

Subject: From NPS.gov: Cost of Operations

To: grca_information@nps.gov

Email submitted from: (b) (6) at /grca/contacts.htm

Mailing Address:

Karen Conine

(b) (6)

USA

Over \$600,000 per day to keep the Grand Canyon open? As an American tax payer I am interested in seeing where my money is being spent. I am requesting a detailed copy of the annual budget to run this great area. I look forward to a prompt reply and thank you in advance-Karen Conine.

--

Kirby-Lynn Shedlowski
Public Affairs Specialist
Grand Canyon National Park
P.O. Box 129
Grand Canyon, AZ 86023
928-638-7958 office
928-606-9905 cell
928-638-7815 fax

--

Mary Risser
Acting Deputy Regional Director/Chief of Staff
Intermountain Region
12795 West Alameda Parkway
Denver, CO 80228
303.969.2799 (office)
970.629.5439 (iPhone)

--

Sue Waldron
Assistant Director, Communications

National Park Service
(202) 208-3046
Visit us at www.nps.gov

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

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Young, Deirdre R

From: Bruce Sheaffer <bruce_sheaffer@nps.gov>
Sent: Saturday, October 12, 2013 9:48 AM
To: Jonathan Jarvis
Cc: Suzanne Waldron; Androff, Blake; O'Dell Peggy; Foster Maureen; Lyle Jody; Kelly Kate
Subject: Re: Stories

I am unaware of the 112,000. I talked to the superintendent dave uberaba and our calculations were in agreement. It includes cost of operations at the level of last October.

Sent from my iPad

On Oct 12, 2013, at 8:10 AM, Jonathan Jarvis <jon_jarvis@nps.gov> wrote:

I am fairly sure the difference is that full funding would have included the north rim of the canyon which is now closed for the season.

Sent from my iPhone

On Oct 11, 2013, at 10:28 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

First i heard of it, we need bruce to weigh in, he's the guy with the numbers

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 11, 2013, at 10:22 PM, "Androff, Blake" <blake_androff@ios.doi.gov> wrote:

What accounts for the difference in price?

On Fri, Oct 11, 2013 at 10:07 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

In Arizona, Republican Gov. Jan Brewer balked at spending about \$112,000 a day for a full reopening of the Grand Canyon. She said a partial reopening would be much cheaper while allowing tourists to visit and businesses to benefit.

"The daily cost difference is enormous, especially without assurances that Arizona will be reimbursed," said Andrew Wilder, a spokesman for Brewer.

In the end, Arizona agreed to pay the Park Service \$651,000 to keep the Grand Canyon open for seven days. The \$93,000 a day is

less than the \$112,000 the federal government had said was needed to fund park operations each day.

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 11, 2013, at 9:51 PM, "Androff, Blake"
<blake_androff@ios.doi.gov> wrote:

I don't see that - can you paste the text you are referring to?

On Fri, Oct 11, 2013 at 9:50 PM, Suzanne Waldron
<sue_waldron@nps.gov> wrote:
Note this one calls grand canyon a "partial" opening???

<http://www.startribune.com/politics/national/227337681.html?page=2&c=y>

<http://www.usatoday.com/story/news/politics/2013/10/11/utah-national-parks-reopen-government-shutdown/2966785/>

http://www.washingtonpost.com/politics/interior-allows-almost-a-dozen-iconic-national-parks-to-reopen-with-state-funding/2013/10/11/b010aa82-3296-11e3-8627-c5d7de0a046b_story.html

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

--

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior
Office: (202) 208-6416 | Cell: (202) 725-7435

--

Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

Young, Deirdre R

From: Michael Litterst <mike_litterst@nps.gov>
Sent: Monday, October 14, 2013 2:23 PM
To: Blake Androff
Cc: Suzanne Waldron; Kate Kelly
Subject: Re: National Parks

I presume, but would want to confirm with Bruce Sheaffer (costs fluctuate over time as seasonal employees are added/subtracted, winter weather arrives, etc).

Mike

Mike Litterst
Chief Spokesperson (Acting)
National Park Service
1849 C Street NW room 3310
Washington, D.C. 20240
202-513-0354 -office
202-306-4166 - mobile

On Oct 14, 2013, at 2:19 PM, Blake Androff <blake_androff@ios.doi.gov> wrote:

Assume the answer is yes?

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior

Begin forwarded message:

From: Shawn Kline <Shawn.Kline@cbs5az.com>
Date: October 14, 2013 at 2:18:25 PM EDT
To: Blake Androff <blake_androff@ios.doi.gov>
Subject: RE: National Parks

IF the shutdown lasts beyond Saturday (I hope it doesn't), would the price of \$93,000/day be the same operating cost the state would have to front if it chooses to keep the park open for additional time?

SK

From: Blake Androff [mailto:blake_androff@ios.doi.gov]
Sent: Monday, October 14, 2013 11:17 AM
To: Shawn Kline
Subject: Re: National Parks

Correct. You would have to check with her office if they want to find other ones.

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior

On Oct 14, 2013, at 2:01 PM, Shawn Kline <Shawn.Kline@cbs5az.com> wrote:

Blake,

Any word as to other National Parks in Arizona?
The money Gov. Brewer gave to the Dept. of Interior only addresses
Grand Canyon Nat'l Park, correct?

Shawn Kline
Reporter
CBS 5 News
C: (602) 828-3207
skline@cbs5az.com

<image001.jpg> <image002.jpg> <image003.jpg> <image004.jpg>

This electronic message, including any attachments, may contain proprietary, confidential or privileged information for the sole use of the intended recipient(s). You are hereby notified that any unauthorized disclosure, copying, distribution, or use of this message is prohibited. If you have received this message in error, please immediately notify the sender by reply e-mail and delete it.

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Young, Deirdre R

From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Monday, October 14, 2013 2:24 PM
To: Blake Androff
Cc: Michael Litterst; Kate Kelly
Subject: Re: National Parks

Yes

Sent from my iPhone

On Oct 14, 2013, at 2:19 PM, Blake Androff <blake_androff@ios.doi.gov> wrote:

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Young, Deirdre R

From: Blake Androff <blake_androff@ios.doi.gov>
Sent: Monday, October 14, 2013 2:20 PM
To: Suzanne Waldron; Michael Litterst
Cc: Kate Kelly
Subject: Fwd: National Parks

Assume the answer is yes?

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior

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Young, Deirdre R

From: Margaret O'Dell <peggy_o'dell@nps.gov>
Sent: Monday, October 14, 2013 11:07 AM
To: Suzanne Waldron
Subject: Re: Georgia National Parks and Historic Sites

Yep I am monitoring from home as well.

Sent from my iPhone

On Oct 14, 2013, at 11:05 AM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

Yup, but available ...watching email. Mike is too will be in town later in day

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 14, 2013, at 11:01 AM, Margaret O'Dell <peggy_o'dell@nps.gov> wrote:

Weird. You must be exhausted.

Sent from my iPhone

On Oct 14, 2013, at 10:41 AM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

Looping maureen and bruce. Believe we have been saying that we will only respond to requests from states (possibly cities but that may have fallen away) to run costs.

Mike is back in the saddle today so copying him as well

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Assistant Director, Communications
National Park Service

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On Oct 14, 2013, at 10:11 AM, Blake Androff
<blake_androff@ios.doi.gov> wrote:

Fwding

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior

Begin forwarded message:

From: "Elliot, Richard (CMG-Atlanta)"
<richard.elliott@wsbtv.com>
Date: October 14, 2013 at 9:56:22 AM
EDT
To: "DOI_Shutdown@ios.doi.gov"
<DOI_Shutdown@ios.doi.gov>
Subject: Georgia National Parks and
Historic Sites

Good morning.

I'm at reporter at WSB-TV in Atlanta, GA. We're trying to do a story on how much it would cost to run our USPS sites per day. I know Georgia has already decided it doesn't want to pay that price, but we're looking into whether the city of Atlanta might investigate re-opening the MLK National Historic Site since it's in the downtown area.

Do you have any cost estimates about how much it takes per day to run these USPS sites: Kennesaw Mountain National Battlefield Park, Chattahoochee National Forest, Martin Luther King, Jr. National Historic Site and Cumberland Island National Seashore (those are the only ones we can think of).

Thanks for any assistance.

Richard Elliot
WSB-TV
404-862-5182
richard.elliott@wsbtv.com

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404-862-5182
richard.elliott@wsbtv.com

Young, Deirdre R

From: Suzanne Waldron <sue_waldron@nps.gov>
Sent: Monday, October 14, 2013 11:04 AM
To: Kelly, Katherine; Androff Blake; Litterst Mike; Foster Maureen; O'Dell Peggy; Sheaffer Bruce
Subject: Re: Georgia National Parks and Historic Sites

Looping all

Sue Waldron
Assistant Director, Communications
National Park Service

Sent from my iPad

On Oct 14, 2013, at 10:50 AM, "Kelly, Katherine" <kate_kelly@ios.doi.gov> wrote:

That's right; happy to connect on costs with the gov't - not to negotiate through the press

On Monday, October 14, 2013, Suzanne Waldron wrote:
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Richard Elliot

WSB-TV

404-862-5182

richard.elliott@wsbtv.com

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Kate Kelly
Director of Communications
Department of the Interior
(202) 208 2409
kate_kelly@ios.doi.gov

Young, Deirdre R

From: Margaret O'Dell <peggy_o'dell@nps.gov>
Sent: Monday, October 14, 2013 11:02 AM
To: Suzanne Waldron
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Young, Deirdre R

From: Bruce Sheaffer <bruce_sheaffer@nps.gov>
Sent: Monday, October 14, 2013 10:50 AM
To: Suzanne Waldron
Subject: Re: Georgia National Parks and Historic Sites

I can answer this tomorrow. Donations from cities would be fine under same conditions as states 4 day minimum, full cost of the park.

