United States Department of the Interior
Office of the Secretary

Interior Business Center

October 23, 2014

AUTHORIZATION TO PROCEED

Task Order D14PD01129 – Option 1 for Release 2.b
Operations Management Tool (OMT) Release 2.0 /3.0

Mr. Gooding,

The Office of Natural Resource Revenue (ONRR) and the Interior Business Center (IBC) are in receipt of Accenture's OMT Release 2.0/3.0 proposal dated August 6, 2014. This proposal includes Accenture's solution to complete OMT Release 2.1 (listed in the proposal as OMT Release 2.b) of OMT Release 2.0/3.0 task order D14PD01129. On the task order Release 2.1 is listed as Option 1, Release 2.1. Based on the price, technical narrative, requirements and assumptions stated in the quotation, Accenture is provided this authorization to proceed (ATP) within the activities associated with the OMT Release 2.1 on Monday, November 3, 2014. This ATP is granted in the advance of the forthcoming contract modification #1.

ONRR has made Funding available for Option 1, OMT Release 2.1, and this authorization to proceed is provided as a temporary measure to avoid a disruption in service, a potential loss of critical resources, and allow time to re-quote on a revised OMT Release 2.1 scope of work which will break out the Oracle BPM software release 12.1.3 implementation into a separate option CLIN, allowing time for negotiation and administration of the formal contract action. The maximum allowed ceiling amount for the proposed OMT Release 2.1 mod is $3,598,237.36 which based on Accenture's proposal for Release 2.1 dated August 6, 2014. The ceiling amount for cost reimbursable travel will remain $219,660.00, therefore the total maximum ceiling price of OMT Release 2.1 (OMT R2.b) is $3,817,897.36.

Invoicing for work performed under this extension can only occur after the formal modification number 1 exercising Option 1 to D14PD01129 has been officially awarded and executed by both parties. The effective date of the forthcoming modification will be November 3, 2014.

Please proceed on Option 1 for OMT Release 2.1 as addressed in your proposal less the implementation of the Oracle software upgrade 12.1.3 requirement. Accenture may start your work effective Monday, November 3, 2014. The period of performance for the OMT Release 2.1, Option 1, is November 3, 2014 through July 15, 2015. This ATP shall remain valid for a period of forty-five (45) days.

All terms and conditions of base IDIQ agreement D12PC70004 and the OMT Release 2.0 /3.0 task order D12PD01129 apply.

Should you have any other concerns that you'd like to address with us, please call at 303-231-3934 (ONRR office) or 303-969-5574 (IBC office).

Thank you,

Joseph A. Shively
Contracting Officer
Department of the Interior
Interior Business Center, Acquisitions Directorate

United States Department of the Interior
Office of the Secretary

Interior Business Center

December 17, 2014

AUTHORIZATION TO PROCEED

Task Order D14PD01129 – Option 1 for Release 2.B
Operations Management Tool (OMT) Release 2.0 /3.0

Mr. Gooding,

The Authorization to Proceed (ATP) issued on October 23, 2014 allowing work to being on Task Order D14PD01129, Title: Operations Management Tool, Option 1 for Release 2.B, **is extended to January 19, 2015.**

Due to the D14PD01129 Release 2B re-plan proposal submitted to the Government on November 24, 2014, additional time was necessary to complete proposal review and to complete all DOI required contract modification administration requirements. Therefore, the ATP issued on 10/23/2014, effective 45 days from November 3, 2014 through December 18, 2014 will be extended an additional thirty-two (32) calendar days to Monday, January 19, 2015.

Based on the pricing offered in Accenture's Release 2B-Re-plan proposal submitted 11/24/14, the maximum allowed ceiling amount for the proposed OMT Release 2B (2.1) mod is increased to $3,648,675.44. The ceiling amount for cost reimbursable travel is reduced to $211,193.00, therefore the total maximum ceiling price of OMT Release 2.1 (OMT R2.B) is $3,859,868.44. This is inclusive of the proposed Optional Task for Data Conversion, cited in the Technical Narrative under Paragraph 4.10 of the Release 2B-replan proposal.

As previously stated, invoicing for work performed under this extension can only occur after the formal modification number 1 exercising Option 1 to D14PD01129 has been officially awarded and executed by both parties. The effective date of the forthcoming modification will be November 3, 2014.

The period of performance for the OMT Release 2.B, Option 1 remains November 3, 2014 through July 15, 2015. All terms and conditions of base IDIQ agreement D12PC70004 and the OMT Release 2.0 /3.0 task order D12PD01129 apply.

Should you have any other concerns that you'd like to address with us, please call at 303-231-3934 (ONRR office) or 303-969-5574 (IBC office).

Thank you,

Joseph A. Shively
Contracting Officer
Department of the Interior
Interior Business Center, Acquisitions Directorate

United States Department of the Interior
Office of the Secretary

Interior Business Center

October 23, 2014

AUTHORIZATION TO PROCEED

Task Order D14PD01129 – Option 1 for Release 2.b
Operations Management Tool (OMT) Release 2.0 /3.0

Mr. Gooding,

The Office of Natural Resource Revenue (ONRR) and the Interior Business Center (IBC) are in receipt of Accenture's OMT Release 2.0/3.0 proposal dated August 6, 2014. This proposal includes Accenture's solution to complete OMT Release 2.1 (listed in the proposal as OMT Release 2.b) of OMT Release 2.0/3.0 task order D14PD01129. On the task order Release 2.1 is listed as Option 1, Release 2.1. Based on the price, technical narrative, requirements and assumptions stated in the quotation, Accenture is provided this authorization to proceed (ATP) within the activities associated with the OMT Release 2.1 on Monday, November 3, 2014. This ATP is granted in the advance of the forthcoming contract modification #1.

ONRR has made Funding available for Option 1, OMT Release 2.1, and this authorization to proceed is provided as a temporary measure to avoid a disruption in service, a potential loss of critical resources, and allow time to re-quote on a revised OMT Release 2.1 scope of work which will break out the Oracle BPM software release 12.1.3 implementation into a separate option CLIN, allowing time for negotiation and administration of the formal contract action. The maximum allowed ceiling amount for the proposed OMT Release 2.1 mod is $3,598,237.36 which based on Accenture's proposal for Release 2.1 dated August 6, 2014. The ceiling amount for cost reimbursable travel will remain $219,660.00, therefore the total maximum ceiling price of OMT Release 2.1 (OMT R2.b) is $3,817,897.36.

Invoicing for work performed under this extension can only occur after the formal modification number 1 exercising Option 1 to D14PD01129 has been officially awarded and executed by both parties. The effective date of the forthcoming modification will be November 3, 2014.

Please proceed on Option 1 for OMT Release 2.1 as addressed in your proposal less the implementation of the Oracle software upgrade 12.1.3 requirement. Accenture may start your work effective Monday, November 3, 2014. The period of performance for the OMT Release 2.1, Option 1, is November 3, 2014 through July 15, 2015. This ATP shall remain valid for a period of forty-five (45) days.

All terms and conditions of base IDIQ agreement D12PC70004 and the OMT Release 2.0 /3.0 task order D12PD01129 apply.

Should you have any other concerns that you'd like to address with us, please call at 303-231-3934 (ONRR office) or 303-969-5574 (IBC office).

Thank you,

Joseph A. Shively
Contracting Officer
Department of the Interior
Interior Business Center, Acquisitions Directorate

Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2B-Replan Proposal Submission
Change Order 001 Task Order: D14PD01129

Volume 1C – Basis of Estimate, Technical Assumptions, Conditions or Exceptions

November 24, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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The following pages of this document replaces in whole pages 13 - 22 of the Original Basis of Estimate (BOE) Volume 1C provided on August 6**th**, 2014.

1.0 Release 2.B Audit Planning and Analytical Reporting

Assumptions and Basis of Estimate (BOE) for Release 2.B Audit Planning			
Period of Performance Start Date	November 1, 2014	Period of Performance End Date	July 15, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	May 15, 2015 (Analytical Reports in BI) July 15, 2015 (Audit Planning)

1.1 R2.B Deployment Training

1.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.B – Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:

- **Instructor Led Training (ILT):** The Deployment Training Team will create new materials for the Audit Planning business process and update materials for performance goals, CMP-2014 royalty integration, work products, and dashboards (reports). Accenture will also update the relevant ILT for the integrations with SDC. ONRR can then use these ILT materials to deliver Instructor Led Training courses. ONRR is responsible for developing any additional training materials needed to train its ILT Instructors.
- **Web Based Training:** The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 2.B.
- **Job Aids:** The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. The Deployment Training Team will create new job aids for Audit Planning business processes. Previously developed Job Aids will be updated and content added for the following items: Performance Goals, work products, dashboards (reports), CMP-2014 royalty integration, and for the integration with SDC.
- **Online Help Guides:** The Deployment Training Team will update the existing Online Help Guide in concordance with the features and enhancements of OMT Release 2.B.
- **Release Notes:** The Deployment Training Team will create release notes for the CMP 2014 integration.
- **Pulse Assessment:** Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase

1.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

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1.1.3 *Key Estimating Factors - Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

1.2 R2.B Risk Assessment

1.2.1 *Description – Risk Assessment*

(b) (4)

(b) (4)

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(b) (4)

1.2.2 *Assumptions – Risk Assessment*

These tasks will be based on the following assumptions:

(b) (4)

1.2.3 *Key Estimating Factors –Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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1.3 R2.B Business Process Improvement

1.3.1 *Description – Business Process Improvement*

The focus of PI continues on the designing core business processes for Audit and CR that began in Release 2.A. There will be a continued focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ONRR's ACM - Audit, Compliance Review, CEVA

For release 2.B, BPI activities will be focused on completion of the Audit and CR PI work that was started in R2.A. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Complete Compliance Review process improvement for CR Analysis
- Complete Audit process improvement for Audit Analysis, Resolution and Closure
- Complete process improvement for Audit/Compliance Review Resolution and Closure
- Begin process improvement for CEVA processes
- Support ACM pilots on new processes in Audit and CR process
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Finalize productivity metrics for ACM

1.3.2 *Assumptions – Business Process Improvement*

-
-

1.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

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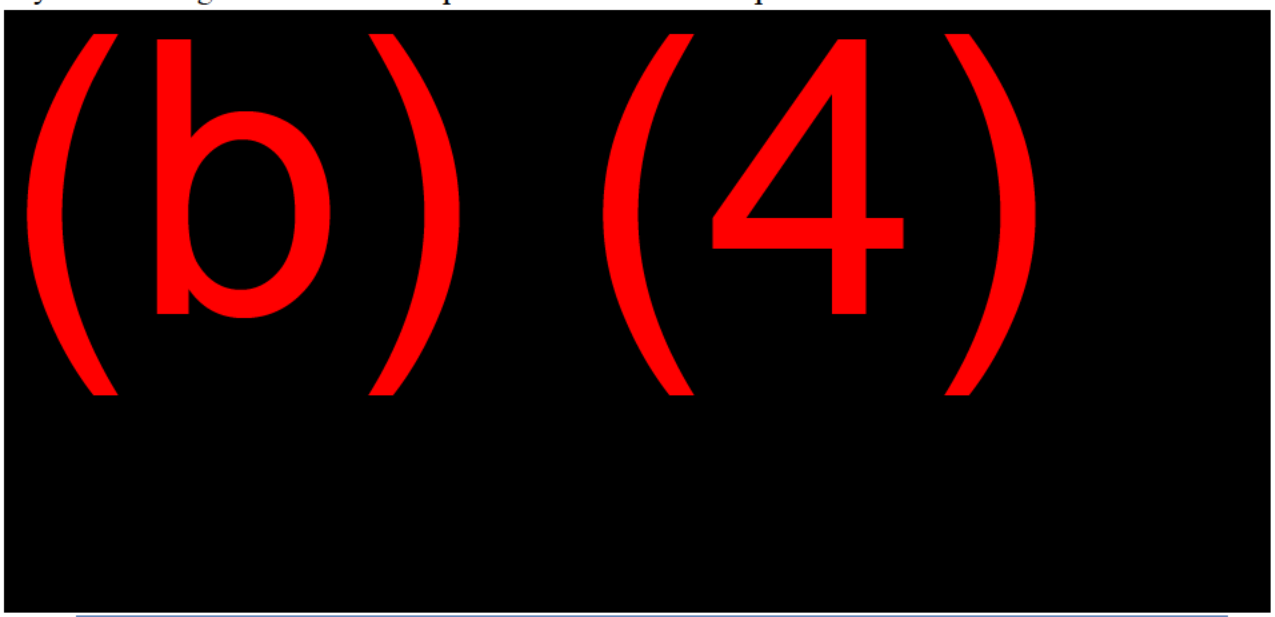
The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

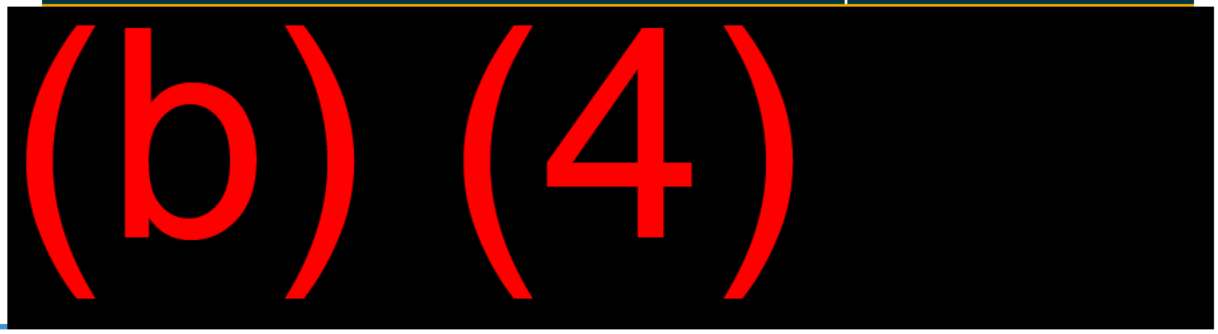
1.4 R2.B BPM – Case Management and Integration through OMT Technology

1.4.1 *Description – BPM – Case Management*

Release 2.B of OMT will include both the deployment of Release 2.B capabilities as well as analysis and design for select subsequent OMT Release components.



Design	Note: Deployed in Release



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(b) (4)

1.4.2 *Assumptions – BPM – Case Management*

(b) (4)

1.4.3 *Key Estimating Factors – BPM – Case Management*

BPM. The following table summarizes the number of key objects driving our bottom up estimate for Release 2.B, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream. Note Accenture has provided for scope complexity to address the complexity of functionality and backport design as well as complexity in custom build of Audit planning in Release 2B

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Work Products and Dashboards. The following provides the estimating factors for Work Product and Dashboards. We anticipate these work products to be:

(b) (4)

(b) (4)

-

Release	2.B Audit Planning
(b) (4)	

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(b) (4)

Analytical Reports in BI. Additionally, the following provides the estimating factors used to define the Analytical Reports (GPRA, Management, and Statistical Reports) in BI:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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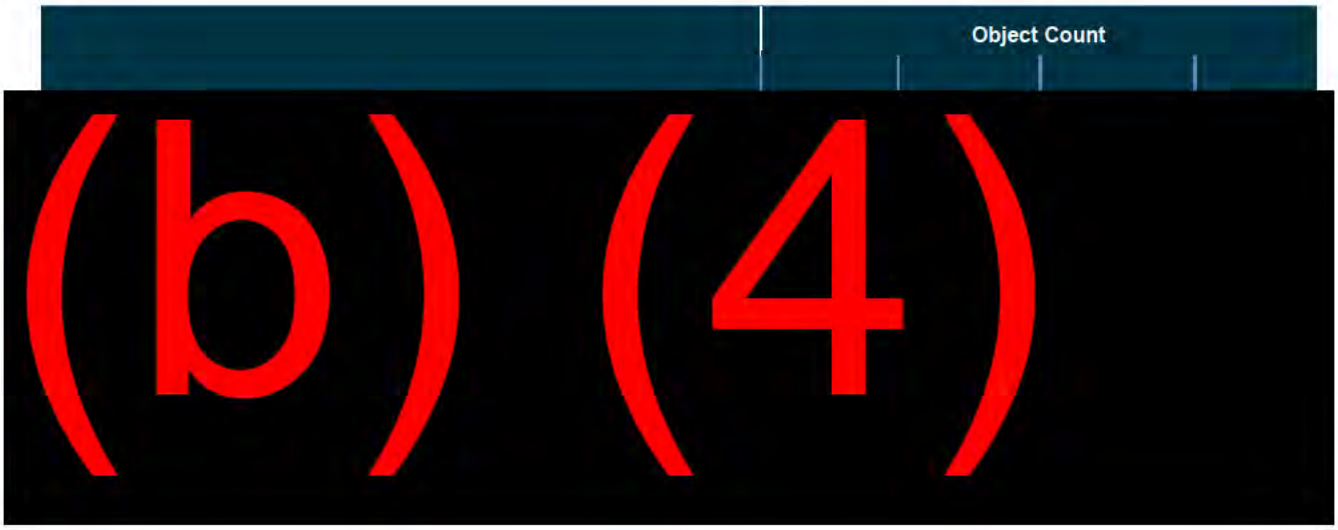
(b) (4)



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1.5 R2.B Security Authorization

1.5.1 *Description – Security Authorization*

(b) (4)

1.5.2 *Assumptions – Security Authorization*

- (b) (4)

1.5.3 *Key Estimating Factors – Security Authorization*

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.0 OPTIONAL SUBTASK : Data Conversion

Assumptions and Basis of Estimate (BOE)
(b) (4)

2.2.1 *Description – Data Conversion*

(b) (4)

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(b) (4)

[redacted]

2.2.2 *Assumptions – Data Conversion*

(b) (4)

2.2.3 *Key Estimating Factors – Data Conversion*

Definition of Medium Conversion involves the following:

(b) (4)

Basis of Estimate	Object Count			

(b) (4)

3.0 General Assumptions

1. Accenture assumes the period of performance is:

Release	Period of Performance	Go Live Date
2.B	11/1/2014 - 7/15/2015	5/15/2015 7/15/2015

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Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.

2. (b) (4)

3. (b) (4) .

4. (b) (4)

5. (b) (4)

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

d. (b) (4)

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(b) (4) [redacted]

6. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. (b) (4) [redacted] fee is also applied.
7. (b) (4) [redacted]
8. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
9. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Please refer to Attachment 4 – Travel Detail for detail of the travel estimate.
10. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
11. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
12. Accenture has assumed dependencies between the releases – i.e. scope planned for deployment in R2.B is dependent on designs that are in R2.A. Accenture assumes that the government will award options in sequential order.
13. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
14. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.

