfer is complete.

Maureen

Maureen D. Foster

Chief of Staff
National Park Service
1849 C Street, NW, Room 3114
Washington, DC 20240
202.208.5970 (direct)
202.208.3818 (main)

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On Tue, Oct 15, 2013 at 5:31 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The wire transfer is complete. Jon will sign as soon as he gets out of his meeting. The governor has signed.

Maureen D. Foster
Chief of Staff
National Park Service
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On Tue, Oct 15, 2013 at 3:56 PM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:
I sent the note over. Share away, Blake.

On Oct 15, 2013, at 3:49 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

Thanks. We have the press release, which I'll share with OMB once Nikki sends over a note to give them a heads up.

We'll then be ready to send ONCE the funding has hit the bank and the agreement has been signed and is in hand.

On Tue, Oct 15, 2013 at 3:45 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The agreement has been sent to the state. The state has the wire transfer form.

Maureen D. Foster
Chief of Staff
National Park Service
1849 C Street, NW, Room 3114
Washington, DC 20240
202.208.5970 (direct)
202.208.3818 (main)

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On Tue, Oct 15, 2013 at 3:11 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
All:

The agreement with Tennessee is in the final stages. I am preparing the agreement to send to the state. The state is preparing to do the wire transfer but has not done it yet.

The park will be open for 5 days from October 16, 2013, to October 20,2013, at a cost of \$60,000/day with a total cost of \$304,440.

Please let me know ASAP if you have any questions.

Maureen

Maureen D. Foster
Chief of Staff
National Park Service
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--

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

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From: Maureen Foster <maureen_foster@nps.gov>
Sent: Tuesday, October 15, 2013 8:40 PM
To: Margaret O'Dell
Cc: Haze, Pam; Androff, Blake; Litterst, Michael; Nicole Buffa; Sarah Neimeyer; Katherine Kelly
Subject: Re: Agreement with TN for Great Smoky Mts

I just sent it to Pam

Maureen D. Foster
National Park Service
202.208.5970 office
202.306.3845 cell

On Oct 15, 2013, at 8:27 PM, Margaret O'Dell <peggy_o'dell@nps.gov> wrote:

I don't have it. Hope Maureen or Bruce does.

Sent from my iPhone

On Oct 15, 2013, at 8:22 PM, "Haze, Pam" <pam_haze@ios.doi.gov> wrote:

can someone send me the signed agreement please? thanks

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Maureen

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**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

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---

**From:** Maureen Foster <maureen\_foster@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:02 PM  
**To:** Suzanne Waldron  
**Cc:** Androff Blake; Kelly Kate; Carol Johnson; Jennifer Mummart; Michael Litterst; Superintendent Bob Vogel; Peggy O'Dell  
**Subject:** Re: Money from RNC for WWII Memorial

We need to add the sentence from the final version that talks about 1995. That is a useful point. (I can't figure how to copy on the iPhone tonight.).

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 2, 2013, at 8:46 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

Ok looping in kate et al for awareness

Mike you take lead on this. can you get back to catherine and see if we can tamp this down for tonight?

If not here's a shot at a statement based on rushmore letter that others will have to weigh in on BEFORE we offer it to her.

"National Parks are a source of pride for all Americans and share the desire to reopen the World War II Memorial – and all 401 national parks – as soon as possible, however, we cannot accept the RNC offer.

The Memorial is one of 401 national parks in the National Park System. The National Park System is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in federal appropriations, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not befeasible or appropriate to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401other national parks for the enjoyment of millions of visitors.

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 2, 2013, at 8:09 PM, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

I think that we can use the language in the SD letter.

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 2, 2013, at 7:58 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

Who said we didnt have staff to review the donation as the reason!

A statement is about done on the offer from south Dakota to open  
rushmore it will be the base for every other answer

Looping maureen and peggy on to see if we can use what we have on  
this

Sent from my iPhone

On Oct 2, 2013, at 7:23 PM, Carol Johnson <[carol\\_b\\_johnson@nps.gov](mailto:carol_b_johnson@nps.gov)>  
wrote:

I'm completely out of the loop on this one (thank god)  
Any takers?

Sent from my iPhone

Begin forwarded message:

**From:** "Reynolds, Catherine"  
<[ReynoldsC@cbsnews.com](mailto:ReynoldsC@cbsnews.com)>  
**Date:** October 2, 2013, 7:20:32 PM EDT  
**To:** "'Carol Johnson - National Park  
Service ([Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov))'"  
<[Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov)>  
**Subject: Money from RNC for WWII  
Memorial**

Hi Carol. Hope all is well. I'm working on  
one of our government shutdown  
stories that will include the RNC's offer  
to donate money to reopen the WWII  
Memorial. I just saw a report in the  
Washington Post that says the Park  
Service is declining the offer because  
there's not enough staff to review the  
offer. I'm just looking to confirm this  
information for our story. Thanks so  
much for your help!

Catherine

*Catherine Reynolds*

*Producer*

*CBS This Morning*

*o: 202-457-4370 c: 646-479-0131*

*@reynoldscat*

*[reynoldsc@cbsnews.com](mailto:reynoldsc@cbsnews.com)*

---

**From:** Maureen Foster <maureen\_foster@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:07 PM  
**To:** Suzanne Waldron  
**Cc:** Androff Blake; Kelly Kate; Carol Johnson; Jennifer Mummart; Michael Litterst; Superintendent Bob Vogel; Peggy O'Dell  
**Subject:** Re: Money from RNC for WWII Memorial

Just to reiterate that the NPS did not accept donations to keep any park open--not specific to this park.

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 2, 2013, at 9:04 PM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

Worked for SD but no reference to it for RNC unless someone has seen their offer!

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 2, 2013, at 9:02 PM, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

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On Oct 2, 2013, at 7:23 PM, Carol Johnson <[carol\\_b\\_johnson@nps.gov](mailto:carol_b_johnson@nps.gov)> wrote:

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Sent from my iPhone

Begin forwarded message:

**From:**

"Reynolds, Catherine"

<[ReynoldsC@CBSnews.com](mailto:ReynoldsC@CBSnews.com)>

**Date:**

October 2, 2013, 7:20:32 PM EDT

**To:**

"Carol Johnson - National Park Service ([Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov))"

<[Carol\\_B\\_Johnson@nps.gov](mailto:Carol_B_Johnson@nps.gov)>

**Subject:**

Money from RNC for WWII

**Memorial**

Hi  
Carol.  
Hope  
all is  
well.  
I'm  
working  
on one  
of our  
government  
shutdown  
stories  
that  
will  
include  
the  
RNC's  
offer to  
donate  
money  
to  
reopen  
the  
WWII  
Memorial. I just  
saw a  
report  
in the  
Washington  
Post  
that  
says  
the  
Park  
Service  
is  
declining  
the  
offer  
because  
there's  
not  
enough  
staff to

review  
the  
offer.  
I'm just  
looking  
to  
confirm  
this  
informa  
tion for  
our  
story.  
Thanks  
so  
much  
for your  
help!

Catheri  
ne

*Catheri  
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Reynold  
s  
Produc  
er  
CBS  
This  
Mornin  
g  
o: 202-  
457-  
4370 c:  
646-  
479-  
0131  
@reyno  
ldscat  
[reynold  
sc@cbs  
news.c  
om](mailto:reynolds@cbsnews.com)*

---

**From:** Carol Johnson <carol\_b\_johnson@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:08 PM  
**To:** Suzanne Waldron; Superintendent Bob Vogel; Peggy O'Dell; Mike Litterst; Maureen Foster; Jennifer Mummart; Katherine Kelly; Blake Androff  
**Subject:** Fwd: Money from RNC for WWII Memorial

Nag, nag, nag

Sent from my iPad

Begin forwarded message:

**From:** "Reynolds, Catherine" <[ReynoldsC@cbsnews.com](mailto:ReynoldsC@cbsnews.com)>  
**Date:** October 2, 2013, 9:02:39 PM EDT  
**To:** "[carol\\_b\\_johnson@nps.gov](mailto:carol_b_johnson@nps.gov)" <[carol\\_b\\_johnson@nps.gov](mailto:carol_b_johnson@nps.gov)>  
**Subject:** Money from RNC for WWII Memorial

Hi Carol. Hope all is well. I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help!

Catherine

*Catherine Reynolds*  
*Producer*  
*CBS This Morning*  
*o: 202-457-4370 c: 646-479-0131*  
*@reynoldscat*  
[reynoldsc@cbsnews.com](mailto:reynoldsc@cbsnews.com)

---

**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:08 PM  
**To:** Carol Johnson  
**Cc:** Superintendent Bob Vogel; Peggy O'Dell; Mike Litterst; Maureen Foster; Jennifer Mummart; Katherine Kelly; Blake Androff  
**Subject:** Re: Money from RNC for WWII Memorial

Working on it. See other emails traffic

Asking mike to take lead

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

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**From:** Carol Johnson <carol\_b\_johnson@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:13 PM  
**Cc:** Bob Vogel; Jennifer Mummart; Litterst, Michael; Maureen Foster; Suzanne Waldron; Peggy O'Dell; Kate Kelly; Blake Androff  
**Subject:** Re: CBS News Inquiry Re: RNC Donation

Same outlet, different person

Sent from my iPad

On Oct 2, 2013, at 9:06 PM, "Costa, Tim" <[CostaT@cbsnews.com](mailto:CostaT@cbsnews.com)> wrote:

Hello-

Hope this message finds you well. My name is Tim Costa and I'm a producer with CBS This Morning here in Washington.

I'm working on one of our government shutdown stories that will include the RNC's offer to donate money to reopen the WWII Memorial. I just saw a report in the Washington Post that says the Park Service is declining the offer because there's not enough staff to review the offer. I'm just looking to confirm this information for our story. Thanks so much for your help! Very much appreciated.

Best,  
Tim Costa  
CBS This Morning  
202-457-4371

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Wednesday, October 02, 2013 9:14 PM  
**To:** Carol Johnson  
**Cc:** Bob Vogel; Jennifer Mummart; Maureen Foster; Suzanne Waldron; Peggy O'Dell; Kate Kelly; Blake Androff  
**Subject:** Re: CBS News Inquiry Re: RNC Donation

I just confirmed; they're both working the same story (left hand, right hand and all that). I said I would copy both on my response.

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

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On Wed, Oct 2, 2013 at 9:12 PM, Carol Johnson <carol_b_johnson@nps.gov> wrote:
Same outlet, different person

Sent from my iPad

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Best,

Tim Costa

CBS This Morning

202-457-4371

From: Davis, Laura <laura_davis@ios.doi.gov>
Sent: Monday, October 07, 2013 8:26 AM
To: Jarvis, Jon; Peggy O'Dell; Maureen Foster; Jack Haugrud; Edward Boling; Nikki Buffa; Kate Kelly; Blake Androff; Rachel Jacobson
Cc: Erin Walls; Mariagrazia Caminiti
Subject: Requests from States and others

Good morning,

Thinking it would be a good idea to sit down this morning to talk about the additional incoming, or expected additional incoming per press reports, of requests to "reopen" one part or another of the NPS system. I want to be sure we have a timely process for handling the requests as they come in - and potentially for chasing the requests down if they just show up in the press, as some have seemed to so far. We may also wish to discuss the research that Ted and Barry have been doing, as well as Alaska specifically, for which part we will include Dan and Betsy. I can meet anytime between 11 and 2.

Laura

From: Davis, Laura <laura_davis@ios.doi.gov>
Sent: Monday, October 07, 2013 8:35 AM
To: Jarvis, Jonathan
Cc: Peggy O'Dell; Maureen Foster; Jack Haugrud; Edward Boling; Nikki Buffa; Kate Kelly; Blake Androff; Rachel Jacobson; Erin Walls; Mariagrazia Caminiti
Subject: Re: Requests from States and others

Sounds good. See you then. Thanks.

On Mon, Oct 7, 2013 at 8:31 AM, Jarvis, Jonathan <jon_jarvis@nps.gov> wrote:
We are meeting this morning with NPS leadership to discuss this topic at 10:15. We have completed a great deal of research and file forensics on the 1995 situation. Howabout be come up around 11:30 to discuss a game plan.

Jon

On Mon, Oct 7, 2013 at 8:25 AM, Davis, Laura <laura_davis@ios.doi.gov> wrote:
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Laura

Jonathan B. Jarvis
Director, NPS

From: Edward Boling <ted.boling@sol.doi.gov>
Sent: Monday, October 07, 2013 9:00 AM
To: Jarvis, Jonathan
Subject: Re: Requests from States and others

Jon - I've asked Barry to come in. He and I should be available to sit in on your 10:15 meeting.

Sent from my iPhone

On Oct 7, 2013, at 8:31 AM, "Jarvis, Jonathan" <jon_jarvis@nps.gov> wrote:

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Laura

--

Jonathan B. Jarvis
Director, NPS

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Monday, October 07, 2013 11:39 AM
To: Jon Jarvis; Margaret O'Dell; Laura Davis; Kate P Kelly; Blake Androff
Subject: Brewer Letter

Here's the letter. Just found it on her website:

http://azgovernor.gov/dms/upload/PR_100413_LetterHonorableBarackObama.pdf

From: Jonathan Jarvis <jon_jarvis@nps.gov>
Sent: Monday, October 07, 2013 11:40 AM
To: Maureen Foster; Peggy O'Dell
Subject: Fwd: Grand Canyon National Park
Attachments: Jarvis letter 10-5-13 gb.docx

Sent from my iPad

Begin forwarded message:

From: greg bryan <gbtusayan@gmail.com>
Date: October 5, 2013, 2:54:35 PM EDT
To: <jon_jarvis@nps.gov>
Cc: Sam Frisby <sam.frisby@mail.house.gov>, <Nick_Matiella@mccain.senate.gov>, Will Wright <tusayantownmanager@gmail.com>, Craig Sanderson <sandersoncraig@gmail.com>, "Chandler, Clint (Flake)" <Clint_Chandler@flake.senate.gov>, "Babbott, Art" <ababbott@coconino.az.gov>, "Pew, Penny" <Penny.Pew@mail.house.gov>
Subject: Grand Canyon National Park

Please attached letter.

Respectfully,
Greg Bryan
Mayor
Town of Tusayan
South Entrance to Grand Canyon National Park
928-638-8401 gbtusayan@gmail.com

Vision to see Faith to believe Courage to do

TOWN OF TUSAYAN

at the south entrance to Grand Canyon National Park

October 5, 2013

Dear Director Jarvis:

As Mayor of Tusayan, Arizona, I am writing on behalf of the Tusayan Town Council to detail our action on October 3, 2013 to appropriate \$200,000 in emergency funding to the National Park Service to assist in reopening the Grand Canyon National Park. As you may be aware from media reports, local businesses impacted by the park's closure also have committed more than \$150,000 for the effort.

Grand Canyon Superintendent David Uberuaga attended a council meeting and said the National Park Service cannot legally accept any third party funding because "this is a fundamental core operation of the federal government provided for by government appropriations of the U.S. Congress."

It is the Town's contention that there is clear legal authority for such a donation. In 1995, then-Secretary Babbitt worked with stakeholders in Arizona to arrange a donation from the state. Just last year, the Department of Interior accepted a \$7.5 million private donation to refurbish the Washington Monument.

According to a recent Associated Press news story, the Grand Canyon National Park generates \$1.3 million a day in economic activity to Arizona communities, including Tusayan. During the current closure, the park is losing \$55,000 a day in revenue, according to its own figures. Tourist-related businesses such as hotels, restaurants, Colorado River tours, air tours, campgrounds and others represent the backbone of an industry that serves people from all over the world.

The Town of Tusayan has committed the financial resources to keep the park open during the shutdown, and we hope to meet with the appropriate representatives of the Department of Interior to discuss what that process might look like.

We understand the federal government shutdown puts agencies in an extremely difficult position to provide basic functions to Americans, and that is the spirit in which our approved donation was made. Despite our disappointment with Superintendent Uberuaga's dismissal of our offer, I can assure you that the outpouring of support we have received in Tusayan since our action crosses party lines and all segments of local politics. In short, no one in Arizona opposes the effort to reopen the Grand Canyon.

As this is a timely issue for our community, we would appreciate your prompt consideration of request, and we look forward to your response.

Sincerely,

Greg Bryan
Mayor, Town of Tusayan
928-638-8401
gbtusayan@gmail.com

From: Blake Androff <blake_androff@ios.doi.gov>
Sent: Monday, October 07, 2013 11:42 AM
To: Laura Davis; Nikki Buffa; Jon Jarvis; Margaret O'Dell; Ted Boling; Jack Haugrud; Rachel Jacobson; Maureen Foster; Kate P Kelly; Michael Bean
Subject: PR_100413_LetterHonorableBarackObama.pdf
Attachments: PR_100413_LetterHonorableBarackObama.pdf

http://azgovernor.gov/dms/upload/PR_100413_LetterHonorableBarackObama.pdf



STATE OF ARIZONA

JANICE K. BREWER
GOVERNOR

EXECUTIVE OFFICE

October 4, 2013

The Honorable Barack Obama
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

As the Governor and legislative leaders of a state that is home to one of the Seven Natural Wonders of the World – Grand Canyon – we write to request your leadership to immediately fund America's National Parks or, at the very least, make it possible for state and private funding to reopen National Parks, which has been done during previous shutdowns and budget shortfalls.

The Grand Canyon is more than Arizona's most treasured natural landmark – it is a global attraction and driving source of national and international tourism. A recent National Park Service study shows that, in 2011 alone, visitors to Grand Canyon National Park generated more than \$467 million and supported nearly 7,400 jobs. As Arizona is no less exposed to the current unstable and struggling national economy than any other state, we cannot afford to turn away this kind of revenue. To do so will unnecessarily devastate the employment of thousands of Arizonans who depend on the Grand Canyon – especially when there is a common-sense alternative.

On behalf of the people of Arizona, and all who cherish the Grand Canyon as a premier world travel destination, we call upon you to fulfill the federal obligation to fund Grand Canyon National Park. We understand that, if it reaches your desk, you have promised to veto House Joint Resolution 70, which provides federal funding for America's national parks. We ask that you either reconsider this position, or direct the National Park Service to allow states like Arizona to reopen the national parks using state and private funding.

Though not an ideal solution, state and private funds are available to be used for this purpose. And it is legally possible as demonstrated in the past. In 1995, a combination of state and private dollars was used to reopen Grand Canyon National Park. In March of this year, the National Park Service granted Cape Cod National Seashore the authority to accept private dollars to prevent

The Honorable Barack Obama

October 4, 2013

Page 2 of 2

closures related to the sequester (letter enclosed). The Grand Canyon should not be held hostage in this budget battle.

Mr. President, our federal government is shut down because of a failure of leadership in Washington, and the citizens of states like Arizona are left bearing the burden. You have the opportunity to ease that burden by allowing major economic and historic attractions, like Grand Canyon National Park, to remain operational. We hope that you will reopen our National Parks or allow us to do it ourselves.

We look forward to your swift response.

Sincerely,



Janice K. Brewer
Governor



Andy Biggs
President, Arizona State Senate



Andy Tobin
Speaker, Arizona House of Representatives

Enclosure

cc: The Honorable Harry Reid, Senate Majority Leader
The Honorable Mitch McConnell, Senate Minority Leader
The Honorable John Boehner, Speaker of the House
The Honorable Nancy Pelosi, House Minority Leader
Arizona Congressional Delegation



United States Department of the Interior

NATIONAL PARK SERVICE

Cape Cod National Seashore
99 Marconi Site Road
Wellfleet, MA 02667
508.771.2144
508.349.9052 Fax

March 29, 2013

Memorandum

To: Deputy Regional Director, Northeast Region

From: Superintendent, Cape Cod National Seashore

Subject: Donation offer to open Province Lands Visitor Center on a reduced schedule

The proposed closure of the Province Lands Visitor Center (PLVC) as part of the Cape Cod National Seashore (CACO) sequestration plan has been upsetting to the greater Cape Community and has received a lot of attention in the press. The \$376,000 reduction in our FY '13 remaining budget and the reduction of staff by 22 seasonal employees, forced us to consider this closure as part of our plan. Recently, we were approached by the Friends of Cape Cod National Seashore offering to donate funds to open the PLVC for at least a partial summer season.

The PLVC is one of two CACO visitor centers. The Salt Pond Visitor Center is open twelve months and is located in Eastham in the southern end of the seashore. The PLVC is a seasonal visitor center, open May 1 – October 31 in recent years (previous budget cuts have already reduced the shoulder seasons) and serves 261,000 visits/year. PLVC staff provides information/orientation, issue passes and beach fire permits, present interpretive programs, handle call volume typical of a Chamber of Commerce office, and offer a range of movies and deck talks. Visitors have a distant view of whales from the observation decks and exhibits include an interactive NOAA exhibit with real-time tracking of maritime traffic and North Atlantic Right Whales via sound buoys. This is also a seasonal Eastern National sales outlet which grosses approximately 1/3 of their total summer sales. The PLVC staff has developed a partnership with the Provincetown tourism community including the Office of Travel and Tourism, the 100 year old Pilgrim Monument, the Chamber of Commerce, the Provincetown Business Guild, and the tour bus community. The SPVC can get up to 15 busses/day. These functions will all be lost with the planned closure.

In addition, the PLVC provided an important resource protection and visitor safety function because of its location at the head of the 7.2 mile Province Lands Bike Trail, and hiking trails through the parabolic dunes and the Dune Shacks of the Peaked Hill Bars Historic District. The bike trail was the first bike trail constructed by the NPS in the early 1960's. The trail was completely renovated recently with LIC and ARRA funds. PLVC staff regularly helps direct visitors and provides important safety information about the trail. They are often first responders to bike accidents and assist Rangers in locating bike riders on the challenging winding trail. (Bike accidents are the number one cause of visitor injuries at CACO. We have embarked on an aggressive bike safety program and continue to upgrade our trails and count on seasonal staff to implement this program.)

From: Derrick Crandall <dcrandall@funoutdoors.com>
Sent: Friday, October 04, 2013 9:22 AM
To: Jon Jarvis (Jon_Jarvis@nps.gov)
Cc: Peggy O'Dell (Peggy_O'Dell@nps.gov); Lena McDowall (Lena_McDowall@nps.gov); Sue Waldron (Sue_Waldron@nps.gov)
Subject: FW: Tusayan council and local businesses pledge \$325,000 in hopes to reopen Grand Canyon National Park

Importance: High

Offers like these need to be addressed nationally. Can we talk ASAP?

Derrick

Tusayan council and local businesses pledge \$325,000 in hopes to reopen Grand Canyon National Park

AZ News | *October 3 2013*

By Clara Beard

TUSAYAN, Ariz. – The town of Tusayan, which sits just outside the gates of Grand Canyon National Park, generated more than \$290,000 in sales tax in October of last year. But the money won't be coming in this year, thanks to the federal government shutdown.

"Everyday, it impacts us," Tusayan mayor Greg Bryan said about the shutdown. "This national park has no interest or willingness to allow us to provide them funding."

A few days ago, Tusayan's Red Feather Properties pledged \$25,000 to help keep the park open, and encouraged other businesses to follow suite. As of yesterday, local businesses generated around \$125,000 to help reopen the park.

Coupled with the town's commitment, that sum totals \$325,000.

But, even with those financial promises, park officials say they aren't accepting third-party donations.

At Tusayan's council meeting last night, Grand Canyon National Park Superintendent Dave Uberuaga said that the park wasn't allowed to accept any third-party donations to re-open the park. Currently, the council is trying to find out who made that call.

"If it is a policy, we need to ask, when did it take place? When was it put into place? It was obviously not in place in 1995 when the funds were provided," Bryan said.

During the 1995 federal shutdown, then Governor Fife Symington gathered state resources and private donations to keep the park partially open for 21 days.

"Some have reflected back on the 1995 event, and say 'well, we did it then, why can't we do it now,'" Uberuaga told council members. "Bottom line, any third-party funding of the national park opening will not occur. This is a fundamental core operation of the federal government provided for by government appropriations by the U.S. Congress."