Sent from my iPad

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Young, Deirdre R

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Sent: Monday, October 14, 2013 10:42 AM
To: Blake Androff; Foster Maureen; Sheaffer Bruce; Litterst Mike
Cc: Kate Kelly; O'Dell Peggy
Subject: Re: Georgia National Parks and Historic Sites

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Richard Elliot
WSB-TV
404-862-5182
richard.elliott@wsbtv.com

Young, Deirdre R

From: Reidenbach, Dennis <dennis_reidenbach@nps.gov>
Sent: Wednesday, October 16, 2013 8:25 AM
To: Peggy O'Dell; Bruce Sheaffer; Maureen Foster; Sue Waldron; Barry Roth
Cc: Gay Vietzke; John Piltzecker; Jane Ahern
Subject: Fwd: Two Questions from WASO Regarding STLI Opening

All,

As a follow up to yesterday's 4:00 call here is the information provided by Dave Luchsinger:

Visitation: Note that visitation was up all three days (Sun, Mon, Tues) compared to the same relative days last year, so the state should be pleased that they got the desired results.

Saturday costs: As I mentioned on the call, since the agreement was finalized late Friday, the first order of business was to see if the guard contracts could be mobilized in time for a Saturday opening. Once it became clear that couldn't happen, everyone began working under the assumption that there would be a Sunday a.m. opening. To that end, David did not mobilize any of the STLI staff on Saturday so there weren't any indirect costs on that end. The guard contractor and USPP then treated the Sunday opening like any other day (turning on the equipment, etc) prior to opening the screening facility to the public. There were no additional costs by the contractor or USPP (according to the Supt) on Saturday. The only other indirect costs we had was for the contracting officer to direct the contractor back to work and that was minimal (and something we prepared for as we knew we had to do that when the shutdown ended)

(b) (5)

Would be glad to discuss further as appropriate.

Dennis

----- Forwarded message -----

From: Piltzecker, John <john_piltzecker@nps.gov>
Date: Wed, Oct 16, 2013 at 6:54 AM
Subject: Re: Two Questions from WASO Regarding STLI Opening
To: David Luchsinger <david_luchsinger@nps.gov>
Cc: Dennis Reidenbach <dennis_reidenbach@nps.gov>, Jane Ahern <jane_ahern@nps.gov>

Thanks Dave. Much appreciated.

John

On Tue, Oct 15, 2013 at 9:49 PM, David Luchsinger <david_luchsinger@nps.gov> wrote:
Good evening John. Here are the counts with last year and then this
year. Sunday-9931 in '12 and 10,215 in '13
Monday- 8329 in '12 and 10,347 in '13
Tuesday-8900 in '12 and 9347 in '13

As far as Saturday was concerned, we did not bring in anyone. We
accomplished everything early on Sunday before we opened. We work very
well in crisis management mode. Hope this helps. Have a great night.

Dave

Sent from my iPhone

On Oct 15, 2013, at 4:50 PM, "Piltzecker, John" <john_piltzecker@nps.gov> wrote:

> Dave:

>

> Congratulations on your reopening. We had two questions that came up during today's WASO/DOI call:

>

> Can you provide visitation numbers for Sunday and Monday (and Tuesday if you have them)?

>

> Did the park incur any costs beyond the already exempted employees and USPP on Saturday in preparation
for Sunday's opening?

>

> Dennis needs to relay this info tomorrow. Any help would be appreciated. Thanks.

>

> John

>

> --

> John Piltzecker

> Associate Regional Director

> Planning, Facilities & Conservation Assistance

> National Park Service

> 200 Chestnut Street

> Philadelphia, PA 19106

> (215) 597-6474

>

--

John Piltzecker

Associate Regional Director

Planning, Facilities & Conservation Assistance

National Park Service

200 Chestnut Street

Philadelphia, PA 19106

(215) 597-6474

--

Dennis Reidenbach
Regional Director
Northeast Region
200 Chestnut Street, Suite 502
Philadelphia, PA 19106
ph. 215-597-7013
fax 215-597-0815

Young, Deirdre R

From: Mary Risser <mary_risser@nps.gov>
Sent: Sunday, October 13, 2013 7:11 PM
To: Suzanne Waldron
Cc: Patricia Trap; Michael Caldwell; Kyle Patterson
Subject: Re: Release of visitor stats

Sue,

Thanks so much for tracking that down for us! We appreciate all you are doing!

Mary

Sent from my iPhone

On Oct 13, 2013, at 5:07 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

> Rocky asked if they could give media the visitation numbers for the
> reopening. Answer is yes if anyone else gets same question
>
> Sent from my iPhone

Young, Deirdre R

From: Bruce Sheaffer <bruce_sheaffer@nps.gov>
Sent: Sunday, October 13, 2013 6:30 PM
To: Maureen Foster
Cc: Suzanne Waldron; Peggy O'Dell; Kate Kelly; Blake Androff
Subject: Re: Visitation Stats

I see no reason to not release them. I would drop the .8 and .1.

Sent from my iPhone

On Oct 13, 2013, at 6:27 PM, Maureen Foster <maureen_foster@nps.gov> wrote:

I am okay with it. The states may ask as well. (Utah already has)

Maureen D. Foster
National Park Service
202.208.5970 office
202.306.3845 cell

On Oct 13, 2013, at 5:53 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

Anyone want to weigh in? Park is asking again

Sent from my iPhone

On Oct 13, 2013, at 4:26 PM, Suzanne Waldron <sue_waldron@nps.gov> wrote:

Im ok with reLeasing visitation stats. Anyone object?

Sent from my iPhone

Begin forwarded message:

From: "Risser, Mary" <mary_risser@nps.gov>
Date: October 13, 2013, 4:16:31 PM EDT
To: Suzanne Waldron <sue_waldron@nps.gov>
Cc: Kyle Patterson <kyle_patterson@nps.gov>
Subject: Fwd: Visitation Stats

Please see Kyle's note. Are you OK with her releasing this information?

Mary

----- Forwarded message -----

From: **Patterson, Kyle** <kyle_patterson@nps.gov>
Date: Sun, Oct 13, 2013 at 1:55 PM
Subject: Visitation Stats

To: Rich Fedorchak <rich_fedorchak@nps.gov>, Vaughn Baker <Vaughn_Baker@nps.gov>, Mark Magnuson <Mark_Magnuson@nps.gov>, Rich Browne <Rich_Browne@nps.gov>, Mary Risser <mary_risser@nps.gov>, Ben Bobowski <Ben_Bobowski@nps.gov>

Hi All,

Been getting numerous media requests today concerning yesterday's stats. Saw the spreadsheet so may I be responsive and pass them along from the park?

Please let me know as soon as possible. This is what we would send

Rocky Mountain National Park Visitor Counts for Saturday October 12 At Three Major Entrances Only

East side:

Beaver Meadows Entrance 1,024 vehicles - estimated 2764.8 visitors

Fall River Entrance 513 vehicles - estimated 1385.1 visitors

West side:

Grand Lake Entrance 306 vehicles - estimated 703.8 visitors

Visitor numbers are based on a person per vehicle formula (not an exact science)

Total visitors park wide(only calculated at major entrances) estimated to be 4853.7 for Saturday, October 12.

I do not have the information available at this time as to how that compares to last year. Should be able to make those comparisons on Tuesday afternoon or Wednesday morning.

Without the two major roads in to Estes Park it will be down of course but I just don't know by how much.

Thank you!

- Kyle

Kyle Patterson
Public Information Officer/Management Specialist
Rocky Mountain National Park
(970) 586-1363
www.nps.gov/romo

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saved by the American people so that all may
experience our heritage.

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--

Mary Risser
Acting Deputy Regional Director/Chief of Staff
Intermountain Region
12795 West Alameda Parkway
Denver, CO 80228
303.969.2799 (office)
970.629.5439 (iPhone)

Young, Deirdre R

From: Maureen Foster <maureen_foster@nps.gov>
Sent: Sunday, October 13, 2013 6:27 PM
To: Suzanne Waldron
Cc: Peggy O'Dell; Bruce Sheaffer; Kate Kelly; Blake Androff
Subject: Re: Visitation Stats

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Mary Risser
Acting Deputy Regional Director/Chief of Staff
Intermountain Region
12795 West Alameda Parkway
Denver, CO 80228
303.969.2799 (office)
970.629.5439 (iPhone)

Young, Deirdre R

From: Michael Litterst <mike_litterst@nps.gov>
Sent: Wednesday, October 16, 2013 9:18 PM
To: Shedlowski, Kirby-Lynn
Cc: Maureen Oltrogge
Subject: Re: Question from Media

Kirby:

Based on Bruce Sheaffer's confirmation a few minutes ago, I would respond with:

National Park Service entrance fees are not used to pay for operational costs of the parks. The \$93,0000 is the total of what it costs to operate the park.