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b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2B-Replan Proposal Submission
Change Order 001 Task Order: D14PD01129

Volume 1C – Basis of Estimate, Technical Assumptions, Conditions or Exceptions

November 24, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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1.0 Release 2.B Audit Planning and Analytical Reporting

Assumptions and Basis of Estimate (BOE) for Release 2.B Audit Planning			
Period of Performance Start Date	November 1, 2014	Period of Performance End Date	July 15, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	May 15, 2015 (Analytical Reports in BI) July 15, 2015 (Audit Planning)

1.1 R2.B Deployment Training

1.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.B – Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:

- **Instructor Led Training (ILT):** The Deployment Training Team will create new materials for the Audit Planning business process and update materials for performance goals, CMP-2014 royalty integration, work products, and dashboards (reports). Accenture will also update the relevant ILT for the integrations with SDC. ONRR can then use these ILT materials to deliver Instructor Led Training courses. ONRR is responsible for developing any additional training materials needed to train its ILT Instructors.
- **Web Based Training:** The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 2.B.
- **Job Aids:** The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. The Deployment Training Team will create new job aids for Audit Planning business processes. Previously developed Job Aids will be updated and content added for the following items: Performance Goals, work products, dashboards (reports), CMP-2014 royalty integration, and for the integration with SDC.
- **Online Help Guides:** The Deployment Training Team will update the existing Online Help Guide in concordance with the features and enhancements of OMT Release 2.B.
- **Release Notes:** The Deployment Training Team will create release notes for the CMP 2014 integration.
- **Pulse Assessment:** Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase

1.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

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1.1.3 *Key Estimating Factors - Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

1.2 R2.B Risk Assessment

1.2.1 *Description – Risk Assessment*

(b) (4)

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(b) (4)

1.2.2 *Assumptions – Risk Assessment*

These tasks will be based on the following assumptions:

(b) (4)

1.2.3 *Key Estimating Factors –Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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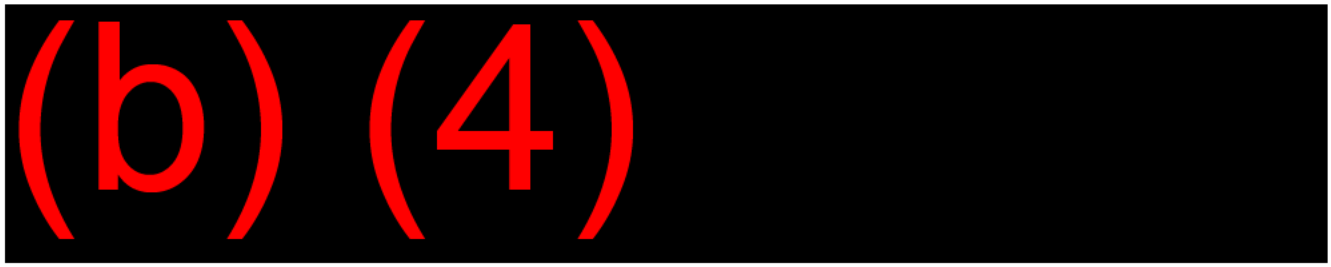

1.3 R2.B Business Process Improvement

1.3.1 *Description – Business Process Improvement*

The focus of PI continues on the designing core business processes for Audit and CR that began in Release 2.A. There will be a continued focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ONRR's ACM - Audit, Compliance Review, CEVA

For release 2.B, BPI activities will be focused on completion of the Audit and CR PI work that was started in R2.A. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Complete Compliance Review process improvement for CR Analysis
- Complete Audit process improvement for Audit Analysis, Resolution and Closure
- Complete process improvement for Audit/Compliance Review Resolution and Closure
- Begin process improvement for CEVA processes
- Support ACM pilots on new processes in Audit and CR process
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Finalize productivity metrics for ACM

1.3.2 *Assumptions – Business Process Improvement*

1.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

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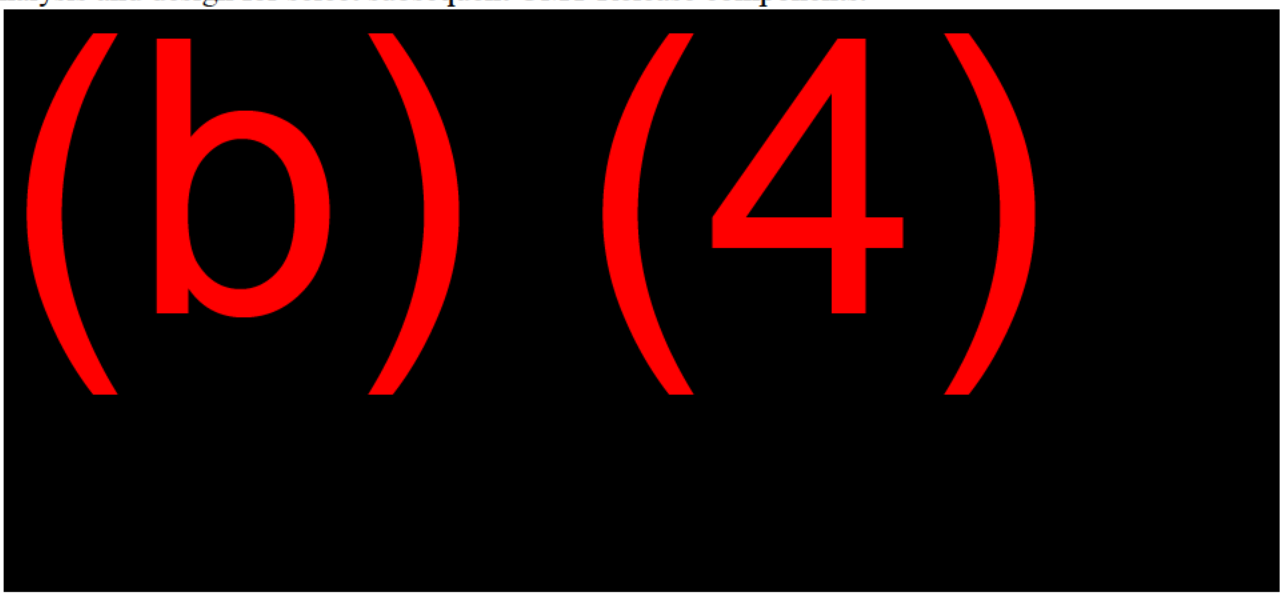
The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

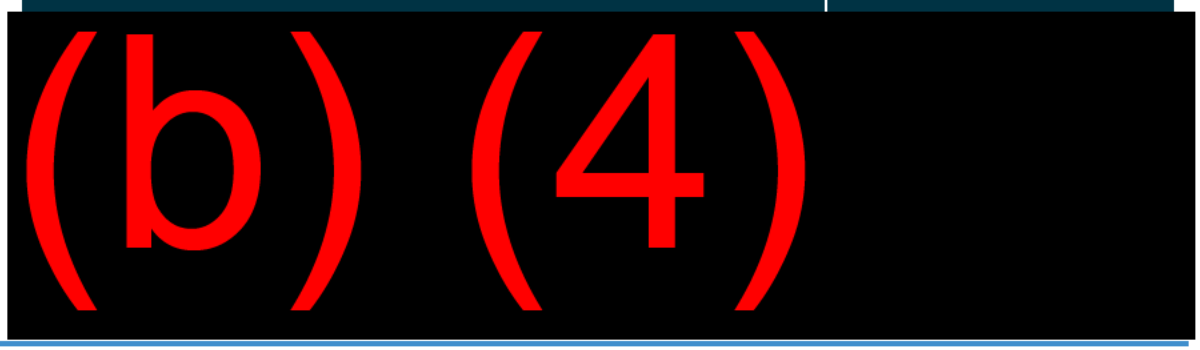
1.4 R2.B BPM – Case Management and Integration through OMT Technology

1.4.1 *Description – BPM – Case Management*

Release 2.B of OMT will include both the deployment of Release 2.B capabilities as well as analysis and design for select subsequent OMT Release components.



Design	Note: Deployed in Release



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(b) (4)

1.4.2 *Assumptions – BPM – Case Management*

(b) (4)

1.4.3 *Key Estimating Factors – BPM – Case Management*

BPM. The following table summarizes the number of key objects driving our bottom up estimate for Release 2.B, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream. Note Accenture has provided for scope complexity to address the complexity of functionality and backport design as well as complexity in custom build of Audit planning in Release 2B

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Work Products and Dashboards. The following provides the estimating factors for Work Product and Dashboards. We anticipate these work products to be:

(b) (4)

(b) (4)

-

Release	2.B Audit Planning
(b) (4)	

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(b) (4)

Analytical Reports in BI. Additionally, the following provides the estimating factors used to define the Analytical Reports (GPRA, Management, and Statistical Reports) in BI:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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(b) (4)

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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1.5 R2.B Security Authorization

1.5.1 *Description – Security Authorization*

(b) (4)

1.5.2 *Assumptions – Security Authorization*

- (b) (4)

1.5.3 *Key Estimating Factors – Security Authorization*

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.0 OPTIONAL SUBTASK : Data Conversion

Assumptions and Basis of Estimate (BOE)
(b) (4)

2.2.1 *Description – Data Conversion*

(b) (4)

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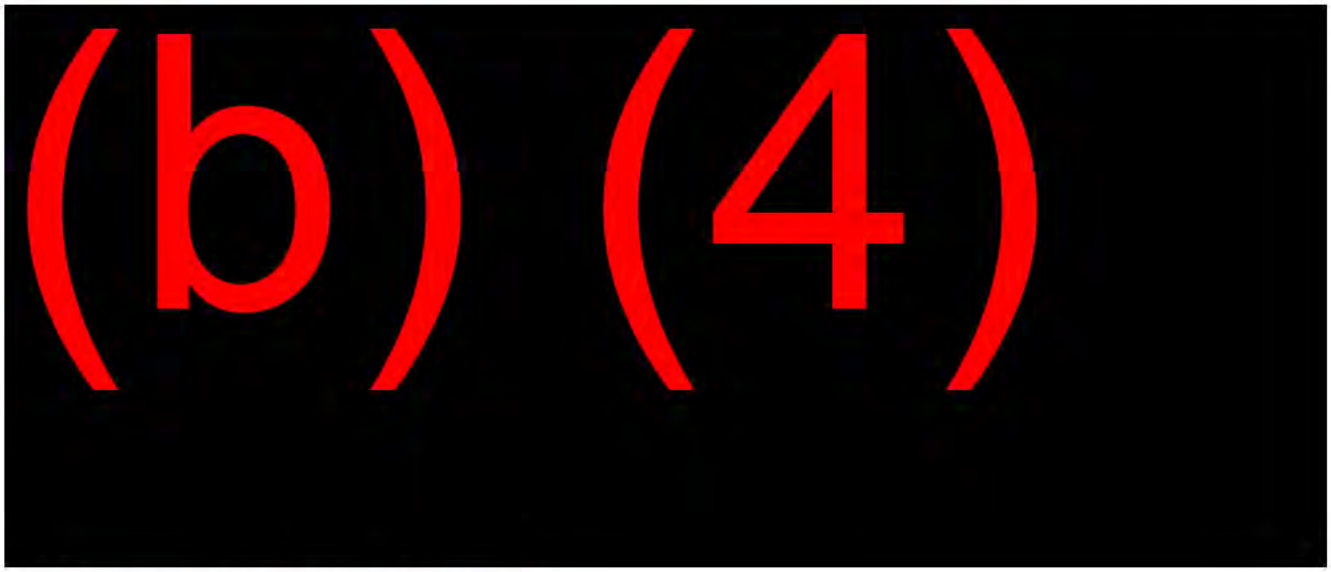

2.2.2 *Assumptions – Data Conversion*

2.2.3 *Key Estimating Factors – Data Conversion*

Definition of Medium Conversion involves the following:

Basis of Estimate	Object Count			

3.0 General Assumptions

1. Accenture assumes the period of performance is:

Release	Period of Performance	Go Live Date
2.B	11/1/2014 - 7/15/2015	5/15/2015 7/15/2015

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Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.

2. (b) (4)

3. (b) (4)

4. (b) (4)

5. (b) (4)

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

(b) (4)

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[redacted]

6. [redacted]

7 [redacted]

8. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. [redacted] fee is also applied.
9. Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume
10. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
11. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Please refer to Attachment 4 – Travel Detail for detail of the travel estimate.
12. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.

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13. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
14. Accenture has assumed dependencies between the releases – i.e. scope planned for deployment in R2.B is dependent on designs that are in R2.A. Accenture assumes that the government will award options in sequential order.
15. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
16. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
    b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.
    c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.
    d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then

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the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2B-Replan Proposal Submission
Change Order 001 Task Order: D14PD01129

Volume 1C – Basis of Estimate, Technical Assumptions, Conditions or Exceptions

November 24, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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The following pages of this document replaces in whole pages 13 - 22 of the Original Basis of Estimate (BOE) Volume 1C provided on August 6th, 2014.

1.0 Release 2.B Audit Planning and ~~OBIEE~~Analytical Reporting ~~and Oracle 12.1.3 (2014) BPM Upgrade~~

Assumptions and Basis of Estimate (BOE) for Release 2.B Audit Planning			
Period of Performance Start Date	November 1, 2014	Period of Performance End Date	July 15, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	May 15, 2015 (Analytical Reports in BI) July 15~~ne 30~~, 2015 (Audit Planning)

1.1 R2.B Deployment Training

1.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.B – Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:

- **Instructor Led Training (ILT):** The Deployment Training Team will create new materials for the Audit- Planning business process and update materials for ~~Oracle upgrade 12.1.3,~~ performance goals, CMP-2014 royalty integration, work products, and dashboards (reports) ~~and for the One ONRR case number modifications~~. Accenture will also update the relevant ILT for the integrations with SDC. ONRR can then use these ILT materials to deliver Instructor Led Training courses. ONRR is responsible for developing any additional training materials needed to train its ILT Instructors.
- **Web Based Training:** The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 2.B.
- **Job Aids:** The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. The Deployment Training Team will create new job aids for Audit Planning business processes. Previously developed Job Aids will be updated and content added for the following items: ~~Oracle upgrade 12.1.3 functionality,~~ Performance Goals~~, ONRR Case file modifications for Data Mining processes,~~ work products, dashboards (reports), CMP-2014 royalty integration, ~~One ONRR case number modifications~~ and for the integration with SDC.
- **Online Help Guides:** The Deployment Training Team will update the existing Online Help Guide in concordance with the features and enhancements of OMT Release 2.B.
- **Release Notes:** The Deployment Training Team will create release notes for the ~~Oracle upgrade 12.1.3 and~~ CMP 2014 integration.
- **Pulse Assessment:** Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase

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~~The Table in *Appendix Section 9.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.1.~~

1.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

1.1.3 *Key Estimating Factors - Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

	Object Count
(b) (4)	

1.2 R2.B Risk Assessment

1.2.1 *Description – Risk Assessment*

(b) (4)

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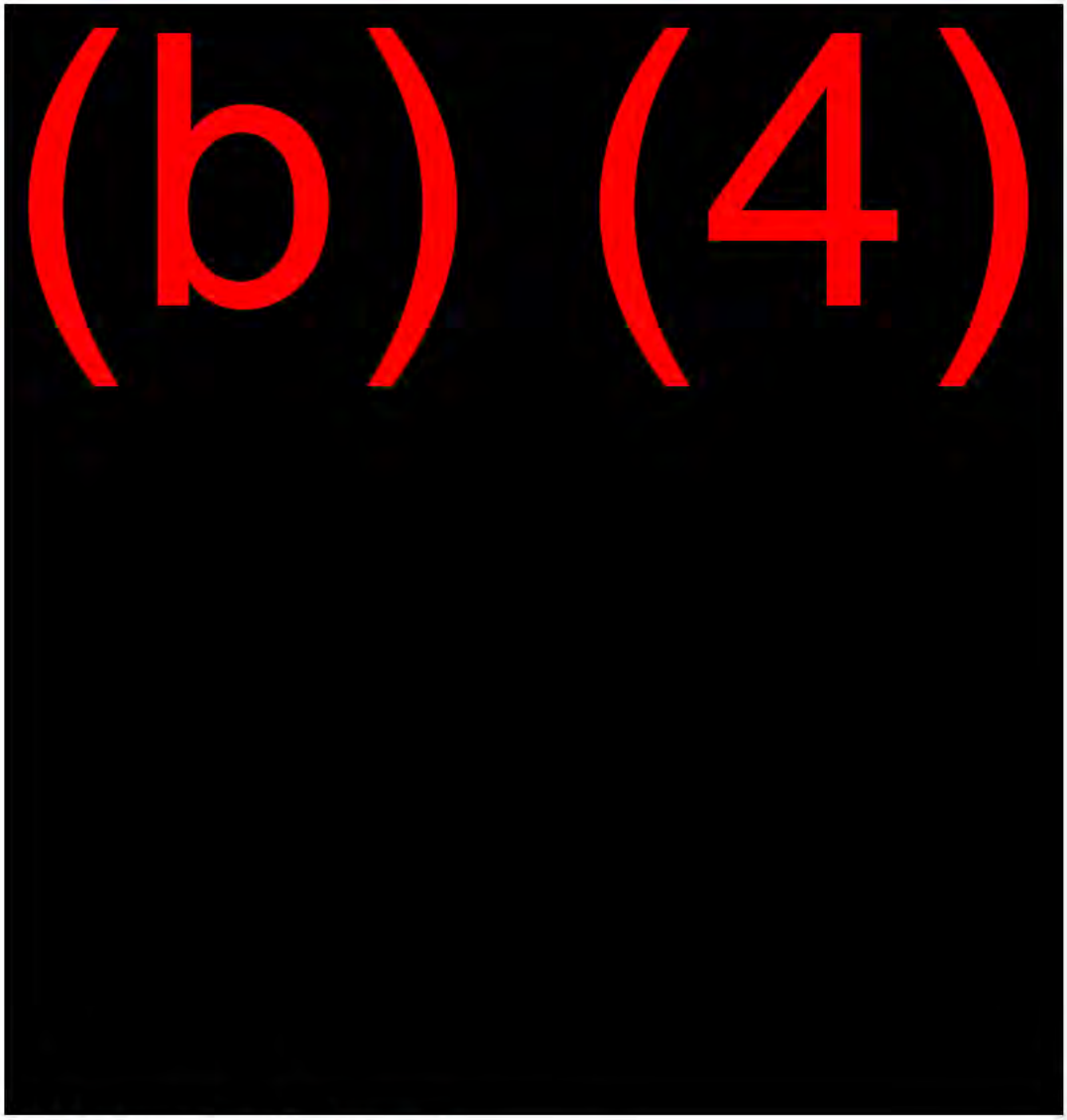

1.2.2 *Assumptions – Risk Assessment*

These tasks will be based on the following assumptions:

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1.2.3 *Key Estimating Factors –Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

1.3 R2.B Business Process Improvement

1.3.1 *Description – Business Process Improvement*

The focus of PI continues on the designing core business processes for Audit and CR that began in Release 2.A. There will be a continued focus on the Integration of PI within the design

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activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ONRR's ACM - Audit, Compliance Review, CEVA

For release 2.B, BPI activities will be focused on completion of the Audit and CR PI work that was started in R2.A. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Complete Compliance Review process improvement for CR ~~Planning,~~ Analysis
- Complete Audit process improvement for Audit Analysis, Resolution and Closure
- Complete process improvement for Audit/Compliance Review Resolution and Closure
- Begin process improvement for CEVA processes
- Support ACM pilots on new processes in Audit and CR process
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Finalize productivity metrics for ACM

1.3.2 *Assumptions – Business Process Improvement*

(b) (4)

1.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.

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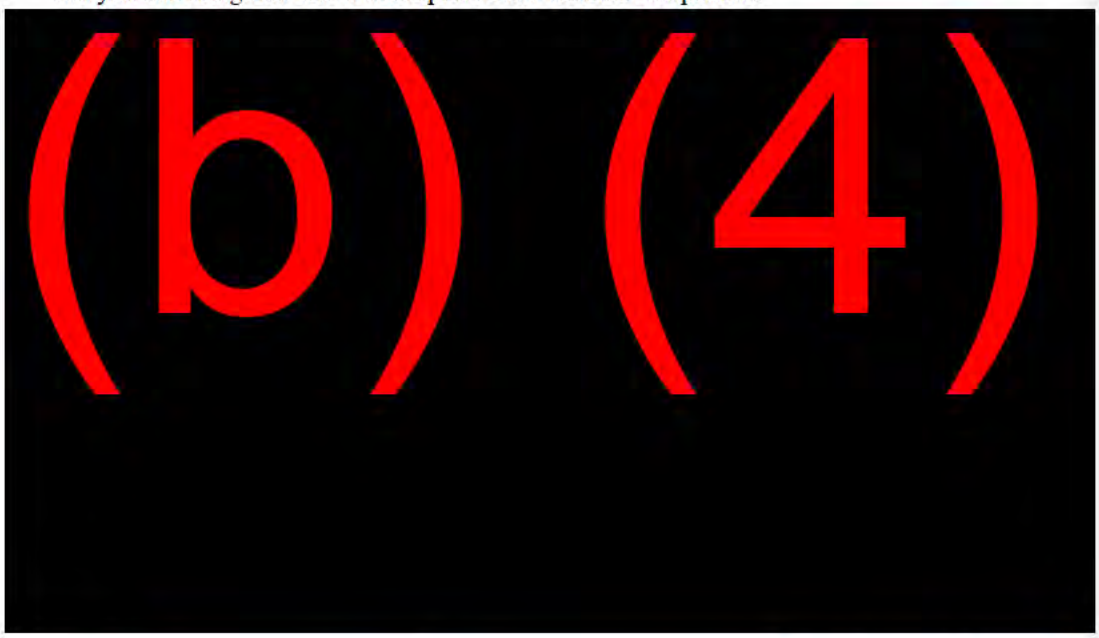
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

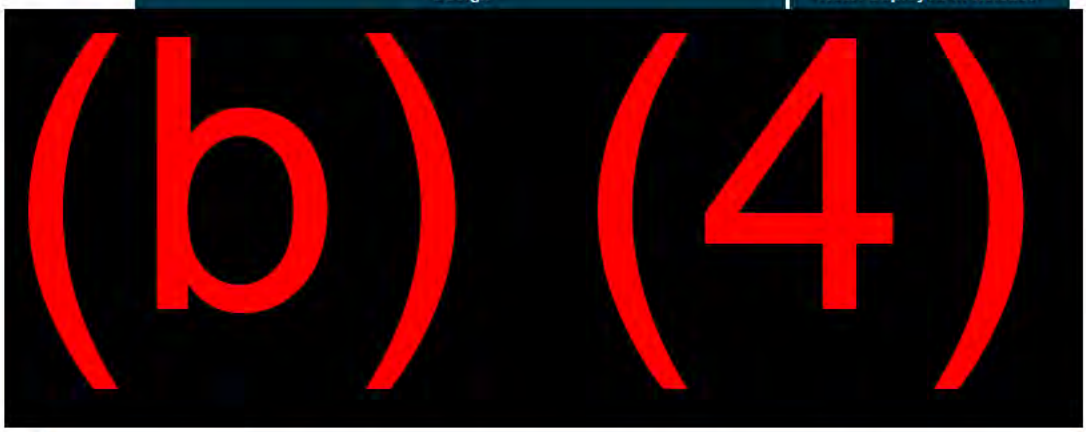
1.4 R2.B BPM – Case Management and Integration through OMT Technology

1.4.1 *Description – BPM – Case Management*

Release 2.B of OMT will include both the deployment of Release 2.B capabilities as well as analysis and design for select subsequent OMT Release components.