The town has calls out to Flagstaff Mayor Jerry Nabours, Williams Mayor John Moore and Sedona Mayor Rob Adams to see if they can help Tusayan's cause.

The Grand Canyon Trust's Roger Clark has offered his support. [Arizona Department of Transportation](#) and Coconino County Supervisor Art Babbot said they will help however they can.

Speaker of the House Andy Tobin also gave Tusayan his full support. Bryan said that Tobin believes the state has up to half a million dollars to give in this sort of situation.

"Speaker Andy Tobin told us tonight that our governor is in favor, the governor wants to do something, she just keeps being told, 'no there's nothing, no there's nothing,' we just need to get this thing moving sooner than later," Bryan said.

Council member Bill Fitzgerald asked how the town would estimate how much it would cost per day to keep the park running.

Bryan said a rough estimate is \$19,000 a day.

"We're not going to get an estimate from the superintendent because he's not going to want to provide any sense of support for the action, so we'll have to guess," Bryan said. "We figure \$25,000 a day. Bare in mind we're not talking just our monies; we're talking hopefully several hundred thousand from the state. I don't think we would enter into anything without that backing."

Council member John Rueter said the town must pursue a partial opening to the fullest.

"I think Tusayan needs to lead, in this case, the effort to get the park open," Rueter said. "We have a contingency plan in our budget for economic disasters, and this is very quickly becoming an economic disaster."

While legislators continue to squabble in Washington, Bryan said the town will work to find a way to reopen the park.

"It's our intent to push it," Bryan said.

Derrick A. Crandall, Counselor
National Park Hospitality Association
1200 G Street, N.W. Suite 650
Washington, D.C. 20005
202-682-9530, F 202-682-9529
www.parkpartners.org

From: Waldron, Suzanne <sue_waldron@nps.gov>
Sent: Friday, October 04, 2013 11:23 AM
To: Androff, Blake; Peggy O'Dell; Jon Jarvis; Bruce Sheaffer; Beverly Stephens
Cc: Litterst, Michael; Maureen Foster; Pam Haze; Katherine Kelly
Subject: Re: Statement on donation offers

just heard from Blake - this statement is good to go - **MINUS** the reference to 1995. so would read:

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

On Thu, Oct 3, 2013 at 5:30 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Defer to Pam on the letter going through OMB.

NYT deadline isn't until tomorrow afternoon so we have time so let's wait.

On Thu, Oct 3, 2013 at 5:22 PM, Litterst, Michael <mike_litterst@nps.gov> wrote:
I'm getting ready to respond to the NY Times inquiry you forwarded about Rushmore and was planning to send a copy of the letter we sent to the gov. But having second thoughts, since the statement is on the way to OMB. What's your thought - ok to send the letter, or does it need OMB clearance as well?

Mike

Mike Litterst
Chief Spokesperson (acting)

National Park Service

1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Oct 3, 2013 at 4:52 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
I sent this over to OMB for clearance. Hopefully will have an answer soon, but I also want to confirm that the letter was sent to the SD Gov BEFORE we respond to the media.

----- Forwarded message -----

From: **Davis, Laura** <laura_davis@ios.doi.gov>
Date: Thu, Oct 3, 2013 at 4:28 PM
Subject: Re: Statement on donation offers
To: "Androff, Blake" <blake_androff@ios.doi.gov>
Cc: Nicole Buffa <Nicole_buffa@ios.doi.gov>, Margaret O'Dell <Peggy_O'Dell@nps.gov>, Maureen Foster <Maureen_Foster@nps.gov>, Jonathan Jarvis <Jon_jarvis@nps.gov>, Kevin Haugrud <Jack.Haugrud@sol.doi.gov>, Edward Boling <ted.boling@sol.doi.gov>, Pam Haze <Pam_Haze@ios.doi.gov>, Suzanne Waldron <Sue_Waldron@nps.gov>, Michael Litterst <Mike_Litterst@nps.gov>, Katherine Kelly <Kate_Kelly@ios.doi.gov>

Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
NPS getting additional requests for comment on whether they will accept donation offers to open parts of parks or individual parks.

Draft statement based on the SD letter. Please let me know if you have any suggested edits.

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them, just as we could not during the government shutdown in 1995 when similar offers were made.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or

feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

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--

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

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Blake Androff
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--

Sue Waldron
Assistant Director, Communications
National Park Service
(202) 208-3046
Visit us at www.nps.gov

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

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From: Davis, Laura <laura_davis@ios.doi.gov>
Sent: Friday, October 04, 2013 1:42 PM
To: Peggy O'Dell; Jarvis, Jon; Maureen Foster
Cc: Kate Kelly
Subject: Fwd: fyi

Wanted you to see this ASAP. Concerned about Dave on the record - as well as his appearing to agree that we opened GC in '95. Please let us know when you can chat.

----- Forwarded message -----

From: **Kelly, Katherine** <kate_kelly@ios.doi.gov>

Date: Fri, Oct 4, 2013 at 1:37 PM

Subject: fyi

To: laura davis <Laura_Davis@ios.doi.gov>, Nicole Buffa <nicole_buffa@ios.doi.gov>, "Androff, Blake J" <Blake_Androff@ios.doi.gov>

Grand Canyon chief: Only feds can reopen park

5 HOURS AGO • BY HOWARD FISCHER CAPITOL MEDIA SERVICES

PHOENIX — The superintendent of Grand Canyon National Park said Thursday it will not reopen during the government shutdown, even if others come up with the operating cash.

Dave Uberuaga said the decision was made by the Department of Interior that running a federal park is a “core operation that can only be funded by federal appropriations.” The willingness of some state officials and private groups to finance day-to-day operations during the stalemate in Washington, he said, is irrelevant.

“Until we have federal appropriations, the National Park Service is not opening any parks,” he said. Uberuaga said this isn’t something aimed only at the Grand Canyon, where there already have been offers of financial assistance.

“It’s not the Statue of Liberty, it’s not Grand Canyon, it’s not the Washington Monument,” he told Capitol Media Services.

Uberuaga acknowledged that the last time government came to a standstill in 1995, then-Gov. Fife Symington negotiated a deal to provide \$17,000 a day in state and private funds to the Department of Interior to keep at least part of the park open. Donors got reimbursed following the 21-day closure. He said, though, things were different then.

“It was, I think, what I would call a negotiated agreement because of the individual pressure on the park,” Uberuaga said.

That could be an understatement.

During an earlier closure that same year, Symington showed up in northern Arizona with National Guard troops, Department of Public Safety officers and staffers from the state Parks Department in tow.

“I marshaled the troops and basically said we’re going to open the canyon and I threatened them to open the canyon,” he recalled on Thursday. “There was sort of a drama there.”

While Symington withdrew his forces, it did result in Rob Arnberger, who was park superintendent at the time, paving the way for higher-level talks between Symington and officials at the Department of Interior.

That ultimately led to a written agreement to open the park to Mather Point, Grand Canyon Village and the hotels and concessions. But visitors were not allowed to hike into the canyon or float down the Colorado River.

“At that time it wasn’t a bad decision,” Uberuaga said Thursday. “But it was something that we’re not going to have go on this time.”

The position makes moot the \$25,000 pledge by Red Feather Properties, which runs a lodge in nearby Tusayan, along with claims by some state legislators the state should pony up the funds. Current Gov. Jan Brewer earlier this week had shown no interest in the issue, saying the state had higher priorities. Since that time, Brewer said her office had made two proposals to the federal government but both had been “shot down.”

Uberuaga said the park normally gets between 16,000 and 18,000 day visitors at this time of year, going up as high as 20,000 on weekends. “We’re getting into the peak of the hiking season,” he said. He said occupancy at the park’s approximately 1,000 hotel rooms tends to be full year round.

The last shutdown actually led several members of Congress to propose a measure authorizing the Secretary of the Interior to accept donations of qualified state employee services during any period of federal government shutdown. It got 254 votes, more than a majority — but not the two-thirds necessary to push through any measure without going through the normal procedures.

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409 (o) / (202) 306 3888 (c)
kate_kelly@ios.doi.gov

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Thursday, October 10, 2013 1:24 PM
To: Jonathan Jarvis; Margaret O'Dell; Maureen Foster; Sue Waldron; Cam Sholly; Blake Androff; Kate Kelly; Bruce Sheaffer; Lena McDowall
Subject: AP - Feds to let states pay to open parks

Full story...

Feds to let states pay to open parks

By Matthew Daly October 10, 2013

WASHINGTON (AP) — The Obama administration said Thursday it will allow states to use their own money to reopen some national parks that have been closed because of the government shutdown.

Governors in at least four states have asked for authority to reopen national parks within their borders because of the economic impacts caused by the park closures.

Interior Secretary Sally Jewell said the government will consider offers to pay for park operations, but will not surrender control of national parks to the states.

Utah Gov. Gary Herbert has said his state has resources that could be used to operate the parks if federal funding is not available. Governors of South Dakota, Arizona and Colorado have made similar requests.

October is a peak month for tourism in many parts of the West.

Herbert said in a letter Tuesday to President Barack Obama that the shutdown of national parks has been "devastating" to individuals and businesses that rely on park operations for their livelihood. Utah is home to five national parks, including Zion, Bryce and Arches, which attract visitors from around the world.

"The current federally mandated closure is decimating the bottom line of bed-and-breakfast business owners and operators in Torrey (Utah), outfitters at Bryce Canyon City and restaurant owners in Moab," Herbert wrote.

He estimated the economic impact of the federal government shutdown on Utah at about \$100 million.

Blake Androff, a spokesman for Jewell, said the Interior Department will consider agreements with governors who "indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states."

Decisions about which parks to reopen and for how long have not been made, Androff said.

Figures compiled by a coalition of retired park service workers indicate that some 700,000 people a day would have been visiting the parks and that the surrounding areas are losing \$76 million in visitor spending per day.

The park service said it is losing \$450,000 per day in revenue from entrance fees and other in-park expenditures, such as campground fees and boat rentals.

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

---

**From:** Maureen Foster <maureen\_foster@nps.gov>  
**Sent:** Thursday, October 10, 2013 1:29 PM  
**To:** Lisa Mendelson; Michael Caldwell; Gordon Wissinger; Robert Maclean; Patricia Trap; Patty Neubacher; Colin Campbell; Joel Hard; Lena McDowall; Bruce Sheaffer; Cam Sholly; Sue Waldron; Michael Litterst; Peggy O'Dell; Jon Jarvis  
**Subject:** Re: Statement on Agreements with Governors

Please release to parks.

Maureen D. Foster  
National Park Service  
202.208.5970

On Oct 10, 2013, at 1:24 PM, "Foster, Maureen" <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

**Statement of Interior Spokesman Blake Androff:**

As a result of the government shutdown, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary Jewell will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

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The National Park Service cares for special places

saved by the American people,  
so that all may experience our heritage.

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Thursday, October 10, 2013 1:52 PM  
**To:** Buffa, Nicole  
**Subject:** Re: Calls

Do you have the number for John Pierce from governor of Utah office. ?

Sent from my iPhone

On Oct 10, 2013, at 12:35 PM, "Buffa, Nicole" <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:

She's talked to brewer, Vilsack, and is on the phone with daugaard now. So far so good.

--

Nikki Buffa  
Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 2:05 PM  
**To:** Jonathan Jarvis  
**Cc:** Erin Walls  
**Subject:** Re: Calls

Erin - can you please track this down through the gov's office?

On Oct 10, 2013, at 1:52 PM, Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)> wrote:

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Deputy Chief of Staff  
US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

---

**From:** Elton, Joe (DCR) <Joe.Elton@dcr.virginia.gov>  
**Sent:** Thursday, October 10, 2013 2:23 PM  
**To:** 'jon\_jarvis'; 'tom'  
**Subject:** FW: Open National Parks

Jon -

Hoping you can help answer Doug's questions.

-----Original Message-----

**From:** Domenech, Doug (GOV)  
**Sent:** Thursday, October 10, 2013 02:15 PM Eastern Standard Time  
**To:** Elton, Joe (DCR)  
**Cc:** Johnson, David (DCR)  
**Subject:** Open National Parks

Apparently DOI is saying they will open National Parks if states will pay. Governor is asking what the cost is per park in VA and if we have the money to do it? Would the money spent by the state be reimbursed?

Joe can you call Jon Jarvis?

---

**From:** Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>  
**Sent:** Thursday, October 10, 2013 2:35 PM  
**To:** Maureen Foster  
**Subject:** Fwd: Calls

Sent from my iPhone

Begin forwarded message:

**From:** "Walls, Erin" <[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)>  
**Date:** October 10, 2013, 2:24:50 PM EDT  
**To:** Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>  
**Cc:** Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>  
**Subject: Re: Calls**

801-538-1504 direct  
801-860-2957 cell

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US Department of the Interior  
202-219-3861  
[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

--

Erin Walls  
Special Assistant to the Secretary  
U.S. Department of the Interior  
202-208-6087  
[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)

---

**From:** Jonathan Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>  
**Sent:** Thursday, October 10, 2013 2:35 PM  
**To:** Bruce Sheaffer  
**Subject:** Fwd: Calls

Sent from my iPhone

Begin forwarded message:

**From:** "Walls, Erin" <[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)>  
**Date:** October 10, 2013, 2:24:50 PM EDT  
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202-219-3861  
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--

Erin Walls  
Special Assistant to the Secretary  
U.S. Department of the Interior  
202-208-6087  
[erin\\_walls@ios.doi.gov](mailto:erin_walls@ios.doi.gov)

---

**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Thursday, October 10, 2013 2:36 PM  
**To:** Maureen Foster; Bruce Sheaffer  
**Subject:** Fwd: Open National Parks

Sent from my iPhone

Begin forwarded message:

**From:** "Elton, Joe (DCR)" <[Joe.Elton@dcr.virginia.gov](mailto:Joe.Elton@dcr.virginia.gov)>  
**Date:** October 10, 2013, 2:22:52 PM EDT  
**To:** 'jon\_jarvis' <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>, 'tom' <[tom@naspd.org](mailto:tom@naspd.org)>  
**Subject:** FW: Open National Parks

Jon -

Hoping you can help answer Doug's questions.

-----Original Message-----

**From:** Domenech, Doug (GOV)  
**Sent:** Thursday, October 10, 2013 02:15 PM Eastern Standard Time  
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---

**From:** Sally Jewell <[REDACTED]@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 3:36 PM  
**To:** Rachel Jacobson  
**Cc:** Dan Ashe; Michael Bean; Nicole Buffa; Laura Davis; Katherine Kelly; Blake Androff; Kevin Haugrud; Edward Boling; Betsy Hildebrandt; Jon Jarvis; Margaret O'Dell  
**Subject:** RE: Update re: FWS

Rachel –

Thanks for the update. I just got off the phone with Gov. Parnell. He was very interested and will speak with his team about which areas they would like to consider paying to open. I suspect it will only be Wildlife Refuges and not National Parks. I reinforced that they would either be fully open with a full complement of FWS staff, or would remain in their current status (closed with the subsistence exceptions). I also indicated that we would need a signed agreement, the money up-front, and that the state would not be reimbursed unless we were mandated to do so by Congressional action.

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Thanks,

Sally

**From:** Jacobson, Rachel [mailto:[rachel\\_jacobson@ios.doi.gov](mailto:rachel_jacobson@ios.doi.gov)]  
**Sent:** Thursday, October 10, 2013 3:24 PM  
**To:** Sally Jewell  
**Cc:** Dan Ashe; Michael Bean; Nicole Buffa; Laura Davis; Kate P Kelly; Blake J Androff; Kevin Haugrud; Ted Boling; Betsy Hildebrandt  
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Secretary Jewell -

Following our meeting, Michael and I caught up with Dan. FWS is considering a blanket reopening of Waterfowl Protection Areas provided there is no additional cost to the federal government by doing so. States already participate in management of those areas, and it may actually cost the federal government more money to keep them closed. Dan believes we would get a vary favorable response to opening the WPAs.

Refuges, however, would continued to be closed, and would only be considered for reopening on a unit-by-unit basis with an offer of a donation for the full daily operation of the particular unit, similar to the NPS situation.

We will follow up with more information about the other matters you raised in the meeting, such as cooperative agreements, AK, and issues regarding other potential sources of donations to FWS.

-Rachel

---

**From:** Rachel Jacobson <rachel\_jacobson@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 3:39 PM  
**To:** D\_M\_Ashe@fws.gov; betsy\_hildebrandt@fws.gov; jon\_jarvis@nps.gov; Maureen\_Foster@nps.gov  
**Cc:** Michael\_Bean@ios.doi.gov  
**Subject:** Fw: Update re: FWS

To whom in NPS and FWS should these calls be directed? I'm thinking Betsy and Maureen in the first instance.

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**To:** Rachel Jacobson <rachel\_jacobson@ios.doi.gov>  
**Cc:** Dan Ashe <d\_m\_ashe@fws.gov>; Michael Bean <michael\_bean@ios.doi.gov>; Nicole Buffa <nicole\_buffa@ios.doi.gov>; Laura Davis <laura\_davis@ios.doi.gov>; Katherine Kelly <kate\_kelly@ios.doi.gov>; Blake Androff <blake\_androff@ios.doi.gov>; Kevin Haugrud <jack.haugrud@sol.doi.gov>; Edward Boling <ted.boling@sol.doi.gov>; Betsy Hildebrandt <betsy\_hildebrandt@fws.gov>; Jon Jarvis <jon\_jarvis@nps.gov>; Margaret O'Dell <peggy\_o'dell@nps.gov>  
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**Sent:** Thursday, October 10, 2013 3:55 PM  
**To:** [REDACTED]@ios.doi.gov  
**Cc:** D\_M\_Ashe@fws.gov; Michael\_Bean@ios.doi.gov; nicole\_buffa@ios.doi.gov; Laura\_Davis@ios.doi.gov; Kate\_Kelly@ios.doi.gov; Blake\_Androff@ios.doi.gov; jack.haugrud@sol.doi.gov; Ted.Boling@sol.doi.gov; betsy\_hildebrandt@fws.gov; Jon\_Jarvis@nps.gov; peggy\_o'dell@nps.gov  
**Subject:** Re: Update re: FWS

We will make sure Erin has POCs for both bureaus.

---

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**Sent:** Thursday, October 10, 2013 12:35 PM  
**To:** Rachel Jacobson <rachel\_jacobson@ios.doi.gov>  
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**From:** Rachel Jacobson <[rachel\\_jacobson@ios.doi.gov](mailto:rachel_jacobson@ios.doi.gov)>  
**Sent:** Thursday, October 10, 2013 4:54 PM  
**To:** D\_M\_Ashe@fws.gov  
**Cc:** betsy\_hildebrandt@fws.gov; Jon\_Jarvis@nps.gov; Maureen\_Foster@nps.gov; Michael\_Bean@ios.doi.gov  
**Subject:** Re: Fw: Update re: FWS

That is my understanding. It's best to have a central clearing house for these requests. Maureen is providing that function for NPS

---

**From:** Ashe, Dan [mailto:[d\\_m\\_ashe@fws.gov](mailto:d_m_ashe@fws.gov)]  
**Sent:** Thursday, October 10, 2013 01:41 PM  
**To:** Rachel Jacobson <[rachel\\_jacobson@ios.doi.gov](mailto:rachel_jacobson@ios.doi.gov)>  
**Cc:** Betsy Hildebrandt <[betsy\\_hildebrandt@fws.gov](mailto:betsy_hildebrandt@fws.gov)>; Jon Jarvis <[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)>; Maureen Foster <[Maureen\\_Foster@nps.gov](mailto:Maureen_Foster@nps.gov)>; Michael Bean <[Michael\\_Bean@ios.doi.gov](mailto:Michael_Bean@ios.doi.gov)>  
**Subject:** Re: Fw: Update re: FWS

This would be the state of Alaska calling to inquire about funding for operation of an Alaska refuge?

On Thu, Oct 10, 2013 at 3:39 PM, Rachel Jacobson <[rachel\\_jacobson@ios.doi.gov](mailto:rachel_jacobson@ios.doi.gov)> wrote:  
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-Rachel

--

Dan Ashe  
Director, U.S. Fish and Wildlife Service

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 9:34 AM  
**To:** Boling, Edward  
**Cc:** Davis, Laura; Suzanne Waldron; Kevin Haugrud; kate\_kelly@ios.doi.gov; peggy\_o'dell@nps.gov; Jon\_Jarvis@nps.gov; Blake\_Androff@ios.doi.gov; Maureen\_Foster@nps.gov; Sarah Neimeyer  
**Subject:** Re: draft Utah release

+ Sarah n

On Oct 11, 2013, at 9:26 AM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Attached is the final, signed agreement.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 8:18 AM, Davis, Laura <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
I think better to keep this one clean and about what we are doing w Utah.

On Friday, October 11, 2013, Suzanne Waldron wrote:  
One more thought After a cup of coffee. - depending on how the np foundation thing works out want to keep the idea of including them in here as a pLace people who want to support all their parks can turn

Sent from my iPhone

On Oct 11, 2013, at 6:49 AM, Laura Davis <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

Defer to NPS on how they like to talk abt parks!

Sent from my iPhone

On Oct 11, 2013, at 6:16 AM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

We've been pretty consistent/successful with using 401 national parks (small n small p) to more easily get across the idea that they

are all part of a system...the different designations confuse most people. "Oh a monument isnt a national park?"

Suggest sticking with this - and using Laura's tweaks to language but without the the word "unit" - being trying to ban that word in public comms

Agree with ted's change to protection or preservation of resources

Thanks kate. Will touch base when i get in

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 11, 2013, at 5:59 AM, "Boling, Edward"  
<[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Agreeing with those edits, I'd also "the state's" from the first sentence, because they are the Nation's parks and their location in the state is clear, and replace "security" in the second sentence with "protection" for consistency with Jon's quote and the language of the agreement.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 5:42 AM, Laura Davis  
<[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

Looks really good and thanks to Kate and Sue.

Agree with Jack's edit or something like it. In the same vein also suggest saying "...close all national park UNITS across the country..." in graph two and perhaps also specify ..."funds eight of Utah's national park UNITS..." in next to last graph.

Sent from my iPhone

On Oct 11, 2013, at 12:56 AM, Kevin Haugrud  
<[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)> wrote:

--

**Laura Daniel Davis**  
Chief of Staff  
US Department of the Interior  
202-208-7351  
[Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)

<NPS Utah Donation Agreement 10.11.2013.pdf>

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Friday, October 11, 2013 9:45 AM  
**To:** Foster, Maureen; Margaret O'Dell; Jonathan Jarvis; Robert Eaton; Barry Roth; Bruce Sheaffer  
**Subject:** Fwd: Draft agreement for Utah donation  
**Attachments:** NPS Utah Donation Agreement 10.11.2013.pdf

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

----- Forwarded message -----

From: **Boling, Edward** <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)>  
Date: Fri, Oct 11, 2013 at 9:42 AM  
Subject: Re: Draft agreement for Utah donation  
To: John Pearce <[jpearce@utah.gov](mailto:jpearce@utah.gov)>  
Cc: Jack Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>, Robert Eaton <[robert.eaton@sol.doi.gov](mailto:robert.eaton@sol.doi.gov)>, Derek Miller <[dbmiller@utah.gov](mailto:dbmiller@utah.gov)>, Ally Isom <[aisom@utah.gov](mailto:aisom@utah.gov)>, Michael Mower <[mikemower@utah.gov](mailto:mikemower@utah.gov)>, Kristen Cox <[kristencox@utah.gov](mailto:kristencox@utah.gov)>

John -

Attached, please find the final agreement that Director Jarvis signed this morning. In addition to your notifications per the agreement, please send me a reply when you've confirmed that the funds have been wired. The National Park Service staff are being notified that there is a signed agreement, but will need to confirm the receipt of funds as soon as possible.