Mike

Mike Litterst
Chief Spokesperson (Acting)
National Park Service
1849 C Street NW room 3310
Washington, D.C. 20240
202-513-0354 -office
202-306-4166 - mobile

On Oct 16, 2013, at 6:21 PM, "Shedlowski, Kirby-Lynn" <kirbylynn_shedlowski@nps.gov> wrote:

Hi Mike

I got these questions from Capitol Media Services in Phoenix.

on that \$93,000 figure, is that total operating costs ABOVE the gate receipts? or is the \$93,000 operating costs against which admissions are used to offset?

Since the figure of 93,000 came from Washington- do you have any guidance on how to answer this question?

Thanks,

Kirby

--

Kirby-Lynn Shedlowski
Public Affairs Specialist
Grand Canyon National Park
P.O. Box 129
Grand Canyon, AZ 86023
928-638-7958 office
928-606-9905 cell
928-638-7815 fax

Young, Deirdre R

From: Bruce Sheaffer <bruce_sheaffer@nps.gov>
Sent: Wednesday, October 16, 2013 9:08 PM
To: Litterst, Michael
Cc: Shedlowski, Kirby-Lynn; Maureen Oltrogge; Beverly Stephens
Subject: Re: Question from Media

You are correct

Sent from my iPad

On Oct 16, 2013, at 6:34 PM, "Litterst, Michael" <mike_litterst@nps.gov> wrote:

Entrance fees are not used to pay for operational costs, so the \$93,0000 should be the stand alone figure for what it costs to operate the park.

Copying the comptroller's office for their take to be sure. Bruce/Grace - am I correct?

Mike

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

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On Wed, Oct 16, 2013 at 6:21 PM, Shedlowski, Kirby-Lynn <[kirbylynn\\_shedlowski@nps.gov](mailto:kirbylynn_shedlowski@nps.gov)> wrote:  
Hi Mike

I got these questions from Capitol Media Services in Phoenix.

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Kirby

--

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Public Affairs Specialist  
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P.O. Box 129  
Grand Canyon, AZ 86023  
928-638-7958 office  
928-606-9905 cell  
928-638-7815 fax

## Young, Deirdre R

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Wednesday, October 16, 2013 6:35 PM  
**To:** Shedlowski, Kirby-Lynn  
**Cc:** Maureen Oltrogge; Bruce Sheaffer; Beverly Stephens  
**Subject:** Re: Question from Media

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Mike

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Kirby

--
Kirby-Lynn Shedlowski
Public Affairs Specialist

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P.O. Box 129
Grand Canyon, AZ 86023
928-638-7958 office
928-606-9905 cell
928-638-7815 fax

Young, Deirdre R

From: Shedlowski, Kirby-Lynn <kirbylynn_shedlowski@nps.gov>
Sent: Wednesday, October 16, 2013 6:22 PM
To: Michael Litterst; Maureen Oltrogge
Subject: Question from Media

Hi Mike

I got these questions from Capitol Media Services in Phoenix.

on that \$93,000 figure, is that total operating costs ABOVE the gate receipts? or is the \$93,000 operating costs against which admissions are used to offset?

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Grand Canyon, AZ 86023
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928-606-9905 cell
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Young, Deirdre R

From: Michelle Jamrisko (BLOOMBERG/ NEWSROOM:) <mjamrisko@bloomberg.net>
Sent: Tuesday, October 15, 2013 5:43 PM
To: mike_litterst@nps.gov; blake_androff@ios.doi.gov
Subject: Re: Shutdown questions
Attachments: NPSPowerfulEcoEnginLocCommSuppJobs-2-25-13.pdf; News release - NPS shutdown.pdf

Thanks much Mike, this is definitely very helpful.
Wondering also if we can chat tomorrow about specific instances of disruption at the parks -- I've heard about looting, vandalism, etc. Would you be able to point me to such incidents as a way of illustrating how the shutdown is interrupting security operations?

Cheers,
Michelle

Michelle Jamrisko
Bloomberg News - Economy, Federal Reserve
mjamrisko@bloomberg.net
202.654.7304

----- Original Message -----
From: [mike litterst@nps.gov](mailto:mike_litterst@nps.gov)
To: [blake androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)
Cc: [MICHELLE JAMRISKO \(BLOOMBERG/ NEWSROOM:\)](mailto:MICHELLE_JAMRISKO@BLOOMBERG/NEWSROOM:)
At: Oct 15 2013 17:41:35

Michelle:

I've attached a copy of the press release issued at the start of the shutdown, which provides an overview of the effects and impact of the shutdown of the national parks, including some of the data you've requested. I don't have an answer for your first question, however, the National Park Service generates approximately \$178 million per year in revenue from our fee program, which includes daily entrance fees, passes, campground fees, tour and other fees.

I've also attached a press release from last February that details the economic impact national parks have on the national economy, as well as the local communities around parks. There's a link to the full document, but unfortunately the website is down because of the shutdown. If you're interested, I can provide you economic impact figures for each of the individual Utah parks.

Hope this material is enough to get you started. Let me know if I can provide additional information or answer any questions.