Design	Note: Deployed in Release



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Apply Back Port patch advanced Case functionality	2.C

(b) (4)

1.4.2 *Assumptions – BPM – Case Management*

(b) (4)

1.4.3 *Key Estimating Factors – BPM – Case Management*

BPM. The following table summarizes the number of key objects driving our bottom up estimate for Release 2.B, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream. Note Accenture has provided for scope complexity to address the complexity of functionality and backport design as well as complexity in custom build of Audit planning in Release 2B ~~risk of 12.1.3 upgrade being a new technology in MRMSS.~~

	Object Count			
Basis of Estimate for Implementation	Simple	Medium	Complex	Total

(b) (4)

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Work Products and Dashboards. The following provides the estimating factors for Work Product and Dashboards. We anticipate these work products to be:

(b) (4)

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(b) (4)

Release	2.B Audit Planning

(b) (4)

Analytical Reports in BI. Additionally, the following provides the estimating factors used to define the Analytical Reports (GPRA, Management, and Statistical Reports) in BI:

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(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities proposed as use of Q&S Release Hours for OMT:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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(b) (4)

	Object Count			
Basis of Estimate	Simple	Medium	Complex	Total
(b) (4)				

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1.5 R2.B Security Authorization

1.5.1 *Description – Security Authorization*

(b) (4)

1.5.2 *Assumptions – Security Authorization*

- (b) (4)

1.5.3 *Key Estimating Factors – Security Authorization*

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.0 OPTIONAL SUBTASK : Data Conversion

Assumptions and Basis of Estimate (BOE)
(b) (4)

2.2.1 *Description – Data Conversion*

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(b) (4)

2.2.2 *Assumptions – Data Conversion*

(b) (4)

2.2.3 *Key Estimating Factors – Data Conversion*

Definition of Medium Conversion involves the following:

(b) (4)

Basis of Estimate	Object Count
	(b) (4)

(b) (4)

3.0 General Assumptions

1. Accenture assumes the period of performance is:

Release	Period of Performance	Go Live Date
~~2.A (Base Task)~~	~~7/1/2014 – 4/15/2015~~	~~2/28/2015~~

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2.B	11/1/2014 - 7/15/2015	5/15/2015 7/156/30/2015
~~2.C~~	~~4/1/2015 – 12/15/2015~~	~~8/15/2015~~ ~~10/15/2015~~
~~3~~	~~8/1/2015 – 4/15/2016~~	~~1/18/2016~~ ~~3/31/2016~~
~~Universal Search Capability~~	~~TBD~~	~~TBD – Prior to Release 3 Comple ion~~
~~12.1.4 (2016) BPM Upgrade~~	~~TBD~~	~~TBD – Prior to Release 3 Comple ion~~

Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.

2.

(b) (4)

~~3.5~~

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

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(b) (4)

6. (b) (4)

7.

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~~4.~~8. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. (b) (4) fee is also applied.

~~5.~~9. Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume

~~6.~~10. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.

~~7.~~11. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Please refer to Attachment 4 – Travel Detail for detail of the travel estimate.

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~~8.~~12. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.

~~9.~~13. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.

~~10.~~14. Accenture has assumed dependencies between the releases – i.e. scope planned for deployment in R2.B is dependent on designs that are in R2.A. Accenture assumes that the government will award options in sequential order.

~~11.~~15. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.

~~12.~~16. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:

a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.

b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives.

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These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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Attachment 1 - Price Summary

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.B - Change Order 001
Contract Type: Firm Fixed Price
POP: 11/1/2014 - 7/15/2015

Price Summary

Firm Fixed Price

	Release 2.b	Optional - Conversion	Total	Original Release 2.b Submission (8/6/14)
Labor	(b) (4)			(b) (4)
Facility				
TOTAL PRICE				

Cost Reimbursable

	Release 2.b	Optional - Conversion	Total	Original Release 2.b Submission (8/6/14)
Travel	(b) (4)			(b) (4)
TOTAL PRICE				

	Release 2.b	Optional - Conversion	Total	Original Release 2.b Submission (8/6/14)
GRAND TOTAL	(b) (4)			(b) (4)

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Attachment 2 - Firm Fixed Price (FFP) Labor Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.B - Change Order 001
Contract Type: Firm Fixed Price
POP: 11/1/2014 - 7/15/2015

Labor - FFP

RFP Defined Labor Category	Rate Card Labor Category	Representative Resource Name	Company	10/01/14 - 09/30/15 Hours	OY6 Rate	Total Amount
Release 2.b						
OMT Release Lead	Accenture - Consulting - Analyst 3	Regina Patton-Thulin				
OMT Release Lead	Accenture - Consulting - Analyst 3	Regina Patton-Thulin				
Oracle BPM Tech Arch	Accenture - Consulting - Consultant 4	Anoop Gopinanatha				
Oracle BPM Tech Arch	Accenture - Consulting - Consultant 4	Anoop Gopinanatha				
Oracle Dev Lead	Accenture - Consulting - Analyst 4					
Oracle BPM Developer	Accenture - Consulting - Analyst 1					
Oracle BPM Developer	Accenture - Consulting - Analyst 1					
Oracle BPM Subcontractor	K- Force - Oracle BPM 1					
ADF Subcontractor	K-Force - Oracle ADF					
ADF Developer 1	Accenture - Consulting - Analyst 1					
Oracle BPM Subcontractor	K- Force - Oracle BPM 1					
ADF Developer 2	Accenture - Consulting - Analyst 1					
ADF Developer 3	Accenture - Consulting - Analyst 1					
TBD - OBIEE Manager	Accenture - Consulting - Analyst 3					
TBD - OBIEE Manager	Accenture - Consulting - Analyst 3					
TBD - OBIEE Con 1	Accenture - Services - Consultant 3					
TBD - OBIEE Con 2	Accenture - Consulting - Analyst 1					
TBD - OBIEE Analyst	Accenture - Consulting - Analyst 1					
Enhancements (release hours)		O&S Release Hours				
TBD - OBIEE Con 1		O&S Release Hours				
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1					
Tester	Accenture - Consulting - Analyst 1					
Tester 1 (SADC)	Accenture - Services - Analyst 2					
Tester 2 (SADC)	Accenture - Services - Analyst 4					
Performance Tester Lead	Accenture - Consulting - Analyst 2					
Performance Tester 1	Accenture - Consulting - Analyst 2					
Tester 3 (release hours)		O&S Release Hours				
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2					
Technical Support- SOA Admin	Accenture - Consulting - Analyst 1					
Technical Support- SOA Admin	Accenture - Consulting - Analyst 3					
Technical Support- SOA Admin	Accenture - Consulting - Analyst 1					
Technical Support- DBA	Accenture - Consulting - Analyst 1					
Functional Lead	Accenture - Services - Manager 2	Layton, Sherry Lynn				
Oracle BPM Consultant	Accenture - Consulting - Analyst 1	Steve Bennett				
Oracle BPM Consultant	Accenture - Consulting - Analyst 1	Steve Bennett				
Oracle BPM Analyst - TBD	Accenture - Services - Consultant 5					
Oracle BPM - Usability Assessment Manager	Accenture - Consulting - Analyst 1					
Per Release Doc Updates (release hours)		O&S Release Hours				
UI to update 10 custom tables		O&S Release Hours				
REA and Specialty test integration		O&S Release Hours				
CPT/Solids CPT Base Tool Change		O&S Release Hours				
Process Improvement	Accenture - Consulting - Consultant 4	Osteen, Mark S				
Process Improvement	Accenture - Consulting - Analyst 4					
BPM - Deployment Team	Accenture - Consulting - Analyst 3	Wagner, Christina M				
BPM - Deployment Team	Accenture - Consulting - Analyst 1					
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 4					
Risk Analysis - Statistician	Accenture - Consulting - Consultant 4	Vandenhul, Shawn				
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 2					
Security - Lead	Accenture - Services - Manager 2	Lees, Jason R.				
Security - Experienced Analyst	Clarus Group					
PMO Lead	Accenture - Services - Manager 1	Nottberg, Travis J				
PMO - Project Director	Accenture - Consulting - Consultant 4	Shabnam Rentzios				
PMO - Program Director	Accenture - Consulting - Manager 7	Snedeker, Mark A				
PMO Analyst	Accenture - Consulting - Analyst 1					
BPM - solution complexity	Accenture - Consulting - Analyst 2					
BPM - Solution complexity	Accenture - Consulting - Analyst 2					
Test - Solution complexity	Accenture - Consulting - Analyst 1					
Design - Solution complexity	Accenture - Consulting - Analyst 1					
Risk - Solution complexity	Accenture - Consulting - Analyst 1					
OBIEE - Solution complexity	Accenture - Consulting - Analyst 1					
Release 2.b Total						
Conversion						
Conversion Consultant	Accenture - Consulting - Analyst 1					
Conversion - Solution complexity	Accenture - Consulting - Analyst 1					
Optional - Conversation Total						
Total Labor						

(b) (4)

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Attachment 3 - Deliverable Price Schedule

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.B - Change Order 001
Contract Type: Firm Fixed Price
POP: 11/1/2014 - 7/15/2015

Deliverable Schedule

Del #	Deliverable /Milestone	Deliverable Work Product	Relative date	Invoice Amount
Release 2.b				(b) (4)
1	OMT Monthly EVM Report	EVM Deliverable	11/5/2014	
2	OMT Bi-Weekly Status Report	Work Product	11/6/2014	
3	OMT Bi-Weekly Status Report	Work Product	11/20/2014	
4	Detail Design Pulse Assessment Part 1	Work Product	12/1/2014	
5	OMT Monthly EVM Report	EVM Deliverable	12/3/2014	
6	OMT Bi-Weekly Status Report	Work Product	12/4/2014	
7	OMT Bi-Weekly Status Report	Work Product	12/18/2014	
8	Updated OMT Project Management Plan	Standard - Deliverable	12/19/2014	
9	Updated OMT Project Schedule	Standard - Deliverable	12/19/2014	
10	OMT Bi-Weekly Status Report	Work Product	1/2/2015	
11	Detail Design Pulse Assessment Part 2	Work Product	1/5/2015	
12	OMT Monthly EVM Report	EVM Deliverable	1/6/2015	
13	OMT Bi-Weekly Status Report	Work Product	1/15/2015	
14	OMT Bi-Weekly Status Report	Work Product	1/29/2015	
15	Conceptual Design for R2.C	Standard - Deliverable	1/31/2015	
16	Detail Design Pulse Assessment Part 3	Work Product	2/2/2015	
17	OMT Monthly EVM Report	EVM Deliverable	2/4/2015	
18	Refreshed Overall Test Approach	Standard - Deliverable	2/6/2015	
19	System Test Requirements Traceability	Standard - Deliverable	2/6/2015	
20	OMT Security Test Plan Updates	Work Product	2/6/2015	
21	OMT Bi-Weekly Status Report	Work Product	2/12/2015	
22	OMT Bi-Weekly Status Report	Work Product	2/26/2015	
23	Process Flow – CR Planning, Analysis, Resolution Closure	Standard - Deliverable	2/27/2015	
24	Process Flow - Audit Analysis, Resolution and Closure	Standard - Deliverable	2/27/2015	
25	updated SAS code logic account ing for possible changes in the definitions of payor,property, and timeline	Standard - Deliverable	2/17/2015	
26	Report documenting any changes in counts due to definition changes	Work Product	3/2/2015	
27	OMT Monthly EVM Report	EVM Deliverable	3/4/2015	
28	OMT Bi-Weekly Status Report	Work Product	3/12/2015	
29	Detailed Design (Group 1 design items for 2.C)	Standard - Deliverable	3/13/2015	
30	OMT Bi-Weekly Status Report	Work Product	3/26/2015	
31	Audit Process Analysis, Resolution and Closure Work Level Instructions (WLI)	Non Standard - Deliverable	3/27/2015	
32	CR Process Work Level Instructions (WLI)	Non Standard - Deliverable	3/27/2015	
33	UAT Readiness Checklist - OBIEE	Standard - Deliverable	4/1/2015	
34	OMT Monthly EVM Report	EVM Deliverable	4/3/2015	
35	Monthly Environment Status & Patch list	Work Product	4/3/2015	
36	OMT Bi-Weekly Status Report	Work Product	4/9/2015	
37	Detailed Design (Group 2 design items for 2.C)	Standard - Deliverable	4/10/2015	
38	OMT Bi-Weekly Status Report	Work Product	4/23/2015	
39	Configuration Testing Results - OBIEE	Standard - Deliverable	4/24/2015	
40	Updated R2.C Requirements Traceability Matrix	Standard - Deliverable	4/30/2015	
41	OMT Monthly EVM Report	EVM Deliverable	5/5/2015	
42	Monthly Environment Status & Patch list	Work Product	5/5/2015	
43	OMT Bi-Weekly Status Report	Work Product	5/7/2015	
44	Online Help Guide - Reports	Standard - Deliverable	5/15/2015	
45	UAT Final Report - OBIEE	Standard - Deliverable	5/15/2015	
46	Job Aids - Reports	Standard - Deliverable	5/20/2015	
47	OMT Bi-Weekly Status Report	Work Product	5/21/2015	
48	UAT Readiness Checklist	Standard - Deliverable	5/25/2015	
49	Configuration Testing Results	Standard - Deliverable	5/29/2015	
50	OMT Bi-Weekly Status Report	Work Product	6/4/2015	
51	OMT Monthly EVM Report	EVM Deliverable	6/4/2015	
52	Monthly Environment Status & Patch list	Work Product	6/4/2015	
53	OMT Bi-Weekly Status Report	Work Product	6/18/2015	
54	Report documenting current model performance and Documentation and code logic for possible new business rules	Standard - Deliverable	4/21/2015	
55	Updated risk model scores and prioritized list	Standard - Deliverable	6/9/2015	
56	Instructor Led Training	Non Standard - Deliverable	6/30/2015	
57	Web Based Training	Standard - Deliverable	6/30/2015	
58	Online Help Guide - Remaining Items	Standard - Deliverable	6/30/2015	
59	Job Aids - Remaining Items	Standard - Deliverable	6/30/2015	
60	OMT Bi-Weekly Status Report	Work Product	7/2/2015	
61	OMT Monthly EVM Report	EVM Deliverable	7/6/2015	
62	UAT Final Report	Standard - Deliverable	7/10/2015	
63	End to End Documentation	Non Standard - Deliverable	7/31/2015	
64	OMT Security Authorization Artifact Documentation Updates	Work Product	7/31/2015	
Release 2.b Total				
Optional -Conversion				
1	Planning Approach	Standard - Deliverable	3/15/2015	
2	Detailed Design	Standard - Deliverable	4/1/2015	
3	Unexecuted Test Scripts	Standard - Deliverable	5/1/2015	
Conversion Total				
			Total	

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Attachment 4 - Travel Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.B - Change Order 001
Contract Type: Cost Reimbursable
POP: 11/1/2014 - 7/15/2015

Trip No.	CLIN/ WBS	City (From)	City (To)	Company Name	# of People	# of Days	# of Nights	Air Fare	Total Airfare	Hotel	Total Hotel	Regular Per Diem	1st/Last Per Diem	Total Per Diem	Car Rental	Total Car Rental	Mis Exps	Total Mis	Total Per Trip	G&A 18.40%	Total Cost Per Trip	# of Trips	Total
1	Release 2.b	Seattle. WA	Denver	Accenture Federal Services	[redacted]																		
2	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
3	Release 2.b	P ttsburgh PA	Denver	Accenture Federal Services																			
4	Release 2.b	Atlanta GA	Denver	Accenture Federal Services																			
5	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
6	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
7	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
8	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
9	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
10	Release 2.b	Orange County CA	Denver	Accenture Federal Services																			
11	Release 2.b	Philadelphia PA	Denver	Accenture Federal Services																			
12	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
13	Release 2.b	Washington DC	Denver	Accenture Federal Services																			
Subtotal - TRAVEL																							

Notes:

1. Airfare estimate is based on non-refundable minimum 10 day advance purchase icketing for Direct/Non-Stop flights f available.
2. Airfare estimates are proposed in accordance w th the 1/11/2010 rule on the recovery of airfare costs (74 Fed. Reg. 65 612 (December 10 2009))
3. Lodging is based on the Federal Travel Regulations (FTR) and/or Joint Travel Regula ions (JTR). Where rates vary by month and exact travel date is unknown a weighted yearly average is used.
4. Per Diem rate (M&IE) is based on the FTR and/or JTR rates. On the first and last days of travel Accenture has proposed 75% of the FTR/JTR rate.
5. Miscellaneous expenses include taxis parking tolls taxes and other ike miscellaneous expenses. Actual expenses incurred may vary.
6. Airfare quotes may vary depending on anticipated date of travel

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Attachment 5 - Facility Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.B - Change Order 001
Contract Type: Firm Fixed Price
POP: 11/1/2014 - 7/15/2015

Facility Detail

MRMSS OMT Release 2.0 - 3.0				
Period of Performance	Percentage of Month	Cost Per Person Per Month	# of Resources	Total Cost
Release 2.b				
May-15	100%	(b) (4)		
Jun-15	100%			
Jul-15	100%			
Aug-15	100%			

Use or disclosure of the data contained on this sheet is subject to the restriction on the itle page of this proposal.