Thanks again for facilitating the entry of this agreement so quickly.  
Regards,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240

202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 10, 2013 at 11:39 PM, John Pearce <[jpearce@utah.gov](mailto:jpearce@utah.gov)> wrote:  
Ted,

Thanks again for working late to help with the Agreement. To expedite the quick reopening of the parks, Governor Herbert has signed the agreement (a copy of which is attached to this email) in hopes that we can get a signed copy back from NPS before the start of our business day. That will allow us to finalize the wire transfer first thing in the morning. To that end, I have copied a number of members of the Governor's senior staff on this email and would ask that you please reply to all as soon as you have an executed agreement so that we might get the wire sent at the earliest opportunity and get the parks opened as soon as possible.

Please let me know if you have any questions. I look forward to hearing from you.  
Best,  
Jp

On Thu, Oct 10, 2013 at 6:22 PM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Thanks, John. We'll review ASAP.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
[202-208-4423](tel:202-208-4423) (main)  
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[202-208-5584](tel:202-208-5584) (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 10, 2013 at 8:06 PM, John Pearce <[jpearce@utah.gov](mailto:jpearce@utah.gov)> wrote:  
Mr. Boling,

Please find attached our proposed revisions to the Agreement in a track changes form. The only major change from the draft you sent is to modify the number of days the units will be initially opened from 4 to 10. Please let me know if you have any questions about that or any other proposed edit.

My desk phone is [801-538-1504](tel:801-538-1504) and my mobile is [801-860-2957](tel:801-860-2957). Please let me know right away whether these changes are acceptable and if we can secure DOI approval this evening. I have a Governor ready to sign and personnel waiting to execute the wire transfer this evening so we can get the parks open as soon as possible tomorrow.

Best,  
Jp

On Thu, Oct 10, 2013 at 5:08 PM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Mr. Pearce,

Attached is our draft agreement for donation of Utah funds for purposes of allowing the National Park Service to open the parks identified in the agreement and its Exhibit A. This draft has not been fully cleared within the Department of the Interior, but we believe we can obtain clearance and execution of this version this evening. I will stand by at the direct line below in case you would like to discuss it.

Regards,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
[202-208-4423](tel:202-208-4423) (main)  
[202-208-3125](tel:202-208-3125) (direct)  
[202-208-5584](tel:202-208-5584) (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

Donation Agreement  
Between the  
National Park Service, United States Department of the Interior  
and the  
State of Utah

This agreement (hereinafter "Agreement") is entered into by and between the National Park Service (hereinafter "NPS"), an agency of the United States Department of the Interior, acting through its Director, and the State of Utah (hereinafter "State"), acting through its Governor. This Agreement sets forth the terms and conditions under which the State may donate funds to the NPS, and under which the NPS may accept donated funds, in order to enable the NPS to reopen and temporarily operate and manage identified units of the National Park System during the period in which federally appropriated funds are not available (hereinafter the "shutdown period"). Throughout this Agreement the NPS and the State may be referred to jointly as "the parties."

Article I - Background

Whereas, 13 units of the National Park System (i.e., individual areas of land or water administered by the Secretary of the Interior through the NPS for park, monument, historic, parkway, recreational, or other purposes) are located entirely or partially in the State of Utah;

Whereas, the visitors to those units, through their economic activity, play a vital role in the economies and well-being of the towns and cities located near the units and in the economy of the State as a whole;

Whereas, those 13 units include Arches National Park, Bryce Canyon National Park, Canyonlands National Park, Capitol Reef National Park, Cedar Breaks National Monument, Glen Canyon National Recreation Area, Natural Bridges National Monument, and Zion National Park;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, all 13 units of the National Park System in the State were closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, the 13 units of the National Park System located in the State will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS's cadre of trained professional personnel is uniquely qualified to operate, maintain, and protect the natural and cultural resources and visitor-use facilities in the 13 units of the National Park System located in the State;

Whereas, the State desires to donate funds to the NPS for the sole purpose of enabling the NPS to reopen to public use and visitation the 8 units identified above and in Exhibit A to this Agreement and to operate and manage those units during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the State's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

## Article II - Statement of Agreement

### A. The State agrees as follows:

1. For the sole purpose of enabling the NPS to reopen to public use and visitation the 8 units that are identified above and in Exhibit A to this Agreement, the State will donate to the NPS, for each day that each unit is open to public use and visitation during the shutdown period, the amount of money listed in Exhibit A. The amount of money listed in Exhibit A for each unit includes all normal costs of operating and managing the identified units, calculated on a per-day basis (beginning at 12:01 a.m. local time and ending at 11:59 p.m. local time each calendar day), including direct and indirect personnel costs.

2. The State will accomplish the donation through an electronic funds transfer to the United States Treasury donation account provided by the NPS. The State understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited in accordance with NPS instructions before the NPS may reopen any units identified in Exhibit A.

3. The State initially intends to donate to the NPS enough money to reopen, operate, and manage the 8 units identified in Exhibit A for a period of ten days beginning at 12:01 a.m. local time on Friday, October 11, 2013, and ending at 11:59 p.m. local time on Sunday, October 20, 2013. The amount required to reopen, operate, and manage those 8 units for ten days is \$1,665,720.80.

4. If the State desires to donate additional amounts to keep those 8 units open beyond Sunday, October 20, 2013, then the State will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage the 8 units for two calendar days, i.e., \$333,144.16.

5. If the State desires for the NPS to operate and manage the 8 units after Sunday, October 20, 2013, then the State must transfer to the NPS at least two days of operating costs by the close of business Eastern Daylight Time on Friday, October 18, 2013. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the State maintains a two-day balance in the donation account at all times.

**B. The NPS agrees as follows:**

1. Upon verification that State-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen the units identified in Exhibit A and will operate and manage each of those units until the funds donated for a particular unit are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the State-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close the units to public use and visitation.

2. The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing the units identified in Exhibit A to this Agreement. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

**C. The parties further agree as follows:**

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Moreover, if the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, then the NPS will promptly take action to do so.

2. Notwithstanding the execution of this Agreement, the State has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

### Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter, until the enactment into law of either an annual appropriations bill for NPS or a bill or joint resolution that continues the availability of appropriated funds for NPS pending the enactment of an annual appropriation act for NPS or until terminated in accordance with article VIII below, whichever comes first.

### Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:

Director  
National Park Service  
United States Department of the Interior  
Room 3112  
1849 C Street, NW  
Washington, DC 20240  
Telephone: (202) 208-4621  
Telefax: (202) 208-7889  
Email: [jon.jarvis@nps.gov](mailto:jon.jarvis@nps.gov)

For the State:

Governor Gary R. Herbert  
State of Utah  
c/o John A. Pearce, General Counsel  
Utah State Capitol, Suite 200  
P.O. Box 14220  
Salt Lake City, UT 84114-2220  
Telephone: (801) 538-1504  
Email: [jpearce@utah.gov](mailto:jpearce@utah.gov)

### Article V - Prior Approval

Not applicable.

### Article VI - Reports

Not applicable.

### Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

## Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement for any reason by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

## Article IX - Standard Clauses

### A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

### B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

### C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third-party.

### D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of its property under such applicable laws, regulations, and management policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

### E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

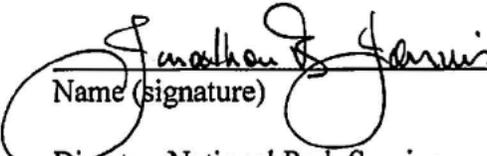
F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile or email transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

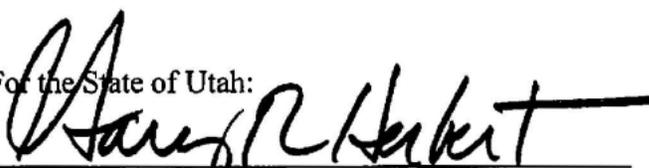
Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

  
Name (signature) \_\_\_\_\_  
Director, National Park Service  
Title \_\_\_\_\_  
10/11/2013  
Date \_\_\_\_\_

For the State of Utah:

  
Name (signature) \_\_\_\_\_  
Governor, State of Utah  
Title \_\_\_\_\_  
10/10/2013  
Date \_\_\_\_\_

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Friday, October 11, 2013 10:32 AM  
**To:** Boling, Edward  
**Cc:** Davis, Laura; Kevin Haugrud; kate\_kelly@ios.doi.gov; nicole\_buffa@ios.doi.gov; peggy\_o'dell@nps.gov; Jon\_Jarvis@nps.gov; Blake\_Androff@ios.doi.gov; Maureen\_Foster@nps.gov  
**Subject:** Re: draft Utah release

is the agreement going to be posted? releasable?

On Fri, Oct 11, 2013 at 9:26 AM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Attached is the final, signed agreement.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 8:18 AM, Davis, Laura <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
I think better to keep this one clean and about what we are doing w Utah.

On Friday, October 11, 2013, Suzanne Waldron wrote:  
One more thought After a cup of coffee. - depending on how the np foundation thing works out want to keep the idea of including them in here as a plAce people who want to support all their parks can turn

Sent from my iPhone

On Oct 11, 2013, at 6:49 AM, Laura Davis <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:

Defer to NPS on how they like to talk abt parks!

Sent from my iPhone

On Oct 11, 2013, at 6:16 AM, Suzanne Waldron <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

We've been pretty consistent/successful with using 401 national parks (small n small p) to more easily get across the idea that they are all part of a system...the different designations confuse most people. "Oh a monument isnt a national park?"

Suggest sticking with this - and using Laura's tweaks to language but without the the word "unit" - being trying to ban that word in public comms

Agree with ted's change to protection or preservation of resources

Thanks kate. Will touch base when i get in

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

On Oct 11, 2013, at 5:59 AM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Agreeing with those edits, I'd also "the state's" from the first sentence, because they are the Nation's parks and their location in the state is clear, and replace "security" in the second sentence with "protection" for consistency with Jon's quote and the language of the agreement.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 5:42 AM, Laura Davis  
<[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
Looks really good and thanks to Kate and Sue.

Agree with Jack's edit or something like it. In the same vein also suggest saying "...close all national park UNITS across the country..." in graph two and perhaps also specify ..."funds eight of Utah's national park UNITS..." in next to last graph.

Sent from my iPhone

On Oct 11, 2013, at 12:56 AM, Kevin Haugrud  
<[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)> wrote:

--

**Laura Daniel Davis**  
Chief of Staff  
US Department of the Interior  
202-208-7351  
[Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)

--

Sue Waldron  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

---

**From:** Blake Androff <blake\_androff@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 10:57 AM  
**To:** Waldron, Suzanne  
**Cc:** Boling, Edward; Davis, Laura; Kevin Haugrud; kate\_kelly@ios.doi.gov;  
nicole\_buffa@ios.doi.gov; peggy\_o'dell@nps.gov; Jon\_Jarvis@nps.gov;  
Maureen\_Foster@nps.gov  
**Subject:** Re: draft Utah release

Generally, I would certainly like to be in a position to be able to do so.

Blake Androff  
Deputy Director of Communications  
U.S. Department of the Interior

On Oct 11, 2013, at 10:32 AM, "Waldron, Suzanne" <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:

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want to keep the idea of including them in here as a place people who want to support all their  
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Thanks kate. Will touch base when i get in

Sue Waldron  
Assistant Director, Communications  
National Park Service

Sent from my iPad

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<[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

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Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
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202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 5:42 AM, Laura Davis  
<[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)> wrote:  
Looks really good and thanks to Kate and Sue.

Agree with Jack's edit or something like it. In the same vein also suggest saying "...close all national park UNITS across the country..." in graph two and perhaps also specify ..."funds eight of Utah's national park UNITS..." in next to last graph.

Sent from my iPhone

On Oct 11, 2013, at 12:56 AM, Kevin Haugrud  
<[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)> wrote:

--

**Laura Daniel Davis**  
Chief of Staff  
US Department of the Interior  
202-208-7351  
[Laura\\_Davis@ios.doi.gov](mailto:Laura_Davis@ios.doi.gov)

--

Sue Waldron  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

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---

**From:** Foster, Maureen <maureen\_foster@nps.gov>  
**Sent:** Friday, October 11, 2013 1:00 PM  
**To:** Rachel Jacobson  
**Cc:** Jon Jarvis; Peggy O'Dell; Michael Bean  
**Subject:** Missouri just called about the St. Louis Arch

Gov. Nixon would like to see it open as the St. Louis Cardinals are in the playoffs! Go Cards.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA  
The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Friday, October 11, 2013 1:04 PM  
**To:** Nicole Buffa  
**Cc:** Androff, Blake; Jack Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Sarah Neimeyer; Rachel Jacobson; Kate P Kelly  
**Subject:** Re: NPS Agreement for ROMO  
**Attachments:** NPS-State of Colorado donation agreement FINALreview.docx

Here's the draft final agreement for Rocky Mountain N.P., with edits approved by OMB and DOJ. Let me know when we're cleared to send it back to CO for re-signing.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 12:35 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
I would like to get this one on the plan below. I'll do the OMB notifications, which is the next step (I think). So, please let me know where we are with template clearance so I can get hopping. Thanks!

On Oct 11, 2013, at 12:31 PM, "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

I realize this isn't going to mesh with the two so far, but here is an ideal world on the timing front:

- X – 4 hours** Brief SJ on the parameters of the agreement (NPS)
- X – 3.5 hours** Submit draft comms materials to OCO for review (NPS)
- X – 3 hours** WH/OMB notifications (OCO, Nikki)
- X – 1 hour** Congressional notifications (OCL)
- X- 30 mins** Agreement signed, wire funds transferred (NPS/SOL)
- X** Press Release issued

On Fri, Oct 11, 2013 at 12:27 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Great! Has OMB cleared our template? And if so, can I say this agreement matches the template that's been cleared? Thanks.

On Oct 11, 2013, at 12:24 PM, Edward Boling <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Heads-up for clearance/roll-out: We are near ready to send Colorado an agreement that they will probably sign and announce immediately. They want Rocky Mountain N.P. open in 12 hours, so they may need to have their expectations updated.

Sent from my iPad

Begin forwarded message:

**From:** "Donner - GovOffice, Stephanie" <[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)>  
**Date:** October 11, 2013, 12:13:03 PM EDT  
**To:** "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)>  
**Cc:** "Young - GovOffice, Douglas" <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)>, Kevin Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>, Barry Roth <[barry.roth@sol.doi.gov](mailto:barry.roth@sol.doi.gov)>, Margaret O'Dell <[peggy\\_oadell@nps.gov](mailto:peggy_oadell@nps.gov)>, Bruce Sheaffer <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)>, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>, Robert Eaton <[robert.eaton@sol.doi.gov](mailto:robert.eaton@sol.doi.gov)>, roxane white <[Roxane.White@state.co.us](mailto:Roxane.White@state.co.us)>, Joseph Garcia - GovOffice <[josephagarcia@state.co.us](mailto:josephagarcia@state.co.us)>, eric brown <[eric.brown@state.co.us](mailto:eric.brown@state.co.us)>  
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**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

Donation Agreement  
Between the  
National Park Service, United States Department of the Interior  
and the  
State of Colorado

This agreement (hereinafter “Agreement”) is entered into by and between the National Park Service (hereinafter “NPS”), an agency of the United States Department of the Interior, acting through its Director, and the State of Colorado (hereinafter “State”), acting through its Governor. This Agreement sets forth the terms and conditions under which the State may donate funds to the NPS, and under which the NPS may accept donated funds, in order to enable the NPS to reopen and temporarily operate and manage Rocky Mountain National Park (hereinafter “ROMO”) during the period when funds appropriated by the United States Congress for the operation of the National Park System are not available (hereinafter the “shutdown period”). Throughout this Agreement the NPS and the State may be referred to jointly as “the parties.”

Article I - Background

Whereas, ROMO is located entirely in the State, encompasses approximately 265,828 acres, and annually attracts more than 2.9 million visitors;

Whereas, the visitors to ROMO, through their economic activity, play a vital role in the economies and well-being of Estes Park, Colorado, and other towns and cities located near ROMO;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, ROMO was closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, ROMO will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS's cadre of trained professional personnel is uniquely qualified to operate and manage the natural and cultural resources and visitor-use facilities in ROMO;

Whereas, the State desires to donate funds to the NPS for the sole purpose of enabling the NPS to reopen ROMO to public use and visitation and to operate and manage ROMO during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the State's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

## Article II - Statement of Agreement

### A. The State agrees as follows:

1. For the sole purpose of enabling the NPS to reopen ROMO to public use and visitation, the State will donate to the NPS, for each day that ROMO is open to public use and visitation during the shutdown period, the amount of money listed in Exhibit A, which is \$40,300. The amount of money listed in Exhibit A includes all normal costs of operating and managing ROMO, calculated on a per-day basis, including direct and indirect personnel costs. The NPS will manage ROMO in accordance with its standard operating procedures, including procedures for road maintenance and response to weather events.

2. The State will accomplish the donation through an electronic funds transfer to the United States Treasury donation account as provided by the NPS. The State understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited before the NPS may reopen ROMO.

3. The State initially intends to donate to the NPS enough money to reopen, operate, and manage ROMO for a period of nine days beginning on Friday morning, October 11, 2013, and ending at 11:59 p.m. on Sunday, October 20, 2013. The amount required to reopen, operate, and manage ROMO for those nine days is \$362,700.00.

4. If the State desires to donate additional amounts to keep ROMO open beyond 11:59 p.m. on Sunday, October 20, 2013, then the State will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage ROMO for two calendar days, i.e., \$80,600.00.

5. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the State maintains a two-day balance in the donation account at all times.

B. The NPS agrees as follows:

1. Upon verification that State-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen ROMO and will operate and manage it in accordance with the NPS's standard operating procedures until the donated funds are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the State-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close the units to public use and visitation.

2. The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing ROMO. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

C. The parties further agree as follows:

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Unless the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, NPS will not reimburse the State for such previously obligated or expended funds.

2. Notwithstanding the execution of this Agreement, the State has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

### Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter or until terminated in accordance with article VIII below, whichever comes first.

### Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:

Director  
National Park Service  
United States Department of the Interior  
Room 3112  
1849 C Street, NW  
Washington, DC 20240  
Telephone: (202) 208-4621  
Telefax: (202) 208-7889  
Email: [jon.jarvis@nps.gov](mailto:jon.jarvis@nps.gov)

For the State:  
Governor  
State of Colorado  
...

#### Article V - Prior Approval

Not applicable.

#### Article VI - Reports

Not applicable.

#### Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

#### Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

#### Article IX - Standard Clauses

##### A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take

affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third party.

D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of its property under such applicable laws, regulations, and management policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

\_\_\_\_\_  
Name (signature)

\_\_\_\_\_  
Director, National Park Service  
Title

\_\_\_\_\_  
Date

For the State of Colorado:

\_\_\_\_\_  
Name (signature)

\_\_\_\_\_  
Governor, State of Colorado  
Title

\_\_\_\_\_  
Date

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 11, 2013 1:05 PM  
**To:** Boling, Edward  
**Cc:** Androff, Blake; Jack Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Sarah Neimeyer; Rachel Jacobson; Kate P Kelly  
**Subject:** Re: NPS Agreement for ROMO

Will do. Standby. Thanks!

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<NPS-State of Colorado donation agreement FINALreview.docx>

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**Sent:** Friday, October 11, 2013 1:23 PM  
**To:** Androff, Blake  
**Cc:** Nicole Buffa; Edward Boling; Laura Davis; Kevin Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Rachel Jacobson; Katherine Kelly; Suzanne Waldron  
**Subject:** Re: NPS Agreement for ROMO

I need a copy of the CO agreement and then we can do the outreach.

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- X – 4 hours** Brief SJ on the parameters of the agreement (NPS)
- X – 3.5 hours** Submit draft comms materials to OCO for review (NPS)
- X – 3 hours** WH/OMB notifications (OCO, Nikki)
- X – 1 hour** Congressional notifications (OCL)
- X- 30 mins** Agreement signed, wire funds transferred (NPS/SOL)

X Press Release issued

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Great! Has OMB cleared our template? And if so, can I say this agreement matches the template that's been cleared? Thanks.

On Oct 11, 2013, at 12:24 PM, Edward Boling <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Heads-up for clearance/roll-out: We are near ready to send Colorado an agreement that they will probably sign and announce immediately. They want Rocky Mountain N.P. open in 12 hours, so they may need to have their expectations updated.

Sent from my iPad

Begin forwarded message:

**From:** "Donner - GovOffice, Stephanie" <[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)>  
**Date:** October 11, 2013, 12:13:03 PM EDT  
**To:** "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)>  
**Cc:** "Young - GovOffice, Douglas" <[douglas.young@state.co.us](mailto:douglas.young@state.co.us)>, Kevin Haugrud <[jack.haugrud@sol.doi.gov](mailto:jack.haugrud@sol.doi.gov)>, Barry Roth <[barry.roth@sol.doi.gov](mailto:barry.roth@sol.doi.gov)>, Margaret O'Dell <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)>, Bruce Sheaffer <[bruce\\_sheaffer@nps.gov](mailto:bruce_sheaffer@nps.gov)>, Maureen Foster <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)>, Robert Eaton <[robert.eaton@sol.doi.gov](mailto:robert.eaton@sol.doi.gov)>, roxane white <[Roxane.White@state.co.us](mailto:Roxane.White@state.co.us)>, Joseph Garcia - GovOffice <[josephagarcia@state.co.us](mailto:josephagarcia@state.co.us)>, eric brown <[eric.brown@state.co.us](mailto:eric.brown@state.co.us)>  
**Subject: Re: NPS Agreement for ROMO**

Thanks Ed. Can you give us a sense on timing? It is going to take the folks in the park 12 hours to open the park and we need it open tomorrow morning.

Appreciate your help,

Stephanie

On Friday, October 11, 2013, Boling, Edward wrote:

Doug,

This draft agreement is still being reviewed here. We have at least one change and may have others. Therefore, it will have to be re-signed. Please allow us the time necessary to provide you with a draft that we are prepared to sign.

Please feel free to call me at the number below if you have any questions or concerns.

Regards,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 11:44 AM, Young - GovOffice, Douglas  
<[douglas.young@state.co.us](mailto:douglas.young@state.co.us)> wrote:

Attached please find the signed agreement to reopen Rocky Mountain National Park.

Please let me know if there are any issues that need fixing and if the pdf version is sufficient.

Thank you,

Doug

--

**Doug Young**  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
(303) 866-5465; cell: (303) 913-7833  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

--

**Stephanie F. Donner**  
Senior Deputy Legal Counsel  
Office of the Governor  
136 State Capitol Building  
Denver, Colorado 80203  
(303) 866-3788 (direct)  
[stephanie.donner@state.co.us](mailto:stephanie.donner@state.co.us)

--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

--

**Blake Androff**

Deputy Director of Communications

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--

Sarah C. Neimeyer, Director

Office of Congressional and Legislative Affairs

Office of the Secretary

Department of the Interior

1849 C Street, NW

Washington, DC 20240

Office - (202) 208-5557

Fax - (202) 208-5533

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Friday, October 11, 2013 1:36 PM  
**To:** Neimeyer, Sarah  
**Cc:** Androff, Blake; Nicole Buffa; Laura Davis; Kevin Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Rachel Jacobson; Katherine Kelly; Suzanne Waldron  
**Subject:** Re: NPS Agreement for ROMO  
**Attachments:** NPS-State of Colorado donation agreement FINALreview.docx

Attached is draft and FYI only. It has not been sent to CO.  
I can send you what we send to CO when we send it.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Fri, Oct 11, 2013 at 1:22 PM, Neimeyer, Sarah <[sarah\\_neimeyer@ios.doi.gov](mailto:sarah_neimeyer@ios.doi.gov)> wrote:  
I need a copy of the CO agreement and then we can do the outreach.

On Fri, Oct 11, 2013 at 1:21 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
+Waldron

I have no comms materials. Once we get an approved version back from down the street, Waldron can switch out the Utah info for the Colorado info, but right now we don't have that.

On Fri, Oct 11, 2013 at 1:18 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:

Thanks, Ted. I am working on getting clearance/doing notifications. Per the below:

Sarah – Are your hill notifications almost done? Do you need any help?