Mike

~~~~~

Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

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On Tue, Oct 15, 2013 at 3:12 PM, Androff, Blake <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:  
Hi Michelle --

Great to hear from you. Yes, I moved over to DOI in June 2012. No more trains, planes and automobiles for me.

I'm looping in Mike Litterst with the National Park Service who can hopefully track down some of this info. Given the limited staff resources during the shutdown, thanks in advance for your patience with the delays in getting information.

Best,

Blake

On Tue, Oct 15, 2013 at 3:07 PM, Michelle Jamrisko (BLOOMBERG/ NEWSROOM:) <[mjamrisko@bloomberg.net](mailto:mjamrisko@bloomberg.net)> wrote:

Hi Blake,

Wanted to reach out to you as I'm researching how the shutdown has affected the NPS, and to what extent the partial re-openings, including in Utah, may be helping alleviate the loss in revenue. Can you provide some stats that can help complete the picture from your recent press releases? Would love to know, for example:

\*how much the NPS makes from tourism each year

\*any estimates you have on the losses since the shutdown started, and

\*what share of the total NPS workforce has been and remains furloughed in the shutdown?

On another note, I seem to remember we were in touch when I covered transportation issues for our Congress team while you were still on the Hill, so it's nice to be in contact in your new capacity! I'm now a reporter for our U.S. Economy team here.

Cheers,

Michelle

-----  
Michelle Jamrisko  
Bloomberg News - Economy, Federal Reserve  
[mjamrisko@bloomberg.net](mailto:mjamrisko@bloomberg.net)  
202.654.7304

--

**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435



**National Park Service**  
**U.S. Department of the Interior**

Office Of Communications

1849 C Street NW  
Washington DC 20240

202 208-6843 phone  
202 219-0910 fax

---

## **National Park Service News Release**

For Immediate Release: February 25, 2013

Contact: Jeffrey Olson

Phone: (NPS) 202-208-6843

Contact: Blake Androff

Phone: (DOI) 202-208-6416

### **National Parks Serve as Powerful Economic Engines for Local Communities, Supporting 252,000 Jobs**

*Visitor Spending Results in \$30.1 Billion Economic Benefit*

WASHINGTON –National Parks continued to be important economic engines for local communities, with visitors generating \$30.1 billion in economic activity and supporting 252,000 jobs nationwide in 2011, according to a peer-reviewed report released today by the National Park Service.

“Places like the Grand Canyon or the Statue of Liberty take our breath away and inspire us with their beauty and history, but our national parks also serve as anchors for our nation’s economy,” said Secretary of the Interior Ken Salazar. “People who visit parks need transportation, places to stay, and meals to eat – all of which support businesses and provide jobs in local communities.”

The statistics for 2011 are based on the spending of nearly 279 million national park visitors; more than one third of that total spending, or \$13 billion, went directly into communities within 60 miles of a park. The numbers are on par with previous years.

“Everyone knows that national parks are great places to visit that offer inspiring educational experiences, unparalleled outdoor recreation, and a whole lot of fun,” said National Park Service Director Jonathan B. Jarvis. “But what this report shows is that America’s national parks are also critical economic engines, not only for our neighbors in gateway communities, but for our entire country. The national parks return more than \$10 for every \$1 the American taxpayer invests in the National Park Service; that makes good stewardship sense and good business sense.”

Salazar and Jarvis warned that mandatory budget cuts under sequestration will result in reduced hours of operation for visitor centers, shorter seasons, and possibly closing campgrounds, hiking trails, and other recreational areas when there is insufficient staff to ensure the protection of visitors, staff and resources. Should Congress fail to act before the March 1 deadline, the public should expect reduced hours and services not only at America’s 398 national parks but also at the 561 national wildlife refuges and over 268 public land units.

The reduced services will have a direct impact on the local communities and businesses that depend on the income generated from visitors to America's public lands.

The National Park Service report is done on an annual basis and is prepared through a cooperative agreement with Michigan State University. The entire report, with information by park and by state on visitor spending, jobs and other impacts, is available online at: <http://www.nature.nps.gov/socialscience/products.cfm#MGM> (click 'Economic Benefits to Local Communities from National Park Visitation and Payroll, 2011'). According to the report, most visitor spending supports jobs in lodging, food, and beverage service (63 percent) followed by recreation and entertainment (17 percent), other retail (11 percent), transportation and fuel (7 percent), and wholesale and manufacturing (2 percent).

This week the National Park Service also released its 2012 visitation numbers showing an increase of 3.8 million over the previous year for a total of 282.8 million visitors to the National Park Service's 398 parks. Visitation broken down by park and state is available online at <https://irma.nps.gov/Stats/>. These numbers will be the basis for next year's economic benefits report.

For more state-by-state information on national parks and how the National Park Service is working with communities go to [www.nps.gov/\[STATENAME\]](http://www.nps.gov/[STATENAME]), for example: <http://www.nps.gov/virginia>.

[www.nps.gov](http://www.nps.gov)

*About the National Park Service. More than 20,000 National Park Service employees care for America's 398 national parks and work with communities across the nation to help preserve local history and create close-to-home recreational opportunities. Learn more at [www.nps.gov](http://www.nps.gov).*

-NPS-

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Updated: February 25, 2013

<http://inside.nps.gov/pressrelease/wasodetail.cfm?id=1440>

[Back to Previous Page](#)



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## National Park Service News Release

For Immediate Release: October 1, 2013  
Contact: Mike Litterst, [mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov), 202-513-0354

### **Government shutdown forces closures of 401 national parks**

WASHINGTON – Because of the shutdown of the federal government caused by the lapse in appropriations, the National Park Service has closed all 401 national parks and suspended operation of dozens of community assistance programs.

All park grounds, visitor centers, hotels, campgrounds, and park roads – except for thru ways – are closed. All programs are canceled and permits issued for special events on park grounds nationwide are rescinded.

Park visitors in all overnight campgrounds and lodges have been given until no later than 6:00 p.m. Eastern Daylight Time on Thursday, October 3 to make other arrangements and leave the park.

National parks will remain closed until the government reopens.

The National Park System hosts more than 282 million people per year, and more than 715,000 people per day in October. Those visitors spend about \$76 million per day in communities near national parks.

Examples of impacts of a shutdown of the National Park Service include:

- 15,000 people a day planning to visit the Statue of Liberty will have their reservations cancelled.
- All mule trips in Grand Canyon National Park, an iconic tradition dating back more than 125 years, will be cancelled.
- More than 7,500 people a day coming to enjoy Old Faithful and the other splendors of Yellowstone National Park will be turned away.
- The cancellation of thousands of interpretive and education programs and special events at parks across the country.

An October shutdown is costing the National Park Service an estimated \$450,000 per day in lost revenue from fees collected at entry stations and fees paid for in-park activities such as cave tours, boat rides and camping.

-More-

The shutdown will affect more than 20,000 National Park Service employees, who are furloughed until an appropriation is passed (3,000 employees continue to work, providing essential services, including security, emergency services and firefighting). Additionally, approximately 25,000 concession employees are employed in national parks during the summer and about half of them are still on the job in early October.

Because it will not be maintained, the National Park Service website will be down for the duration of the shutdown, closing off access to 750,000 web pages about national parks and programs. NPS.gov is used extensively for educational purposes and travel planning by 91 million unique visitors every year.

For updates on the shutdown, please visit [www.doi.gov/shutdown](http://www.doi.gov/shutdown).

*About the National Park Service. National Park Service employees care for America's 401 national parks and work with communities across the nation to help preserve local history and create close-to-home recreational opportunities.*

## Young, Deirdre R

---

**From:** Patterson, Kyle <kyle\_patterson@nps.gov>  
**Sent:** Tuesday, October 15, 2013 4:36 PM  
**To:** Sarles, Jesse T  
**Cc:** Michael Litterst  
**Subject:** Re: question about fees  
**Attachments:** image001.png

Hi Jesse,

Yes, entrance fees are being charged. I am forwarding your request on to Mike Litterst who is the acting Chief Spokesperson for the National Park Service who can elaborate on the agreement between the state of Colorado and the National Park Service.

The funding we've been given by the state supports routine park operations. It's the federal employees who are working at the park. So we would take exception to his comment of "the feds who are doing nothing!" :-)

Think of us as a small town that is still busy in October! We will be staffing down more in November ... The money pays for operating the park. So it's personnel costs for visitor/resource protection rangers (law enforcement, search and rescue, Emergency Medical Services (EMS), dispatch center, maintenance staff (including custodians, snowplow drivers, heavy equipment operators etc., water system operators - we have water plants in the park, resource staff (biologists etc.), naturalists (run visitor centers), small cadre of administrative staff, utilities, and fuel. We also have service contracts such as trash removal etc.

Thank you.

On Tue, Oct 15, 2013 at 1:55 PM, Sarles, Jesse T <[jtsarles@cbs.com](mailto:jtsarles@cbs.com)> wrote:

Hi Kyle,

We got an email from a CBSDenver.com visitor who was wondering the following:

*Are entrance fees being charged for Rocky Mountain Park?*

*If yes, who gets the money, Colorado since we are paying to keep it open or the feds who are doing nothing?*

Thanks,

Jesse



Jesse Sarles

**KCNC-TV DENVER**

Website News & Operations

CBSDenver.com

--

- Kyle

Kyle Patterson  
Public Information Officer/Management Specialist  
Rocky Mountain National Park  
(970) 586-1363  
[www.nps.gov/romo](http://www.nps.gov/romo)

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## Young, Deirdre R

---

**From:** Michelle Jamrisko (BLOOMBERG/ NEWSROOM:) <mjamrisko@bloomberg.net>  
**Sent:** Tuesday, October 15, 2013 3:25 PM  
**To:** blake\_androff@ios.doi.gov  
**Cc:** Mike\_Litterst@nps.gov  
**Subject:** Re: Shutdown questions

Blake, Many thanks! Trading planes for parks seems pretty cool, anyway.

Mike, I look forward to being in touch as soon as you can address those questions. Much appreciated.

Michelle

-----  
Michelle Jamrisko  
Bloomberg News - Economy, Federal Reserve  
[mjamrisko@bloomberg.net](mailto:mjamrisko@bloomberg.net)  
202.654.7304

----- Original Message -----

**From:** [blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)  
**To:** [MICHELLE JAMRISKO \(BLOOMBERG/ NEWSROOM:\)](mailto:MICHELLE_JAMRISKO@BLOOMBERG/NEWSROOM:)  
**Cc:** [Mike Litterst@nps.gov](mailto:Mike_Litterst@nps.gov)  
**At:** Oct 15 2013 15:12:41

Hi Michelle --

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\*any estimates you have on the losses since the shutdown started, and

\*what share of the total NPS workforce has been and remains furloughed in the shutdown?

On another note, I seem to remember we were in touch when I covered transportation issues for our Congress team while you were still on the Hill, so it's nice to be in contact in your new capacity! I'm now a reporter for our U.S. Economy team here.

Cheers,  
Michelle

-----  
**Michelle Jamrisko**  
Bloomberg News - Economy, Federal Reserve  
[mjamrisko@bloomberg.net](mailto:mjamrisko@bloomberg.net)  
202.654.7304

--  
**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

## Young, Deirdre R

---

**From:** Michael Litterst <mike\_litterst@nps.gov>  
**Sent:** Monday, October 14, 2013 2:23 PM  
**To:** Blake Androff  
**Cc:** Suzanne Waldron; Kate Kelly  
**Subject:** Re: National Parks

I presume, but would want to confirm with Bruce Sheaffer (costs fluctuate over time as seasonal employees are added/subtracted, winter weather arrives, etc).

Mike

Mike Litterst  
Chief Spokesperson (Acting)  
National Park Service  
1849 C Street NW room 3310  
Washington, D.C. 20240  
202-513-0354 -office  
202-306-4166 - mobile

On Oct 14, 2013, at 2:19 PM, Blake Androff <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)> wrote:

Assume the answer is yes?

Blake Androff  
Deputy Director of Communications  
U.S. Department of the Interior

Begin forwarded message:

**From:** Shawn Kline <[Shawn.Kline@cbs5az.com](mailto:Shawn.Kline@cbs5az.com)>  
**Date:** October 14, 2013 at 2:18:25 PM EDT  
**To:** Blake Androff <[blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)>  
**Subject:** RE: National Parks

IF the shutdown lasts beyond Saturday (I hope it doesn't), would the price of \$93,000/day be the same operating cost the state would have to front if it chooses to keep the park open for additional time?

SK

---

**From:** Blake Androff [[mailto:blake\\_androff@ios.doi.gov](mailto:blake_androff@ios.doi.gov)]  
**Sent:** Monday, October 14, 2013 11:17 AM  
**To:** Shawn Kline  
**Subject:** Re: National Parks

Correct. You would have to check with her office if they want to find other ones.

Blake Androff  
Deputy Director of Communications  
U.S. Department of the Interior

On Oct 14, 2013, at 2:01 PM, Shawn Kline <[Shawn.Kline@cbs5az.com](mailto:Shawn.Kline@cbs5az.com)> wrote:

Blake,

Any word as to other National Parks in Arizona?  
The money Gov. Brewer gave to the Dept. of Interior only addresses  
Grand Canyon Nat'l Park, correct?

Shawn Kline  
Reporter  
CBS 5 News  
C: (602) 828-3207  
[skline@cbs5az.com](mailto:skline@cbs5az.com)

<image001.jpg> <image002.jpg> <image003.jpg> <image004.jpg>

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## Young, Deirdre R

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**From:** Suzanne Waldron <sue\_waldron@nps.gov>  
**Sent:** Monday, October 14, 2013 2:24 PM  
**To:** Blake Androff  
**Cc:** Michael Litterst; Kate Kelly  
**Subject:** Re: National Parks

Yes

Sent from my iPhone

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**From:** Blake Androff <blake\_androff@ios.doi.gov>  
**Sent:** Monday, October 14, 2013 2:20 PM  
**To:** Suzanne Waldron; Michael Litterst  
**Cc:** Kate Kelly  
**Subject:** Fwd: National Parks

Assume the answer is yes?

Blake Androff  
Deputy Director of Communications  
U.S. Department of the Interior

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## Young, Deirdre R

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Thursday, October 17, 2013 5:17 PM  
**To:** - Capitol Media Services  
**Subject:** Re: query

Howard:

Entrance fees collected at national parks are not used to pay for operations costs. The cost of collecting the fees is subtracted from the total, then 80% of the remaining amount goes back to the site of collection for special projects to enhance visitor services and reduce the backlog of maintenance needs. The remainder is distributed to parks that don't collect entrance fees for the same kinds of projects.

Mike

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Oct 17, 2013 at 3:01 PM, - Capitol Media Services <capmedia@hotmail.com> wrote:
Hi.

I am doing follow up on closure and Grand Canyon.

I understand from the folks on the ground there that the \$93,000 a day covered the operating costs. I also have been told that 80 percent of gate revenues remain in the park. But I am trying to find out where those gate revenues go if not to offset operating costs.

Any help you can provide would be appreciated.

Thanks.

Howard Fischer
Capitol Media Services
capmedia@hotmail.com
602-390-1850

Young, Deirdre R

From: - Capitol Media Services <capmedia@hotmail.com>
Sent: Thursday, October 17, 2013 3:01 PM
To: mike_litterst@nps.gov
Subject: query

Hi.

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I understand from the folks on the ground there that the \$93,000 a day covered the operating costs. I also have been told that 80 percent of gate revenues remain in the park. But I am trying to find out where those gate revenues go if not to offset operating costs.

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capmedia@hotmail.com
602-390-1850

Young, Deirdre R

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Thursday, October 10, 2013 6:22 PM
To: Howard Berkes
Subject: Re: Park fees

Entrance fees don't contribute at all to the budget of parks. The cost of collecting the fees is subtracted from the total, then the net amount goes into a special account for the special projects mentioned below.

I don't know the total amount of fee revenue generated each year; let me see what i can find.

Mike

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EXPERIENCE YOUR AMERICA

On Thu, Oct 10, 2013 at 6:08 PM, Howard Berkes <[HBerkes@npr.org](mailto:HBerkes@npr.org)> wrote:

I need general numbers. Nothing applying to the issue of reopening.

How much of the parks budgets do entrance fees cover? Can you point me to some numbers?

**Howard Berkes | Rural Affairs Correspondent | National Public Radio**

[hberkes@npr.org](mailto:hberkes@npr.org)

**202-513-3410 (from DC or anywhere)**

**801-486-3874 (from Utah or anywhere)**

**801-598-9372 (cell)**

---

**From:** Litterst, Michael [mailto:[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)]  
**Sent:** Thursday, October 10, 2013 4:07 PM  
**To:** Howard Berkes  
**Subject:** Re: Park fees

Howard:

Fees collected at national parks are not used to pay for operational costs. The majority of fees go back to the site of collection for special projects to enhance visitor services and reduce the backlog of maintenance needs. We are still determining whether or not fees will be charged at parks that reopen.

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EXPERIENCE YOUR AMERICA

On Thu, Oct 10, 2013 at 5:48 PM, Howard Berkes <HBerkes@npr.org> wrote:

Can you tell me whether fees collected at parks are enough to actually fully operate any parks?

Howard Berkes | Rural Affairs Correspondent | National Public Radio

hberkes@npr.org

202-513-3410 (from DC or anywhere)

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801-598-9372 (cell)

Young, Deirdre R

From: Howard Berkes <HBerkes@npr.org>
Sent: Thursday, October 10, 2013 6:09 PM
To: 'Litterst, Michael'
Subject: RE: Park fees

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Howard Berkes | Rural Affairs Correspondent | National Public Radio

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Sent: Thursday, October 10, 2013 4:07 PM
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Young, Deirdre R

From: Howard Berkes <HBerkes@npr.org>
Sent: Thursday, October 10, 2013 6:41 PM
To: Litterst, Michael
Subject: Re: Park fees

Terrific. Thanks

Howard Berkes
Correspondent
National Public Radio

hberkes@npr.org

202-513-3410 (O)
801-598-9372 (mobile)

Sent from my iPhone

On Oct 10, 2013, at 4:39 PM, "Litterst, Michael" <mike_litterst@nps.gov> wrote:

Yes, that is correct. And I've got someone sending me the gross figure for 2012. Hope to have that in a couple of minutes.

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**Sent:** Thursday, October 10, 2013 4:26 PM

**To:** Howard Berkes

**Subject:** Re: Park fees

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EXPERIENCE YOUR AMERICA

On Thu, Oct 10, 2013 at 6:24 PM, Howard Berkes <HBerkes@npr.org> wrote:

Is there also a list of parks that do and don't collect entrance fees?

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Young, Deirdre R

From: Howard Berkes <HBerkes@npr.org>
Sent: Thursday, October 10, 2013 6:28 PM
To: 'Litterst, Michael'
Subject: RE: Park fees

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Is there also a list of parks that do and don't collect entrance fees?

Thanks...

Howard Berkes | Rural Affairs Correspondent | National Public Radio

[hberkes@npr.org](mailto:hberkes@npr.org)

202-513-3410 (from DC or anywhere)

801-486-3874 (from Utah or anywhere)

801-598-9372 (cell)

---

**From:** Litterst, Michael [mailto:[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)]

**Sent:** Thursday, October 10, 2013 4:22 PM

**To:** Howard Berkes

**Subject:** Re: Park fees

Entrance fees don't contribute at all to the budget of parks. The cost of collecting the fees is subtracted from the total, then the net amount goes into a special account for the special projects mentioned below.

I don't know the total amount of fee revenue generated each year; let me see what i can find.

Mike