Attachment 6 - Rate Cards

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement fo

Accenture LLP

Accenture Rate Card

Fixed Price - Fully Loaded Government Site Rates

Labor Categories	Rate Code	Option Year 6 (10/01/14 - 09/30/15)
(b) (4)		
SENIOR MANAGER 4	(b) (4)	
SENIOR MANAGER 3		
MANAGER 8		
MANAGER 7		
MANAGER 6		
MANAGER 5		
CONULTANT 7		
CONULTANT 6		
CONULTANT 5		
CONULTANT 4		
ANALYST 5		
ANALYST 4		
ANALYST 3		
ANALYST 2		
ANALYST 1		
(b) (4)		
SENIOR EXECUTIVE 2		
SENIOR EXECUTIVE 1		
SENIOR MANAGER 5		
SENIOR MANAGER 4		
SENIOR MANAGER 3		
SENIOR MANAGER 2		
SENIOR MANAGER 1		
MANAGER 8		
MANAGER 7		
MANAGER 6		
MANAGER 5		
MANAGER 4		
MANAGER 3		
MANAGER 2		
MANAGER 1		
CONSULTANT 7		
CONSULTANT 6		
CONSULTANT 5		
CONSULTANT 4		
CONSULTANT 3		
CONSULTANT 2		
CONSULTANT 1		
ANALYST 6		
ANALYST 5		
ANALYST 4		
ANALYST 3		
ANALYST 2		
ANALYST 1		
ASSISTANT 4		
ASSISTANT 3		
ASSISTANT 2		
ASSISTANT 1		
(b) (4)		
MANAGER 2		
SPECIALIST 2		
ANALYST 2		
(b) (4)		
SENIOR SYSTEMS ANALYST 6		
SENIOR SYSTEMS ANALYST 5		
SENIOR SYSTEMS ANALYST 4		

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Labor Categories	Rate Code	Option Year 6 (10/01/14 - 09/30/15)
SYSTEMS ANALYST 4	(b) (4)	
ANALYST PROGRAMMER 4		
ANALYST PROGRAMMER 3		
SENIOR PROGRAMMER 4		
SENIOR PROGRAMMER 3		
SENIOR PROGRAMMER 2		
PROGRAMMER 3		
PROGRAMMER 2		
PROGRAMMER 1		
(b) (4)		
EGS - Executive Assistant		
EGS - Application Support Senior Functional Analyst		
EGS - Application Support Functional Analyst		
EGS - Application Support Developer		
EGS - Application Support Junior Developer		
EGS - Batch Processing Specialist		
EGS - Quality and Testing Lead		
EGS - Quality and Testing Specialist		
EGS - Senior Data Base Administrator		
EGS - Senior Systems Administrator		
EGS - Systems Administrator		
EGS - Junior Systems Administrator		
EGS - Senior Security Specialist		
EGS - Junior Security Specialist		
(b) (4)		
RSI - Application Support Senior Functional Analyst		
RSI - Application Support Developer		
RSI - Application Support Junior Developer		
RSI - Batch Processing Specialist		
RSI - Quality and Testing Lead		
RSI - Quality and Testing Specialist		
RSI - Senior Systems Administrator		
RSI - Systems Administrator		
RSI - Junior Systems Administrator		
RSI - Senior Security Specialist		
RSI - Junior Security Specialist		
(b) (4)		
TSY - Application Support Functional Analyst		
TSY - Application Support Developer		
TSY - Application Support Junior Developer		
TSY - Data Base Administrator		
TSY - Senior Systems Administrator		
TSY - Systems Administrator		
(b) (4)		
RTL - Executive Assistant		
RTL - Application Support Senior Functional Analyst		
RTL - Application Support Functional Analyst		
RTL - Application Support Developer		
RTL - Application Support Junior Developer		
RTL - Batch Processing Specialist		
RTL - Quality and Testing Specialist		
RTL - Senior Data Base Administrator		
RTL - Senior Systems Administrator		
RTL - Systems Administrator		
RTL - Junior Systems Administrator		
RTL - Senior Security Specialist		
RTL - Junior Security Specialist		

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Attachment 7 - FFP Resource Rate

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M09PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT Release 2.8 - Change Order 001
Contract Type: Firm Fixed Price
POP: 11/1/2014 - 7/15/2015

FFP Resource Rate

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

(b) (4) by Year	PoP	FFP Resource Rate
Base Year	10/1/08 - 9/30/09	(b) (4)
Option 1	10/1/09 - 9/30/10	
Option 2	10/1/10 - 9/30/11	
Option 3	10/1/11 - 9/30/12	
Option 4	10/1/12 - 9/30/13	
Option 5	10/1/13 - 9/30/14	
Option 6	10/1/14 - 9/30/15	
Option 7	10/1/15 - 9/30/16	

10/1/14 - 9/30/15

	Option 6
(b) (4) FFP Resource Rate	(b) (4)
G&A	(b) (4)
(b) (4)	

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.B – Change Order 001
Task Order: D14PD01129

Price Narrative - Revised

November 24, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

Submitted By:
Accenture Federal Services LLC (Cage Code- 1ZD18)
800 North Glebe Road
Suite 300
Arlington, VA 22203
Immediate Owner: Accenture LLP; Cage Code- 0NHA3
Highest Level Owner: Accenture plc; Cage Code- SWU75

Point of Contact:
James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

High performance. Delivered.

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1.0 Validity Period 1
2.0 Contract Type 1
3.0 Price Attachments 1
4.0 Deliverable Payment Schedule 2
5.0 General Information 2
6.0 Assumptions, Conditions, or Exceptions 3

Price Narrative

Accenture Federal Services LLC (hereinafter referred to as Accenture) is pleased to submit this MRMSS Operations Mangaement Tool (OMT) Release 2.B - Change Order 001 price proposal to the Department of the Interior (DOI) Office of Natural Resource Revenue (ONRR) Minerals Revenue Management Support System (MRMSS). Accenture's quote was developed in accordance with the Government's requirements and our standard estimating procedures. This quote supports the Accenture team's technical approach and is designed to provide DOI –ONRR a cost effective, realistic, and reasonable response to the requested revisions to OMT R2.B.

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This revised proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates a modification to Task Order D14PD01129, continuing on a Firm Fixed Price Task Order with Cost Reimbursable travel basis, in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Price Attachments

Accenture provides the following list of supporting price summaries and detail schedules for this price proposal. The individual schedules are provided as attachments. Please reference Table 1 for descriptions of each of the attachments.

Attachment	Description
Attachment 1	**Price Summary - Revised** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*

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Attachment 3	**Deliverable Price Schedule - Revised** *This attachment provides the deliverables price schedule.*
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Attachment 5	**Facility Detail - Revised** *This attachment provides the facility detail.*
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Table 1 Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Accenture will invoice for the fixed price facilities on monthly basis in accordance with Attachment 5. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
  - Work is performed by Accenture Federal Services, LLC
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable

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6.0 Assumptions, Conditions, or Exceptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

- Accenture assumes the period of performance is:
    - Release 2.b: 11/1/14 – 7/15/15
- Accenture assumes performance on this task order began on 11/1/14 in accordance with the ATP provided October 22, 2014.
- Accenture's proposed schedule for R2.B assumes that ONRR will procure and distribute the Dell Precision T1700 Workstations outlined in the attached quote no later than December 15, 2014. These workstations allow for our developers to be more productive, which is a critical assumption in our proposed schedule.

  Workstation Specifications

  If the workstation procurement and distribution date above is not met, Accenture will notify the COR and contracting officer immediately and take action to mitigate a schedule and cost increase.
- Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase. **Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.**
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the

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travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs

- Accenture has further reduced our travel budget since our last proposal submission.
- Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
- To meet DOI's resource requirements Accenture will staff some resources remotely in the San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Our proposed price and schedule is dependent upon Oracle to provide the advanced case functionality "backport patch" between January 2nd - January 15th.

- Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- **CURRENT FACILTIES:**

  To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following:

The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

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Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

Accenture's current office build-out supports (b) (4) . Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail and Attachment 7 – Facility Detail Support. Accenture's "FFP Resource Rate" is (b) (4) and includes applicable G&A. A (b) (4) fee has also been included. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5. Due to the period of performance overlap for each release, the facility charges run through the end the exisiting release before being invoiced in the next release.

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.B – Change Order 001
Task Order: D14PD01129

Price Narrative - Revised

November 24, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC (Cage Code- 1ZD18)
800 North Glebe Road
Suite 300
Arlington, VA 22203
Immediate Owner: Accenture LLP; Cage Code- 0NHA3
Highest Level Owner: Accenture plc; Cage Code- SWU75

Point of Contact:
James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

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- The Government shall have or obtain no rights in any Accenture pre-existing Intellectual Property (IP) other than (i) to use the same as authorized by Accenture in writing from time to time solely for purposes of performing Government Responsibilities, (ii) to the extent the Accenture pre-existing IP is incorporated into a Deliverable, to use it as part of the Deliverable for purposes of the Government's internal business only, or (iii) pursuant to Accenture's standard license for such IP or, in the case of IP owned by third parties, pursuant to terms acceptable to the applicable third party. As between the Government and Accenture, Accenture IP will be deemed Confidential Information. Prior to incorporating any pre-existing IP into any Deliverables under this contract, Accenture shall obtain concurrence from the Government (ONRR) to utilize 3rd party IP software or Accenture IP software. In requesting such concurrence, Accenture shall identify and provide a detailed listing of pre-existing 3rd party IP or Accenture IP which may be incorporated into any Deliverable.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its

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general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services

- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- **CURRENT FACILTIES:**

  To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following:

  (b) (4)

  The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

  Accenture's current office build-out supports (b) (4). Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail and Attachment 7 – Facility Detail Support. Accenture's "FFP Resource Rate" is (b) (4) and includes applicable G&A. A (b) (4) fee has also been included. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5. Due to the period of performance overlap for each release, the facility charges run through the end the exisiting release before being invoiced in the next release.

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Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2B Replan Proposal Submission
Change Order 001 Task Order: D14PD01129

Volume 1A: Technical Narrative

November 21, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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Accenture LLP
800 North Glebe Road
Arlington, VA 22203

November 24, 2014

Joseph A. Shively Contracting Officer

Acquisition Services Directorate

Interior Business Center

US Department of the Interior

P.O. Box 25165

Denver, CO 80225-0165

Subject: Release 2B-Replan Proposal Submission, Change Order 001 Task Order: D14PD01129

Dear Mr. Shively:

Accenture is pleased to provide a refreshed proposal of the Release 2B for the **Operations Management Tool (OMT)** program. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,

Civilian Portfolio Lead - CM

Accenture Federal Services, LLC

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Introduction - Change Order 001:

Accenture and ONRR agreed to an iterative release-based approach to implement the OMT program, which was reflected in our August 6th, 2014 proposal submission named Release R2/R3. In doing so, the process improvement and system design activities conducted in R2A, amongst other drivers, has adjusted the work that is to be developed and deployed in Release 2B to be based on better available information. This requires adjustments to the R2B proposal. For this reason, we are submitting a "refreshed" proposal for Release 2B to reflect for adjustments in work for the outcome of process improvement sessions, detail design workshops, changes in technology, variations of business objectives and any changes to ONRR's requirements. This technical narrative now replaces Section 4.0 *Release 2.b – Audit Planning and Oracle 12.1.3 (2014) Upgrade* (page 26 – 36) of our original technical narrative, to reflect updates in work that will occur during Release 2B.

The following summarizes the key adjustments to Release 2B:

- **Risk Assessment** – (b) (4) [redacted]
- **Electronic Signature** – We accelerated the implementation of the electronic signature to R2B - originally defined for deployment in R2C - based upon the needs of Audit Planning. This requirement will now be partially met in R2B, with a physical signature that is currently planned in the Release 2C. ONRR has indicated that the R2C physical signature may no longer be necessary, and is seeking further legal and business review is being conducted by ONRR to conclude the necessity. If not necessary, we will remove the physical signature work effort from Release 2C when that release proposal is refreshed.
- **Audit Planning** – Through the Process Improvement sessions and Detail Design workshops conducted in Release 2A, ONRR identified a number of changes as essential to the Audit Planning Phase, to be implemented in Release 2B. First, this resulted in a significant increase in the number of customized User Interfaces to meet PSSC (purpose, scope, source conclusion) requirements than was originally anticipated in the R2B August submission. To increase business efficiency, all work papers were incorporated to be electronically produced based upon the business rules of the case; this increased the number of work papers than what was originally anticipated in August R2B proposal. Lastly, Accenture has updated design approach to accommodate ONRR's change to a risk-based audit to provide scoped procedures specific to each and every case.
- **Analytical Management Reports** – ONRR has decreased the number of reports originally requested within Release 2B.
- **CMP 2014** – As a result of the Detail Design Workshop, ONRR has made the decision to not replicate functionality in OMT which currently resides in CMP 2014. In lieu, a CMP 2014 link will be provided for users in the OMT tool.

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- **Oracle 12.1.3 Upgrade and conversion of Release 1 BAM Reports to a different technology base** – (b) (4) [redacted]
- **'Back Port' Patch of Advanced Case Functionality** [redacted]
- **Unit Pricing** – Due to timing of Unit Pricing delivery, ONRR has requested this query be moved to Release 2C.
- **Data Conversion Optional Task** – With the implementation of Audit Planning in Release 2B, there may be a requirement to complete limited Data Conversion for Audit Cases (entered post-Release 1 go-live) that will be in the "planning" phase in production at the time of Release 2B go-live. There may several ways this can be managed through user intervention, technological solutioning or a combination. Accenture and ONRR will explore all of the options available to determine the solution that allows for in-production cases to take advantage of Release 2B functionality, while minimizing systematic data conversion.

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4.0 Release 2.B - Audit Planning and Analytical Reporting (GPRA, Management, Statistical)

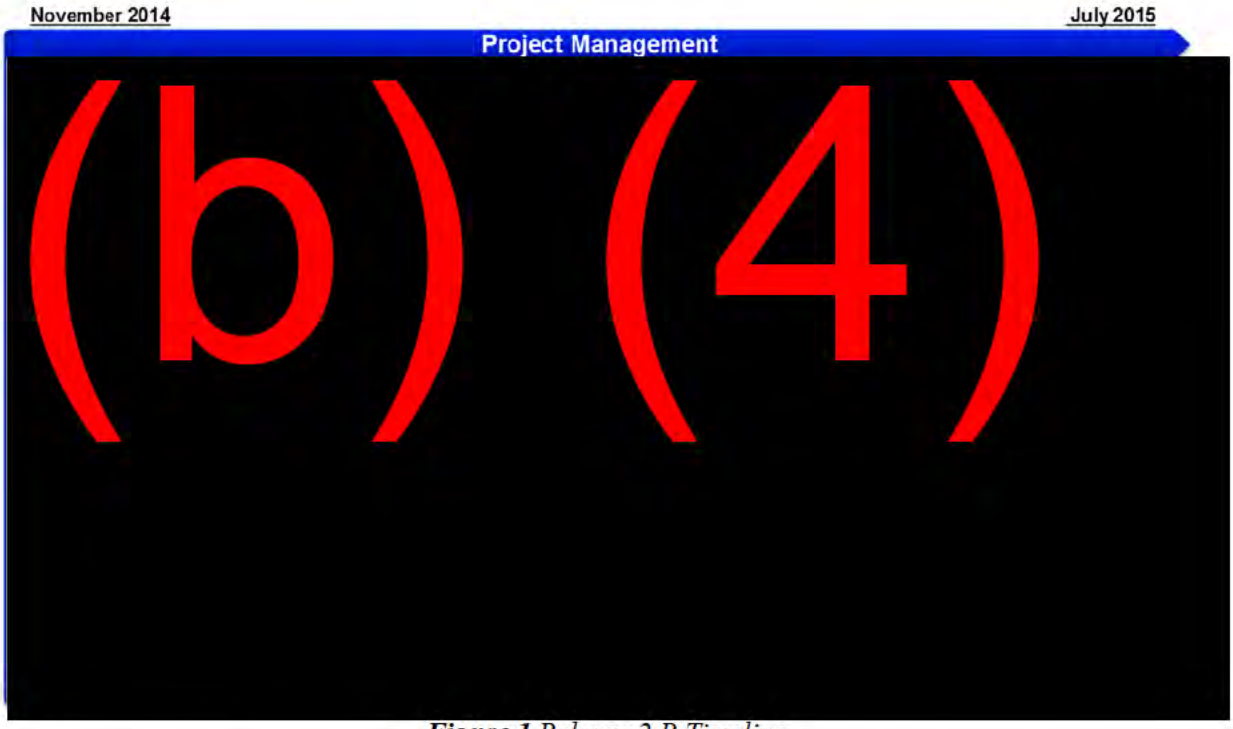

Figure 1 *Release 2.B Timeline*

4.1 Release 2.B Summary

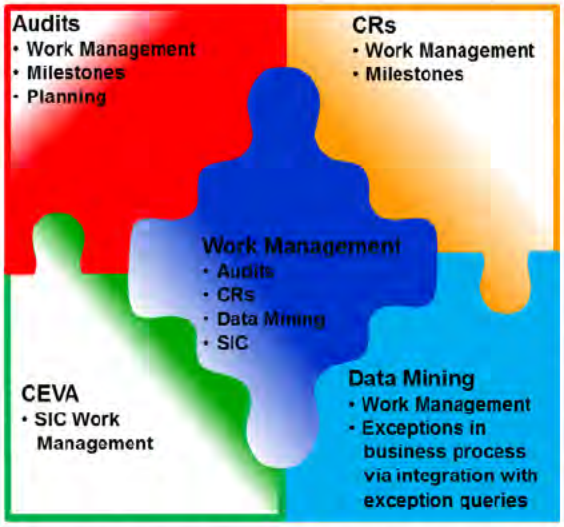

Figure 2 *Release 2.B by Business Application*

Release 2.B – Audit Planning and Analytical Reporting adds additional capability to OMT that will allow the new Audit Planning process to be implemented for ACM. The introduction of a new Audit planning process will enable Auditors to analyze multiple factors contributing to the overall effectiveness of an Audit and to properly scope the audit to speed up the process by eliminating unnecessary tests. Planning processes within OMT will also be available for use by State and Indian Coordination (SIC).

Release 2.B will include the start of true organizational workload and performance measurements, including the monitoring of case metrics on a real time basis for Government Performance and Results Act (GPRA) goals, enabling ONRR to make adjustments as needed.

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Other benefits that ONRR may realize with this release:

(b) (4)

4.2 R2.B – Project Management and Governance

Figure 3 *Release 2.B Project Management and Governance Timeline*

Project management and governance activities will be ongoing throughout all Releases. Please reference the scope provided in **Section 3.4** Project Management and Governance of [the original proposal technical narrative]

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4.3 R2.B – Case Management

[SOO 4.1.3, 4.1.4, 4.1.5, 4.1.6, 4.1.9, 4.2.1, 4.2.2, 4.2.3, 4.2.4, 4.2.7, 4.2.9, 4.2.10, 4.3.2, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

***Figure 4** Release 2.B Case Management Timeline*

Deploy Audit Planning. In Release 2.B, the new business process for the planning phase of audit work will be implemented in the OMT tool. This new business process was created by ONRR's Audit Subject Matter Experts (SMEs) during workshops facilitated by Accenture's Process Improvement team during Release 2.A and will be piloted and approved prior to entry into Release 2.B. The implementation of each phase of the business process will include the creation of the Electronic Work Papers for that phase. Auditors will input case file data required by a work product into one or more OMT user interfaces. After the data has been entered into the system, the auditor may generate the final work product. Some work products, such as the Audit Planning Memo may pull data from numerous OMT sources. This will provide ONRR with the desired standardization of the format and base language included in the work products.

Auditors will be able to track all of their planning activities for a case file. Auditors will continue to manually track milestones for the remaining phases of the audit process. This enhanced business process will increase the level of visibility that ONRR has into the status of its work load. The remaining phases of the process (Analysis, Resolution and Closure), will be implemented in OMT during future releases, but available via milestone entries in OMT Release 2.B. **Deploy OMT Analytical Reporting.** During Release 2.B, Accenture will also build and deploy a subset of ONRR's case management and statistical reports utilizing BI technology. These reports include a subset of ONRR's Government Performance and Results Act (GPRA) information that will be included in external reporting. This reporting will include the build of a BI subject area exclusive to data that is housed in the OMT system. This technology will give ONRR the reporting capability that it desires, and will also build the foundation for the creation of additional BI based OMT reports in the future.

(b) (4)

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Audit Case File Management through OMT Technology

Accenture will build, test, and deploy the new business process for the Audit Planning phase. This business process will include the ability for ONRR resources to track their planning activities, generate work products populated with data from the OMT system, and will generate the appropriate substantive steps for the analysis phase based on the auditor's input.