Blake – Do you have all the comms materials ready to hit send?

We'd like to have all these boxes checked before this agreement is signed and people on the ground are notified.

Thank you all,

Nikki

**From:** Boling, Edward [mailto:[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)]

**Sent:** Friday, October 11, 2013 1:04 PM

**To:** Nicole Buffa

**Cc:** Androff, Blake; Jack Haugrud; Nicole Buffa; Jonathan Jarvis; Maureen Foster; Margaret O'Dell; Pam Haze; Sarah Neimeyer; Rachel Jacobson; Kate P Kelly

**Subject:** Re: NPS Agreement for ROMO

Here's the draft final agreement for Rocky Mountain N.P., with edits approved by OMB and DOJ.

Let me know when we're cleared to send it back to CO for re-signing.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
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<[josephagarcia@state.co.us](mailto:josephagarcia@state.co.us)>, eric brown

<[eric.brown@state.co.us](mailto:eric.brown@state.co.us)>

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Donation Agreement  
Between the  
National Park Service, United States Department of the Interior  
and the  
State of Colorado

This agreement (hereinafter “Agreement”) is entered into by and between the National Park Service (hereinafter “NPS”), an agency of the United States Department of the Interior, acting through its Director, and the State of Colorado (hereinafter “State”), acting through its Governor. This Agreement sets forth the terms and conditions under which the State may donate funds to the NPS, and under which the NPS may accept donated funds, in order to enable the NPS to reopen and temporarily operate and manage Rocky Mountain National Park (hereinafter “ROMO”) during the period when funds appropriated by the United States Congress for the operation of the National Park System are not available (hereinafter the “shutdown period”). Throughout this Agreement the NPS and the State may be referred to jointly as “the parties.”

Article I - Background

Whereas, ROMO is located entirely in the State, encompasses approximately 265,828 acres, and annually attracts more than 2.9 million visitors;

Whereas, the visitors to ROMO, through their economic activity, play a vital role in the economies and well-being of Estes Park, Colorado, and other towns and cities located near ROMO;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, ROMO was closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, ROMO will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS's cadre of trained professional personnel is uniquely qualified to operate and manage the natural and cultural resources and visitor-use facilities in ROMO;

Whereas, the State desires to donate funds to the NPS for the sole purpose of enabling the NPS to reopen ROMO to public use and visitation and to operate and manage ROMO during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the State's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

## Article II - Statement of Agreement

### A. The State agrees as follows:

1. For the sole purpose of enabling the NPS to reopen ROMO to public use and visitation, the State will donate to the NPS, for each day that ROMO is open to public use and visitation during the shutdown period, the amount of money listed in Exhibit A, which is \$40,300. The amount of money listed in Exhibit A includes all normal costs of operating and managing ROMO, calculated on a per-day basis, including direct and indirect personnel costs. The NPS will manage ROMO in accordance with its standard operating procedures, including procedures for road maintenance and response to weather events.

2. The State will accomplish the donation through an electronic funds transfer to the United States Treasury donation account as provided by the NPS. The State understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited before the NPS may reopen ROMO.

3. The State initially intends to donate to the NPS enough money to reopen, operate, and manage ROMO for a period of nine days beginning on Friday morning, October 11, 2013, and ending at 11:59 p.m. on Sunday, October 20, 2013. The amount required to reopen, operate, and manage ROMO for those nine days is \$362,700.00.

4. If the State desires to donate additional amounts to keep ROMO open beyond 11:59 p.m. on Sunday, October 20, 2013, then the State will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage ROMO for two calendar days, i.e., \$80,600.00.

5. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the State maintains a two-day balance in the donation account at all times.

B. The NPS agrees as follows:

1. Upon verification that State-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen ROMO and will operate and manage it in accordance with the NPS's standard operating procedures until the donated funds are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the State-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close the units to public use and visitation.

2. The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing ROMO. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

C. The parties further agree as follows:

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Unless the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, NPS will not reimburse the State for such previously obligated or expended funds.

2. Notwithstanding the execution of this Agreement, the State has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

### Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter or until terminated in accordance with article VIII below, whichever comes first.

### Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:

Director  
National Park Service  
United States Department of the Interior  
Room 3112  
1849 C Street, NW  
Washington, DC 20240  
Telephone: (202) 208-4621  
Telefax: (202) 208-7889  
Email: [jon.jarvis@nps.gov](mailto:jon.jarvis@nps.gov)

For the State:  
Governor  
State of Colorado  
...

#### Article V - Prior Approval

Not applicable.

#### Article VI - Reports

Not applicable.

#### Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

#### Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

#### Article IX - Standard Clauses

##### A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take

affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third party.

D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of its property under such applicable laws, regulations, and management policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

\_\_\_\_\_  
Name (signature)

\_\_\_\_\_  
Director, National Park Service  
Title

\_\_\_\_\_  
Date

For the State of Colorado:

\_\_\_\_\_  
Name (signature)

\_\_\_\_\_  
Governor, State of Colorado  
Title

\_\_\_\_\_  
Date

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Thursday, October 10, 2013 6:59 PM  
**To:** Jonathan Jarvis; Margaret O'Dell; Foster, Maureen; Bruce Sheaffer; Pam Haze; Rachel L Jacobson  
**Cc:** Jack Haugrud; Barry Roth; Robert Eaton; Edward Keable; Mark Teskey  
**Subject:** Re: Draft final agreement with Utah

Peggy has cleared for NPS. I'm preparing to send this (in draft) to Utah now. Please call me if there are any objections.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 10, 2013 at 6:22 PM, Boling, Edward <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:  
Please review ASAP and call me at 208-3125

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
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---

**From:** O'Dell, Margaret <peggy\_o'dell@nps.gov>  
**Sent:** Thursday, October 10, 2013 7:10 PM  
**To:** Sally Jewell; Jon Jarvis; Maureen Foster; Bruce Sheaffer; Edward Boling; Robert Eaton; Barry Roth; Sue Waldron; Colin Campbell  
**Subject:** Colorado

Just off phone with CO. They are interested in funding 9 days of full park operation. However, they really want Trail Ridge Road open and it is not open now because of the deep snow with more on the way tonight and tomorrow. We put them in touch with the region and the park to help them understand if it is at all likely that we could get Trail Ridge Road open again within these 9 days. We will not compromise on safety when it comes to whether the road will reopen and the state says they are in full agreement with that.

Rob is sending them the draft agreement and they have the electronic transfer info. During the call they were asking if we could get this done tonight. If they sign agreement and wire money we will give the region and park the go ahead to open in the morning.

After the call, they spoke with Maureen about sending out a press release saying the park and state working together to see if we can get the road opened safely. Maureen discussing now.

Seems like they have not yet made up their mind about investing in reopening without assurance the road can safely be opened. Will keep you informed.

I think we are moving to NY to discuss reopening Statue of Liberty next.....

---

**From:** O'Dell, Margaret <peggy\_o'dell@nps.gov>  
**Sent:** Thursday, October 10, 2013 7:16 PM  
**To:** Nicole Buffa  
**Cc:** Boling, Edward; Sally Jewell; Nicole Buffa; Jon Jarvis; Rachel Jacobson; Kevin Haugrud; Laura Davis  
**Subject:** Re: Colorado

They are getting the draft agreement now to review. They have the dollar amount they would need to transfer and they have the info on how to effect the transfer. If they sign agreement and we get Jon or his acting to sign the agreement AND we receive the funds in our account, we can notify parks tonight to bring their staffs back from furlough tomorrow. Then we begin the opening process which will take differing amounts of time for each of the parks due to their unique circumstances. It is doable if all that happens before we all hit the wall tonight in terms of what we can process. There are a lot of "ifs" in this paragraph.

On Thu, Oct 10, 2013 at 6:19 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
What's the likelihood UT are parks are going to open tomorrow? Or at some point this weekend.

On Oct 10, 2013, at 6:11 PM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

We had a good call with Governor Herbert's counsel and others. We're all agreed to keep the agreement relatively simple (simpler than Grand Canyon) and that we'd like to get this signed tonight so that the State can make a wire transfer to get the parks starting to open tomorrow. We are revising the draft now to address their intention to make an initial payment for four days of operation of a list of parks (not all 13) with any more funding to be wired by COB tomorrow.

Ted Boling  
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[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 10, 2013 at 5:21 PM, Sally Jewell <@ios.doi.gov> wrote:

Nikki and Jon –

I just got off the phone with Gov. Hickenlooper. They very much want to open RMNP tomorrow evening and are willing to sign an agreement and wire the money to us. He doesn't

think they yet have the number they need from us for the cost of operations. The Gov. mentioned his staffer – Stephanie Donner – as the right POC. Nikki has evidently been in touch with her. A quick call back to her with next steps would be helpful.

I assume that we sent the numbers for UT earlier to the POC there. I have not heard back after my calls with AZ, AK or SD – let me know if any of you have.

Hope the template agreement is coming along.

Thanks for everyone's hard work!

Sally

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 7:19 PM  
**To:** O'Dell, Margaret  
**Cc:** Boling, Edward; Nicole Buffa; Jon Jarvis; Rachel Jacobson; Kevin Haugrud; Laura Davis  
**Subject:** Re: Colorado

How have the conversations with treasury been going? Are they ready to receive the money?

On Oct 10, 2013, at 7:16 PM, "O'Dell, Margaret" <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)> wrote:

They are getting the draft agreement now to review. They have the dollar amount they would need to transfer and they have the info on how to effect the transfer. If they sign agreement and we get Jon or his acting to sign the agreement AND we receive the funds in our account, we can notify parks tonight to bring their staffs back from furlough tomorrow. Then we begin the opening process which will take differing amounts of time for each of the parks due to their unique circumstances. It is doable if all that happens before we all hit the wall tonight in terms of what we can process. There are a lot of "ifs" in this paragraph.

On Thu, Oct 10, 2013 at 6:19 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
What's the likelihood UT are parks are going to open tomorrow? Or at some point this weekend.

On Oct 10, 2013, at 6:11 PM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

We had a good call with Governor Herbert's counsel and others. We're all agreed to keep the agreement relatively simple (simpler than Grand Canyon) and that we'd like to get this signed tonight so that the State can make a wire transfer to get the parks starting to open tomorrow. We are revising the draft now to address their intention to make an initial payment for four days of operation of a list of parks (not all 13) with any more funding to be wired by COB tomorrow.

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

On Thu, Oct 10, 2013 at 5:21 PM, Sally Jewell <@ios.doi.gov> wrote:

Nikki and Jon –

I just got off the phone with Gov. Hickenlooper. They very much want to open RMNP tomorrow evening and are willing to sign an agreement and wire the money to us. He doesn't think they yet have the number they need from us for the cost of operations. The Gov. mentioned his staffer – Stephanie Donner – as the right POC. Nikki has evidently been in touch with her. A quick call back to her with next steps would be helpful.

I assume that we sent the numbers for UT earlier to the POC there. I have not heard back after my calls with AZ, AK or SD – let me know if any of you have.

Hope the template agreement is coming along.

Thanks for everyone's hard work!

Sally

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Thursday, October 10, 2013 7:31 PM  
**To:** O'Dell, Margaret; Kate Kelly; Blake Androff  
**Cc:** Sally Jewell; Jon Jarvis; Maureen Foster; Bruce Sheaffer; Edward Boling; Robert Eaton; Barry Roth; Colin Campbell  
**Subject:** Re: Colorado

adding kate and blake

recommend we hold on all press releases til its a done deal and coordinate a release time

On Thu, Oct 10, 2013 at 7:09 PM, O'Dell, Margaret <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)> wrote:  
Just off phone with CO. They are interested in funding 9 days of full park operation. However, they really want Trail Ridge Road open and it is not open now because of the deep snow with more on the way tonight and tomorrow. We put them in touch with the region and the park to help them understand if it is at all likely that we could get Trail Ridge Road open again within these 9 days. We will not compromise on safety when it comes to whether the road will reopen and the state says they are in full agreement with that.

Rob is sending them the draft agreement and they have the electronic transfer info. During the call they were asking if we could get this done tonight. If they sign agreement and wire money we will give the region and park the go ahead to open in the morning.

After the call, they spoke with Maureen about sending out a press release saying the park and state working together to see if we can get the road opened safely. Maureen discussing now.

Seems like they have not yet made up their mind about investing in reopening without assurance the road can safely be opened. Will keep you informed.

I think we are moving to NY to discuss reopening Statue of Liberty next.....

--  
Sue Waldron  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

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---

**From:** Pam Haze <pam\_haze@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 7:34 PM  
**To:** Boling, Edward  
**Cc:** Jonathan Jarvis; Margaret O'Dell; Foster, Maureen; Bruce Sheaffer; Rachel L Jacobson; Jack Haugrud; Barry Roth; Robert Eaton; Edward Keable; Mark Teskey  
**Subject:** Re: Draft final agreement with Utah

Okay

Sent from my iPhone

On Oct 10, 2013, at 6:23 PM, "Boling, Edward" <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)> wrote:

Please review ASAP and call me at 208-3125

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

<NPS-State of Utah donation agreement (proposed final).docx>

<NPS-State of Utah donation agreement (proposed final).docx>

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**From:** O'Dell, Margaret <peggy\_o'dell@nps.gov>  
**Sent:** Thursday, October 10, 2013 7:34 PM  
**To:** Nicole Buffa  
**Cc:** Boling, Edward; Nicole Buffa; Jon Jarvis; Rachel Jacobson; Kevin Haugrud; Laura Davis  
**Subject:** Re: Colorado

Bruce is working that issue. Will update you when I next hear from him

On Thu, Oct 10, 2013 at 7:18 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
How have the conversations with treasury been going? Are they ready to receive the money?

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202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

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Hope the template agreement is coming along.

Thanks for everyone's hard work!

Sally

---

**From:** Kelly, Katherine <kate\_kelly@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 7:35 PM  
**To:** Waldron, Suzanne  
**Cc:** O'Dell, Margaret; Blake Androff; Jon Jarvis; Maureen Foster; Bruce Sheaffer; Edward Boling; Robert Eaton; Barry Roth; Colin Campbell  
**Subject:** Re: Colorado

Removing Sally. Agree on holding on anything joint.

On Thu, Oct 10, 2013 at 7:31 PM, Waldron, Suzanne <[sue\\_waldron@nps.gov](mailto:sue_waldron@nps.gov)> wrote:  
adding kate and blake

recommend we hold on all press releases til its a done deal and coordinate a release time

On Thu, Oct 10, 2013 at 7:09 PM, O'Dell, Margaret <[peggy\\_o'dell@nps.gov](mailto:peggy_o'dell@nps.gov)> wrote:  
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Sue Waldron  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

--

Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

---

**From:** Neubacher, Patricia <patty\_neubacher@nps.gov>  
**Sent:** Thursday, October 10, 2013 7:35 PM  
**To:** Maureen Foster; Margaret O'Dell; Jon Jarvis; Bruce Sheaffer  
**Subject:** Fwd: Sandoval won't use state money to open National Parks

You can cross off Nevada from the interested list.

----- Forwarded message -----

**From:** Dalby, Craig <craig\_dalby@nps.gov>  
**Date:** Thu, Oct 10, 2013 at 4:25 PM  
**Subject:** Fwd: Sandoval won't use state money to open National Parks  
**To:** Patricia Neubacher <patty\_neubacher@nps.gov>, Rene Buehl <rene\_buehl@nps.gov>, Palmer Jenkins <chip\_jenkins@nps.gov>, Scott Wanek <scott\_wanek@nps.gov>, Christine Lehnertz <chris\_lehnertz@nps.gov>

---

Craig Dalby  
Chief, Public Information  
Pacific West Region  
National Park Service  
206-220-4261

----- Forwarded message -----

**From:** Christie Vanover <christie\_vanover@nps.gov>  
**Date:** Thu, Oct 10, 2013 at 3:27 PM  
**Subject:** Sandoval won't use state money to open National Parks  
**To:** William Dickinson <william\_k\_dickinson@nps.gov>, Gary Warshefski <gary\_warshefski@nps.gov>, Mary Hinson <mary\_hinson@nps.gov>, Adam Kelsey <adam\_kelsey@nps.gov>, Christopher Raynolds <chris\_raynolds@nps.gov>  
**Cc:** Craig Dalby <craig\_dalby@nps.gov>, Michael Litterst <mike\_litterst@nps.gov>

Las Vegas Sun:  
[ow.ly/pHlss](http://ow.ly/pHlss)

Sent from my iPhone  
Christie Vanover  
Public Affairs Officer  
Lake Mead National Recreation Area  
702-283-2344

--

Patty Neubacher  
Deputy Regional Director  
Pacific West Region  
(415) 623-2105 work  
(510) 604-9998 cell

---

**From:** Iacobucci, Francis <francis\_iacobucci@ios.doi.gov>  
**Sent:** Thursday, October 10, 2013 7:54 PM  
**To:** Jonathan Jarvis; Margaret O'Dell; Nikki Buffa; Sarah Neimeyer; Blake Androff; Kevin Haugrud  
**Cc:** Erin Walls  
**Subject:** Fwd: FW: Great Smoky Mountains National Park - State of Tennessee

Team - please see the note from Senator Alexander's office below.

Jon/Peggy - I assume you will want to take the lead in speaking with his staff. Please confirm that's the correct strategy and I will loop you in on the email below.

Thanks.

----- Forwarded message -----

**From:** **Martin, Allison (Alexander)** <[Allison\\_Martin@alexander.senate.gov](mailto:Allison_Martin@alexander.senate.gov)>  
**Date:** Thu, Oct 10, 2013 at 7:23 PM  
**Subject:** FW: Great Smoky Mountains National Park - State of Tennessee  
**To:** "[francis\\_iacobucci@ios.doi.gov](mailto:francis_iacobucci@ios.doi.gov)" <[francis\\_iacobucci@ios.doi.gov](mailto:francis_iacobucci@ios.doi.gov)>  
**Cc:** "Fairchild, Sarah (Alexander)" <[Sarah\\_Fairchild@alexander.senate.gov](mailto:Sarah_Fairchild@alexander.senate.gov)>, "Swager, Curtis (Alexander)" <[Curtis\\_Swager@alexander.senate.gov](mailto:Curtis_Swager@alexander.senate.gov)>

Francis,

I apologize for reaching out to you on this, but we have been unable to get in touch with anyone regarding the Secretary's decision to open negotiations with states to open national parks and it is very likely Senator Alexander will want to speak with the Secretary tomorrow.

If there is anyone that can call me in the morning that would be most appreciated. All we need to do for the moment is figure out who the right person is to put in touch with Governor Haslam's office to discuss options and next steps.

Allison

---

**From:** Martin, Allison (Alexander)  
**Sent:** Thursday, October 10, 2013 4:57 PM  
**To:** '[stephene\\_harding@ios.doi.gov](mailto:stephene_harding@ios.doi.gov)'  
**Cc:** 'Swager, Curtis (Alexander)'  
**Subject:** Great Smoky Mountains National Park - State of Tennessee  
**Importance:** High

Ms. Harding,

I am really hoping you are not furloughed. Governor Bill Haslam's office has asked Senator Alexander to obtain information about how to petition NPS to reopen the Great Smoky Mountains National Park. We were informed that Maureen Foster with Director Jarvis' office was handling requests but we have been unable to reach her.

As this is the most visited national park and a major economic contributor we want to move on this as soon as possible, and Senator Alexander may want to call Secretary Jewel this evening. Curtis and I are available to discuss anything ahead of time, and if you know how we can put the Governor's office in touch with NPS we could get that started and delay the call to the Secretary.

You can reach Mr. Swager and I anytime via email or at the following numbers:

Allison Martin 202-224-1208

202-812-3492 (cell)

Curtis Swager 202-224-8989

**Allison Martin**

Deputy Legislative Director & Counsel

Office of Senator Lamar Alexander



--  
Francis Iacobucci  
Director | Scheduling and Advance  
Department of the Interior  
202.208.5723 (direct)

---

**From:** Boling, Edward <ted.boling@sol.doi.gov>  
**Sent:** Thursday, October 10, 2013 9:04 PM  
**To:** Nicole Buffa; Katherine Kelly; Jonathan Jarvis; Suzanne Waldron; Foster, Maureen; Margaret O'Dell  
**Cc:** Jack Haugrud  
**Subject:** Proposed final NPS donation agreement with Utah  
**Attachments:** NPS-State of Utah donation agreement (proposed final) DOI.docx

Attached is the proposal from Utah's counsel.

I have called the Governor's counsel and advised him that we are not prepared to execute the document this evening but that we will get back to him as soon as possible tomorrow morning. He was very concerned that the reopening of the parks would be delayed. They are prepared to sign and make the wire transfer as soon as we're ready.

Best,

Ted Boling  
Deputy Solicitor -- Parks & Wildlife  
U.S Department of the Interior  
1849 C Street NW  
Washington, DC 20240  
202-208-4423 (main)  
202-208-3125 (direct)  
202-208-5584 (fax)  
[Ted.Boling@sol.doi.gov](mailto:Ted.Boling@sol.doi.gov)

Donation Agreement  
Between the  
National Park Service, United States Department of the Interior  
and the  
State of Utah

This agreement (hereinafter “Agreement”) is entered into by and between the National Park Service (hereinafter “NPS”), an agency of the United States Department of the Interior, acting through its Director, and the State of Utah (hereinafter “State”), acting through its Governor. This Agreement sets forth the terms and conditions under which the State may donate funds to the NPS, and under which the NPS may accept donated funds, in order to enable the NPS to reopen and temporarily operate and manage identified units of the National Park System during the period in which federally appropriated funds are not available (hereinafter the “shutdown period”). Throughout this Agreement the NPS and the State may be referred to jointly as “the parties.”

Article I - Background

Whereas, 13 units of the National Park System (i.e., individual areas of land or water administered by the Secretary of the Interior through the NPS for park, monument, historic, parkway, recreational, or other purposes) are located entirely or partially in the State of Utah;

Whereas, the visitors to those units, through their economic activity, play a vital role in the economies and well-being of the towns and cities located near the units and in the economy of the State as a whole;

Whereas, those 13 units include Arches National Park, Bryce Canyon National Park, Canyonlands National Park, Capitol Reef National Park, Cedar Breaks National Monument, Glen Canyon National Recreation Area, Natural Bridges National Monument, and Zion National Park;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, all 13 units of the National Park System in the State were closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, the 13 units of the National Park System located in the State will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS's cadre of trained professional personnel is uniquely qualified to operate, maintain, and protect the natural and cultural resources and visitor-use facilities in the 13 units of the National Park System located in the State;

Whereas, the State desires to donate funds to the NPS for the sole purpose of enabling the NPS to reopen to public use and visitation the 8 units identified above and in Exhibit A to this Agreement and to operate and manage those units during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the State's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

## Article II - Statement of Agreement

### A. The State agrees as follows:

1. For the sole purpose of enabling the NPS to reopen to public use and visitation the 8 units that are identified above and in Exhibit A to this Agreement, the State will donate to the NPS, for each day that each unit is open to public use and visitation during the shutdown period, the amount of money listed in Exhibit A. The amount of money listed in Exhibit A for each unit includes all normal costs of operating and managing the identified units, calculated on a per-day basis (beginning at 12:01 a.m. local time and ending at 11:59 p.m. local time each calendar day), including direct and indirect personnel costs.

2. The State will accomplish the donation through an electronic funds transfer to the United States Treasury donation account provided by the NPS. The State understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited in accordance with NPS instructions before the NPS may reopen any units identified in Exhibit A.

3. The State initially intends to donate to the NPS enough money to reopen, operate, and manage the 8 units identified in Exhibit A for a period of ten days beginning at 12:01 a.m. local time on Friday, October 11, 2013, and ending at 11:59 p.m. local time on

Sunday, October 20, 2013. The amount required to reopen, operate, and manage those 8 units for ten days is \$1,665,720.80.