~~~~~  
Mike Litterst

Chief Spokesperson (acting)

National Park Service

1849 C Street NW

Washington, DC 20240

Ph: (202) 513-0354

Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

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I need general numbers. Nothing applying to the issue of reopening.

How much of the parks budgets do entrance fees cover? Can you point me to some numbers?

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From: Litterst, Michael [mailto:mike_litterst@nps.gov]
Sent: Thursday, October 10, 2013 4:07 PM
To: Howard Berkes
Subject: Re: Park fees

Howard:

Fees collected at national parks are not used to pay for operational costs. The majority of fees go back to the site of collection for special projects to enhance visitor services and reduce the backlog of maintenance needs. We are still determining whether or not fees will be charged at parks that reopen.

Mike

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## EXPERIENCE YOUR AMERICA

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Can you tell me whether fees collected at parks are enough to actually fully operate any parks?

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## Young, Deirdre R

---

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**Sent:** Thursday, October 10, 2013 5:49 PM  
**To:** 'Litterst, Michael'  
**Subject:** Park fees

**Importance:** High

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## Young, Deirdre R

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**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Thursday, October 10, 2013 6:26 PM  
**To:** Howard Berkes  
**Subject:** Re: Park fees

There's one on the website (shut down) and our fee program managers have a list; they're all furloughed. With the parks closed, there are no fees coming in. I'll ask around among the 6 or so of us that are here, but doubt I'll come up with anything.