The following Electronic Work Papers were identified during the Audit Planning Workshops, and will be included in this release:

- Entrance Conference Agenda
- Team Discussion - Risk of Fraud
- Audit Independence Statement
- Engagement Letter
- Data Request
- Survey Program
- Internal Control Questionnaire
- Audit Plan (Draft & Final)
- Correspondence Log
- Conversation Record
- Fraud Questionnaire
- PSSC Engagement Letter
- PSSC Prior/On-Going Compliance Activities & Reliance on the Work of Others
- PSSC Analytical Review of Royalty & Production Data
- PSSC Background Information
- PSSC Entrance Conference
- PSSC Site Visit
- PSSC Final Lease Universe

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- PSSC Assessment of Internal Controls, Fraud & Audit Risk
- PSSC Recommendation to Proceed with Audit
- PSSC Preliminary Audit Plan and Sample Methodology
- PSSC Risk Assessment for Planning
- PSSC Final Audit Plan

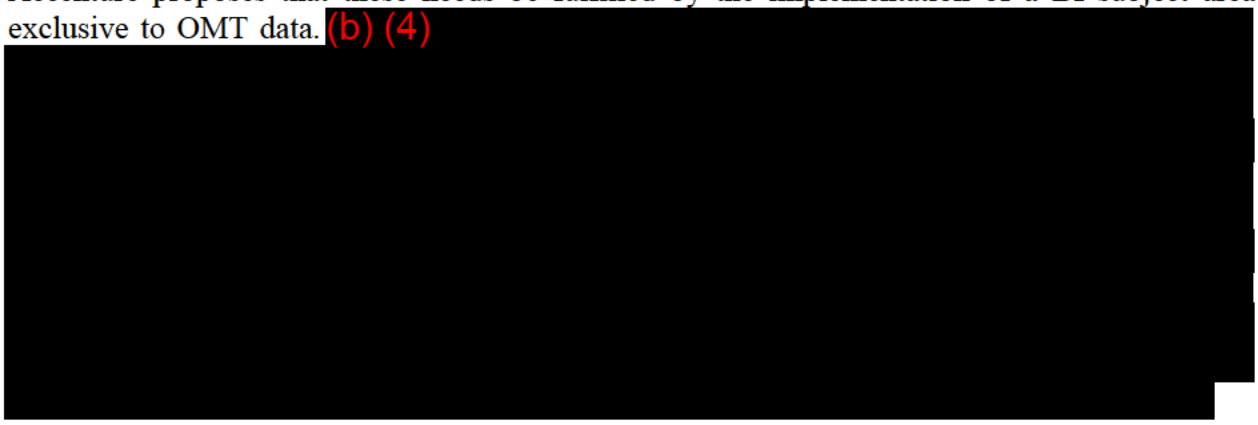
This release will increase ONRR's ability to manage their work load by providing accurate and timely information regarding the status of each audit case file. The implementation of standardized work products that use preapproved language will streamline the ONRR's approval process. The audit business process will also introduce a standard structure for completion of the planning phase for each individual audit, giving ONRR a more predictable way to measure their work load.

Electronic signature for task approvals

Accenture will build and deploy the ability for OMT users to use electronic signature functionality to approve OMT tasks using a two factor authentication process, using their PIN number and PIV (Personal Identity Verification)/Government identity card. This electronic signature approval capability will require users to add their PIV card in order to approve tasks assigned to the user. This will provide enhanced security for key tasks within the OMT process. This capability requires the integration of OMT and Oracle I&AM. We will work with ONRR to determine if in a future release 2C, whether "digital" GIF file signatures are necessary.

GPRA, Management, and Statistical Reports through BI Technology

ONRR requires flexible reporting capability with a highly customized look and feel for their Government Performance and Results Act (GPRA), case management and statistical reports. Accenture proposes that these needs be fulfilled by the implementation of a BI subject area exclusive to OMT data. (b) (4)



The following Dashboards were identified during the Work Planning design sessions and will be included in this release to support GPRA, case management and statistical reporting using BI tools:

- Case Workload by Organization

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- Case Workload by Property Type
- Workload by Exceptions
- Touched Properties (ONRR)
- Touched Properties by Organization
- Case Milestone Status by Individual
- Case Details Report
- Work Line Items and Exceptions Details Report

(b) (4)

[redacted]

Integration of CMP2014

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During Release 2.B, Accenture will build, and deploy the integration of the OMT system with the existing CMP2014 application. OMT will populate a PAD Number / UFI in the OMT case file for use in eCommerce CMP2014. OMT will have a link to the CMP2014 for quick access to eCommerce to create new CMP2014 documents and approve Payor-submitted documents. Royalty payments that are posted against the CMP2014 line with the correct identifying characteristics will be reflected in the OMT Case Data Feedback user interface as collections. The integration of OMT and CMP2014 will allow ONRR to increase the accuracy of tracking collections and identify specific compliance activity responsible for generating the revenue. The ability to track interest payments has not been estimated in this release, but may be added to a future release.

(b) (4)

[redacted]

(b) (4)

[redacted]

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(b) (4)

Work Management Integration with Custom Tables

(b) (4)

Dashboards and Work Products

Accenture will design, build, test, and deploy the following additional dashboards and work products:

Object	Simple	Medium	Complex	total
(b) (4)				

***Table 1** Release 2.B Objects*

For Release 2.B, the work products are:

- Entrance Conference Agenda
- Team Discussion - Risk of Fraud
- Audit Independence Statement
- Engagement Letter
- Data Request
- Survey Program
- Internal Control Questionnaire
- Audit Plan (Draft & Final)
- Correspondence Log
- Conversation Record
- Fraud Questionnaire
- PSSC Engagement Letter
- PSSC Prior/On-Going Compliance Activities & Reliance on the Work of Others
- PSSC Analytical Review of Royalty & Production Data
- PSSC Background Information
- PSSC Entrance Conference

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(b) (4)

For Release 2.B, the Analytical BI Dashboard reports are:

(b) (4)

4.4 R2.B – Risk Assessment through Data-Driven Analytics

[SOO 4.1.10, 4.2.12, 4.2.13, 4.4.1]

Figure 5 *Release 2.B Risk Timeline*

Risk scores are created on a "snapshot in time" of data and therefore reflect risk at that point in time and for the defined time period. (b) (4)

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(b) (4)

[redacted]

4.5 R2.B – Security Authorization Support *[SOO 4.2.15]*

***Figure 6** Release 2.B Security Timeline*

Please refer to the Security Authorization Support detailed out in **Section 3.4** above for applicable details.

4.6 R2.B – Deployment Training *[SOO 4.2.14]*

***Figure 7** Release 2.B Deployment Training Timeline*

During OMT Release 2.B, the Accenture Deployment Training Team will support ONRR's workforce adoption by designing and developing end-user training materials for the following OMT functionalities:

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(b) (4)

The Accenture Deployment Training Team will provide training materials relevant to Release 2.B in the following forms:

(b) (4)

4.7 R2.B – Integrated Business PI and System Design

[SOO 4.1.1, 4.1.2, 4.1.3, 4.2.5]

Figure 8 *Release 2.B Integrated BPI and System Design Timeline*

(b) (4)

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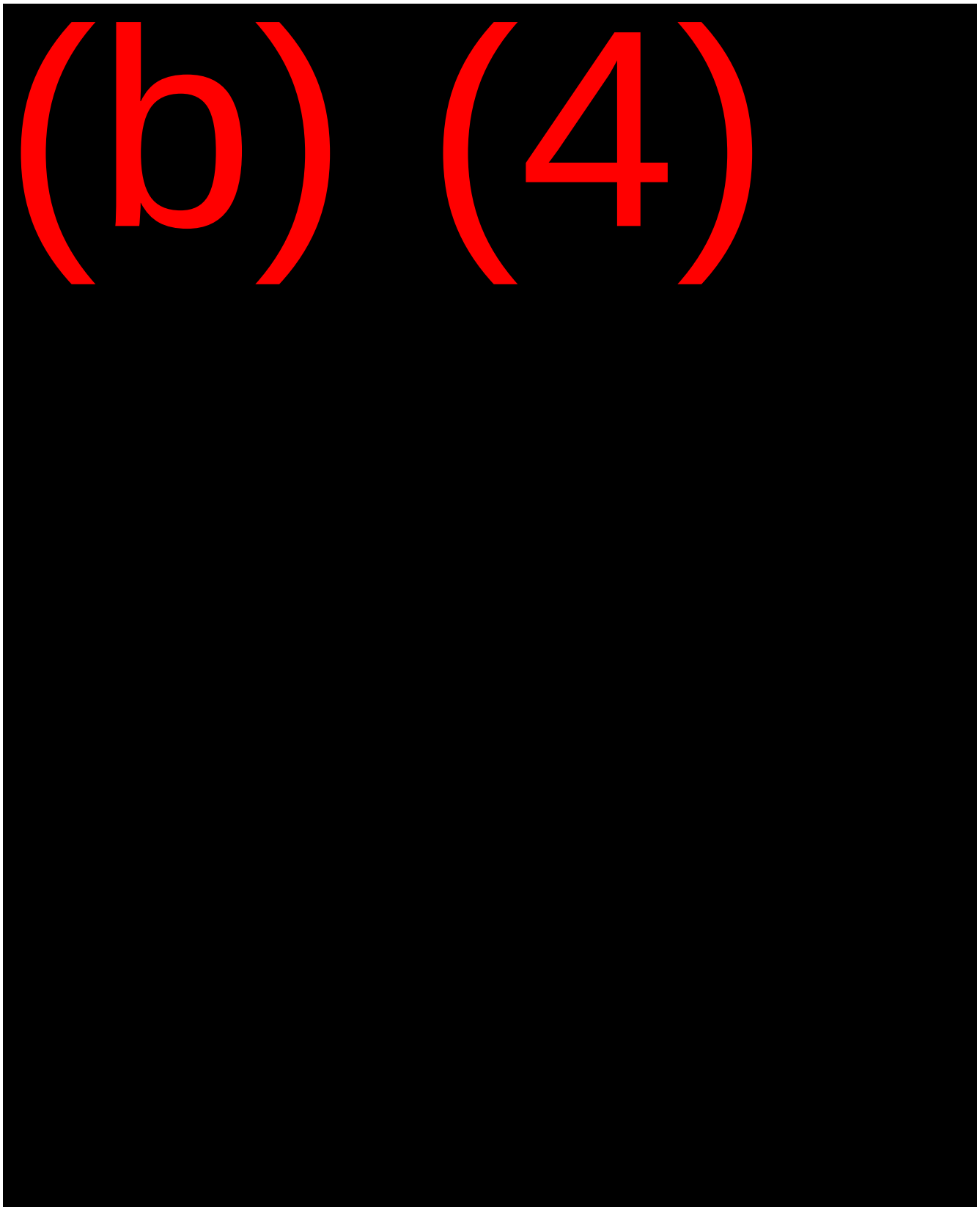

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(b) (4)

4.8 R2.B – Release 2.B to/from 2.C Updates

As following table outlines the list of items that have been removed from the Release 2.B proposal. Accenture will plan to incorporate these functions into future releases, as part of refreshing of future release proposals.

It also includes an item that has shifted up from Release 2C to be deployed in Release 2B.

#	Functionality	Release Shift
(b) (4)		

4.9 Assumptions

Please reference ***Volume 1 (C) – Basis of Estimate, Technical Assumptions, Conditions or Expectations*** for details on assumptions.

4.10 Optional Task: Data Conversion

(b) (4)

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(b) (4)

[redacted]

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Attachment 1 - Price Summary

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.:	D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.:	TBD
Task Order Name:	MRMSS OMT Release 2.C Part 1
Contract Type:	Firm Fixed Price
POP:	5/1/2015 - 7/31/2015

Price Summary

Firm Fixed Price

	MRMSS OMT Release 2.C Part 1
Labor - R2.C Part 1	(b) (4)
Labor - 2B Backport Delay	
TOTAL PRICE	

Cost Reimbursable

	MRMSS OMT Release 2.C Part 1
Travel - R2.C Part 1	(b) (4)
TOTAL PRICE	

	MRMSS OMT Release 2.C Part 1
GRAND TOTAL	(b) (4)

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Attachment 2 - Firm Fixed Price (FFP) Labor Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONR

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: TBD
Task Order Name: MRMSS OMT Release 2.C Part 1
Contract Type: Firm Fixed Price
POP: 5/1/2015 - 7/31/2015

Labor - FFP

RFP Defined Labor Category	Rate Card Labor Category	Company	Release	10/01/14 - 09/30/15 Hours	OY6 Rate	Total Amount
Release 2.b						
Oracle BPM Tech Arch	Accenture - Consulting - Analyst 5	Accenture Federal Services	2C Part 1	(b) (4)		
Oracle Dev Lead	Accenture - Consulting - Analyst 4	Accenture Federal Services	2C Part 1			
TBD - Tech Design Mgr	Accenture - Consulting - Analyst 3	Accenture Federal Services	2C Part 1			
PMO - Project Director	Accenture - Consulting - Analyst 5	Accenture Federal Services	2B Backport			
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Technical Support- DBA	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Tester	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Tester 1 (SADC)	Accenture - Services - Analyst 2	Accenture Federal Services	2C Part 1			
Tester 2 (SADC)	Accenture - Services - Analyst 4	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 4	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Oracle BPM Consultant	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Per Release Doc Updates (release hours)	N/A	Accenture Federal Services	2C Part 1			
MRMSS Integration Tool Tech Design (release hours)	N/A	Accenture Federal Services	2C Part 1			
Enhancements (release hours)	N/A	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2B Backport			
Oracle BPM Designer	Accenture - Consulting - Analyst 4	Accenture Federal Services	2B Backport			
Process Improvement	Accenture - Consulting - Consultant 4	Accenture Federal Services	2B Backport			
Process Improvement	Accenture - Consulting - Consultant 4	Accenture Federal Services	2C Part 1			
Oracle BPM Subcontractor	K- Force - Oracle BPM 1 - June	K-Force	2C Part 1			
Oracle BPM/ADF Subcontractor	K-Force - Oracle ADF	K-Force	2C Part 1			
ADF Developer 1	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Oracle BI Developer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2	Accenture Federal Services	2B Backport			
BPM - solution complexity	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
OMT Release Lead	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
OMT Release Lead	Accenture - Consulting - Analyst 2	Accenture Federal Services	2B Backport			
PMO Lead	Accenture - Services - Manager 1	Accenture Federal Services	2B Backport			
PMO Analyst	Accenture - Consulting - Analyst 1	Accenture Federal Services	2B Backport			
Oracle BPM Subcontractor	K- Force - Oracle BPM 1 - April	K-Force	2B Backport			
ADF Developer 1	Accenture - Consulting - Analyst 1	Accenture Federal Services	2B Backport			
Oracle BPM Tech Arch	Accenture - Consulting - Analyst 5	Accenture Federal Services	2B Backport			
BPM - solution complexity	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Release 2.b Total						
Total FFP Labor						

This page contains trade secrets or confidential commercial and financial information which the offeror believes to be exempt from disclosure under the Freedom of Information Act and which is subject to the leger

Attachment 3 - Deliverable Price Schedule

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 formerly IDIO M08PC14S011
Task Order No : TBD
Task Order Name: MRMSS OMT Release 2.C Part 1
Contract Type: Firm Fixed Price
POP: 5/1/2015 - 7/31/2015

Deliverable Schedule

Del #	Deliverable /Milestone	Deliverable Work Product	Relative Due Date	Price
Release 2 C1				
1	Technical Design (Group 1 design items for 2c)	Standard - Deliverable	5 9 2015	(b) (4)
2	Technical Design (Group 2 design items for 2c)	Standard - Deliverable	6 4 2015	
3	Final Detailed Design (Groups 1 & 2)	Standard - Deliverable	5 9 2015	
	Process Flow - CEVA ADR	Standard - Deliverable	7 10 2015	
5	Process Flow - CEVA Bankruptcy	Standard - Deliverable	7/10/2015	
6	Process Flow - CEVA AV	Standard - Deliverable	7/10/2015	
7	Process Flow - CEVA EMAO	Standard - Deliverable	7/10/2015	
8	Process Flow - CEVA EO	Standard - Deliverable	7/31/2015	
9	OMT Monthly EVM Report	EVM Deliverable	5/5/2015	
10	OMT Bi-Weekly Status Report	Work Product	5/7/2015	
11	OMT Bi-Weekly Status Report	Work Product	5/21/2015	
12	OMT Bi-Weekly Status Report	Work Product	6/4/2015	
13	OMT Monthly EVM Report	EVM Deliverable	6/4/2015	
1	OMT Bi-Weekly Status Report	Work Product	6/18/2015	
15	OMT Bi-Weekly Status Report	Work Product	7/2/2015	
16	OMT Monthly EVM Report	EVM Deliverable	7/6/2015	
17	OMT Bi-Weekly Status Report	Work Product	7/16/2015	
18	OMT Bi-Weekly Status Report	Work Product	7/30/2015	
19	Monthly Environment Status & Patch list	Work Product	5/5/2015	
20	Monthly Environment Status & Patch list	Work Product	6 4 2015	
21	Monthly Environment Status & Patch list	Work Product	7 6 2015	
22	Refreshed R2.C Requirements Traceability Matrix (RTM)	Standard - Deliverable	6 6 2015	
23	Project Management Plan	Standard - Deliverable	5 15 2015	
2	Project Schedule	Standard - Deliverable	5 15 2015	
			Total	

This page contains trade secrets or confidential commercial and financial information that is privileged or exempt from disclosure under the Freedom of Information Act and which is subject to the legend contained on the cover page of this proposal / quote

Attachment 4 - Travel Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: TBD
Task Order Name: MRMSS OMT Release 2.C1 - Change Order 002
Contract Type: Cost-Reimbursable
POP: 5/1/2015 - 7/31/2015

Trip No.	CLIN/ WBS	City (From)	C ty (To)	Company Name	# of People	# of Days	# of Nights	Air Fare	Total Airfare	Hotel	Total Hotel	Regular Per Diem	1st/Last Per Diem	Total Per Diem	Car Rental	Total Car Rental	Mis Exps	Total Mis	Total Per Trip	G&A 18.40%	Total Cost Per Trip	# of Trips	Total
1	OMT R2.C Part 1	Seattle WA	Denver CO	Accenture Federal Services	(b) (4)																		
2	OMT R2.C Part 1	Atlanta. GA	Denver CO	Accenture Federal Services																			
3	OMT R2.C Part 1	Seattle WA	Denver CO	Accenture Federal Services																			
4	OMT R2.C Part 1	A lanta. GA	Denver CO	Accenture Federal Services																			
5	OMT R2.C Part 1	Washington DC	Denver CO	Accenture Federal Services																			
6	OMT R2.C Part 1	Dallas TX	Denver CO	Accenture Federal Services																			
7	OMT R2.C Part 1	Da las TX	Denver CO	Accenture Federal Services																			
Subtotal - TRAVEL																							

Notes:

1. Airfare estimate is based on non-refundable minimum 10 day advance purchase ticketing for Direct/Non-Stop flights if available.
2. Airfare estimates are proposed in accordance with the 1/11/2010 rule on the recovery of airfare costs (74 Fed. Reg. 65 612 (December 10 2009))
3. Lodging is based on the Federal Travel Regulations (FTR) and/or Joint Travel Regulations (JTR). Where rates vary by month and exact travel date is unknown a weighted yearly average is used.
4. Per Diem rate (M&IE) is based on the FTR and/or JTR rates. On the first and last days of travel Accenture has proposed 75% of the FTR/JTR rate.
5. Miscellaneous expenses include taxis parking tolls taxes and other l ke misce laneous expenses. Actual expenses incurred may vary.
6. Airfare quotes may vary depending on anticipated date of travel

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Attachment 5 - Rate Cards

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)
Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ONRR)
Accenture LLP

Accenture Rate Card

Fixed Price - Fully Loaded Government Site Rates

Labor Categories	Rate Code	Option Year 6 (10/01/14 - 09/30/15)
Consulting Workforce		
SENIOR MANAGER 4	FS-SM4	(b) (4)
SENIOR MANAGER 3	FS-SM3	
MANAGER 8	FS-M8	
MANAGER 7	FS-M7	
MANAGER 6	FS-M6	
MANAGER 5	FS-M5	
CONSULTANT 7	FS-C7	
CONSULTANT 6	FS-C6	
CONSULTANT 5	FS-C5	
CONSULTANT 4	FS-C4	
ANALYST 5	FS-A5	
ANALYST 4	FS-A4	
ANALYST 3	FS-A3	
ANALYST 2	FS-A2	
ANALYST 1	FS-A1	
Services Workforce		
SENIOR EXECUTIVE 2	FSD-SE2	
SENIOR EXECUTIVE 1	FSD-SE1	
SENIOR MANAGER 5	FSD-SM5	
SENIOR MANAGER 4	FSD-SM4	
SENIOR MANAGER 3	FSD-SM3	
SENIOR MANAGER 2	FSD-SM2	
SENIOR MANAGER 1	FSD-SM1	
MANAGER 8	FSD-M8	
MANAGER 7	FSD-M7	
MANAGER 6	FSD-M6	
MANAGER 5	FSD-M5	
MANAGER 4	FSD-M4	
MANAGER 3	FSD-M3	
MANAGER 2	FSD-M2	
MANAGER 1	FSD-M1	
CONSULTANT 7	FSD-C7	
CONSULTANT 6	FSD-C6	
CONSULTANT 5	FSD-C5	
CONSULTANT 4	FSD-C4	
CONSULTANT 3	FSD-C3	
CONSULTANT 2	FSD-C2	
CONSULTANT 1	FSD-C1	
ANALYST 6	FSD-A6	
ANALYST 5	FSD-A5	
ANALYST 4	FSD-A4	
ANALYST 3	FSD-A3	
ANALYST 2	FSD-A2	
ANALYST 1	FSD-A1	
ASSISTANT 4	FSD-AS4	
ASSISTANT 3	FSD-AS3	
ASSISTANT 2	FSD-AS2	
ASSISTANT 1	FSD-AS1	
Enterprise & CFM Workforce		
MANAGER 2	ENT-M2	
SPECIALIST 2	ENT-SP2	
ANALYST 2	ENT-A2	
Accenture Technology Solutions		
SENIOR SYSTEMS ANALYST 6	SWF-SSA6	
SENIOR SYSTEMS ANALYST 5	SWF-SSA5	
SENIOR SYSTEMS ANALYST 4	SWF-SSA4	
SYSTEMS ANALYST 4	SWF-SA4	
ANALYST PROGRAMMER 4	SWF-AP4	
ANALYST PROGRAMMER 3	SWF-AP3	
SENIOR PROGRAMMER 4	SWF-SP4	
SENIOR PROGRAMMER 3	SWF-SP3	
SENIOR PROGRAMMER 2	SWF-SP2	
PROGRAMMER 3	SWF-P3	
PROGRAMMER 2	SWF-P2	
PROGRAMMER 1	SWF-P1	

Th s page contains trade secrets or confident al commercial and financial informa ion which the offeror bel eves o be exempt from disclosure under the Freedom of In ormation Act and which is subject to the legend contained on the cover page of this proposal / quote.