4. If the State desires to donate additional amounts to keep those 8 units open beyond Sunday, October 20, 2013, then the State will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage the 8 units for two calendar days, i.e., \$333,144.16.

5. If the State desires for the NPS to operate and manage the 8 units after Sunday, October 20, 2013, then the State must transfer to the NPS at least two days of operating costs by the close of business Eastern Daylight Time on Friday, October 18, 2013. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the State maintains a two-day balance in the donation account at all times.

B. The NPS agrees as follows:

1. Upon verification that State-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen the units identified in Exhibit A and will operate and manage each of those units until the funds donated for a particular unit are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the State-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close the units to public use and visitation.

2. The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing the units identified in Exhibit A to this Agreement. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

C. The parties further agree as follows:

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Moreover, if the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, then the NPS will promptly take action to do so.

2. Notwithstanding the execution of this Agreement, the State has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

#### Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter, until the enactment into law of either an annual appropriations bill for NPS or a bill or joint resolution that continues the availability of appropriated funds for NPS pending the enactment of an annual appropriation act for NPS or until terminated in accordance with article VIII below, whichever comes first.

#### Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:

Director  
National Park Service  
United States Department of the Interior  
Room 3112  
1849 C Street, NW  
Washington, DC 20240  
Telephone: (202) 208-4621  
Telefax: (202) 208-7889  
Email: [jon.jarvis@nps.gov](mailto:jon.jarvis@nps.gov)

For the State:

Governor Gary R. Herbert  
State of Utah  
c/o John A. Pearce, General Counsel  
Utah State Capitol, Suite 200  
P.O. Box 14220  
Salt Lake City, UT 84114-2220  
Telephone: (801) 538-1504  
Email: [jpearce@utah.gov](mailto:jpearce@utah.gov)

#### Article V - Prior Approval

Not applicable.

#### Article VI - Reports

Not applicable.

#### Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

#### Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement for any reason by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

#### Article IX - Standard Clauses

##### A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

##### B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

##### C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third-party.

##### D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of its property under such applicable laws, regulations, and management policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

##### E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile or email transmission) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

\_\_\_\_\_  
Name (signature)

Director, National Park Service  
\_\_\_\_\_  
Title

\_\_\_\_\_  
Date

For the State of Utah:

\_\_\_\_\_  
Name (signature)

Governor, State of Utah  
\_\_\_\_\_  
Title

\_\_\_\_\_  
Date

---

**From:** Waldron, Suzanne <sue\_waldron@nps.gov>  
**Sent:** Friday, October 04, 2013 11:23 AM  
**To:** Androff, Blake; Peggy O'Dell; Jon Jarvis; Bruce Sheaffer; Beverly Stephens  
**Cc:** Litterst, Michael; Maureen Foster; Pam Haze; Katherine Kelly  
**Subject:** Re: Statement on donation offers

just heard from Blake - this statement is good to go - **MINUS** the reference to 1995. so would read:

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

On Thu, Oct 3, 2013 at 5:30 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
Defer to Pam on the letter going through OMB.

NYT deadline isn't until tomorrow afternoon so we have time so let's wait.

On Thu, Oct 3, 2013 at 5:22 PM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:  
I'm getting ready to respond to the NY Times inquiry you forwarded about Rushmore and was planning to send a copy of the letter we sent to the gov. But having second thoughts, since the statement is on the way to OMB. What's your thought - ok to send the letter, or does it need OMB clearance as well?

Mike

---

Mike Litterst  
Chief Spokesperson (acting)

National Park Service

1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

## EXPERIENCE YOUR AMERICA

On Thu, Oct 3, 2013 at 4:52 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
I sent this over to OMB for clearance. Hopefully will have an answer soon, but I also want to confirm that the letter was sent to the SD Gov BEFORE we respond to the media.

----- Forwarded message -----

From: **Davis, Laura** <[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)>  
Date: Thu, Oct 3, 2013 at 4:28 PM  
Subject: Re: Statement on donation offers  
To: "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>  
Cc: Nicole Buffa <[Nicole\\_buffa@ios.doi.gov](mailto:Nicole_buffa@ios.doi.gov)>, Margaret O'Dell <[Peggy\\_O'Dell@nps.gov](mailto:Peggy_O'Dell@nps.gov)>, Maureen Foster <[Maureen\\_Foster@nps.gov](mailto:Maureen_Foster@nps.gov)>, Jonathan Jarvis <[Jon\\_jarvis@nps.gov](mailto:Jon_jarvis@nps.gov)>, Kevin Haugrud <[Jack.Haugrud@sol.doi.gov](mailto:Jack.Haugrud@sol.doi.gov)>, Edward Boling <[ted.boling@sol.doi.gov](mailto:ted.boling@sol.doi.gov)>, Pam Haze <[Pam\\_Haze@ios.doi.gov](mailto:Pam_Haze@ios.doi.gov)>, Suzanne Waldron <[Sue\\_Waldron@nps.gov](mailto:Sue_Waldron@nps.gov)>, Michael Litterst <[Mike\\_Litterst@nps.gov](mailto:Mike_Litterst@nps.gov)>, Katherine Kelly <[Kate\\_Kelly@ios.doi.gov](mailto:Kate_Kelly@ios.doi.gov)>

Good here. Thanks.

On Thu, Oct 3, 2013 at 4:24 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
NPS getting additional requests for comment on whether they will accept donation offers to open parts of parks or individual parks.

Draft statement based on the SD letter. Please let me know if you have any suggested edits.

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation. While we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country, we are unable to accept them, just as we could not during the government shutdown in 1995 when similar offers were made.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or

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--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

--

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--

**Sue Waldron**  
Assistant Director, Communications  
National Park Service  
(202) 208-3046  
Visit us at [www.nps.gov](http://www.nps.gov)

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

---

**From:** Davis, Laura <laura\_davis@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 1:42 PM  
**To:** Peggy O'Dell; Jarvis, Jon; Maureen Foster  
**Cc:** Kate Kelly  
**Subject:** Fwd: fyi

Wanted you to see this ASAP. Concerned about Dave on the record - as well as his appearing to agree that we opened GC in '95. Please let us know when you can chat.

----- Forwarded message -----

**From:** Kelly, Katherine <kate\_kelly@ios.doi.gov>

**Date:** Fri, Oct 4, 2013 at 1:37 PM

**Subject:** fyi

**To:** laura davis <Laura\_Davis@ios.doi.gov>, Nicole Buffa <nicole\_buffa@ios.doi.gov>, "Androff, Blake J" <Blake\_Androff@ios.doi.gov>

## Grand Canyon chief: Only feds can reopen park

5 HOURS AGO • BY HOWARD FISCHER CAPITOL MEDIA SERVICES

PHOENIX — The superintendent of Grand Canyon National Park said Thursday it will not reopen during the government shutdown, even if others come up with the operating cash.

Dave Uberuaga said the decision was made by the Department of Interior that running a federal park is a “core operation that can only be funded by federal appropriations.” The willingness of some state officials and private groups to finance day-to-day operations during the stalemate in Washington, he said, is irrelevant.

“Until we have federal appropriations, the National Park Service is not opening any parks,” he said. Uberuaga said this isn’t something aimed only at the Grand Canyon, where there already have been offers of financial assistance.

“It’s not the Statue of Liberty, it’s not Grand Canyon, it’s not the Washington Monument,” he told Capitol Media Services.

Uberuaga acknowledged that the last time government came to a standstill in 1995, then-Gov. Fife Symington negotiated a deal to provide \$17,000 a day in state and private funds to the Department of Interior to keep at least part of the park open. Donors got reimbursed following the 21-day closure. He said, though, things were different then.

“It was, I think, what I would call a negotiated agreement because of the individual pressure on the park,” Uberuaga said.

That could be an understatement.

During an earlier closure that same year, Symington showed up in northern Arizona with National Guard troops, Department of Public Safety officers and staffers from the state Parks Department in tow.

“I marshaled the troops and basically said we’re going to open the canyon and I threatened them to open the canyon,” he recalled on Thursday. “There was sort of a drama there.”

While Symington withdrew his forces, it did result in Rob Arnberger, who was park superintendent at the time, paving the way for higher-level talks between Symington and officials at the Department of Interior.

That ultimately led to a written agreement to open the park to Mather Point, Grand Canyon Village and the hotels and concessions. But visitors were not allowed to hike into the canyon or float down the Colorado River.

“At that time it wasn’t a bad decision,” Uberuaga said Thursday. “But it was something that we’re not going to have go on this time.”

The position makes moot the \$25,000 pledge by Red Feather Properties, which runs a lodge in nearby Tusayan, along with claims by some state legislators the state should pony up the funds. Current Gov. Jan Brewer earlier this week had shown no interest in the issue, saying the state had higher priorities. Since that time, Brewer said her office had made two proposals to the federal government but both had been “shot down.”

Uberuaga said the park normally gets between 16,000 and 18,000 day visitors at this time of year, going up as high as 20,000 on weekends. “We’re getting into the peak of the hiking season,” he said. He said occupancy at the park’s approximately 1,000 hotel rooms tends to be full year round.

The last shutdown actually led several members of Congress to propose a measure authorizing the Secretary of the Interior to accept donations of qualified state employee services during any period of federal government shutdown. It got 254 votes, more than a majority — but not the two-thirds necessary to push through any measure without going through the normal procedures.

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Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409 (o) / (202) 306 3888 (c)  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

---

**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 4:33 PM  
**To:** Jonathan Jarvis; Margaret O'Dell  
**Cc:** Kate P Kelly  
**Subject:** FW: give me a ring if you get a sec

Calling you now, Jon. Thanks in advance.

---

**From:** Laura Davis [mailto:[laura\\_davis@ios.doi.gov](mailto:laura_davis@ios.doi.gov)]  
**Sent:** Friday, October 04, 2013 4:25 PM  
**To:** Nicole Buffa  
**Subject:** Re: give me a ring if you get a sec

Why don't you see if Peggy/Jon can reach back out to Superintendent and Regional Director, ask if they've received a request formally or even informally. Make sure they know we are wanting to confirm based on this latest from the Gov in the press, so we all have the facts. Loop Kate. Let me know!

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail. “Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

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**From:** Kelly, Katherine <kate\_kelly@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 4:33 PM  
**To:** mike litterst; Suzanne Waldron; laura davis; jon jarvis; Ted Boling; Androff, Blake J; O'Dell, Peggy  
**Subject:** Fwd: With Federal Wallet Closed, States Agonize Over Opening Their Own

Here's the NYTimes story we were discussing.

----- Forwarded message -----

**From:** Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)>  
**Date:** Fri, Oct 4, 2013 at 4:23 PM  
**Subject:** With Federal Wallet Closed, States Agonize Over Opening Their Own  
**To:** Kate P Kelly <[Kate\\_Kelly@ios.doi.gov](mailto:Kate_Kelly@ios.doi.gov)>, Blake Androff <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>

[http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html?\\_r=1&](http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html?_r=1&)

By ADAM NAGOURNEY and RICHARD PÉREZ-PEÑA

Published: October 4, 2013

LOS ANGELES – With no end in sight to the federal government shutdown, governors across the nation are struggling with a cascade of tough decisions about when and whether to step in with state funds to keep an ever-growing list of shuttered parks and programs operating until the deadlock is resolved.

Here in California, Gov. Jerry Brown, a Democrat, said the state, already recovering from a steep economic decline, would not intervene to keep its vast network of national parks, like Yosemite, open to the public until the Washington impasse had ended.

But in South Dakota, Gov. Dennis Daugaard, a Republican, has pleaded, so far unsuccessfully, with the Interior Department for permission to use state funds to keep open the Mount Rushmore National Memorial, a symbol of his state and one of its top tourist draws. “Mount Rushmore is just a wonderful tourist destination and clearly the most significant attraction for tourism in South Dakota,” Mr. Daugaard said in an interview.

In Indiana, Gov. Mike Pence, also a Republican, is using state funds to keep 244 National Guard members on hand in case of an emergency. Similarly, in Colorado, Gov. John W. Hickenlooper, a Democrat, diverted state

funds to keep the National Guard on the job, continuing its clean-up work after the floods that swept across his state last month.

And in Massachusetts, Thomas Weber, the state commissioner of early education and care, said the state would keep the Community Action Head Start program, serving 350 children, going for the next couple of weeks by advancing state funds from the group's existing grant. Massachusetts is one of 15 states that supplement federal grants to the Head Start program.

"We thought it was worth providing the advance," he said. "It really would have been devastating to the program to close."

The decisions so far involve mostly high-profile programs receiving federal support that have been immediately imperiled, among them parks, Head Start programs that provided nutrition and education for low-income 3- and 4-year olds, law enforcement on Indian reservations and the National Guard.

The decisions and difficulties promise to grow more complicated and more polarizing if the shutdown extends and federal poverty programs administered by the states – in particular heating assistance and child nutrition programs -- begin running dry.

The Head Start program is looming as a particular source of pressure for governors and their states. There are thousands of Head Start grants, typically starting at the beginning of the month, meaning that on Nov. 1 more programs around the country are going to run out of money.

Yasmina S. Vinci, executive director of the National Head Start Association, said 19,000 children from low-income families had lost or were at risk of losing services in 11 states because of the shutdown.

A federal government shutdown invariably poses all kinds of political and financial challenges to the states, as was demonstrated during the series of shutdowns in the 1990s.

But officials said the situation is markedly worse this time for two reasons. For one, the states are coming off the worst economic downturn since the Depression, which left many of their budgets battered and their rainy-day accounts depleted. And the polarization in Washington has complicated the calculations of state executives more than ever, with Democratic governors having little incentive to take steps to blunt the effect of what polls suggest is an unpopular move by Congressional Republicans.

The result has been a bewildering crosscurrent of forces as governors respond to events in Washington in decidedly different ways, weighing political, provincial and ideological considerations.

The shutdown of the national park system has proved to be particularly disruptive so far – creating waves of anxiety in regions where the parks are central to states’ economies and identities. In Arizona, business leaders have raised \$150,000 so far to try to keep open at least one viewing site over the Grand Canyon.

But the Department of Interior has rebuffed such offers. Republicans said they view that as an attempt by the Democratic White House to keep pressure up on Republicans in Congress, but administration officials said they were legally bound from using private or even state funds to selectively open parks.

“It’s really unfortunate that the federal government shutdown is affecting the ability of citizens to see this icon of democracy,” said Mr. Daugaard, the governor of South Dakota. “The state is willing to help.”

He said he was also looking to use state funds to pay for police patrols of Indian reservations and, if necessary, to provide heating care assistance normally financed by Washington.

By contrast, Gov. Jan Brewer of Arizona, a Republican elected with Tea Party support, initially said she would not – or could not – do anything to keep open Grand Canyon National Park, taking a decidedly different tack from former Gov. Fife Symington, a Republican, who in 1995 sought to use the National Guard to keep it open, before resorting to collecting private donations.

“I don’t know if the Grand Canyon is a priority for the state of Arizona,” she told KNAU, the Arizona Public Radio station earlier this week. “We have a lot of priorities out here like our national guardsmen and our children and people who will be hurting desperately if we don’t get something done.”

Her spokesman, Andrew Wilder, said the governor had talked to federal officials about using state money and been rebuffed.

“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail. “Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

Mike Litterst, a spokesman for the National Park Service, said the entire national park system was closed and could not be reopened until financing is restored. "Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the national park system remain closed to the public," Mr. Litterst said.

California is coming off a severe economic downturn and facing huge long-term debt. Asked if there was any chance the state would divert resources to stop federal programs from shutting down, Evan Westrup, Mr. Brown's press secretary, said, "One-word answer: No."

In the weeks ahead, states will have to decide whether they want to step in for programs like Women, Infants and Children, known as W.I.C., which provides nutrition services for children. Officials said the federal money in the pipeline for that program would last about two weeks; the State of Washington posted a notice on Tuesday saying it had enough money for just nine more days of assistance.

"We have enough resources to get to the middle of October, and after that, it's anybody's guess what happens," T. Eloise Foster, secretary of budget and management of the state of Maryland said of the nutrition program.

The state has not stepped in with its own resources on anything yet. And if it does, state officials say they are not clear on whether the federal government will repay the state afterward. "I am reluctant to say anything about what would happen in Washington," Ms. Foster said.

*Reporting was contributed by John Eligon from Kansas City, Jack Healy from Denver, Kit Seelye from Boston, and Motoko Rich and Jennifer Preston from New York.*

Nikki Buffa

Deputy Chief of Staff

U.S. Department of the Interior

202-219-3861

[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)

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Kate Kelly  
Director of Communications  
Department of the Interior  
(202) 208 2409 (o) / (202) 306 3888 (c)  
[kate\\_kelly@ios.doi.gov](mailto:kate_kelly@ios.doi.gov)

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**From:** Jonathan Jarvis <jon\_jarvis@nps.gov>  
**Sent:** Friday, October 04, 2013 4:42 PM  
**To:** Nicole Buffa  
**Cc:** Margaret O'Dell; Kate P Kelly  
**Subject:** Re: give me a ring if you get a sec

On conference call with field. Will call in a few.

Sent from my iPhone

On Oct 4, 2013, at 4:32 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:

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---

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**Sent:** Friday, October 04, 2013 4:25 PM  
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“So the bottom line is this: the Grand Canyon is Arizona’s most treasured attraction and a major source of tourism dollars,” he said in an e-mail.

“Governor Brewer, along with all Arizonans, wants to see the national park reopen as soon as possible. But the canyon is funded and operated by the federal government – and its gates are closed because there’s a failure of leadership in Washington, D.C.”

<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

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**From:** Nicole Buffa <nicole\_buffa@ios.doi.gov>  
**Sent:** Friday, October 04, 2013 4:43 PM  
**To:** Jonathan Jarvis  
**Cc:** Margaret O'Dell; Katherine Kelly; Blake Androff  
**Subject:** RE: give me a ring if you get a sec

Thanks. If not at my desk, I'm at 412-4317.

---

**From:** Jonathan Jarvis [mailto:[jon\\_jarvis@nps.gov](mailto:jon_jarvis@nps.gov)]  
**Sent:** Friday, October 04, 2013 4:42 PM  
**To:** Nicole Buffa  
**Cc:** Margaret O'Dell; Kate P Kelly  
**Subject:** Re: give me a ring if you get a sec

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<http://www.nytimes.com/2013/10/05/us/with-federal-wallet-closed-states-agonize-over-opening-their-own.html? r=0>

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**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Friday, October 04, 2013 5:48 PM  
**To:** Michael Caldwell; Jane Ahern; Lisa Mendelson; Jennifer Mummart; William Reynolds; Patricia Trap; Patricia Rooney; Colin Campbell; Patricia Neubacher; John Quinley; Craig Dalby; mike\_litterst@nps.gov; Jeffrey Compton; Shawn Bengel; Sam Whittington; Bruce Sheaffer; Lena McDowall; Suzanne Waldron; Robert Maclean; Jonathan Jarvis; Margaret O'Dell; Michael Alvarez; Joel Hard; Charles Cuvelier; Patrick Breen; Cam Sholly; Maureen Foster  
**Cc:** Kate Kelly; Blake Androff; Tim Fullerton  
**Subject:** Statement in response to offers of support to open parks  
**Attachments:** Shutdown - donations statement.docx

As discussed on the call this afternoon, attached is the approved statement for replying to inquiries about offers of donated funds/services to reopen individual parks or parts of parks. Feel free to refer those inquiries to our office; if parks supply the statement to local media, please ensure I am copied so we can track what inquiries are coming in.

If you have any questions, please feel free to contact me.

Mike

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

Statement of Mike Litterst, National Park Service Acting Chief Spokesperson:

America's 401 national parks are a source of pride for all Americans and serve as important economic engines for local communities across the nation and we appreciate the generous offers of support and temporary assistance to reopen various individual parks around the country.

There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors.

From: Maureen Foster <maureen_foster@nps.gov>
Sent: Saturday, October 05, 2013 9:25 AM
To: Peggy O'Dell; Sue Waldron; Colin Campbell
Cc: Jon Jarvis
Subject: Fwd: Letter to Sec. Jewell re Grand Canyon
Attachments: Letter to Sec. Jewell re Donated Funds to Operate GCNP.pdf

FYI.

Maureen D. Foster
National Park Service
202.208.5970

Begin forwarded message:

From: Sarah Neimeyer <sarah_neimeyer@ios.doi.gov>
To: Maureen Foster <maureen_foster@nps.gov>, Jon Jarvis <Jon_Jarvis@nps.gov>
Subject: Fwd: Letter to Sec. Jewell re Grand Canyon

Sent from my iPhone

Begin forwarded message:

From: "Kiefer, Kris (Flake)" <Kris_Kiefer@flake.senate.gov>
Date: October 4, 2013 7:35:16 PM EDT
To: "'sarah_neimeyer@ios.doi.gov'" <sarah_neimeyer@ios.doi.gov>, "'elaine_hackett@nps.gov'" <elaine_hackett@nps.gov>
Cc: "Morse, Chandler (Flake)" <Chandler_Morse@flake.senate.gov>
Subject: *Letter to Sec. Jewell re Grand Canyon*

Sarah and Elaine,

Please find attached a letter from Senators Flake and McCain regarding the Grand Canyon. If you have any questions, please let me know.

Thanks,

Kris

Kris Kiefer* **| **General Counsel

Office of Senator Jeff Flake
Russell 368 | Washington, DC 20510 | 202-224-4521*

United States Senate

WASHINGTON, DC 20510

October 4, 2013

The Honorable Sally Jewell
Secretary
Department of the Interior
1849 C Street, NW
Washington, D.C. 20240

Dear Secretary Jewell:

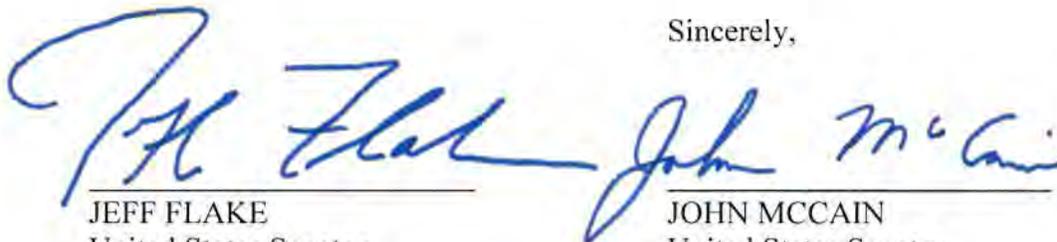
It is our understanding that local communities and private entities in Arizona have offered to donate non-federal funds sufficient to open the Grand Canyon National Park. In addition, it has been reported that the National Park Service ("NPS") has refused to work with them, indicating that the donor's actions are irrelevant.

As we understand it, federal statutes extend broad discretionary authority for the Secretary to accept donated funds for purposes of operating the national park system. For example, during the 1995 government shutdown, then-Secretary Babbitt used this authority to open portions of the Grand Canyon National Park with a combination of funds donated by private entities and the State of Arizona. Similar authority was also used just last year, when the Department of the Interior (the "Department") accepted a \$7.5 million private donation to refurbish the Washington Monument.

We are certain that you share our hope that the current government shutdown is resolved as soon as possible. In the meantime, however, we fail to understand why the Department and the NPS would dismiss the efforts of Arizonans trying to proactively address this situation. We write to request your immediate attention to this issue and to be provided your understanding of the existing authority the NPS has to work with private non-federal donors, as well as an explanation as to why the Department and the NPS are apparently unwilling to work cooperatively with those in Arizona who are trying to keep open one of the crown jewels of the national park system.

We appreciate your prompt consideration of this issue, and we look forward to your response.

Sincerely,

Handwritten signatures of Jeff Flake and John McCain in blue ink. The signature of Jeff Flake is on the left, and the signature of John McCain is on the right.

JEFF FLAKE
United States Senator

JOHN MCCAIN
United States Senator

From: Kelly, Katherine <kate_kelly@ios.doi.gov>
Sent: Tuesday, October 08, 2013 3:55 PM
To: laura davis; Nicole Buffa; Androff, Blake J; Ted Boling; Haugrud, Jack; jon jarvis; O'Dell, Peggy
Subject: Fwd: Response to Utah's request to reopen closed National Park areas with state and private funds...