Mike

~~~~~  
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Young, Deirdre R

From: Androff, Blake <blake_androff@ios.doi.gov>
Sent: Tuesday, October 15, 2013 11:19 AM
To: Litterst, Michael
Cc: Kate Kelly; Sue Waldron
Subject: Re: media inquiry about closure of Independence Hall

(b) (5)
(b) (5)

Go ahead and get back to the reporter.

On Tue, Oct 15, 2013 at 11:17 AM, Litterst, Michael <mike_litterst@nps.gov> wrote:
The \$6,500 is less by about \$2,500 than normal operations. With no visitors, there is no screening required.

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Draft responses for Independence security questions. Reporter's deadline is 11, so need a quick turnaround.

Mike

Mike Litterst  
Chief Spokesperson (Acting)  
National Park Service  
1849 C Street NW room 3310  
Washington, D.C. 20240  
202-513-0354 -office  
202-306-4166 - mobile

Begin forwarded message:

**From:** "Ahern, Jane" <[jane\\_ahern@nps.gov](mailto:jane_ahern@nps.gov)>  
**Date:** October 15, 2013 10:40:46 AM EDT  
**To:** Dennis Reidenbach <[Dennis\\_Reidenbach@nps.gov](mailto:Dennis_Reidenbach@nps.gov)>, Gay Vietzke <[gay\\_vietzke@nps.gov](mailto:gay_vietzke@nps.gov)>, Michael Litterst <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>  
**Cc:** John Piltzecker <[john\\_piltzecker@nps.gov](mailto:john_piltzecker@nps.gov)>  
**Subject:** Fwd: media inquiry about closure of Independence Hall

Dennis/Gay: RESPONSE DUE to CNS reporter by 11 AM. These look solid to me - any problems from your end Dennis/Gay? I've cc'd Mike Litterst in the interest of time. In particular please note the last response to question #6.

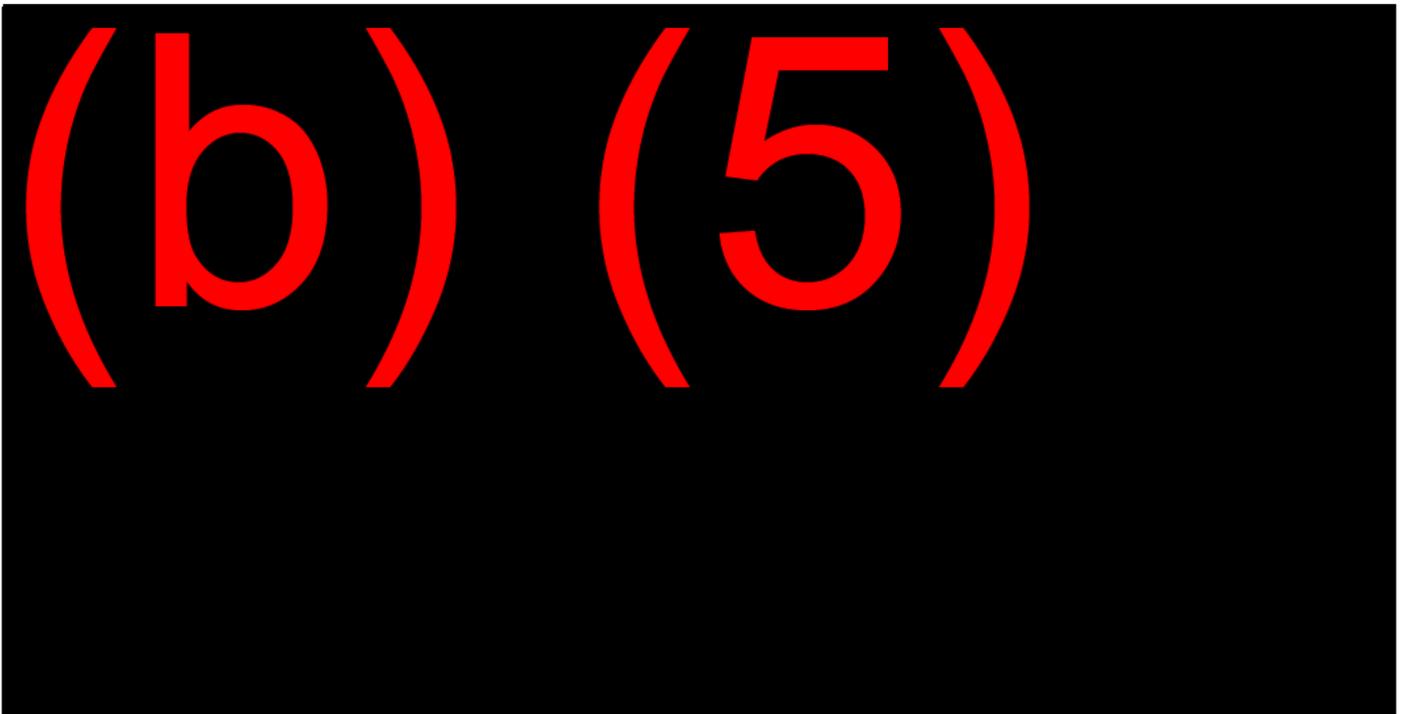
Thanks,

Jane

----- Forwarded message -----

**From:** Suddath, Patrick <[patrick\\_suddath@nps.gov](mailto:patrick_suddath@nps.gov)>  
**Date:** Tue, Oct 15, 2013 at 10:30 AM  
**Subject:** Re: media inquiry about closure of Independence Hall  
**To:** "Ahern, Jane" <[jane\\_ahern@nps.gov](mailto:jane_ahern@nps.gov)>  
**Cc:** Trouper Snow <[trouper\\_snow@nps.gov](mailto:trouper_snow@nps.gov)>, Dennis Reidenbach <[Dennis\\_Reidenbach@nps.gov](mailto:Dennis_Reidenbach@nps.gov)>, Gay Vietzke <[gay\\_vietzke@nps.gov](mailto:gay_vietzke@nps.gov)>, John Piltzecker <[john\\_piltzecker@nps.gov](mailto:john_piltzecker@nps.gov)>

I received a call from this reporter today as well. She appears to be from CNS. This is the same website that inquired last week. It appears to have the same audience as the Blaze inquiry. My suggested answers below.



Patrick Suddath  
Chief Ranger  
Independence National Historical Park  
(215) 597-5482  
(215) 900-2088(c)

On Tue, Oct 15, 2013 at 8:36 AM, Ahern, Jane <[jane\\_ahern@nps.gov](mailto:jane_ahern@nps.gov)> wrote:  
Hi Patrick/Trouper:

I've copied you both on this email as I'm not sure who is the lead today for INDE (I know you both switch/alternate). I also just left a voicemail for Patrick regarding this inquiry.

We've got some questions (below) regarding INDE that CBS news is interested in getting our response to this morning (on deadline). They are similar to the Blaze questions last week. If you could draft the responses, I will send to WASO Communications/then DOI Comm. I've copied Dennis/Gay so they can look at the draft response when you've completed.

Thanks again for the assistance,

Jane

He, Oct 15, 2013 at 8:12 AM  
Subject: Fwd: media inquiry about closure of Independence Hall  
To: Jane Ahern <[jane\\_ahern@nps.gov](mailto:jane_ahern@nps.gov)>, Suzanne Waldron <[Sue\\_Waldron@nps.gov](mailto:Sue_Waldron@nps.gov)>, Michael Litterst <[Mike\\_Litterst@nps.gov](mailto:Mike_Litterst@nps.gov)>  
Cc: Kate Kelly <[Kate\\_Kelly@ios.doi.gov](mailto:Kate_Kelly@ios.doi.gov)>

I would like to see the answers to these questions before they go back. We have had a couple of similar requests so I am assuming that someone is pitching that shutdown presence looks different normal operations.

Blake Androff  
Deputy Director of Communications  
U.S. Department of the Interior

Begin forwarded message:

**From:** Penny Starr <[pstarr@cnsnews.com](mailto:pstarr@cnsnews.com)>  
**Date:** October 15, 2013 at 7:33:25 AM EDT  
**To:** <[doi\\_shutdown@ios.doi.gov](mailto:doi_shutdown@ios.doi.gov)>  
**Subject: media inquiry about closure of Independence Hall**

Hello,

I am reporting on the shutdown of Independence Hall. In addition to this email, I am contacting the National Park Police office in Philadelphia to get answers to these questions. I will be filing a story today and will include whether or not I received a response to my inquiry.

1. During regular operating hours at Independence Hall are armed security guard stationed on the sidewalk area in the front and back of the hall?
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7. If the National Park Police security personnel are furloughed because of a lack of funds from Congress, who is paying for the hired security guards and what is the cost?

Thank you in advance for your response.

--

Penny Starr  
Senior Staff Writer  
CNS News  
Office: (571) 267-3490  
Cell: (843) 263-9639

--

Jane Ahern  
Chief of Communications and Legislative Affairs  
National Park Service - Northeast Region  
Phone: 215-597-0865  
Cell: 215-817-5870  
Visit us on the web:  
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How are we doing? Feedback and suggestions can be sent to:  
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200 Chestnut Street, Suite 502

Philadelphia, PA 19106

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**Blake Androff**  
Deputy Director of Communications  
U.S. Department of the Interior  
Office: (202) 208-6416 | Cell: (202) 725-7435

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## Young, Deirdre R

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Tuesday, October 15, 2013 11:18 AM  
**To:** Androff, Blake  
**Cc:** Kate Kelly; Sue Waldron  
**Subject:** Re: media inquiry about closure of Independence Hall

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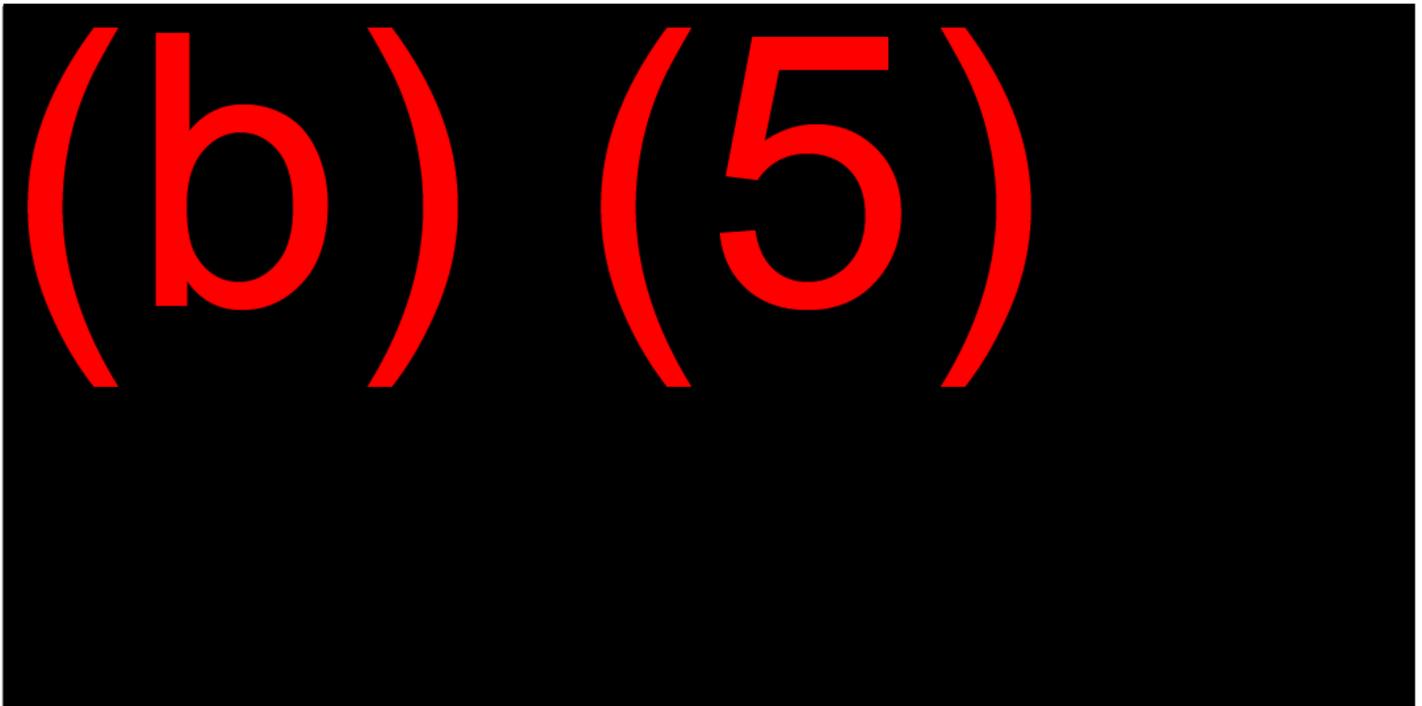
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Cc: John Piltzecker <john_piltzecker@nps.gov>
Subject: Fwd: media inquiry about closure of Independence Hall

Dennis/Gay: RESPONSE DUE to CNS reporter by 11 AM. These look solid to me - any problems from your end Dennis/Gay? I've cc'd Mike Litterst in the interest of time. In particular please note the last response to question #6.

Thanks,

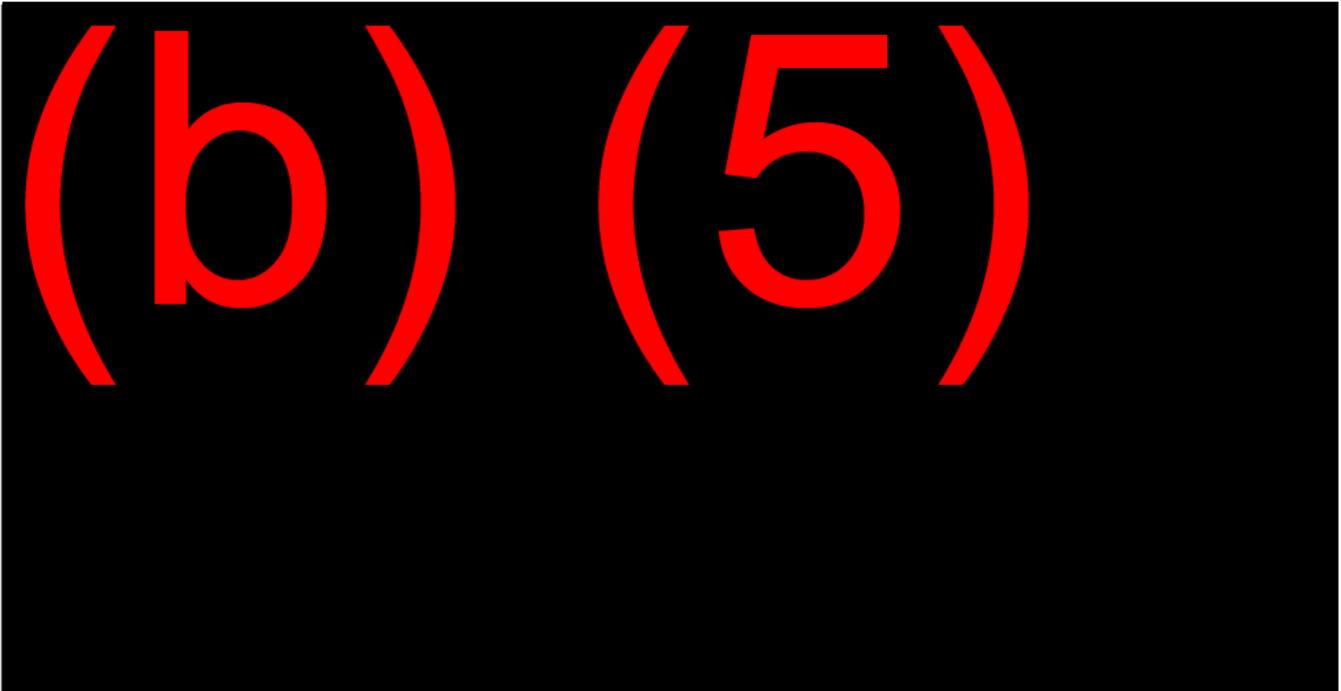
Jane

----- Forwarded message -----

From: Suddath, Patrick <patrick_suddath@nps.gov>
Date: Tue, Oct 15, 2013 at 10:30 AM
Subject: Re: media inquiry about closure of Independence Hall
To: "Ahern, Jane" <jane_ahern@nps.gov>
Cc: Trouper Snow <trouper_snow@nps.gov>, Dennis Reidenbach <Dennis_Reidenbach@nps.gov>, Gay Vietzke <gay_vietzke@nps.gov>, John Piltzecker

[<john_piltzecker@nps.gov>](mailto:john_piltzecker@nps.gov)

I received a call from this reporter today as well. She appears to be from CNS. This is the same website that inquired last week. It appears to have the same audience as the Blaze inquiry. My suggested answers below.



Patrick Suddath
Chief Ranger
Independence National Historical Park
(215) 597-5482
(215) 900-2088(c)

On Tue, Oct 15, 2013 at 8:36 AM, Ahern, Jane [<jane_ahern@nps.gov>](mailto:jane_ahern@nps.gov) wrote:
Hi Patrick/Trouper:

I've copied you both on this email as I'm not sure who is the lead today for INDE (I know you both switch/alternate). I also just left a voicemail for Patrick regarding this inquiry.