REQUEST FOR QUOTATION

(THIS IS NOT AN ORDER)

THIS RFQ ☐ IS ☒ IS NOT A SMALL BUSINESS SET ASIDE

PAGE 1 OF PAGES 23

1. REQUEST NO	2. DATE ISSUED	3. REQUISITION/PURCHASE REQUEST NO.	4. CERT. FOR NAT. DEF. UNDER BDSA REG. 2 AND/OR DMS REG. 1	RATING
D14PS00377	06/02/2014			

5a. ISSUED BY
Interior Business Center, AQD
Division 4/Branch 1
7301 West Mansfield Avenue
Lakewood CO 80235-2230

6. DELIVERY BY (Date)

7. DELIVERY
☒ FOB DESTINATION ☐ OTHER *(See Schedule)*

9. DESTINATION

a. NAME OF CONSIGNEE
Office of Natural Resources Revenue

b. STREET ADDRESS
Denver Federal Center
Building 85-A
P.O. Box 25165, MS 60510A

c. CITY
Denver

d. STATE
CO

e. ZIP CODE
80225-0165

5b. FOR INFORMATION CALL: *(No collect calls)*

NAME	TELEPHONE NUMBER	
	AREA CODE	NUMBER
Joseph Shively	303	231-3934

8. TO:

a. NAME

b. COMPANY

c. STREET ADDRESS

d. CITY

e. STATE

f. ZIP CODE

10. PLEASE FURNISH QUOTATIONS TO THE ISSUING OFFICE IN BLOCK 5a ON OR BEFORE CLOSE OF BUSINESS *(Date)*
1400 MD

IMPORTANT: This is a request for information, and quotations furnished are not offers. If you are unable to quote, please so indicate on this form and return it to the address in Block 5a. This request does not commit the Government to pay any costs incurred in the preparation of the submission of this quotation or to contract for supplies or services. Supplies are of domestic origin unless otherwise indicated by quoter. Any representations and/or certifications attached to this Request for Quotations must be completed by the quoter.

11. SCHEDULE *(Include applicable Federal, State and local taxes)*

ITEM NO (a)	SUPPLIES/SERVICES (b)	QUANTITY (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)
	Request for Quote (RFQ) D14PS00377 for Operations Management Tool (OMT) Release 2.0 with Option lines for OMT Releases 2.1, 2.2, 3.0 and 3.1 for the Department of the Interior, Office of the Secretary, Office of Natural Resources Revenue (ONRR), in accordance with IDIQ D12PC70004 Operations and Support for the Mineral Revenue Management Support System (MRMSS). Delivery: 18 - 20 months. Not to Exceed 20 months from date of award. Performance Based, Non-Severable Contract				
00001	Operation Management Tool (OMT) Release 2.0. in accordance with the OMT Release 2.0/3.0 Statement Continued ...				

12. DISCOUNT FOR PROMPT PAYMENT	a. 10 CALENDAR DAYS (%)	b. 20 CALENDAR DAYS (%)	c. 30 CALENDAR DAYS (%)	d. CALENDAR DAYS NUMBER	d. CALENDAR DAYS PERCENTAGE

NOTE: Additional provisions and representations ☐ are ☐ are not attached

13. NAME AND ADDRESS OF QUOTER	14. SIGNATURE OF PERSON AUTHORIZED TO SIGN QUOTATION	15. DATE OF QUOTATION
a. NAME OF QUOTER b. STREET ADDRESS c. COUNTY d. CITY / e. STATE / f. ZIP CODE	16. SIGNER a. NAME *(Type or print)* c. TITLE *(Type or print)*	b. TELEPHONE AREA CODE / NUMBER

AUTHORIZED FOR LOCAL REPRODUCTION
Previous edition not usable

STANDARD FORM 18 (REV. 6-95)
Prescribed by GSA - FAR (48 CFR) 53.215-1(a)

ITEM NO (A)	SUPPLIES/SERVICES (B)	QUANTITY (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)
	of Objectives (Attachment 1). Task order issued in accordance with IDIQ D12PC70004, Operations and Support for the Minerals Revenue Management Support System (MRMSS). Period of Performance: 07/01/2014 to 02/28/2015				
00002	Option 1: Operations Management Tool (OMT) Release 2.1 in accordance with the OMT Release 2.0/3.0 Statement of Objectives (SOO). (Option Line Item) 10/01/2014 Period of Performance: 11/01/2014 to 06/30/2015				
00003	Option 2: Operations Management Tool (OMT) Release 2.2 in accordance with the OMT Release 2.0/3.0 Statement of Objectives (SOO). (Option Line Item) 03/01/2015 Period of Performance: 04/01/2015 to 09/30/2015				
00004	Option 3: Operations Management Tool (OMT) Release 3.0 in accordance with the OMT Release 2.0/3.0 Statement of Objectives (SOO). (Option Line Item) 06/01/2015 Period of Performance: 07/01/2015 to 11/30/2015				
00005	Option 4: Operations Management Tool (OMT) Release 3.1 in accordance with the OMT Release 2.0/3.0 Statement of Objectives (SOO). (Option Line Item) 10/01/2015 Period of Performance: 11/01/2015 to 02/28/2016				
00006	Travel - Not to Exceed in accordance with the Federal Travel Regulations (FTR) Period of Performance: 07/01/2014 to 02/28/2016				

United States Department of the Interior
Office of the Secretary

Interior Business Center

To: Accenture LLP
800 North Glebe Road
Suite 300
Arlington, VA 22203-1807

June 2, 2014

Attention: James B. Gooding, Contract Manager
Ph: 571-414-5620
James.b.gooding@accenturefederal.com

From: Joseph A. Shively, Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Dept. of the Interior
7110 W. Jefferson Ave
Lakewood, CO 80235-2230
IBC office Ph: 303-969-5574
ONRR Office Ph: 303-231-3934 Fax: 303-231-3917
Joseph_a_shively@ibc.doi.gov

Subject: Request for Quote (RFQ) # **D14PS00377** for Minerals Revenue Management Support System (MRMSS), Operations Management Tool (OMT) Release 2.0 – 3.0, Department of the Interior, Office of the Secretary, Office of Natural Resources Revenue (ONRR), in accordance with IDIQ D12PC70004, Operations and Support for the Minerals Revenue Management Support System.

NAICS Code: *541519 Other Computer Related Services*

Product Code: D399 - Other IT and Telecommunication Services

Classification Code: D-Automatic Data Processing and Telecommunication

- This is a performance based requirement.
- AQD Denver is issuing this RFQ request in accordance with the Accenture IDIQ D12PC70004, entitled Minerals Revenue Management Support System (MRMSS), Operations and Support/Development and Enhancements for the Office of Natural Resources Revenue (ONRR). The IDIQ is a non-commercial, single award contract, and was issued in accordance Far Part 15. AQD Denver will conduct this acquisition using the procedures under the Operation and Support/Development and Enhancements IDIQ contract.
- The terms and conditions contained in MRMSS IDIQ Contract Number D12PC70004 at Mod 11 - Title: Minerals Revenue Management Support System (MRMSS) - Operations for the Office of Natural Resource Revenue (ONRR) apply to this RFQ.
- AQD Denver Procurement will handle the solicitation. The resultant task order administration as well as payment of invoices will be managed locally by AQD Denver.

- Accenture is required to submit an RFQ Package that consists of both a written technical quote and a price quote to Government officials for the purpose of assuring that the offeror is fully cognizant of the scope of this task order and has the capability to complete all of the requirements as indicated in the Government OMT Release 2.03/3.0 Statement of Objectives (SOO).

PERIOD OF PERFORMANCE:

The period of performance for the Base CLIN #1 , OMT Release 2.0, is anticipated to be approximately 6-8 months. Additionally, the Government is requesting a quotation on four additional option periods which are referenced in the SOO as "Option Releases". The four additional Option Releases represent the full scope of work for this task order. Each Option Release will be exercised at the discretion of the government based on the successful performance and knowledge gained during the work effort of the previous Release. Exercise of Option CLINs must be at the stated price or below. Increases to Option CLIN pricing will not allowed. Please provide a price quote for the following Option CLINs per the requirements in the attached OMT Statement of Objectives (SOO):

Option 1 CLIN 2: OMT Release 2.1 estimated POP - 8 months
Option 2 CLIN 2: OMT Release 2.2 estimated POP – 6 months
Option 3 CLIN 4: OMT Release 3.0 estimated POP – 5 months
Option 4 CLIN 5: OMT Release 3.1 estimated POP – 4 months

The period of performance for each of the above "Releases" can overlap due to the need for continuity of work and as the total knowledge base and refinement of requirements increases. The entire Period of Performance for all Releases should not exceed 20 -22 months.

TYPE OF CONTRACT: As a result of this solicitation, the Government anticipates issuing a Firm Fixed-Priced task order. Travel, if required, will be cost re-imbursable based on the Federal Travel Regulation.

FUNDING: is available for this requirement

QUESTIONS: If you have questions or concerns regarding the RFQ response date, the technical requirements or questions contractual in nature, please submit your inquiries no later than three (3) business days after receipt of the RFQ via email directly to Joseph_a_shively@ibc.doi.gov, with copy to Stacey.browne@onrr.gov.

RFQ PACKAGE DUE DATE:

The due date for response to this RFQ, referred to as the RFQ Package, which contains both technical and price quotes, **shall be sent electronically via email to Joseph A. Shively (Contracting Officer) and Stacey Browne (COR), by 4:00PM Mountain Daylight Time, June 13, 2014 (or sooner).**

RFQ PACKAGE SUBMISSION REQUIREMENTS:

1. The RFQ package must include the following:

   A) RFQ Number: D14PS00377
   B) Technical and Price response in accordance with IDI Q contract number D12PC70004 and all attachments, as well as the Government SOO entitled, Operations Management Tool Release 2.0/3.0.

C) Complete Company Name
D) Complete business mailing address
E) Contact Name, phone number and email address
F) Tax identification number (TIN) and Dun and Bradstreet Number (DUNS)

2. The RFQ package MUST include the following volumes and include the specified plans:

Volume 1: TECHNICAL QUOTE:

Volume 1(A) TECHNICAL AREA I:

I. Management Approach and Technical Capabilities in accordance with IDIQ D12PC70004 and the attached Government SOO e entitled MRMSS End to End System Documentation.
   a. Technical narrative describing the end result for Meeting each PWS control requirement
   b. Quality Assurance Plan
   c. Initial Project Management Plan
   d. Initial Project Work Schedule/Milestones

Volume 1(B) TECHNICAL AREA II - PERSONNEL QUALIFICATIONS & ORGANIZATIONAL EXPERIENCE

I. Key Personnel Qualifications w/Resumes & Clearance levels & Letters of Commitment

Volume 1(C) TECHNICAL ASSUMPTIONS, CONDITIONS, OR EXCEPTIONS

VOLUME 2 – PRICING QUOTE:

Volume 2 - FIRM FIXED PRICE QUOTE

I. FIRM FIXED PRICE QUOTE
   a. Payment Schedule based on deliverables and milestones
   b. Detailed pricing

II. COST REIMBURSABLE TRAVEL IN ACCORDANCE WITH FTR (IF APPLICABLE)

III. PRICE ASSUMPTIONS, CONDITIONS, OR EXCEPTIONS

➢ Each Volume must address and include the specified information below:

VOLUME 1 TECHNICAL QUOTE:

VOLUME 1(A) – TECHNICAL - MANAGEMENT APPROACH AND TECHNICAL CAPABILITIES

1. The quote must demonstrate an understanding of the background, the SOO objectives, and the specific system areas to be documented.

2. The quote must demonstrate a planned execution of the project specifically the proposed methods and techniques for completing each task, how each task will be evaluated for full performance and acceptability (quality assurance).
3. The quote must address potential problem areas and major difficulties. The quote must provide creative and feasible solutions to those potential problem areas and major difficulties. The quote should address how future integration of new processes and technology enhancements would be handled.
4. The quote must demonstrate an understanding of logistics, schedule, and any other miscellaneous issues in which the Government should be aware.
5. The quote must identify the roles and specify responsibilities for each key personnel along with the definition of the primary skill set required for each role.

VOLUME 1(B) – TECHNICAL AREA II - PERSONNEL QUALIFICATIONS & ORGANIZATIONAL EXPERIENCE, AND PAST PERFORMANCE

1. The quote must indicate for each of the proposed personnel the currency, quality, and depth of experience and capabilities of working on similar projects. Similar projects must convey similarity in topic, dollar value, workload, duration, and complexity.
2. The quote must demonstrate the currency, quality and depth of how the Project Director/Manager will supervise and coordinate the workforce.
3. Evidence that the organization has current capabilities; and for assuring performance of this requirement. If utilizing subcontractors, consultants and business partners this information shall be included in the quote with details.
4. Appropriate mix and balance of education and training of team members.
5. ACTIVE Clearance level for each key personnel must be indicated. (i.e., NACs background check complete and current or requires complete NACs /background check).
6. The quote ***must include*** resumes for all proposed key personnel and shall identify all subcontractors or teaming partners. For any key personnel that are not currently on staff, letters of commitment must also be included. Resumes should be limited to three pages and must include the proposed labor category for the individual.

Volume 1(C) TECHNICAL ASSUMPTIONS, CONDITIONS, OR EXCEPTIONS

The Offeror must submit all (if any) assumptions, conditions, or exceptions with ***any*** of the terms and conditions of this solicitation including the SOO as it pertains to the technical response. If not noted in the Offeror's quote under the applicable Volume as indicated in the instructions above, it will be assumed Accenture proposes no assumptions for award, and agrees to comply with all of the terms and conditions as set forth herein. Furthermore, the Government reserves the right to not make an award based upon asserted assumptions, conditions and/or exceptions. **Any assumptions listed in any other volume or section other than specified in these instructions, shall be null and void.**

VOLUME 2 PRICING QUOTE:

Line items to be priced:

1. Base CLIN - OMT Release 2.0_ [Firm Fixed Price]
2. *Option 1 – OMT Release 2.1 [Firm Fixed Price]*
3. *Option 2 – OMT Release 2.2 [Firm Fixed Price]*
4. *Option 3 – OMT Release 3.0 [Firm Fixed Price]*
5. *Option 4 – OMT Release 3.1 [Firm Fixed Price]*
6. Travel – If required, will be per the Federal Travel Regulation

PRICING INFORMATION:

1. Labor rates are in accordance with the rates established in the IDIQ utilizing any and all discounts. The Government requests a discount from the IDIQ labor rates.
2. Travel (if proposed) will be issued as not-to-exceed/reimbursable and in accordance with the Federal Travel Regulations. **Detailed Travel pricing build (if proposed) shall be provided with the price quote.**
3. Detailed pricing will be provided per monthly milestones and deliverables, as well as detailed by labor category
4. The contractor shall develop a payment schedule based on milestones and deliverables which shall be submitted with the quote. The schedule will be reviewed by both the COR and CO. If acceptable to the government, Accenture will be authorized to bill based on the payment schedule. The resulting task order will indicate the payment schedule if accepted by the Government.
5. The price quote must clearly identify the labor category(s) to be utilized for this effort, and the hourly rate(s) proposed, and any other proposed associated costs – specifically anticipated travel and all loaders (G&A, FEE's, etc.).
6. All pricing shall be fully extended and include subtotals, and grand totals – to includes labor dollars, labor hours, odc's, travel, with an ultimate grand total provided.
7. All pages shall include the date, the revision number, the RFQ # and title of this requirement.
8. Other Direct Costs (ODC's) are not required on this task order.
9. Price Assumptions, Conditions, or Exceptions: The Offeror must submit all (if any) assumptions, conditions, or exceptions with ***any*** of the terms and conditions of this solicitation including the SOO as it pertains to price. If not noted in the Offeror's quote under the applicable Volume as indicated in the instructions above, it will be assumed Accenture proposes no assumptions for award, and agrees to comply with all of the terms and conditions as set forth herein. Furthermore, the Government reserves the right to not make an award based upon asserted assumptions, conditions and/or exceptions. **Any assumptions listed in any other volume or section other than specified in these instructions, shall be null and void.**

RFQ PACKAGE EVALUATION

The evaluation factors are based on the instructions contained in this RFQ letter – ensure all requested and required information is provided – i.e., plans, schedules, and pricing information as indicated in the RFQ instructions.

The Offeror's submission is evaluated according to the factors shown below:

VOLUME 1) – TECHNICAL AREA I Management Approach and Technical Capabilities; VOLUME 1(B) Technical Assumptions, Conditions, Or Exceptions *VOLUME 2 - Firm Fixed Price Quote is less important. Sub-factors listed under each factor are of equal importance to each other. Technical Factors* are *significantly more important than price. Overall Evaluation of this task order solution will be based on the Government's assessment of the best overall value.*

VOLUME 1 TECHNICAL QUOTE:

VOLUME 1(A) TECHNICAL AREA I - MANAGEMENT APPROACH AND TECHNICAL CAPABILITIES

1. Understanding of the work and the objectives of testing the controls cited in the SOO, and planned execution of the project.
2. Evidence of specific methods and techniques for completing each discrete task, to include such items as quality assurance as detailed in the Quality Assurance Plan, Project Management Plan and Project schedule.
3. Ability to address anticipated potential problem areas, and creativity and feasibility of solutions to problems and future integration of new processes and technology enhancements.
4. Quality, qualifications, experience, and effectiveness of the allocation of personnel and resources.
5. The quote must identify the roles and specify responsibilities for each key personnel along with the definition of the primary skill set required for each role.
6. Past Performance will be reviewed by the contracting officer and the COR

VOLUME 1(B) – TECHNICAL ASSUMPTIONS, CONDITIONS, OR EXCEPTIONS

VOLUME 2 - PRICING QUOTE:

1. The price quote will be evaluated based on the contractor's price assumptions, hours and mix of labor supporting the Firm-Fixed price quoted is commensurate with the requirement, and whether the total price is reasonable to perform the requirement in relationship to the quoter's quoted solution.
2. The payment schedule based on the deliverable and milestone schedule will be evaluated.