Below is the release from the UT Gov on the letter to POTUS.... NPS will continue to use this same response we've been using with other requests, like AZ. Please share any concerns in the next 30 mins. We'll also flag for WH/OMB.

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"There are 401 national parks that comprise the National Park System, which is managed for the common benefit of all the people of the United States, and requires federal appropriations to fulfill its mission and responsibilities. As a result of the lapse in that funding, the entire National Park System is closed and cannot be reopened until funding is restored. Beyond the legal constraints involved, it would not be appropriate or feasible to open some parks or some parts of parks while other parts of the National Park System remain closed to the public.

"The National Park Service shares in the frustration of the more than 700,000 people who are being turned away from our parks each day. We continue to hope for a speedy resolution to the lapse in federal appropriation so that we may reopen America's 401 national parks for the enjoyment of millions of visitors."

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October is a peak month for tourism in many parts of Utah. The economic impact of the federal government shutdown on the state is approximately \$100 million.

###

Nate McDonald
Public Information Officer
Office of the Governor
State of Utah
801-538-1509 (o)
801-694-0294 (c)

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409
kate_kelly@ios.doi.gov

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Tuesday, October 08, 2013 4:04 PM
To: Katherine Kelly; Laura Davis; Blake Androff; Edward Boling; Kevin Haugrud; Jonathan Jarvis; Margaret O'Dell
Subject: RE: Response to Utah's request to reopen closed National Park areas with state and private funds...

Good here.

From: Kelly, Katherine [mailto:kate_kelly@ios.doi.gov]
Sent: Tuesday, October 08, 2013 3:55 PM
To: laura davis; Nicole Buffa; Androff, Blake J; Ted Boling; Haugrud, Jack; jon jarvis; O'Dell, Peggy
Subject: Fwd: Response to Utah's request to reopen closed National Park areas with state and private funds...

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--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409
kate_kelly@ios.doi.gov

From: Haugrud, Kevin <jack.haugrud@sol.doi.gov>
Sent: Tuesday, October 08, 2013 4:08 PM
To: Nicole Buffa
Cc: Katherine Kelly; Laura Davis; Blake Androff; Edward Boling; Jonathan Jarvis; Margaret O'Dell
Subject: Re: Response to Utah's request to reopen closed National Park areas with state and private funds...

And good with the Solicitors.

On Tue, Oct 8, 2013 at 4:04 PM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:

Good here.

From: Kelly, Katherine [mailto:kate_kelly@ios.doi.gov]
Sent: Tuesday, October 08, 2013 3:55 PM
To: laura davis; Nicole Buffa; Androff, Blake J; Ted Boling; Haugrud, Jack; jon jarvis; O'Dell, Peggy
Subject: Fwd: Response to Utah's request to reopen closed National Park areas with state and private funds...

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State of Utah
801-538-1509 (o)
801-694-0294 (c)

--

Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409
kate_kelly@ios.doi.gov

From: Laura Joss <laura_joss@nps.gov>
Sent: Tuesday, October 08, 2013 4:09 PM
To: peggy_o'dell@nps.gov; Maureen_Foster@nps.gov
Cc: mary_risser@nps.gov; Colin_Campbell@nps.gov; Jeff_Bradybaugh@nps.gov;
john_hiscock@nps.gov; paul_roelandt@nps.gov; Kate_Cannon@nps.gov
Subject: Fw: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's
National Parks, Monuments
Attachments: Pres. Obama Request to Open Utah's National Parks Oct 8 2013.pdf; 10.8.13 Governor
Requests President to Re-open Utah's National Parks.pdf

Peggy: The latest from UT.

Laura E. Joss
Acting Regional Director
Intermountain Region
National Park Service
PO Box 25286
Denver, CO 80225
(303) 969-2856 work
(435) 210-0094 cell

From: Bradybaugh, Jeffrey [mailto:jeff_bradybaugh@nps.gov]
Sent: Tuesday, October 08, 2013 01:03 PM
To: Laura Joss <laura_joss@nps.gov>; Colin Campbell <colin_campbell@nps.gov>; Mary Risser <mary_risser@nps.gov>
Cc: Cynthia Purcell <cindy_purcell@nps.gov>; Daniel Fagergren <daniel_fagergren@nps.gov>; Kathleen Gonder
<Kathleen_Gonder@nps.gov>; Paul Roelandt <paul_roelandt@nps.gov>; John Hiscock <john_hiscock@nps.gov>
Subject: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's National Parks, Monuments

I just got off the phone with the Governor's Office...had a short discussion with Mike Mower, an assistant to the Gov. We briefly discussed the situation and that parks are closed. Governor Herbert has written the attached letter to the President and I asked him to send us a copy...see below, also with press release. I will be meeting with Garfield County Commissioner Pollock and County Sheriff Perkins at 4pm today to review the situation and make clear that the park is closed, with sympathy for the economic impact.

Jeff Bradybaugh
Superintendent
Bryce Canyon National Park
P. O. Box 640201
Bryce, UT 84764
phone: 435-834-4700

e-mail: jeff_bradybaugh@nps.gov

"Optimism is true moral courage"

Sir Ernest Shackleton, 1874-1922
shipwrecked Antarctic Explorer

 Please consider the environment before printing this e-mail.
Reduce ! Re-Use ! Recycle !

----- Forwarded message -----

From: **Michael Mower** <mikemower@utah.gov>

Date: Tue, Oct 8, 2013 at 1:42 PM

Subject: Fwd: Governor Urges President to Re-open Utah's National Parks, Monuments

To: jeff_bradybaugh@nps.gov

Thanks so much for all of you help.

Regards,

Mike Mower
Deputy Chief of Staff
Office of Governor Gary Herbert
(801) 541-1981

----- Forwarded message -----

From: **Nate McDonald** <nmcdonald@utah.gov>

Date: Tue, Oct 8, 2013 at 11:59 AM

Subject: Governor Urges President to Re-open Utah's National Parks, Monuments

To:

**The attached contains the following and a letter to the President.*

For Immediate Release

Oct. 8, 2013

Contact: Nate McDonald
Public Information Officer
[801.538.1509](tel:801.538.1509) desk
[801.694.0294](tel:801.694.0294) cell
nmcdonald@utah.gov

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Office of the Governor
State of Utah
[801-538-1509](tel:801-538-1509) (o)
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--

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STATE OF UTAH

OFFICE OF THE GOVERNOR
SALT LAKE CITY, UTAH
84114-2220

GARY R. HERBERT
GOVERNOR

GREG BELL
LIEUTENANT GOVERNOR

October 8, 2013

The Honorable Barack Obama
President of the United States
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Dear Mr. President:

I am pleased to be the Governor of a state that is home to the “Mighty Five” – five stunningly beautiful and unique national parks: Zion, Bryce, Canyonlands, Capitol Reef, and Arches. In addition, Utah is home to several national monuments, historic sites, and recreation areas, including Glen Canyon, Rainbow Bridge, Hovenweep, Natural Bridges, Grand Staircase/Escalante, Monument Valley, Timpanogos Cave, Golden Spike, Dinosaur, Flaming Gorge, and Cedar Breaks. Each of these sites is a national treasure.

As Governor, I am writing on behalf of the people who call these areas home, as well as the millions of tourists who visit these venues annually. The unwarranted shut down of the national parks and other federal facilities is devastating individuals and businesses that rely on these areas for their livelihood. These closures must end immediately.

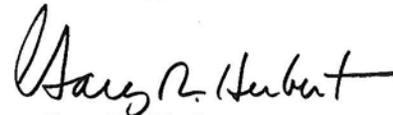
To that end, I formally request that, absent federal funding to maintain and operate national parks and monuments located in Utah, the State of Utah be authorized to use state, local, and private funds to reopen these areas to the public.

October is a peak season for tourism in many parts of Utah. The current federally-mandated closure is decimating the bottom line of bed-and-breakfast business owners and operators in Torrey, outfitters at Bryce Canyon City, and restaurant owners in Moab. All businesses are unfairly suffering the consequences of inaction and a lack of leadership in Washington. Economic disruptions caused by the closure have risen to the level of being an “internal disturbance” under the law, and several counties have declared local emergencies. Copies of these declarations are enclosed with this letter.

I look forward to working with local officials and the superintendent of each national park and site in Utah to determine a plan whereby we will be able to reopen these parks expeditiously. All that is necessary at this point is the permission to proceed from you and Department of Interior Secretary Jewell.

It is within the power and authority of the Executive Branch to allow the national parks and monuments to be reopened. We have a solution in place. We just need, literally, the keys to the gates. I cannot overstate that time is of the essence. We look forward to hearing from you soon.

Sincerely,



Gary R. Herbert
Governor

Enclosures (7)

cc: Secretary Sally Jewell
Senate Speaker Harry Reid
Senate Minority Leader Mitch McConnell
House Speaker John Boehner
House Minority Leader Nancy Pelosi
Senator Orrin Hatch
Senator Mike Lee
Congressman Bob Bishop
Congressman Jason Chaffetz
Congressman Jim Matheson
Congressman Chris Stewart
John Jones, President of the Utah Association of Counties



GARY R. HERBERT
GOVERNOR

STATE OF UTAH
OFFICE OF THE GOVERNOR

GREG BELL
LIEUTENANT GOVERNOR

For Immediate Release
Oct. 8, 2013

Contact: Nate McDonald
Public Information Officer
801.538.1509 desk
801.694.0294 cell
nmcdonald@utah.gov

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###

From: Joss, Laura <laura_joss@nps.gov>
Sent: Tuesday, October 08, 2013 5:07 PM
To: Margaret O'Dell
Subject: Re: !!! Call from Governor's Office & Governor Urges President to Re-open Utah's National Parks, Monuments

Thanks - are we still having a call at 5:00 EST?

Laura E. Joss
Acting Regional Director
Intermountain Regional Office
National Park Service
PO Box 25287
Denver, CO 80225-0287
(303) 969-2856 office
(435) 210-0094 cell
(303) 969-2785 fax

EXPERIENCE YOUR AMERICA

On Tue, Oct 8, 2013 at 2:58 PM, Margaret O'Dell <peggy_o'dell@nps.gov> wrote:
I understand that the justice department is proposing some action.

Sent from my iPhone

On Oct 8, 2013, at 4:11 PM, Laura Joss <laura_joss@nps.gov> wrote:

> Peggy: The latest from UT.

>

> Laura E. Joss
> Acting Regional Director
> Intermountain Region
> National Park Service
> PO Box 25286
> Denver, CO 80225
> (303) 969-2856 work
> (435) 210-0094 cell
>

> *From*: Bradybaugh, Jeffrey [mailto:jeff_bradybaugh@nps.gov]
> *Sent*: Tuesday, October 08, 2013 01:03 PM
> *To*: Laura Joss <laura_joss@nps.gov>; Colin Campbell <colin_campbell@nps.gov>; Mary Risser <mary_risser@nps.gov>
> *Cc*: Cynthia Purcell <cindy_purcell@nps.gov>; Daniel Fagergren <daniel_fagergren@nps.gov>; Kathleen Gonder <Kathleen_Gonder@nps.gov>; Paul Roelandt <paul_roelandt@nps.gov>; John Hiscock <john_hiscock@nps.gov>

> *Subject*: !!! Call from Governor's Office & Governor Urges President to
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> economic impact.

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> *Jeff Bradybaugh*
> *Superintendent*
> *Bryce Canyon National Park*
> *P. O. Box 640201*
> *Bryce, UT 84764*
> *phone: 435-834-4700*
> *e-mail: jeff_bradybaugh@nps.gov*

> * *
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> Sir Ernest Shackleton, 1874-1922
> shipwrecked Antarctic Explorer

>
> * **P** Please consider th**e environment before printing this e-mail. *
> *Reduce ! Re-Use ! Recycle !*

>
>
> ----- Forwarded message -----
> From: Michael Mower <mikemower@utah.gov>
> Date: Tue, Oct 8, 2013 at 1:42 PM
> Subject: Fwd: Governor Urges President to Re-open Utah's National Parks,
> Monuments
> To: jeff_bradybaugh@nps.gov

>
>
> Thanks so much for all of you help.

>
> Regards,

>
> Mike Mower
> Deputy Chief of Staff
> Office of Governor Gary Herbert
> (801) 541-1981

>
> ----- Forwarded message -----
> From: Nate Mcdonald <nmcdonald@utah.gov>
> Date: Tue, Oct 8, 2013 at 11:59 AM
> Subject: Governor Urges President to Re-open Utah's National Parks,
> Monuments
> To:

>
>
> ****The attached contains the following and a letter to the President.****
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> ***For Immediate Release***
> Oct. 8, 2013
>
> Contact: Nate McDonald
> Public Information Officer
> 801.538.1509 desk
> 801.694.0294 cell
> nmcdonald@utah.gov
>
>
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> ***Governor Urges President to Re-open Utah's National Parks, Monuments***
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> # # #
> Nate McDonald
> Public Information Officer

- > *Office of the Governor
- > State of Utah
- > *801-538-1509 (o)
- > 801-694-0294 (c)
- >
- > --
- > You received this message because you are subscribed to the Google Groups
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- > <Pres. Obama Request to Open Utah's National Parks Oct 8 2013.pdf>
- > <10.8.13 Governor Requests President to Re-open Utah's National Parks.pdf>

From: Sholly, Cam <cam_sholly@nps.gov>
Sent: Tuesday, October 08, 2013 5:13 PM
To: Jonathan Jarvis; Margaret O'Dell; Maureen Foster; Suzanne Waldron
Subject: UT

DOJ/DOI SOL are filing for the TRO this afternoon.

Guidance from them is to allow court process to take place; absent the actions causing damage to federal property or resources, at which point we'll revisit our approach.

Also, the Secretary is talking to the Governor in 45 minutes.

Region is advised and notifying parks.

Cameron Sholly
Associate Director
Visitor and Resource Protection
National Park Service
(202) 565-1020-w
(202) 501-1287-f

From: Margaret O'Dell <peggy_o'dell@nps.gov>
Sent: Tuesday, October 08, 2013 5:27 PM
To: Peggy O'Dell
Subject: Fwd: UT

Sent from my iPhone

Begin forwarded message:

From: "Sholly, Cam" <cam_sholly@nps.gov>
Date: October 8, 2013, 5:13:07 PM EDT
To: Jonathan Jarvis <jon_jarvis@nps.gov>, "Margaret O'Dell" <peggy_o'dell@nps.gov>, Maureen Foster <Maureen_Foster@nps.gov>, Suzanne Waldron <sue_waldron@nps.gov>
Subject: UT

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Associate Director
Visitor and Resource Protection
National Park Service
(202) 565-1020-w
(202) 501-1287-f

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Thursday, October 10, 2013 1:04 PM
To: Jonathan Jarvis; Margaret O'Dell; Maureen Foster; Sue Waldron; Cam Sholly; Blake Androff; Kate Kelly; Lena McDowall; Bruce Sheaffer
Subject: ABC News (via AP) - Feds Tell Governors Some National Parks Could Reopen If They Use State Money for Operations

First version of the story is out (just a single line):

<http://abcnews.go.com/Politics/wireStory/boehners-office-gop-sending-small-group-obama-meeting-20520165>

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

---

**From:** Foster, Maureen <maureen\_foster@nps.gov>  
**Sent:** Thursday, October 10, 2013 1:24 PM  
**To:** Lisa Mendelson; Michael Caldwell; Gordon Wissinger; Robert Maclean; Patricia Trap; Patty Neubacher; Colin Campbell; Joel Hard; Lena McDowall; Bruce Sheaffer; Cam Sholly; Sue Waldron; Michael Litterst; Peggy O'Dell; Jon Jarvis  
**Subject:** Statement on Agreements with Governors

**Statement of Interior Spokesman Blake Androff:**

As a result of the government shutdown, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary Jewell will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA  
The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

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**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Thursday, October 10, 2013 1:24 PM  
**To:** Jonathan Jarvis; Margaret O'Dell; Maureen Foster; Sue Waldron; Cam Sholly; Blake Androff; Kate Kelly; Bruce Sheaffer; Lena McDowall  
**Subject:** AP - Feds to let states pay to open parks

Full story...

## Feds to let states pay to open parks

By Matthew Daly October 10, 2013

---

WASHINGTON (AP) — The Obama administration said Thursday it will allow states to use their own money to reopen some national parks that have been closed because of the government shutdown.

Governors in at least four states have asked for authority to reopen national parks within their borders because of the economic impacts caused by the park closures.

Interior Secretary Sally Jewell said the government will consider offers to pay for park operations, but will not surrender control of national parks to the states.

Utah Gov. Gary Herbert has said his state has resources that could be used to operate the parks if federal funding is not available. Governors of South Dakota, Arizona and Colorado have made similar requests.

October is a peak month for tourism in many parts of the West.

Herbert said in a letter Tuesday to President Barack Obama that the shutdown of national parks has been "devastating" to individuals and businesses that rely on park operations for their livelihood. Utah is home to five national parks, including Zion, Bryce and Arches, which attract visitors from around the world.

"The current federally mandated closure is decimating the bottom line of bed-and-breakfast business owners and operators in Torrey (Utah), outfitters at Bryce Canyon City and restaurant owners in Moab," Herbert wrote.

He estimated the economic impact of the federal government shutdown on Utah at about \$100 million.

Blake Androff, a spokesman for Jewell, said the Interior Department will consider agreements with governors who "indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states."

**Decisions about which parks to reopen and for how long have not been made, Androff said.**

Figures compiled by a coalition of retired park service workers indicate that some 700,000 people a day would have been visiting the parks and that the surrounding areas are losing \$76 million in visitor spending per day.

The park service said it is losing \$450,000 per day in revenue from entrance fees and other in-park expenditures, such as campground fees and boat rentals.

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

From: Maureen Foster <maureen_foster@nps.gov>
Sent: Thursday, October 10, 2013 1:29 PM
To: Lisa Mendelson; Michael Caldwell; Gordon Wissinger; Robert Maclean; Patricia Trap; Patty Neubacher; Colin Campbell; Joel Hard; Lena McDowall; Bruce Sheaffer; Cam Sholly; Sue Waldron; Michael Litterst; Peggy O'Dell; Jon Jarvis
Subject: Re: Statement on Agreements with Governors

Please release to parks.

Maureen D. Foster
National Park Service
202.208.5970

On Oct 10, 2013, at 1:24 PM, "Foster, Maureen" <maureen_foster@nps.gov> wrote:

Statement of Interior Spokesman Blake Androff:

As a result of the government shutdown, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary Jewell will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

The Interior Department will begin conversations about how to proceed as expeditiously as current limited resources allow. We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

Maureen D. Foster
Chief of Staff
National Park Service
1849 C Street, NW, Room 3114
Washington, DC 20240
202.208.5970 (direct)
202.208.3818 (main)

EXPERIENCE YOUR AMERICA
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saved by the American people,
so that all may experience our heritage.

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Thursday, October 10, 2013 1:46 PM
To: Roxane White - GovOffice
Cc: stephanie.donner@state.co.us; Peggy O'Dell
Subject: Re: CO Estes Park contact, please.

Peggy O'Dell is the appropriate contact for you guys to start. I've cc'd her here.

On Oct 10, 2013, at 1:45 PM, Roxane White - GovOffice <roxane.white@state.co.us> wrote:

> Can you send us the contact person, please.
>
> Roxane White
> Chief of Staff
> Colorado Governor Hickenlooper
> 136 State Capitol Building
> Denver, CO 80203
> 303-866-6290
> Follow on facebook and twitter, @RoxPWhite
>
> Under CO Open Records Act, all messages sent to or by me from this
> account may be subject to public disclosure.
>
> ----- Original Message -----
> From: Nicole Buffa [mailto:nicole_buffa@ios.doi.gov]
> Sent: Thursday, October 10, 2013 11:36 AM
> To: Roxane White - GovOffice <roxane.white@state.co.us>
> Cc: stephanie.donner@state.co.us <stephanie.donner@state.co.us>
> Subject: Re: CO Estes Park contact, please.
>
> Great!
>
> On Oct 10, 2013, at 1:13 PM, Roxane White - GovOffice
> <roxane.white@state.co.us> wrote:
>
>> We will start the discussion. Thanks!
>>
>> Roxane White
>> Chief of Staff
>> Colorado Governor Hickenlooper
>> 136 State Capitol Building
>> Denver, CO 80203
>> 303-866-6290
>> Follow on facebook and twitter, @RoxPWhite
>>
>> Under CO Open Records Act, all messages sent to or by me from this
> account
>> may be subject to public disclosure.

From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Friday, October 11, 2013 4:03 PM
To: Margaret O'Dell
Subject: QUICK Q

Will Rocky Mountain be open tomorrow?

--

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Eaton, Robert <robert.eaton@sol.doi.gov>
Sent: Friday, October 11, 2013 4:10 PM
To: Jonathan Jarvis; Margaret O'Dell; Bruce Sheaffer; Maureen Foster
Cc: Kevin Haugrud; Edward Boling; Barry Roth
Subject: NPS-State donation agreement template
Attachments: NPS-State donation agreement (10-11-13 template).docx

Jon, Peggy, Bruce, and Maureen,

Please see attached, and please feel free to share with one and all. We may need to discuss and negotiate a park's opening time and closing time on a case-by-case basis.

Rob

Robert C. Eaton, Assistant Solicitor
Branch of National Parks
Division of Parks and Wildlife
Office of the Solicitor
U.S. Department of the Interior
MS 5312
1849 C Street, NW
Washington, DC 20240
Telephone: (202) 208-7957
Telefax: (202) 208-3877

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Donation Agreement
Between the
National Park Service, United States Department of the Interior
and the
State of ...

This agreement (hereinafter “Agreement”) is entered into by and between the National Park Service (hereinafter “NPS”), an agency of the United States Department of the Interior, acting through its Director, and the State of ... (hereinafter “State”), acting through its Governor. This Agreement sets forth the terms and conditions under which the State may donate funds to the NPS, and under which the NPS may accept those donated funds, in order to enable the NPS to reopen and temporarily operate and manage **[name of park unit(s)]** (hereinafter “**[abbreviation for park unit(s)]**”) during the period when funds appropriated by the United States Congress for the operation of the National Park System are not available (hereinafter the “shutdown period”). Throughout this Agreement the NPS and the State may be referred to jointly as “the parties.”

Article I - Background

Whereas, **[abbreviation for park unit(s)]** is located entirely in the State, encompasses approximately ... acres, and annually attracts more than ... visitors;

Whereas, the visitors to **[abbreviation for park unit(s)]**, through their economic activity, play a vital role in the economies and well-being of ... and other towns and cities located near **[abbreviation for park unit(s)]**;

Whereas, the federal Anti-Deficiency Act, 31 U.S.C. § 1341, prohibits federal employees from making or authorizing an expenditure or obligation exceeding an amount available in an appropriation or fund for the expenditure or obligation or involving the federal government in a contract or obligation for the payment of money before an appropriation is made unless authorized by law;

Whereas, as a result of a lapse in funds appropriated by the United States Congress for the operation of the National Park System, **[abbreviation for park unit(s)]** was closed to public use and visitation effective at 12:01 a.m. EDT on October 1, 2013;

Whereas, absent alternative funding, **[abbreviation for park unit(s)]** will remain closed until Congress appropriates funds for the operation of the National Park System and the shutdown period ends;

Whereas, the NPS's cadre of trained professional personnel is uniquely qualified to operate and manage the natural and cultural resources and visitor-use facilities in [abbreviation for park unit(s)];

Whereas, the State desires to donate funds to the NPS for the sole purpose of enabling the NPS to reopen **[abbreviation for park unit(s)]** to public use and visitation and to operate and manage **[abbreviation for park unit(s)]** during part or all of the shutdown period;

Whereas, 16 U.S.C. § 6 authorizes the Secretary of the Interior, in her administration of the NPS, to accept moneys which may be donated for the purposes of the National Park System;

Whereas, the NPS desires to accept the State's donation of funds on the terms and conditions described in this Agreement;

Now, therefore, the parties agree as follows:

Article II - Statement of Agreement

A. The State agrees as follows:

1. For the sole purpose of enabling the NPS to reopen **[abbreviation for park unit(s)]** to public use and visitation, the State will donate to the NPS, for each day that **[abbreviation for park unit(s)]** is open to public use and visitation during the shutdown period, the amount of money listed in Exhibit A, which is \$.... The amount of money listed in Exhibit A includes all normal costs of operating and managing **[abbreviation for park unit(s)]**, calculated on a per-day basis, including direct and indirect personnel costs. The NPS will operate and manage **[abbreviation for park unit(s)]** in accordance with its standard operating procedures.