We've got some questions (below) regarding INDE that CBS news is interested in getting our response to this morning (on deadline). They are similar to the Blaze questions last week. If you could draft the responses, I will send to WASO Communications/then DOI Comm. I've copied Dennis/Gay so they can look at the draft response when you've completed.

Thanks again for the assistance,

Jane

He, Oct 15, 2013 at 8:12 AM

Subject: Fwd: media inquiry about closure of Independence Hall

To: Jane Ahern <jane_ahern@nps.gov>, Suzanne Waldron <Sue_Waldron@nps.gov>, Michael Litterst <Mike_Litterst@nps.gov>

Cc: Kate Kelly <Kate_Kelly@ios.doi.gov>

I would like to see the answers to these questions before they go back. We have had a couple of similar requests so I am assuming that someone is pitching that shutdown presence looks different normal operations.

Blake Androff
Deputy Director of Communications
U.S. Department of the Interior

Begin forwarded message:

From: Penny Starr <pstarr@cnsnews.com>
Date: October 15, 2013 at 7:33:25 AM EDT
To: <doi_shutdown@ios.doi.gov>
Subject: media inquiry about closure of Independence Hall

Hello,

I am reporting on the shutdown of Independence Hall. In addition to this email, I am contacting the National Park Police office in Philadelphia to get answers to these questions. I will be filing a story today and will include whether or not I received a response to my inquiry.

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Thank you in advance for your response.

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Penny Starr
Senior Staff Writer
CNS News
Office: (571) 267-3490
Cell: (843) 263-9639

--

Jane Ahern
Chief of Communications and Legislative Affairs
National Park Service - Northeast Region
Phone: 215-597-0865
Cell: 215-817-5870
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<http://www.nps.gov/nero>

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200 Chestnut Street, Suite 502
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--

Blake Androff

Deputy Director of Communications

U.S. Department of the Interior

Office: (202) 208-6416 | Cell: (202) 725-7435

Young, Deirdre R

From: Michael Litterst <mike_litterst@nps.gov>
Sent: Tuesday, October 15, 2013 10:54 AM
To: Blake Androff; Kate Kelly; Sue Waldron
Subject: Fwd: media inquiry about closure of Independence Hall

Blake:

Draft responses for Independence security questions. Reporter's deadline is 11, so need a quick turnaround.

Mike

Mike Litterst
Chief Spokesperson (Acting)
National Park Service
1849 C Street NW room 3310
Washington, D.C. 20240
202-513-0354 -office
202-306-4166 - mobile

Begin forwarded message:

From: "Ahern, Jane" <jane_ahern@nps.gov>
Date: October 15, 2013 10:40:46 AM EDT
To: Dennis Reidenbach <Dennis_Reidenbach@nps.gov>, Gay Vietzke <gay_vietzke@nps.gov>, Michael Litterst <mike_litterst@nps.gov>
Cc: John Piltzecker <john_piltzecker@nps.gov>
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(b) (5)

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Thank you in advance for your response.

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Penny Starr
Senior Staff Writer
CNS News

Office: (571) 267-3490

Cell: (843) 263-9639

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Young, Deirdre R

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Thursday, October 03, 2013 5:53 PM
To: Kate Kelly; Blake Androff
Cc: Sue Waldron
Subject: Fwd: Park Police numbers before and after shutdown

Second ask from ABC News. Sill just confirming receipt of the letters and responding that we will reply directly to Issa and Hastings with the information requested?

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

----- Forwarded message -----

**From:** Larotonda, Matthew <[Matthew.Larotonda@abc.com](mailto:Matthew.Larotonda@abc.com)>  
**Date:** Thu, Oct 3, 2013 at 5:48 PM  
**Subject:** RE: Park Police numbers before and after shutdown  
**To:** "[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)" <[mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)>

Hi Mike,

I got the answers I needed from the police union. But I have a follow up question: Some republicans are questioning why the less popular monuments, like the Japanese American memorial, remain unbarricaded. Do you have a response to the line below?

See this line: Issa is the second committee chairman to formally inquire with park officials. On Wednesday, Rep. Doc Hastings, R-Wash., of the House Natural Resources Committee questioned why some less popular locales remained open and requested the service "take steps as necessary to keep and not destroy documents related to the decision this week to restrict public access."

Full story: <http://abcnews.go.com/blogs/politics/2013/10/shutdown-drama-puts-national-park-service-in-crossfire/>

-----Original Message-----

From: Larotonda, Matthew

Sent: Wednesday, October 02, 2013 8:02 PM

To: [mike\\_litterst@nps.gov](mailto:mike_litterst@nps.gov)

Subject: ABC: Park Police numbers before and after shutdown

Good evening, Chief Litterst

We spoke earlier about the WW2 memorial. Thanks for that. I apologize this email is making it's way to you so late... I initially sent it to Carol Johnson but keep getting bounce backs for her email.

The House Natural Resources Committee's Republican majority is now circulating a claim that there were just as many Park Police on duty on the National Mall today as there were before the shutdown began. Is this true? And if so, why? Would the closure of the monuments dictate fewer on duty?

Or are they comparing apples to oranges here? What is amiss in this story?

Further they claim the number was actually boosted yesterday. Was this because extra manpower was needed to erect barricades?

Their full statement is below and they're citing the police union as the source of the claim. I'd appreciate your guidance on this so we can sort through it all. You can reach me best on this email, or if you prefer phone it's again 732 241 0487.

Best,  
Matt

“There is no reason for the Obama Administration to be closing down these open air parks and monuments except to make the shutdown as painful as possible. There were the same number of park police along the National Mall when it was open last week as there are now when it is closed. In fact, on Tuesday, when barricades were first erected and areas closed down, there were even more police than on a typical day when it is open. It is further proof that these closures have nothing to do with the shutdown are simply about the Obama Administration playing politics. The Park Police are professionals whose job is to protect the public and these memorials. The barricades to open-air sites in DC should come down now. ” - House Natural Resources Committee Chairman Doc Hastings

Matthew Larotonda || ABC News Washington bureau || Newsdesk: 202 222 7700 || Cell: 732 241 0487 || Office: 202 222 7584 || @matllarotonda

## Young, Deirdre R

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Wednesday, October 02, 2013 8:16 PM  
**To:** Jonathan Jarvis; Margaret O'Dell; Maureen Foster; Sue Waldron; Kate Kelly; Blake Androff; Tim Fullerton; Rob Maclean; Paul Brooks; Pamela Smith  
**Subject:** Fwd: ABC: Park Police numbers before and after shutdown

First first of the day for Thursday morning. Maybe Rob (or someone else in USPP) can help us with the numbers of officers that were on duty Tuesday as compared to a regular day (which is central to the claim by Doc Hastings that prompted this inquiry) and then we can figure out a response.

Mike