ADDITIONAL SOLICITATION PROVISIONS:

This solicitation includes the following:

52.217-5 -- Evaluation of Options.

Evaluation of Options (Jul 1990)

Except when it is determined in accordance with FAR 17.206(b) not to be in the Government's best interests, the Government will evaluate offers for award purposes by adding the total price for all options to the total price for the basic requirement. Evaluation of options will not obligate the Government to exercise the option(s).

(End of Provision)

52.232-39 - UNENFORCEABILITY OF UNAUTHORIZED OBLIGATIONS (JUN 2013)

(a) Except as stated in paragraph (b) of this clause, when any supply or service acquired under this contract is subject to any End User License Agreement (EULA), Terms of Service (TOS), or similar legal instrument or agreement, that includes any clause requiring the Government to indemnify the Contractor or any person or entity for damages, costs, fees, or any other loss or liability that would create an Anti-Deficiency Act violation (31 U.S.C. 1341), the following shall govern:

(1) Any such clause is unenforceable against the Government.

(2) Neither the Government nor any Government authorized end user shall be deemed to have agreed to such clause by virtue of it appearing in the EULA, TOS, or similar legal instrument or agreement. If the EULA, TOS, or similar legal instrument or agreement is invoked through an "I agree" click box or other comparable mechanism (*e.g.*, "click-wrap" or "browse-wrap" agreements), execution does not bind the Government or any Government authorized end user to such clause.

(3) Any such clause is deemed to be stricken from the EULA, TOS, or similar legal instrument or agreement.

(b) Paragraph (a) of this clause does not apply to indemnification by the Government that is expressly authorized by statute and specifically authorized under applicable agency regulations and procedures.

(End of clause)

The vendor's quote shall contain and include the following Department of the Interior Solicitation Provision:

1452.215-71 Use and Disclosure of Proposal Information (APR 1984)

(a) Definitions. For the purposes of this provision and the Freedom of Information Act (5 U.S.C. 552), the following terms shall have the meaning set forth below:

(1) "Trade Secret" means an unpatented, secret, commercially valuable plan, appliance, formula, or process, which is used for making, preparing, compounding, treating or processing articles or materials which are trade commodities.

(2) "Confidential commercial or financial information" means any business information (other than trade secrets) which is exempt from the mandatory disclosure requirement of the Freedom of Information Act, 5 U.S.C. 552. Exemptions from mandatory disclosure which may be applicable to business information contained in proposals include exemption (4), which covers "commercial and financial information obtained from a person and privileged or confidential," and exemption (9), which covers "geological and geophysical information, including maps, concerning wells."

(b) If the Offeror, or its subcontractor(s), believes that the proposal contains trade secrets or confidential commercial or financial information exempt from disclosure under the Freedom of Information Act, (5 U.S.C. 552), the cover page of each copy of the proposal shall be marked with the following legend:

"The information specifically identified on pages _____ of this proposal constitutes trade secrets or confidential commercial and financial information which the Offeror believes to be exempt from disclosure under the Freedom of Information Act. The Offeror requests that this information not be disclosed to the public, except as may be required by law. The Offeror also requests that this information not be used in whole or part by the government for any purpose other than to evaluate the proposal, except that if a contract is awarded to the Offeror as a result of or in connection with the submission of the proposal, the Government shall have the right to use the information to the extent provided in the contract."

(c) The Offeror shall also specifically identify trade secret information and confidential commercial and financial information on the pages of the proposal on which it appears and shall mark each such page with the following legend:

"This page contains trade secrets or confidential commercial and financial information which the Offeror believes to be exempt from disclosure under the Freedom of Information Act and which is subject to the legend contained on the cover page of this proposal."

(d) Information in a proposal identified by an Offeror as trade secret information or confidential commercial and financial information shall be used by the Government only for the purpose of evaluating the proposal, except that (i)

if a contract is awarded to the Offeror as a result of or in connection with submission of the proposal, the Government shall have the right to use the information as provided in the contract, and (ii) if the same information is obtained from another source without restriction it may be used without restriction.

(e) If a request under the Freedom of Information Act seeks access to information in a proposal identified as trade secret information or confidential commercial and financial information, full consideration will be given to the Offeror's view that the information constitutes trade secrets or confidential commercial or financial information. The Offeror will also be promptly notified of the request and given an opportunity to provide additional evidence and argument in support of its position, unless administratively unfeasible to do so. If it is determined that information claimed by the Offeror to be trade secret information or confidential commercial or financial information is not exempt from disclosure under the Freedom of Information Act, the Offeror will be notified of this determination prior to disclosure of the information.

(f) The Government assumes no liability for the disclosure or use of information contained in a proposal if not marked in accordance with paragraphs (b) and (c) of this provision. If a request under the Freedom of Information Act is made for information in a proposal not marked in accordance with paragraphs (b) and (c) of this provision, the Offeror concerned shall be promptly notified of the request and given an opportunity to provide its position to the Government. However, failure of an Offeror to mark information contained in a proposal as trade secret information or confidential commercial or financial information will be treated by the Government as evidence that the information is not exempt from disclosure under the Freedom of Information Act, absent a showing that the failure to mark was due to unusual or extenuating circumstances, such as a showing that the Offeror had intended to mark, but that markings were omitted from the Offeror's proposal due to clerical error.

(End of Clause)

TASK ORDER AWARD:

Task Order award shall be made based on the offeror's conformance to this RFQ and SOO requirements, including all Option CLINs, considering the overall best value to the Government, technical evaluation factors, and price considered. The Government's objective is to obtain the highest technical quality considered necessary to achieve the project objectives, with a realistic and reasonable price.

Sincerely,

Joseph A. Shively
Contracting Officer

Attachments: Government Statement of Objectives – Title: OMT Release 2.0

Request for Quote (RFQ): D14PS00377 - MRMSS Operations Management Tool - Requirements, Design, Development, and Implementation for Releases 2.0/3.0.
In accordance with IDIQ contract number: D12PC70004, **Title:** Minerals Revenue Management Support System (MRMSS) – Operations and Support/Development and Enhancements for the Office of Natural Resource Revenue (ONRR)/CLIN 2 Development and Enhancement.

U.S. Department of the Interior

Office of Natural Resources Revenue

Operations and Support Services/Development and Enhancements

Statement of Objectives (SOO)

Task Order: *Minerals Revenue Management Support System (MRMSS) Operations Management Tool (OMT) – Requirements, Design, Development, and Implementation – Releases 2.0/3.0.*

May 21, 2014

In Accordance with IDIQ Contract Number: *D12PC70004,* ***Title:*** *Minerals Revenue Management Support System (MRMSS) - Operations and Support/Development and Enhancement for the Office of Natural Resource Revenue (ONRR) / CLIN 2 Development and Enhancements*

ONRR Collecting every dollar due...
Office of Natural Resources Revenue

1. *OBJECTIVE:*

ONRR, as part of the MRMSS Upgrade activity, began the process of developing the Operations Management Tool that provides an end to end compliance process tracking, risk model, electronic work papers, and work planning activity in one automated tool. These current activities have been done in various offline and silo systems within the ONRR environment. Based on recommendations from the Inspector General (IG) and the General Accounting Office (GAO) efficiencies were recommended. The OMT is the solution that addresses the IG and GAO recommendations.

2. *ONRR BACKGROUND:*

The MRMSS is ONRR's primary energy and revenue system to support the mission of ONRR. ONRR's mission is to collect, disburse, and verify Federal and Indian energy and other natural resource revenues on behalf of all Americans. ONRR ensures the full and fair return to the American people of federal and Indian royalties and other monies owed for the utilization of public resources in the production of conventional and renewable energy and mineral resources.

The Office of Natural Resources Revenue (ONRR) is an office under the Assistant Secretary for Policy, Management and Budget within the Department of the Interior. Organized in 2010, ONRR retained all of the functions previously performed by the Minerals Revenue Management (MRM) organization.

ONRR is entrusted with a fiduciary role, managing an average of $11 billion in annual revenues from energy and mineral leases and other monies owed for the use of public natural resources on the Outer Continental Shelf and onshore Federal and American Indian lands. Revenue sources include royalties, rents, and bonuses generated throughout the life of the lease.

ONRR is a trustee of royalty assets from Indian trust properties and is an advocate for the interests of Indian mineral owners. In conjunction with the Bureau of Indian Affairs, ONRR provides revenue management services for mineral leases on American Indian lands. Money collected is returned – 100 percent – to respective Indian tribes and individual Indian mineral owners through the Office of Trust Funds Management.

Every American benefits from revenues we collect, either directly through payments to tribes and Indian mineral owners or indirectly through contributions to the Historic Preservation Fund, the Land and Water Conservation Fund, the Reclamation Fund, and disbursements to States and the General Fund of the U.S. Treasury.

ONRR is headquartered in Washington, D.C. with main operations based at the Denver Federal Center in Lakewood, Colorado. ONRR has field offices near energy development areas in New Mexico, Oklahoma, and Texas.*Federal statutes require the ONRR to ensure that fair and proper value of oil, gas, and other minerals produced from Federal leased lands is received. The ONRR conducts comprehensive audits reviewing source documentation and conducts more streamlined compliance reviews to identify discrepancies through analysis of data. The ONRR also places high priority on fulfilling its Indian Trust responsibilities. Through the performance of this highly visible mission, the ONRR has significant and continuous interaction with various federal and state government offices and energy companies.*

Historically, most oil and gas royalties have been collected as a cash payment or in value known as Royalty In-Value (RIV). Under RIV, companies are required to file monthly royalty documents, Report of Sales and Royalty Remittance (Form MMS-2014) with the ONRR at the lease/agreement level. The 2014s detail the amount of production and revenue received from each lease and the amount of royalty owed for that month. The companies are required to pay the total amount owed on their royalty report monthly. Royalties from Federal and Indian properties are reported and paid separately. Well operators are required to submit production documents each month, which is used by the ONRR to ensure all production, pays its requisite royalties. Another key aspect of ONRR's mission is the sharing of information between other government agencies such as Bureau of Land Management (BLM) and Bureau of Ocean Energy Management (BOEM).

The ONRR uses the PeopleSoft software with customization as part of the MRMSS financial subsystem to process these incoming documents and payments. The process for RIV royalties might be compared to the IRS approach where the royalties are received subject to audit. The ONRR Audit and Compliance Management (ACM) division performs audit and compliance activities using the data warehouse and compliance tools associated with the warehouse.

Additionally, there are other ONRR divisions associated with RIV activities including the Office of Enforcement, which takes an active role in enforcing the ONRR rules, and in settling royalty disputes as well as the Information Management Center (IMC), which is the focal point for coordinating IT activities with contractors and the ONRR.

3. Operations Management Tool

MRMSS requires the completion of the Operations Management Tool for the compliance activities performed within the Programs of ACM, CEVA, and FPM.

Vision:

***The Operations Management Tool** (OMT) is an electronic tool to be used at all ONRR locations across the country. The OMT will allow automated planning, execution, monitoring, measurement, and reporting of all of ONRR's compliance processes including the following functions:*

- *Data mining including:*
  - *volume comparison,*
  - *adjustment line monitoring,*
  - *repetitive reporting,*
  - *and royalty analysis*
- *Valuation including requests to exceed limits and requests for valuation guidance and determinations;*
- *Office of Enforcement processes including settlements, enforcement operations, bankruptcy, appeals, and sureties;*
- *Appeals;*
- *Compliance Reviews; and*
- *Audits*
- *Enforcement Operations including Orders to perform, notice of non-compliance and civil penalties*
- *Surety*
- *Treasury Referrals*

High-level project goals of OMT:

- *Create a single integrated solution to seamlessly manage and track compliance work assignments.*
- *Allow for the use of electronic media in order to reduce the dependency on hard copy documentation.*
- *Automate and conduct risk analysis via an online system.*

The first component of the Operations Management Tool is currently being developed as part of MRMSS Upgrade Activity.

Release 1.0, scheduled to go live in August 2014, will allow ONRR to perform the following functions:

(1) ***Deployment through Workforce Adoption*** *Approximately 150 ONRR employees across Data Mining, ACM, and ONRR Program Managers will be trained and go live at the end of Release 1. End-users will receive communications, online System Help and instructor-led classroom training to effectively transition to the newly automated tools.*

(2) ***Risk Assessment through Data-Driven Analytics****. Using advanced analytic techniques, ONRR will receive a data-driven risk scoring model that targets non-compliant behavior for payors and properties. This will allow ONRR to more accurately predict risk and royalty recoveries and prioritize future cases,*

(3) ***Work Planning through Business Process Improvement.*** *Using process improvement techniques, ONRR will implement the Continuous Work Planning approach, reducing inefficiencies identified with the current annual work planning cycle. Reviewed data mining, audit definition, CEVA processes for standardization and process efficiency.*

(4) ***Case Management through OMT Technology****. Using Oracle Business Process Management technology, Release 1 includes deployment of the following functionality:*
   - *Data Mining and ACM team members will be able to perform full and limited scope compliance reviews and compliance activities on Data Mining exceptions using a standardized business process. OMT Release 1 will enable essential case management requirements. Remaining case management requirements will be incrementally implemented in future releases.*
   - *Managers and supervisors will have the ability to monitor the case management progress of each team or individual.*
   - *Audit users selected for OMT access will be able to track the progress of their audit work by updating their twelve audit process milestones in OMT.*

   Additionally the following items will be analyzed and designed for Release 2:
   - *Conceptual design will be completed for the entire audit business process cycle as well as for the ability to associate case files. Requirements will be completed for CEVA and for the integration of OMT with CPT and SCPT.*

(5) ***Security Authorization.*** *Capture System Security Plan (SSP) Control Responses for applicable controls as well as validate the implementation of these controls during test activities.*

4. *SCOPE OF WORK:*

The Contractor shall provide the management, supervision, personnel, information security, materials, supplies and skilled resources necessary to work in conjunction with the Government and the existing Operations and Support contractor team to perform the gathering detail requirements, development, and deployment of the remaining Operations Management Tool requirements and activities as described scoped in this document.

This Statement of Objectives (SOO) will support an iterative approach to the final deployment of the full end to end Operations Management Tool. This complete SOO details the scope of work is in a base CLIN and four Option CLINs so that the government can more closely control the cost of the building of OMT.

The full implementation of the Operations Management Tool should be completed no later than February 2016.

OMT Release 2 and 3 activities have been e planned and scheduled so that multiple tasks can be accomplished simultaneously. This methodology will allow completion of the full range of MRMSS OMT implementation within 18-20 months. The Contractor shall propose an innovative and scalable approach that, when implemented, will improve the Government's ability to better manage future MRMSS requirements mandated from Congress, the Department of the Interior, Office of Inspector General, and General Accounting Office.

4.1 *BASE: Release 2.0 (~6 – 8 months – July –January/February 2014)*

1. *Support the deployment of additional ACM, SIC, and FPM users. The contractor will not provide instructional lead training or enablement support. Rollout to additional users could start as early September 2014. Rollout includes work process for Compliance Reviews, Data Mining exceptions and Audit milestone tracking.*
2. *Detail requirements and develop detail design of Audit Process case management activity*
    a. *Includes SIC/ STRAC processes*
3. *Design and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
    a. *Design of 15 electronic work papers deployed to auto populates pre-defined fields and content.*
        i. *Metadata from case (reference data, case information, and royalty and production information) will be included in electronic work papers.*
        ii. *Automated indexing and referencing*
        iii. *Electronic signature (digital and/or HSDP-12)*
    b. *Complexity – 5 high, 7 medium, 3 low*
4. *Detail design, build, and integration of Work Management and Assignments (includes STRAC work plans)*
    a. *Develop query/identification of ACM potential work*
    b. *Develop upload capability of work plans (Data Mining and STRAC/SIC)*
    c. *Reference Data (includes risk score)*
    d. *Requirements and detail design for automated data sources integration for 8 Exception Processing work (Volume Comparison, Net Negative, Price Thresholds, Repetitive Reporting, RSFA, etc.) and IPT detail lines.*
    e. *Other sources – pricing detail design*

5. *Development and enhancements to Management and Activity Reports*
    a. *Modify 5 Existing Report*
    b. *Report architecture analysis based on Oracle BPM version upgrade and OBIEE capabilities*
6. *Assessment of Oracle BPM version upgrade to support ONRR's requirement for tracking of activities any different level; i.e.,*
    a. *One Property (Agreement) to many leases*
    b. *One Payor to many properties*
    c. *Many properties to many payors*
    d. *Many exceptions to one case*

    This activity should be completed by the end of July 2014 based on the assumption that the release notes from Oracle will be available at the end of June 2014. ONRR will need to make a decision the extent of customization that may be required if the upgrade software does not support the requirement.
7. *Enhancement to Release 1 Compliance Review process to include State and Indian Coordination (STRAC) work processes.*
    a. *Process Improvement review of the Compliance Review process*
    b. *Design and build enhancements to Case Management deployment based on Process Improvement Review.*
    c. *This activity will be for government only access during this release.*
    d. *1 business process will be built and deployed*
8. *Process Improvement for Office of Enforcement work activities.*
    a. *Enforcement Operations*
    b. *Alternative Dispute Resolution*
    c. *Litigation/Administrative Records/Appeals*
    d. *Litigation/Privilege and Document Log/Civil Penalties*
    e. *Bankruptcy*
9. *Design, build and deploy CMP 2014 Integration*
10. *Risk Model*
    a. *Review and enhancements to risk model delivered May 2014*
    b. *Data refresh of 2014, OGOR and P&R data (November 2015)*
11. *Create and Update Job Aids, Web Based Training, Online Help, and User Guides*
12. *Security Authorization Support*

4.2 OPTION 1: Release 2.1 –(~8 months November – June 2015)

1. *Incremental previous release modifications.*
    a) *Changes to 2 existing business process work flows*
    b) *Updates to 2 existing OMT notifications*
    c) *Updates/Modifications to 6 existing reports*
2. *Build and deploy Audit Process case management activity*
3. *Build and integrate automated data source integration (data mining exceptions and IPT)*
4. *Design and Build Modification for multiple activity case management (based on Oracle software upgrade or customization)*
    a) *One Property (Agreement) to many leases*
    b) *One Payor to many properties*
    c) *Many properties to many payors*
    d) *Many exceptions to one case*
5. *Detail design, built, deploy of CPT and SCPT Integration*

6. *Requirements and detail design of 15 Analytical Tools integration (MART, standard reports, microcubes, profiles, SDCs,)*
7. *Enhancement to case management to support multiple activities*
    a) *One Property (Agreement) to many leases*
    b) *One Payor to many properties*
    c) *Many properties to many payors*
    d) *Many exceptions to one case*
8. *Detail design of CEVA's types of work processes (6 processes)*
    a. *Asset Valuation (Royalty Valuation, Unbundling, and Economic & Market Analysis)*
    b. *Enforcement Operations*
    c. *Alternative Dispute Resolution*
    d. *Bankruptcy*
    e. *Appeals including Appeals for Surety*
    f. *Treasury Referral*
    g. *Litigation/Administrative Records/Appeals*
    h. *Litigation/Privilege and Document Log/Civil Penalties*
9. *Enhancement and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
    a) *Includes metadata from OMT updating this work (reference data, case information, royalty and production information).*
    b) *Enhance existing 5 electronic work papers deployed*
    c) *Detail requirements and design of Audit process electronic work papers. 20 new electronic work papers*
        - *10 Low*
        - *5 Medium*
        - *5 Complex*
10. *Design and build new Management and Activity Reports*
    a) *15 new reports (trending, drilldown, grouping/regrouping)*
        - *7 Low*
        - *6 medium*
        - *2 complex*
    b) *Modifications to 10 previous reports*
11. *Process Improvement for other ONRR work activities.*
    a) *Data Mining Automation*
    b) *Data Mining Work Processes*
    c) *Asset Valuation – Unbundling*
12. *Recalibrate and run updated risk model (May 2015)*
13. *Detail Design of Risk Model Integration into OMT*
    a) *Includes user interfaces for ONRR to refresh data*
14. *Create and Update Job Aids, Web Based Training, Online Help, and User Guides*
15. *Security Authorization Support*

4.3 OPTION 2: OMT Release 2.2 –(~6 Months – April 2015 – September 2015)

1. *Build and deploy CEVA work processes*
    a. *5 work processes*
        i. *Enforcement Operations*
        ii. *Alternative Dispute Resolution*

iii. Appeals including Appeals for Surety
iv. Litigation/Administrative Records/Appeals
v. Litigation/Privilege and Document Log/Civil Penalties

b. Includes modification to work planning which includes work not directly from Compliance Reviews, Exceptions and Audits.)