2. The State will accomplish the donation through an electronic funds transfer to the United States Treasury donation account as provided by the NPS. The State understands and agrees that, in order to avoid a violation of the federal Anti-Deficiency Act, the money must be transferred and deposited before the NPS may reopen **[abbreviation for park unit(s)]**.

3. The State initially intends to donate to the NPS enough money to reopen, operate, and manage **[abbreviation for park unit(s)]** for a period of ... days beginning at ... on ..., 2013, and ending at 11:59 a.m. on ..., 2013. The amount required to reopen, operate, and manage **[abbreviation for park unit(s)]** for those ... days is \$....

4. If the State desires to donate additional amounts to keep **[abbreviation for park unit(s)]** open beyond 11:59 a.m. on ..., 2013, then the State will transfer additional amounts to the NPS through subsequent electronic funds transfers. The parties understand and agree that because of the costs of mobilizing and demobilizing NPS personnel, the NPS will accept, at a minimum, a donation sufficient to operate and manage **[abbreviation for park unit(s)]** for two calendar days, i.e., \$....

5. Because the shutdown of any park takes two days, the NPS will commence park shutdown unless the State maintains a two-day balance in the donation account at all times.

B. The NPS agrees as follows:

1. Upon verification that State-donated funds have been deposited in the appropriate United States Treasury account, the NPS will promptly reopen **[abbreviation for park unit(s)]** and will operate and manage it in accordance with the NPS's standard operating procedures until the donated funds are depleted or until the United States Congress has appropriated funds for the operation of the National Park System, whichever comes first. The parties understand and agree that if the State-donated funds are depleted before Congress appropriates funds for the operation of the National Park System, then the NPS must and will immediately close **[abbreviation for park unit(s)]** to public use and visitation.

2. The NPS will not obligate or expend any State-donated funds for any purpose other than reopening, operating, and managing **[abbreviation for park unit(s)]**. More particularly, the NPS will not obligate or expend any State-donated funds for capital improvements to federally owned or operated facilities or for other-than-routine maintenance of those facilities.

C. The parties further agree as follows:

1. If the United States Congress appropriates funds for the operation of the National Park System before the funds donated to the NPS by the State are fully obligated, then the NPS will refund to the State the unobligated balance of the State-donated funds. Unless the United States Congress appropriates funds and expressly directs the NPS to reimburse the State for State-donated funds previously obligated or expended by the NPS, the NPS will not reimburse the State for such previously obligated or expended funds.

2. Notwithstanding the execution of this Agreement, the State has no obligation to donate any funds to the NPS.

3. The parties' representatives who are signing this Agreement warrant that they have full authority to bind their respective parties to the terms and conditions of this Agreement.

Article III - Term of Agreement

This agreement will be effective on the date of final signature and will continue in effect for 30 days thereafter or until terminated in accordance with article VIII below, whichever comes first.

Article IV - Designated Representatives

All notices and other written communications regarding this agreement will be sent via email and first-class mail to the following designated representatives of the parties:

For the NPS:

Jonathan B. Jarvis, Director
National Park Service
United States Department of the Interior
Room 3112
1849 C Street, NW
Washington, DC 20240
Telephone: (202) 208-4621
Telefax: (202) 208-7889
Email: jon.jarvis@nps.gov

For the State:
Governor
State of ...
...

Article V - Prior Approval

Not applicable.

Article VI - Reports

Not applicable.

Article VII - Property Utilization

Unless otherwise agreed to in writing by the parties, any property furnished by one party to the other will remain the property of the furnishing party.

Article VIII - Modification and Termination

This agreement may be modified only by a written instrument executed by the parties.

Either party may terminate this agreement by providing the other party with 24 hours' advance written notice of its intention to do so. If either party provides the other party with notice of its intention to terminate, then the parties' representatives will communicate promptly to discuss the reasons for the notice and to try to resolve their differences amicably.

Article IX - Standard Clauses

A. Civil Rights

During the performance of this agreement, the participants agree to abide by the terms of USDI-Civil Rights Assurance Certification, non-discrimination, and will not discriminate against any person because of race, color, religion, sex, or national origin. The participants will take affirmative action to ensure that applicants are employed without regard to their race, color, religion, sex, or national origin.

B. Officials Not to Benefit

No member of or delegate to Congress or resident Commissioner shall be admitted to any share or part of this agreement or to any benefit that may arise therefrom, but this provision shall not be construed to extend to this agreement if made with a corporation for its general benefit.

C. No Third-Party Beneficiaries

Nothing in this agreement is intended to grant any rights or provide any benefits to any third party.

D. Compliance with Applicable Laws

This Agreement and performance hereunder is subject to all applicable laws, regulations, and government policies, whether now in force or hereafter enacted or promulgated. Nothing in this Agreement shall be construed as in any way impairing the general powers of the NPS for supervision, regulation, and control of [abbreviation for park unit(s)] under such applicable laws, regulations, and policies. Nothing in this Agreement shall be deemed inconsistent with or contrary to the purpose or intent of any Act of Congress.

E. Merger

This Agreement, including its attachments, is the sole and entire agreement of the parties.

F. Counterparts

This Agreement may be executed in counterparts, each of which shall be deemed an original (including copies sent to a party by facsimile transmission or PDF/email) as against the party signing such counterpart, but which together shall constitute one and the same instrument.

Article X - Authorizing Signatures

In witness hereof, the following authorized representatives of the parties have signed their names on the dates indicated, thereby executing this agreement.

For the National Park Service:

Name (signature)

Director, National Park Service
Title

Date

NPS-State donation agreement template (10/11/13)

For the State of ...:

Name (signature)

Governor, State of ...
Title

Date

From: Waldron, Suzanne <sue_waldron@nps.gov>
Sent: Friday, October 11, 2013 4:24 PM
To: Jon Jarvis; Peggy O'Dell; Maureen Foster; Bruce Sheaffer; Lena McDowall; Cam Sholly; Jeffrey Compton; Raymond Vela; Sue Masica; Colin Campbell; Patricia Neubacher; Patricia Trap; Lisa Mendelson; Michael Caldwell; Shawn Bengel; Robert Maclean; Michael Alvarez; Sam Whittington
Subject: Fwd: National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park
Attachments: TPTS for donations re_opening parks_FINAL.docx

Here's the Colorado news release just out

Attached are the talking points for parks that are re-opening under a donation agreement (but fine reading for everyone)

Will send along the Q&A after we finetune the Rec.gov answers with some new news....

----- Forwarded message -----

From: Androff, Blake <blake_androff@ios.doi.gov>
Date: Fri, Oct 11, 2013 at 4:15 PM
Subject: National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park
To: Blake Androff <blake_androff@ios.doi.gov>

Date: October 11, 2013
Contact: DOI_Shutdown@ios.doi.gov

National Park Service Enters Agreement with State of Colorado to Re-open Rocky Mountain National Park

Park Service is in the process of negotiating similar agreements with other states

The National Park Service today announced that it has entered into an agreement with the State of Colorado that will allow Rocky Mountain National Park to re-open and temporarily operate during the government shutdown.

Due to the lack of appropriations from Congress, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary of the Interior Jewell announced yesterday that she will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

“This is a practical and temporary solution that will lessen the pain for some businesses and communities in Colorado during this shutdown,” said Secretary Sally Jewell. “We want to re-open all of our national parks as quickly possible for everyone to enjoy and call on Congress to pass a clean continuing resolution to open the government.”

Under the terms of the agreement, Colorado will donate funds to the National Park Service for the sole purpose of enabling National Park Service employees to re-open and manage Rocky Mountain National Park.

The agreement funds the park for a period of 10 days, running from Friday, October 11 through Sunday, October 20 at the donated amount of \$362,700.

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Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

--
Sue Waldron
Assistant Director, Communications
National Park Service
(202) 208-3046
Visit us at www.nps.gov

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Talking Points (10/11/13)
For Parks Re-opening under a donation agreement

Statement

Thanks to a generous donation(s) from the people of XXXX the National Park Service is temporarily re-opening XXXX National Park and welcoming visitors once again. Closing national parks is not in our DNA so we are glad to be back at work – even for a few days – serving the American people and welcoming visitors to their national park. The economic impact of closing this park has been extremely tough on our gateway communities, local businesses, neighbors, and partners so we are glad to be able to work with the State of XXX to get the park open.

Talking Points

Thanks to a donation from the people of XXXX the National Park Service is temporarily re-opening XXXX National Park and welcoming visitors once again.

- Donations will allow the park to be open from XXX to XXXX
- All park areas that are usually open in October are open (or be specific about what is or is not open)
- The park is one of XXX in the state that will re-open under the agreement between the NPS and the state

We are glad to be back at work – even temporarily – serving the American people and welcoming visitors to their national park.

- The agreement ensures that the professional men and women of the NPS who have the experience to provide for the safety of visitors and the protection of park resources are on duty.

XXX National Park is one of 401 national parks across the country that closed on October 1 with the lapse in Congressional appropriations.

- Here, that meant that XXXXX employees were furloughed along with more than 20,000 National Park Service employees nationwide.
- Our park partners have also been affected (# of concession, cooperating association, etc employees laid off)
- The closure of this park has had these effects:
 - XXXX of people who normally visit daily in October
 - \$\$\$ Economic benefit of park visitation

These economic impacts have been serious for our gateway community, local businesses, our neighbors and our partners, and, have been growing even more grim as the government shutdown persists.

- As a result the National Park Service agreed to work with the state to re-open the park with donated funds.
- This is only a temporary solution

If asked:

The agreement funds provides \$XXXX to run this park (all XX parks). We continue to call on Congress to act swiftly to enact appropriations for the entire government so that we can re-open all 401 national parks for the American people.

Background:

The Antideficiency Act prohibits agencies from incurring obligations that are in advance of, or that exceed, an appropriation from Congress. During the shutdown, the National Park Service has closed and secured national park facilities and grounds and suspended all activities except for those essential to respond to emergencies involving the safety of human life or the protection of property.

From: Risser, Mary <mary_risser@nps.gov>
Sent: Friday, October 11, 2013 8:33 PM
To: Waldron, Suzanne
Cc: Androff, Blake; Colin Campbell; Margaret O'Dell; David Uberuaga
Subject: Re: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon

I just talked to David, and they are expected to open the gates first thing tomorrow. It may take a little longer for the concessioners to ramp things up. People have already begun launching from Lees Ferry.

Mary

On Fri, Oct 11, 2013 at 6:03 PM, Waldron, Suzanne <sue_waldron@nps.gov> wrote:
looping in colin and mary for best answer

On Fri, Oct 11, 2013 at 8:02 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Do we have any info on public opening for GRCA?

----- Forwarded message -----

From: Berry, Walter <wberry@ap.org>
Date: Fri, Oct 11, 2013 at 8:01 PM
Subject: RE: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon
To: "Androff, Blake" <blake_androff@ios.doi.gov>

What time will it re-open tomorrow ? At dawn ?

From: Androff, Blake [mailto:blake_androff@ios.doi.gov]
Sent: Friday, October 11, 2013 4:58 PM
To: Blake Androff
Subject: National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon

Date: October 11, 2013

Contact: DOI_Shutdown@ios.doi.gov

National Park Service Enters Agreement with State of Arizona to Re-open Grand Canyon

Park Service is in the process of negotiating similar agreements with other states

The National Park Service today announced that it has entered into an agreement with the State of Arizona that will allow Grand Canyon National Park to re-open and temporarily operate during the government shutdown.

Due to the lack of appropriations from Congress, the Department of the Interior was forced to close all national parks across the country last week and furlough more than 20,000 National Park Service employees who ensure the safety of visitors and the security of the resources.

Responding to the economic impacts that the park closures are having on many communities and local businesses, Secretary of the Interior Jewell announced yesterday that she will consider agreements with Governors who indicate an interest and ability to fully fund National Park Service personnel to re-open national parks in their states.

“This is a practical and temporary solution that will lessen the pain for some businesses and communities in Arizona during this shutdown,” said Secretary Sally Jewell. “We want to re-open all of our national parks as quickly possible for everyone to enjoy and call on Congress to pass a clean continuing resolution to open the government.”

Under the terms of the agreement, Arizona will donate funds to the National Park Service for the sole purpose of enabling National Park Service employees to re-open and manage Grand Canyon National Park.

The agreement funds the park for a period of seven days, running from October 12 through October 18 at the donated amount of \$651,000.

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Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

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[IP_US_DISC]

msk dccc60c6d2c3a6438f0cf467d9a4938

--

Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

--

Sue Waldron

Assistant Director, Communications

National Park Service

(202) 208-3046

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The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

--

Mary Risser

Acting Deputy Regional Director/Chief of Staff

Intermountain Region

12795 West Alameda Parkway

Denver, CO 80228

303.969.2799 (office)

970.629.5439 (iPhone)

From: Risser, Mary <mary_risser@nps.gov>
Sent: Friday, October 11, 2013 8:38 PM
To: Margaret O'Dell; Maureen Foster; Suzanne Waldron
Cc: Rena Fugate; Billy Shott
Subject: Fwd: Opening Bryce Canyon National Park Today!!!

Hi Peggy,

Here is the email that I received from Jeff Bradybaugh at Bryce a little while ago. Tomorrow morning I'll ask the other superintendents to report how the opening went tomorrow morning and will forward additional notes to you.

Have a good weekend and thanks for all you are doing.

Mary

----- Forwarded message -----

From: Bradybaugh, Jeffrey <jeff_bradybaugh@nps.gov>
Date: Fri, Oct 11, 2013 at 5:53 PM
Subject: Re: Opening Bryce Canyon National Park Today!!!
To: Mary Risser <mary_risser@nps.gov>, Colin Campbell <colin_campbell@nps.gov>, Laura Joss <laura_joss@nps.gov>, Billy Shott <billy_shott@nps.gov>, Rena Fugate <rena_fugate@nps.gov>
Cc: Leland Pollock (b)(6) >, Clare Ramsey <gcclerk@mountainwest.net>, Del Lefevre (b)(6) >, Dirk Clayson (b)(6) >, Doug Heaton <dheaton@kane.utah.gov>, David Tebbs <david@rubysinn.com>, Lance Syrett <lance@rubysinn.com>, Jean Seiler <jean@rubysinn.com>, Eric Houston (b)(6) >, Marty and Ilene Ott <megadeere@kanab.net>, Robert Eves <eves@suu.edu>, Steve Marshall <pangdrug@color-country.net>, Wallace Lee <wlee@email.utcourts.gov>, Ethel Rich <bcpines@color-country.net>, Neil Foster (b)(6) >, Aaron Farmer <aaronfarmer@utah.gov>, Bill Swadley <William_Swadley@hatch.senate.gov>, Brian Bremner <engineer@color-country.net>, Eddie Lopez (b)(6) >, Ellen Schunk <Ellen_Schunk@lee.senate.gov>, Gary Webster <Gary.Webster@mail.house.gov>, Gordon Topham <tophambiz@msn.com>, Greg Pollock <bcairport@scinternet.net>, Jimmie Gomes <jgomes@foreverresorts.com>, John Schoppmann <jschoppmann@foreverresorts.com>, Ken Ellgen <LBCGM@brycecanyonforever.com>, Paul Pete Mangum <ridemule@scinternet.net>, Rosie Pepito <Rosie_Pepito@nps.gov>, Scott Sticha <Scott_Sticha@nps.gov>, Tom Hart <LBCAGM@brycecanyonforever.com>, Victor Iverson <Victor_Iverson@lee.senate.gov>, Cynthia Purcell <cindy_purcell@nps.gov>, Paul Roelandt <paul_roelandt@nps.gov>

A quick update on opening of Bryce Canyon NP:

Everything is going smoothly!

There was quite a line of vehicles this afternoon at our gate as our 3 pm opening approached...several miles long! The initial group of vehicles that came in, according to our counter, was 471...including

tour buses, motor-homes, cars, motorcycles, etc. and they are still coming... Of note, folks coming into the visitor center were very happy and were shaking rangers' hands and just delighted to see the park open!

Thanks for all your cooperation and support! Its a team effort!!

Jeff Bradybaugh
Superintendent
Bryce Canyon National Park
P. O. Box 640201
Bryce, UT 84764
phone: 435-834-4700
e-mail: jeff_bradybaugh@nps.gov

"Optimism is true moral courage"
Sir Ernest Shackleton, 1874-1922
shipwrecked Antarctic Explorer



Please consider the environment before printing this e-mail.
Reduce ! Re-Use ! Recycle !

--

Mary Risser
Acting Deputy Regional Director/Chief of Staff
Intermountain Region
12795 West Alameda Parkway
Denver, CO 80228
303.969.2799 (office)
970.629.5439 (iPhone)

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Friday, October 11, 2013 8:44 PM
To: Jon Jarvis; Peggy O'Dell; Ted Boling; Jack Haugrud; Laura Davis
Subject: Fwd: Parks

FYI.

Begin forwarded message:

From: <Richard.Gregg@treasury.gov>
Date: October 11, 2013, 8:41:58 PM EDT
To: <nicole_buffa@ios.doi.gov>
Cc: <Christian.Weideman@treasury.gov>
Subject: Parks

Nicole, we received the wire transfer from Utah but the system was shut down for the day before any others were received. We will let you know on Tuesday as other fundss are received. Dick

From: Sally Jewell [mailto:Sally.Jewell@ios.doi.gov]
Sent: Friday, October 11, 2013 8:49 PM
To: Jonathan Jarvis
Cc: Nikki Buffa; Sarah Neimeyer; Laura Davis; Blake Androff; Peggy O'Dell; Rachel Jacobson; Kevin Haugrud; Robert Eaton; Ted Boling; Barry Roth
Subject: Re: Agreements

Great work everyone! Hope you all get some rest this weekend.

Keep your chins up. We have much to be proud of.

Sally

On Oct 11, 2013, at 7:41 PM, Jonathan Jarvis <jon_jarvis@nps.gov> wrote:

> Sally: signed agreements and money wired. Notices sent to open
>
> South Dakota for 10 days of Mt Rushmore.
> Arizona for 7 days of Grand Canyon
> New York for 6 days of the Statue
> Colorado for 9 days of Rocky
> Utah for 10 days of eight parks.
>
> Done till Tuesday. Coms in the loop.
>
> Hard work by everybody!!!! Thank you!!
>
> Sent from my iPhone

From: Barry Roth <barry.roth@sol.doi.gov>
Sent: Friday, October 11, 2013 9:02 PM
To: Peggy O'Dell; Rachel Jacobson
Subject: Fwd: Agreements

Will one of you reply to Nikki

Barry N Roth
Associate Solicitor for Parks & Wildlife
202-208-4344

Sent from my iPhone

Begin forwarded message:

From: "Buffa, Nicole" <nicole_buffa@ios.doi.gov>
Date: October 11, 2013, 7:46:21 PM EDT
To: Jonathan Jarvis <jon_jarvis@nps.gov>
Cc: Sally Jewell <[REDACTED]@ios.doi.gov>, Sarah Neimeyer <sarah_Neimeyer@ios.doi.gov>, Laura Davis <Laura_Davis@ios.doi.gov>, Blake Androff <Blake_Androff@ios.doi.gov>, "Peggy O'Dell" <Peggy_O'Dell@nps.gov>, Rachel Jacobson <Rachel_Jacobson@ios.doi.gov>, Kevin Haugrud <jack.haugrud@sol.doi.gov>, Robert Eaton <robert.eaton@sol.doi.gov>, Ted Boling <Ted.Boling@sol.doi.gov>, Barry Roth <barry.roth@sol.doi.gov>, Kate P Kelly <Kate_Kelly@ios.doi.gov>
Subject: Re: Agreements

Yes. Good work everyone! Two additions (please let me know if I get this wrong, team):

- MO: MO was unable to get their money transferred to us in time, their issue not ours. NPS reports that MO was not concerned, and I notified folks who also didn't seem concerned.
- Assorted Concessionaires: Jack was able to get sign-off from OMB on our concessionaire rubric and we are applying it to 12 or so concessionaires throughout the country. They should receive reopening notifications soon. Blake is preparing an "if asked" statement.

We do not believe Treasury will be able to accept any additional monies until Tuesday so we are closed for business. Please let us know if you have any questions.

thanks,
Nikki

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South Dakota for 10 days of Mt Rushmore.

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Colorado for 9 days of Rocky
Utah for 10 days of eight parks.

Done till Tuesday. Coms in the loop.

Hard work by everybody!!!! Thank you!!

Sent from my iPhone

--

Nikki Buffa
Deputy Chief of Staff
US Department of the Interior
202-219-3861
nicole_buffa@ios.doi.gov

From: Kevin Haugrud <jack.haugrud@sol.doi.gov>
Sent: Friday, October 11, 2013 9:28 PM
To: nicole_buffa@ios.doi.gov; Jon_Jarvis@nps.gov; peggy_o'dell@nps.gov;
Ted.Boling@sol.doi.gov; Laura_Davis@ios.doi.gov
Subject: Re: Fwd: Parks

Ted confirmed that we received a Fed wire transfer number and confirmation from the NPS CIO for each funding state. So we do not appear to have a funding problem.

From: Nicole Buffa [mailto:nicole_buffa@ios.doi.gov]
Sent: Friday, October 11, 2013 05:44 PM
To: Jon Jarvis <jon_jarvis@nps.gov>; Peggy O'Dell <peggy_o'dell@nps.gov>; Ted Boling <Ted.Boling@sol.doi.gov>;
Jack Haugrud <jack.haugrud@sol.doi.gov>; Laura Davis <Laura_Davis@ios.doi.gov>
Subject: Fwd: Parks

FYI.

Begin forwarded message:

From: <Richard.Gregg@treasury.gov>
Date: October 11, 2013, 8:41:58 PM EDT
To: <nicole_buffa@ios.doi.gov>
Cc: <Christian.Weideman@treasury.gov>
Subject: Parks

Nicole, we received the wire transfer from Utah but the system was shut down for the day before any others were received. We will let you know on Tuesday as other fundss are received. Dick

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Friday, October 11, 2013 9:35 PM
To: Kevin Haugrud
Cc: Jon_Jarvis@nps.gov; peggy_o'dell@nps.gov; Ted.Boling@sol.doi.gov;
Laura_Davis@ios.doi.gov
Subject: Re: Parks

Great.

On Oct 11, 2013, at 9:28 PM, Kevin Haugrud <jack.haugrud@sol.doi.gov> wrote:

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Subject: Parks

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From: Cam Sholly <cam_sholly@nps.gov>
Sent: Friday, October 11, 2013 9:46 PM
To: Margaret O'Dell; Bruce Sheaffer; Maureen Foster
Subject: Fwd: Any GRCA final decision? The Governor's office sent out tweets Deal was made.

I don't have this answer.

Cameron Sholly
Associate Director
Visitor and Resource Protection
National Park Service
202.565.1020-w
202.309.8093-c

Sent Wirelessly

Begin forwarded message:

From: David Uberuaga <dave_uberuaga@nps.gov>
Date: October 11, 2013, 8:11:18 PM EDT
To: Cam Sholly <cam_sholly@nps.gov>, Maureen Foster <Maureen_Foster@nps.gov>
Subject: Fwd: Any GRCA final decision? The Governor's office sent out tweets Deal was made.