~~~~~  
Mike Litterst
Chief Spokesperson (acting)

National Park Service
1849 C Street NW
Washington, DC 20240
Ph: (202) 513-0354
Cell: (202) 306-4166

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EXPERIENCE YOUR AMERICA

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To: "mike_litterst@nps.gov" <mike_litterst@nps.gov>

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Matthew Larotonda || ABC News Washington bureau || Newsdesk: 202 222 7700 || Cell: 732 241 0487 || Office: 202 222 7584 || @matllarotonda

Young, Deirdre R

From: Ahern, Jane <jane_ahern@nps.gov>
Sent: Tuesday, October 15, 2013 8:27 AM
To: Blake Androff
Cc: Suzanne Waldron; Michael Litterst; Kate Kelly
Subject: Re: media inquiry about closure of Independence Hall

Thanks Blake: Will send draft answers back to Sue/Mike L - then after they review they will go directly to you/Kate. Mike L. can give you background on source that I shared with him via phone, if you need it.

On Tue, Oct 15, 2013 at 8:12 AM, Blake Androff <blake_androff@ios.doi.gov> wrote:
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Deputy Director of Communications
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From: Blake Androff <blake_androff@ios.doi.gov>
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To: Jane Ahern; Suzanne Waldron; Michael Litterst
Cc: Kate Kelly
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Senior Staff Writer
CNS News

Office: (571) 267-3490
Cell: (843) 263-9639

Young, Deirdre R

From: Baker, Vaughn <vaughn_baker@nps.gov>
Sent: Thursday, October 10, 2013 7:47 PM
To: Colin Campbell
Cc: William Thompson; Mark Magnuson
Subject: Costs for reopening TRR

Bill Thompson is working on the costs and should have them to you within the hour. Will only include road crew costs, not ranger patrol costs. If those are needed, Mark will need to work those up.

Vaughn

Young, Deirdre R

From: Campbell, Colin <colin_campbell@nps.gov>
Sent: Thursday, October 10, 2013 7:48 PM
To: Baker, Vaughn
Subject: Re: Costs for reopening TRR

Basic facility costs will be fine.

On Thu, Oct 10, 2013 at 5:47 PM, Baker, Vaughn <vaughn_baker@nps.gov> wrote:
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Vaughn

--

Colin Campbell
Deputy Regional Director, Operations
P.O. Box 25287
12795 W. Alameda Pkwy
Denver, CO 80225-0287
303-969-2800
303-969-2785 Fax

Young, Deirdre R

From: Thompson, Bill <william_thompson@nps.gov>
Sent: Thursday, October 10, 2013 9:04 PM
To: Baker, Vaughn
Cc: Colin Campbell; Mark Magnuson
Subject: Re: Costs for reopening TRR

Here are the costs to reopen Trail Ridge Road and keep it open for 9 days - anticipating that we would need to plow daily due to the snow already on the ground and drifting. It is important to realize that the reopening operation alone could take three or **more** days depending on what we receive out of the current storm and with the wind forecast at 75 mph tonight. I also noted that snow and wind is in the forecast on Trail Ridge for 3 of the next 4 days.

Labor Costs - \$23,500

Covers 4 operators a day and two mechanics (Plows would be operating during day light hours - and does not include any overtime).

Fuel Costs - \$5,300

Covers 4 days of opening operations and plow operations for the 5 additional days. The fuel cost would go up if we needed to operate the rotaries for more than 4 days.

Total Cost to open and keep open for 9 days - \$28,800

Please note that these cost only reflect the road opening and plowing and do not include any cost associated with patrol rangers.

Let me know if you need any additional info.

Bill

Bill Thompson
Chief of Facility Management
Rocky Mountain National Park
Office: 970-586-1298
Cell: 970-215-0323

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Young, Deirdre R

From: Colin Campbell <colin_campbell@nps.gov>
Sent: Friday, October 11, 2013 6:47 AM
To: Thompson, Bill
Subject: Re: Costs for reopening TRR

Thanks Bill, this helps

Sent from my iPhone

On Oct 10, 2013, at 7:04 PM, "Thompson, Bill" <william_thompson@nps.gov> wrote:

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