From: David Uberuaga <dave_uberuaga@nps.gov>
Date: October 11, 2013, 5:02:43 PM MST
To: Colin Campbell <Colin_Campbell@nps.gov>, Bruce Sheaffer <Bruce_Sheaffer@nps.gov>
Subject: Any GRCA final decision? The Governor's office sent out tweets Deal was made.

Chief of Staff called & said the Governor will be coming up to GRCA for a press conference in the morning. We are ready & standing by.
FYI
Dave

Dave Uberuaga
Superintendent,
Grand Canyon National Park Dave_Uberuaga@nps.gov.
928-606-7802 Cell

Sent from my I phone

From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Friday, October 11, 2013 9:50 PM
To: Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Androff Blake; Lyle Jody; Kelly Kate
Subject: Stories

Note this one calls grand canyon a "partial" opening???

<http://www.startribune.com/politics/national/227337681.html?page=2&c=y>

<http://www.usatoday.com/story/news/politics/2013/10/11/utah-national-parks-reopen-government-shutdown/2966785/>

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Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

From: Rachel Jacobson <rachel_jacobson@ios.doi.gov>
Sent: Friday, October 11, 2013 9:51 PM
To: nicole_buffa@ios.doi.gov; Jon_Jarvis@nps.gov
Cc: [REDACTED]@ios.doi.gov; sarah_neimeyer@ios.doi.gov; Laura_Davis@ios.doi.gov; Blake_Androff@ios.doi.gov; peggy_o'dell@nps.gov; jack.haugrud@sol.doi.gov; robert.eaton@sol.doi.gov; Ted.Boling@sol.doi.gov; barry.roth@sol.doi.gov; Kate_Kelly@ios.doi.gov
Subject: Re: Agreements

Correct, except for now (as of tonight) we are applying to 5 concessionaires, with others to be reviewed over the weekend to. Ensure they comply with criteria.

The 5 are:

Wawona hotel and store in Yosemite
Cliff house and the Youth hostel in Golden Gate
City Tavern in Independence
Peaks of Otter in Blue Ridge

From: Buffa, Nicole [mailto:nicole_buffa@ios.doi.gov]
Sent: Friday, October 11, 2013 04:46 PM
To: Jonathan Jarvis <jon_jarvis@nps.gov>
Cc: Sally Jewell <[REDACTED]@ios.doi.gov>; Sarah Neimeyer <sarah_Neimeyer@ios.doi.gov>; Laura Davis <Laura_Davis@ios.doi.gov>; Blake Androff <Blake_Androff@ios.doi.gov>; Peggy O'Dell <Peggy_O'Dell@nps.gov>; Rachel Jacobson <Rachel_Jacobson@ios.doi.gov>; Kevin Haugrud <jack.haugrud@sol.doi.gov>; Robert Eaton <robert.eaton@sol.doi.gov>; Ted Boling <Ted.Boling@sol.doi.gov>; Barry Roth <barry.roth@sol.doi.gov>; Kate P Kelly <Kate_Kelly@ios.doi.gov>
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Arizona for 7 days of Grand Canyon
New York for 6 days of the Statue
Colorado for 9 days of Rocky
Utah for 10 days of eight parks.

Done till Tuesday. Coms in the loop.

Hard work by everybody!!!! Thank you!!

Sent from my iPhone

--

Nikki Buffa
Deputy Chief of Staff
US Department of the Interior
202-219-3861
nicole_buffa@ios.doi.gov

From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Friday, October 11, 2013 9:52 PM
To: Suzanne Waldron
Cc: Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate
Subject: Re: Stories

I don't see that - can you paste the text you are referring to?

On Fri, Oct 11, 2013 at 9:50 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:
Note this one calls grand canyon a "partial" opening???

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Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

--
Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Friday, October 11, 2013 10:07 PM
To: Androff, Blake
Cc: Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate
Subject: Re: Stories

In Arizona, Republican Gov. Jan Brewer balked at spending about \$112,000 a day for a full reopening of the Grand Canyon. She said a partial reopening would be much cheaper while allowing tourists to visit and businesses to benefit.

"The daily cost difference is enormous, especially without assurances that Arizona will be reimbursed," said Andrew Wilder, a spokesman for Brewer.

In the end, Arizona agreed to pay the Park Service \$651,000 to keep the Grand Canyon open for seven days. The \$93,000 a day is less than the \$112,000 the federal government had said was needed to fund park operations each day.

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 11, 2013, at 9:51 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

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Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

--

Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Friday, October 11, 2013 10:23 PM
To: Suzanne Waldron
Cc: Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate
Subject: Re: Stories

What accounts for the difference in price?

On Fri, Oct 11, 2013 at 10:07 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:
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Sue Waldron
Assistant Director, Communications

National Park Service

Sent from my iPad

--

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From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Friday, October 11, 2013 10:29 PM
To: Androff, Blake
Cc: Jarvis Jon; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate
Subject: Re: Stories

First i heard of it, we need bruce to weigh in, he's the guy with the numbers

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 11, 2013, at 10:22 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

What accounts for the difference in price?

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Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

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--

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Kevin Haugrud <jack.haugrud@sol.doi.gov>
Sent: Friday, October 11, 2013 11:11 PM
To: peggy_o'dell@nps.gov
Subject: Re: Many thanks

Thanks for the kind note, Peggy. You and your team showed amazing resilience this week dealing with a daunting array of issues. I'm glad we were able to help and not hinder your work. Hope you get a bit of a break this weekend too.

----- Original Message -----

From: Margaret O'Dell [mailto:peggy_o'dell@nps.gov]
Sent: Friday, October 11, 2013 05:54 PM
To: Jack Haugrud <jack.haugrud@sol.doi.gov>
Subject: Many thanks

Hi Jack

Didn't want the day to end without saying how much I appreciate all you did to help is implement the donation acceptance to reopen parks.

It was new territory and I am so grateful for the professionalism and good humor of our team of lawyers. Thank you and we will be back at it Tuesday. Hope you get some rest this weekend.

Sent from my iPhone

From: Jonathan Jarvis <jon_jarvis@nps.gov>
Sent: Saturday, October 12, 2013 8:10 AM
To: Suzanne Waldron
Cc: Androff, Blake; O'Dell Peggy; Foster Maureen; Sheaffer Bruce; Lyle Jody; Kelly Kate
Subject: Re: Stories

I am fairly sure the difference is that full funding would have included the north rim of the canyon which is now closed for the season.

Sent from my iPhone

On Oct 11, 2013, at 10:28 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

First i heard of it, we need bruce to weigh in, he's the guy with the numbers

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

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National Park Service

Sent from my iPad

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Deputy Director of Communications
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--
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U.S. Department of the Interior
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From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Tuesday, October 15, 2013 6:04 PM
To: Androff, Blake
Cc: Foster, Maureen; Nicole Buffa; Sarah Neimeyer; Pam Haze; Katherine Kelly; Peggy O'Dell
Subject: Re: Agreement with TN for Great Smoky Mts

No changes to what I sent up earlier?

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Tue, Oct 15, 2013 at 5:54 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
Mike - please send the press release.

On Tue, Oct 15, 2013 at 5:53 PM, Foster, Maureen <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:  
The Tennessee agreement has been signed by the Director and the Governor. The wire transfer is complete.

Maureen

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA

The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

On Tue, Oct 15, 2013 at 5:31 PM, Foster, Maureen <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:  
The wire transfer is complete. Jon will sign as soon as he gets out of his meeting. The governor has signed.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

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On Tue, Oct 15, 2013 at 3:56 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
I sent the note over. Share away, Blake.

On Oct 15, 2013, at 3:49 PM, "Androff, Blake" <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

Thanks. We have the press release, which I'll share with OMB once Nikki sends over a note to give them a heads up.

We'll then be ready to send ONCE the funding has hit the bank and the agreement has been signed and is in hand.

On Tue, Oct 15, 2013 at 3:45 PM, Foster, Maureen <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:  
The agreement has been sent to the state. The state has the wire transfer form.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114

Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

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so that all may experience our heritage.

On Tue, Oct 15, 2013 at 3:11 PM, Foster, Maureen <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:  
All:

The agreement with Tennessee is in the final stages. I am preparing the agreement to send to the state. The state is preparing to do the wire transfer but has not done it yet.

The park will be open for 5 days from October 16, 2013, to October 20, 2013, at a cost of \$60,000/day with a total cost of \$304,440.

Please let me know ASAP if you have any questions.

Maureen

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

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--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

--  
**Blake Androff**

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

---

**From:** Laura Davis <laura\_davis@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 6:06 PM  
**To:** Foster, Maureen  
**Cc:** Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell  
**Subject:** Re: Governor Haslam (TN)

Thanks again, call went well. Do we have any others happening tonight?

Sent from my iPhone

On Oct 15, 2013, at 4:58 PM, "Foster, Maureen" <[maureen\\_foster@nps.gov](mailto:maureen_foster@nps.gov)> wrote:

And I am awaiting confirmation for the transfer of funds. Once we have that, the agreement will be ready for Jon to sign.

---

Maureen D. Foster  
Chief of Staff  
National Park Service  
1849 C Street, NW, Room 3114  
Washington, DC 20240  
202.208.5970 (direct)  
202.208.3818 (main)

EXPERIENCE YOUR AMERICA  
The National Park Service cares for special places  
saved by the American people,  
so that all may experience our heritage.

On Tue, Oct 15, 2013 at 4:57 PM, Nicole Buffa <[nicole\\_buffa@ios.doi.gov](mailto:nicole_buffa@ios.doi.gov)> wrote:  
Agree.

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his assistant gave me.

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What is the call about?

Team NPS - anything we should be concerned about?

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make this call - please let me know if I should call his staff back.
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- > Thanks.
- >
- >

--

Francis Iacobucci  
Director | Scheduling and Advance  
Department of the Interior  
202.208.5723 (direct)

---

**From:** Young - GovOffice, Douglas <douglas.young@state.co.us>  
**Sent:** Tuesday, October 15, 2013 6:06 PM  
**To:** Edward Boling; Kevin Haugrud; Barry Roth; Margaret O'Dell; Bruce Sheaffer; Maureen Foster; Buffa, Nicole; Robert Eaton  
**Cc:** Stephanie Donner - GovOffice  
**Subject:** Colorado National Monument

Hey all--

Thanks again for helping us reopen Rocky Mountain National Park.

We are now exploring what would be involved in opening other National Park units in Colorado, specifically Colorado National Monument.

Can you let us know what the daily cost would be to reopen this Monument, and what issues may be involved here? In addition, would it matter if the state secured private funding contributions for the state's payment?

Thanks much,

Doug

--

Doug Young  
Senior Policy Director  
Governor John Hickenlooper  
Office of Policy and Research  
136 State Capitol, Denver, CO 80203  
(303) 866-5465; cell: (303) 913-7833  
[Douglas.young@state.co.us](mailto:Douglas.young@state.co.us)

---

**From:** Androff, Blake <blake\_androff@ios.doi.gov>  
**Sent:** Tuesday, October 15, 2013 6:09 PM  
**To:** Litterst, Michael  
**Cc:** Foster, Maureen; Nicole Buffa; Sarah Neimeyer; Pam Haze; Katherine Kelly; Peggy O'Dell  
**Subject:** Re: Agreement with TN for Great Smoky Mts

Nope -- good

On Tue, Oct 15, 2013 at 6:03 PM, Litterst, Michael <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)> wrote:  
No changes to what I sent up earlier?

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

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EXPERIENCE YOUR AMERICA

On Tue, Oct 15, 2013 at 5:54 PM, Androff, Blake <blake_androff@ios.doi.gov> wrote:
Mike - please send the press release.

On Tue, Oct 15, 2013 at 5:53 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The Tennessee agreement has been signed by the Director and the Governor. The wire transfer is complete.

Maureen

Maureen D. Foster
Chief of Staff
National Park Service
1849 C Street, NW, Room 3114
Washington, DC 20240

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On Tue, Oct 15, 2013 at 5:31 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The wire transfer is complete. Jon will sign as soon as he gets out of his meeting. The governor has signed.

Maureen D. Foster
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On Tue, Oct 15, 2013 at 3:56 PM, Nicole Buffa <nicole_buffa@ios.doi.gov> wrote:
I sent the note over. Share away, Blake.

On Oct 15, 2013, at 3:49 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

Thanks. We have the press release, which I'll share with OMB once Nikki sends over a note to give them a heads up.

We'll then be ready to send ONCE the funding has hit the bank and the agreement has been signed and is in hand.

On Tue, Oct 15, 2013 at 3:45 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
The agreement has been sent to the state. The state has the wire transfer form.

Maureen D. Foster
Chief of Staff
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On Tue, Oct 15, 2013 at 3:11 PM, Foster, Maureen <maureen_foster@nps.gov> wrote:
All:

The agreement with Tennessee is in the final stages. I am preparing the agreement to send to the state. The state is preparing to do the wire transfer but has not done it yet.

The park will be open for 5 days from October 16, 2013, to October 20, 2013, at a cost of \$60,000/day with a total cost of \$304,440.

Please let me know ASAP if you have any questions.

Maureen

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Sent: Tuesday, October 15, 2013 6:11 PM
To: Laura Davis
Cc: Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell
Subject: Re: Governor Haslam (TN)

Not tonight. But tomorrow is another day.

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To: Foster, Maureen
Cc: Nicole Buffa; Iacobucci, Francis; Jonathan Jarvis; Erin Walls; Peggy O'Dell
Subject: Re: Governor Haslam (TN)

Yes, it is. Thanks for the update.

Sent from my iPhone

On Oct 15, 2013, at 6:10 PM, "Foster, Maureen" <maureen_foster@nps.gov> wrote:

Not tonight. But tomorrow is another day.

Maureen D. Foster
Chief of Staff
National Park Service
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Director | Scheduling and Advance
Department of the Interior
202.208.5723 (direct)

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Tuesday, October 15, 2013 6:15 PM
To: Margaret O'Dell; Kevin Haugrud
Cc: Jonathan Jarvis; Laura Davis; Edward Boling; Barry Roth
Subject: RE: Payment should come from City

Thanks, Peggy! Does this mean the theater will remain closed tomorrow morning? And perhaps they will reopen only after an agreement has been signed tomorrow morning/afternoon?

From: O'Dell, Margaret [mailto:peggy_o'dell@nps.gov]
Sent: Tuesday, October 15, 2013 6:09 PM
To: Haugrud, Kevin
Cc: Jon Jarvis; Nicole Buffa; Laura Davis; Ted Boling; Barry Roth
Subject: Re: Payment should come from City

I just spoke with Paul from Fords Theatre, and he will accept the concept and will reach out to the Mayor's office right away. He does not know yet that they money will need to go to DC, then to NPS, but he will accept that. He will be ready to wire money first thing in the morning with an opening tomorrow in time for the evening performance.

I touched base with Bob to fill him in and he is grateful for everyone's assistance. Promised to call him back after Jon speaks with Mayor. All for now....

On Tue, Oct 15, 2013 at 5:54 PM, Haugrud, Kevin <jack.haugrud@sol.doi.gov> wrote:
Laura, Nikki, Jon, Peggy - If we enter into a donation agreement with the District, strong preference is for funding to come directly from District (drawing firm line at funding coming from a governmental entity rather than from a private or NGO).

From: Reidenbach, Dennis <dennis_reidenbach@nps.gov>
Sent: Tuesday, October 15, 2013 7:50 AM
To: Jon Jarvis; Peggy O'Dell; Bruce Sheaffer

All

Thought you would like to see the printed version of the lead story on Philadelphia's news radio station yesterday regarding the shutdown and Mayor Nutter's comments. He didn't mention the Independence Visitor Center at all.

Expressed his frustration but didn't focus it on us.

Dennis

--
Dennis Reidenbach
Regional Director
Northeast Region
200 Chestnut Street, Suite 502
Philadelphia, PA 19106
ph. 215-597-7013
fax 215-597-0815

By Mike Dunn

PHILADELPHIA (CBS) – New York officials have arranged to re-open the Statue of Liberty despite the federal shutdown using state dollars.

In Philadelphia, though, Mayor Nutter is resigned to this city's historic sites remaining shuttered.

Governor Corbett has already ruled out the use of state dollars to temporarily re-open national parks in Pennsylvania. And Mayor Nutter now says using city dollars for the Liberty Bell and Independence Hall will not happen:

What the feds have said is national sites will only be able to re-open if state funding is provided, and I think its pretty clear from an announcement I saw a couple of days ago that Governor Corbett and the state are not going to put forward funds , much like Gov. Cuomo did in the New York situation to get the Statue of Liberty open.”

Nutter refused to blame Corbett, but did voice frustration and anger at Washington:

“It is astounding to me that there is some rule or provision that allows the federal government to shut down. We look like idiots around the world that we would allow this to happen. These monuments — the Liberty Bell, Independence Hall, the birthplace of freedom, liberty and democracy — that we would tell Americans or

international travelers coming here to see these incredible, iconic, historic sites that the government is closed! That's so silly.”

The Corbett Administration ruled out using state dollars for historic sites because officials instead want to focus  on ensuring social service payments that could be affected.

From: Buffa, Nicole <nicole_buffa@ios.doi.gov>
Sent: Tuesday, October 15, 2013 9:35 AM
To: Jonathan Jarvis
Cc: Sarah Neimeyer; Laura Davis; Blake Androff; Peggy O'Dell; Rachel Jacobson; Kevin Haugrud; Robert Eaton; Ted Boling; Barry Roth; Kate P Kelly
Subject: Re: Agreements

Removing Sally from this chain:

Team - Can someone please send us an update on where we are in negotiations with various states? Happy to discuss by phone as well. As a fyi only, I have heard from the governor's office in AR (and forwarded to Maureen) and continue to hear from McCaskill's office.

thanks in advance,
Nikki

On Fri, Oct 11, 2013 at 7:46 PM, Buffa, Nicole <nicole_buffa@ios.doi.gov> wrote:
Yes. Good work everyone! Two additions (please let me know if I get this wrong, team):

- MO: MO was unable to get their money transferred to us in time, their issue not ours. NPS reports that MO was not concerned, and I notified folks who also didn't seem concerned.
- Assorted Concessionaires: Jack was able to get sign-off from OMB on our concessionaire rubric and we are applying it to 12 or so concessionaires throughout the country. They should receive reopening notifications soon. Blake is preparing an "if asked" statement.

We do not believe Treasury will be able to accept any additional monies until Tuesday so we are closed for business. Please let us know if you have any questions.

thanks,
Nikki

On Fri, Oct 11, 2013 at 7:41 PM, Jonathan Jarvis <jon_jarvis@nps.gov> wrote:
Sally: signed agreements and money wired. Notices sent to open

South Dakota for 10 days of Mt Rushmore.
Arizona for 7 days of Grand Canyon
New York for 6 days of the Statue
Colorado for 9 days of Rocky
Utah for 10 days of eight parks.

Done till Tuesday. Coms in the loop.

Hard work by everybody!!!! Thank you!!

Sent from my iPhone

--

Nikki Buffa
Deputy Chief of Staff
US Department of the Interior
202-219-3861
nicole_buffa@ios.doi.gov

--

Nikki Buffa
Deputy Chief of Staff
US Department of the Interior
202-219-3861
nicole_buffa@ios.doi.gov

From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Tuesday, October 15, 2013 10:00 AM
To: Maureen Foster; Margaret O'Dell
Cc: Suzanne Waldron; Michael Litterst; Katherine Kelly; Nicole Buffa
Subject: Fwd: quick question

Did we receive any requests from ND to reopen any parks?

----- Forwarded message -----

From: Erika Bolstad (b)(6)
Date: Tue, Oct 15, 2013 at 9:47 AM
Subject: quick question
To: blake_androff@ios.doi.gov

Hey Blake, hope all is well in shutdown mode. Seems like it's pretty close to an end.

I'm in North Dakota again, doing some book research -- and also doing some freelancing for Environment & Energy and a travel piece for the Washington Post about finding your family roots.

I'm in Medora today, in part to do a story about the effects of the shutdown on national parks for E&E, using Theodore Roosevelt National Park as an example.

I'm trying to find out whether anyone reached out to the Interior Department (governor's office or state) and asked to get TR park re-opened? Do you know if anyone with the state of North Dakota talked to the Interior Department about it?

It seems curious that there was a major push to ensure the federal waterfowl production areas were accessible for pheasant season....but there wasn't much concern about the park. (And maybe you can point me to someone on the ground here who can talk more about it.)

Much thanks in advance!
Erika

--
Erika Bolstad
202-365-3765
www.erikabolstad.com
twitter: erikabolstad
#theprairieproject

--
Blake Androff

Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

From: Nicole Buffa <nicole_buffa@ios.doi.gov>
Sent: Tuesday, October 15, 2013 10:04 AM
To: Haley Keenan-Gray
Cc: Maureen Foster; Peggy O'Dell
Subject: Re: Request from Governor Beebe

Thanks, Haley. I'm also adding Peggy to this email. We'll be back with you soon.

On Oct 15, 2013, at 9:30 AM, Haley Keenan-Gray <Haley.Keenan-Gray@governor.arkansas.gov> wrote:

Good morning,

Just following up on the below email. The folks at Hot Springs National Park have heard from their regional director that through the Governor's office, they can get a daily rate from WASO (with two additional overhead charges) and that the money needs to be transferred prior to the opening. It is our assumption that the money can only come from the state? Just looking for a bit more guidance as we try to make a decision about what can feasibly be done. Thanks!

Haley Keenan-Gray

Deputy Director of Policy
Office of Governor Mike Beebe
State Capitol, Suite 124
Little Rock, AR 72201
Office: 501.683.6412
haley.keenan-gray@governor.arkansas.gov

From: Haley Keenan-Gray
Sent: Monday, October 14, 2013 9:15 AM
To: Buffa, Nicole; Maureen Foster
Subject: RE: Request from Governor Beebe

Hello Nikki and Maureen-

Thank you for getting back to us. Attached is the letter. To reiterate, Hot Springs National Park goals are to 1) get the road open to the Mountain Tower so that people can at least drive to it, and 2) get the cold water fountains (from the mineral springs) back on so visitors can fill the jugs—the hot water fountains have stayed on, thankfully. And, if the price is right, they are willing to fund this themselves.

We appreciate any help you can give with this. Please let me know if there are any questions. Thank you.

Haley Keenan-Gray

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State Capitol, Suite 124
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From: Buffa, Nicole [mailto:nicole_buffa@ios.doi.gov]
Sent: Monday, October 14, 2013 9:02 AM
To: Maureen Foster
Cc: Haley Keenan-Gray
Subject: Re: Request from Governor Beebe

Hi Haley - I've cc'd Maureen Foster, COS for NPS, on this email. She can help talk through a few things with you. Can you please send us the letter you sent to Adrian?

Thanks,
Nikki

From: Haley Keenan-Gray [<mailto:Haley.Keenan-Gray@governor.arkansas.gov>]
Sent: Friday, October 11, 2013 3:53 PM
To: Saenz, Adrian
Cc: Bart Handford
Subject: RE: request

Adrian-

I assume we have given up on a call today. And though the Governor would have liked the opportunity, we understand the level of crisis we are working against and how limited time really is.

We do have another issue we are hoping to chat with someone about. Attached is a letter from the Chief Executive Officer at Hot Springs National Park. If the cost is reasonable, and they are even willing to pay themselves, but are hoping to reopen at least the pathway to a tower in that park. On the call with the President, he mentioned a person to reach out to with these specific requests, but I missed the name. Could you direct me to that person or forward this on so that we can discuss?

I appreciate your continued help, Adrian, in this complicated time.

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From: Foster, Maureen <maureen_foster@nps.gov>
Sent: Tuesday, October 15, 2013 10:06 AM
To: Nicole Buffa
Cc: Peggy O'Dell
Subject: Re: Request from Governor Beebe

I have already been back in contact with her by both phone and email. She has the template with the state to review.

Maureen D. Foster
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Nikki Buffa

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