2. *Enhancement and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
   a. *10 electronic work papers deployed*
   b. *Detail requirements and design of CEVA electronic work papers. 10 new electronic work papers:*
      i. 5 Low
      ii. 3 Medium
      iii. 2 Complex
3. *Modify main case metadata (one case number and case association) to incorporate referrals and other work areas working on a case.*
4. *Design and build new Management and Activity Reports*
   a. *15 new reports (trending, drilldown, grouping/regrouping)*
      i. 6 Low
      ii. 7 medium
      iii. 2 complex
5. *Detail requirements for Row Level Security and User Access for STRAC user access.*
6. *Build and deploy 15 analytical tools integration (MART, standard reports, microcubes, profiles, SDCs)*
7. *Design and build other data sources user interfaces*
   a. *Allows ONRR to update custom tables*
   b. *10 tables.*
   c. *Interfaces can be built utilizing any of the MRMSS suites of tools and locations.*
8. *Create and Update Job Aids, Online Help, and User Guides*
9. *Security Authorization Support*

4.4 OPTION 3: OMT Release 3.0 –(~5 months July - November 2015)

1. *Full integration and modifications of the Risk Tool*
2. *Implement Row level Security for STRAC access and deploy*
3. *Build and deploy other CEVA 5 work processes*
   1. *Asset Valuation*
   2. *EMAO*
   3. *Unbundling*
   4. *Bankruptcy*
   5. *Treasury Referral*
4. *Design and build new Management and Activity Reports*
5. *Design and build 5 additional data source integration (new data mining exceptions)*
6. *10 new reports (trending, drilldown, grouping/regrouping)*
   1. *5 Low*
   2. *3 medium*
   3. *2 complex*
7. *Security Authorization Support*
8. *Create and Update Job Aids, Online Help, and User Guides*

9. *Security Authorization and Independent Audit Support*
10. *BAM Designer rollout for selected ONRR users.*

4.5 OPTION 4: OMT Release 3.1 – OMT (November 2015 – February 2016)

1. *Integration of newly deployed ONRR Volume Comparison Tool for data mining exceptions and risk model.*
2. *Design, build and deploy 5 new work processes*

5. PERFORMANCE REQUIREMENTS:

1. *The Contractor as part of the MRMSS Upgrade Phase II proposal shall prepare a Project Management Plan. The Plan shall detail the services to be provided and resources necessary to produce the services for this task order. The Project Management Plan should also include a preliminary project schedule of services being provided. The project management plan and schedule will be updated 7 business days after award.*
2. *Update road map of all upgrade activities (all priorities) – living document that will be updated throughout the entire upgrade life cycle*
3. *Update the Change Management Plan (living document)*
4. *Update the Communication Plan (living document)*
5. *Continue requirements validation and analysis (initial work has been done as part of the O&S release cycle)*
6. *Provide a transition plan for all work streams with a 30 to 90 days support after specific work stream is moved into production.*

6. REPORTING REQUIREMENTS:

1. *OMT status will be provided by the Contractor during the bi-monthly COR meetings.*
2. *Monthly Status Report will be submitted to the COR*
3. *Notification from the Contractor to the COR of potential delays, scope, or cost impacts immediately. This notification should be provided on a Problem Trouble Report (PTR).*
4. *The contractor will report earned value management calculations (EVM) monthly.*

7. DELIVERABLES:

During the OMT Releases the contractor shall"

1. *Develop complete system documentation for the Operations Management Tool and Business Intelligence tools.*
2. *The contractor shall propose any additional deliverables required.*
3. *Deliverable Review:*
   *The **Government** will have a maximum of ten (10) business days depending on the size of the deliverable from the day the draft deliverable is received to review the document, provide comments back to the contractor, approve or disapprove the deliverable(s). The **contractor** will also have a maximum of seven (7) business days depending on the number of comments from the day comments are received to incorporate all changes and submit the final deliverable to the Government. All days identified below are intended to be workdays unless otherwise specified.*

No.	Deliverables	Due Date
1	Meeting Minutes	2 business days following meeting
2	Monthly Status Report	5 business days after the 1st of the month
3	Earned Value Management Report	5 business days after the 1st of the month
4	Initial Project Management Plan	Solicitation
5	Initial Project Schedule	Solicitation
6	Final Project Management Plan	7 business days after award
7	Final Project Schedule	7 business days after award
8	OMT Dashboard Report	Monthly
9	OMT Status Report	Bi-Weekly
10	Configuration Testing and Results	As mutually agreed to by the Government and the Contractor
12	Detail Designs for Operations Management Tool	As mutually agreed to by the Government and the Contractor
14	OMT Security Test Plans	As mutually agreed to by the Government and the Contractor
15	OMT Security Authorization Artifact Documentation	As mutually agreed to by the Government and the Contractor
16	Functional Configuration Audit Checklist	As mutually agreed to by the Government and the Contractor
17	Impact Analysis Oracle BPM version upgrade	As mutually agreed to by the Government and the Contractor
18	Implementation Plans	As mutually agreed to by the Government and the Contractor
19	Operations and Support Impact Analysis	As mutually agreed to by the Government and the Contractor
20	Integration Plans	As mutually agreed to by the Government and the Contractor
21	Meta Data Management Plan	As mutually agreed to by the Government and the Contractor
22	Overall Test Approach Plan	As mutually agreed to by the Government and the Contractor

23	*Problem Trouble Report*	*As mutually agreed to by the Government and the Contractor*
24	*Requirements Management Plan*	*As mutually agreed to by the Government and the Contractor*
25	*Updated Requirements Traceability Matrix for each Release*	*As mutually agreed to by the Government and the Contractor*
26	*Risk Management Plan*	*As mutually agreed to by the Government and the Contractor*
27	*Risk Register and Remediation Plan*	*As mutually agreed to by the Government and the Contractor*
28	*Update Security Implementation Plan*	*As mutually agreed to by the Government and the Contractor*
29	*STIG Deviation Reports*	*As mutually agreed to by the Government and the Contractor*
30	*System Test Status Report*	*As mutually agreed to by the Government and the Contractor*
31	*Unexecuted Test Scripts for each Release*	*As mutually agreed to by the Government and the Contractor*
32	*UAT Readiness Checklist*	*As mutually agreed to by the Government and the Contractor*
33	*UAT Status Report*	*As mutually agreed to by the Government and the Contractor*
34	*UAT Final Report (Post Mortem)*	*As mutually agreed to by the Government and the Contractor*
35	*Updated Change Management Plan*	*As mutually agreed to by the Government and the Contractor*
36	*Updated Communication Plan*	*As mutually agreed to by the Government and the Contractor*
37	*Updated User Training Plan for OMT Work Streams*	*As mutually agreed to by the Government and the Contractor*
38	*Vulnerability Remediation Reports*	*As mutually agreed to by the Government and the Contractor*
39	*User Training Manuals*	*As mutually agreed to by the Government and the Contractor*
40	*Vulnerability Testing Results*	*As mutually agreed to by the Government and the Contractor*
41	*Instructor Training Manuals*	*As mutually agreed to by the Government and the Contractor*
42	*Computer Base Training Tools*	*As mutually agreed to by the Government and the Contractor*
43	*Updated System Security Detail Design*	*As mutually agreed to by the Government and the Contractor*

8. PLACE OF PERFORMANCE:

Generall, the place of performance is located in Lakewood, CO. The Contractor is also responsible for all operations and support for MRMSS provided by their subcontractors performing under this contract, no matter the location of the subcontractor.

Glossary of Acronyms

ACM	Accounting and Compliance Management
ADR	Alternate Dispute Resolution
BPM	Business Process Management
CEVA	Coordination, Enforcement, Evaluation and Analysis
CMP 2014	Compliance 2014
EMAO	Economic Marketing and Analysis
FPM	Financial and Production Management
HSPD-12	Homeland Security Presidential Directive 12
IPT	Indian Pricing Tool
MART	MRMSS Analytical Tool
MRMSS	Minerals Revenue Management Support System
OGOR	Oil and Gas Operation Report
OMT	Operation Management Tool
ONRR	Office of Natural Resource Revenue
RLS	Row Level Security
RSFA	Royalty Simplification Fairness Act
SDC	Supplemental Data Capture
SIC	State and Indian Coordination
STRAC	States and Tribes Royalty Audit Committee
VCT	Volume Comparison Tool

Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1
Task Order: TBD

Price Narrative

April 7, 2015

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture LLP (Cage Code- 0NHA3)
800 North Glebe Road
Suite 300
Arlington, VA 22203
Immediate owner: Accenture Inc.; Cage Code- 0H5M8
Highest Level Owner: Accenture plc; Cage Code- SWU75

Point of Contact:
Pre-award CM: James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

The information specifically identified in this proposal/ quote constitutes trade secrets or confidential commercial and financial information which the offeror believes to be exempt from disclosure under the Freedom of Information Act. The offeror requests that this information not be disclosed to the public, except as may be required by law. The offeror also requests that this information not be used in whole or part by the government for any purpose other than to evaluate the proposal/quote, except that if a contract is awarded to the offeror as a result of or in connection with the submission of the proposal/quote, the Government shall have the right to use the information to the extent provided in the contract.

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Price Narrative

Accenture LLP (hereinafter referred to as Accenture) is pleased to submit this MRMSS Operations Management Tool (OMT) Release 2.C Part 1 price proposal to the Department of the Interior (DOI) Office of Natural Resource Revenue (ONRR) Minerals Revenue Management Support System (MRMSS). Accenture's quote was developed in accordance with the Government's requirements and our standard estimating procedures. This quote supports the Accenture team's technical approach and is designed to provide DOI –ONRR a cost effective, realistic, and reasonable response to the request to re-propose on OMT R2.C (Part 1) as a separate task order from the current OMT 2.0/3.0 Task Order, D14PD01129.. The remaining R2.C (Part 2) work will be proposed separately and must executed no later that August 1, 2015

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This revised proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates a Firm Fixed Price Task Order with Cost Reimbursable travel in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Price Attachments

Accenture provides the following list of supporting price summaries and detail schedules for this price proposal. The individual schedules are provided as attachments. Please reference Table 1 for descriptions of each of the attachments.

Attachment	Description
Attachment Tab 1	**Price Summary** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*

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Attachment	Description
Attachment Tab 2	**FFP Labor Detail** *This attachment provides the Firm Fixed Price labor detail.*
Attachment Tab 3	**Deliverable Price Schedule** *This attachment provides the deliverables price schedule.*
Attachment Tab 4	**Travel Detail** *This attachment provides the cost reimbursable travel detail.*
Attachment Tab 5	**Rate Cards** *This attachment provides the Accenture D12PC70004 rate card and our subcontractor rate cards.*

Table 1 Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable
- Accenture LLP is registered on the System for Award Management (SAM) website: https:\\www.sam.gov.

6.0 Assumptions, Conditions, or Exceptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

- Accenture assumes the period of performance of his task order is:
  - Release 2.C Part 1: 5/1/15 – 7/31/15

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- The successful completion of this scope of work is based on the following four assumptions:
    - The BPM/ACM technology vendor will provide the required product knowledge, troubleshooting, and defect resolution in a timely manner to allow for the completion of the backport assessment by April 8, 2015.
    - ONRR will review the Oracle backport proof of concept and the gap analysis check list, and accept the functionality provided by the Oracle backport by April 24, 2015.
    - Release 2.C1 uses the estimating factors proposed in the *Release 2.C August 2014 submission Basis of Estimate* as the basis to propose the technical design effort in Release 2.C1. Upon completion of the Release 2.C1 Design, Accenture will refresh the Release 2.C Basis of Estimate to align to ONRR's desired Design approach. This new basis of estimate will be used to propose remaining work as a Release 2.C Part 2 (Release 2.C2).
    - Through expanded use of Oracle technologies within the MRMSS environment, Accenture has identified an immediate need for virtualization capabilities on developers individual machines to support development and deployment of code, and for proof of concept testing activities. Accenture assumes that ONRR supports and approves this approach for our development activities.
- Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase.
- Accenture assumes the contract type is Firm Fixed Price (FFP) with cost-reimbursable travel
- Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. An (b) (4) [redacted] is also applied.
- Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.

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- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs.
- The OMT R2/R3 Project requires "skilled" resources to implement the new Oracle Business Process Management (BPM) – Adaptive Case Management (ACM) technologies that are the backbone of the entire Tool. Unfortunately, Accenture has been unable to staff locally in the Denver Market for all the specialized skills (Business Process Improvement, Case Management, Project Management, Risk, and Security) necessary to meet the requirements of the project. Accenture believes that the co-location of our non-local resources in Denver provides the ability to work with ONRR to mitigate risks due to technology constraints and to work with the various ONRR teams during critical design, build, test and deploy solutions phases. Specifically, during development and test phases people need to be working side by side with ONRR stakeholders to validate data, application configuration, and work through issues.
- Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
- To meet DOI's resource requirements Accenture will staff some resources remotely in the San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services

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- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
- Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
- Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
  - A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
  - Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.
  - A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.
  - A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If

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deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

- All other assumptions as provided in Prime Contract D12PC70004 are incorporated herein in their entirety by reference.

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 1: Attachment A – Initial Project Management Plan

The information specifically identified in this proposal/ quote constitutes trade secrets or confidential commercial and financial information which the offeror believes to be exempt from disclosure under the Freedom of Information Act. The offeror requests that this information not be disclosed to the public, except as may be required by law. The offeror also requests that this information not be used in whole or part by the government for any purpose other than to evaluate the proposal/quote, except that if a contract is awarded to the offeror as a result of or in connection with the submission of the proposal/quote, the Government shall have the right to use the information to the extent provided in the contract.

Project Management Plan (PMP)

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1.0 Introduction

1.1 Management Plan Overview

This Management Plan applies to OMT - Release 2.0/3.0 specifically 2.0, 2.1, 2.2, 3.0 and 3.1. The Management Plan is required reading for all team members and serves as a guideline for defining, measuring, and monitoring commitment to quality by team members of the program and projects. It outlines the project's objectives, parties involved in project planning and execution, the overall timeframe and the delivery strategy for the project.

The Management Plan should be reviewed by new team members during roll-on. The plan serves as a continuing source of information for all project team members.

Some Project Management information, such as configuration, risk, performance, quality, training, and staffing is not included in the Project Management Plan explicitly. For Project Management areas not covered in this document, the OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1 project is following the standard processes already in place for the ONRR Engagement.

1.2 Responsibility for the Plan

The Management Plan was prepared by the Project Manager, who is also responsible for updating it with significant changes to its contents such as:

- Office-to-Office arrangements
- Project scope
- Project methods, standards, and approach

The initial issue of this Management Plan, and major versions, shall be reviewed and approved by the Project Manager. This document is accessible to the program and project team members, program and project management, and the Quality Assurance (QA) Manager.

2.0 Project Overview

2.1 Project Objective

The Department of Interior's (DOI), Office of Natural Resources Revenue (ONRR) has been undertaking a transformation effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. Release 2.0 through 3.1 will build upon the functionality deployed in Release 1.0.

2.2 Project Description and Schedule

Summarized in Figure 1, this proposal defines the scope of work for OMT Release 2.0, 2.1, 2.2. 3.0 and 3.1, occurring July 2014 – March 2016 as follows:

1. Project Management and Governance
2. Deployment through Workforce Adoption
3. Work Planning through Business Process Improvement
4. Risk Assessment through Data-Driven Analytics
5. Case Management through OMT Technology
6. Security Authorization

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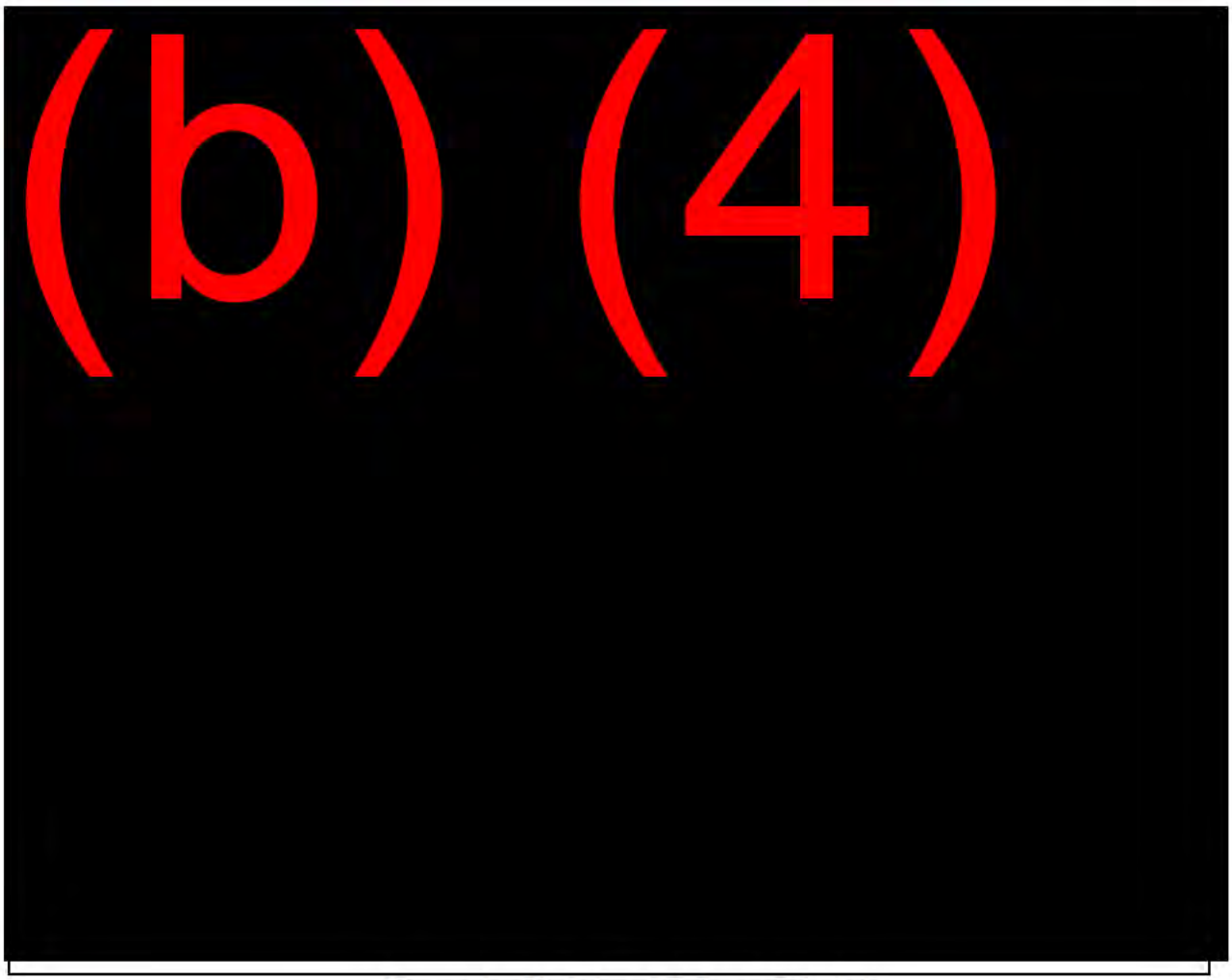

Figure 1 – High Level Release Schedule

Table 1 summarizes the main delivered functionality and period of performance of future OMT Releases. As depicted below, Accenture and ONRR will continue to incrementally deploy OMT capabilities through the use of agile Releases. It is assumed that ONRR will award each release appx 1 month prior to the Period of Performance noted below. The deliverables outlined in section 8.0 below are based on the Periods of Performance in this table.

Release	Period of Performance	Delivered OMT Capability
2.0	7/1/2014 – 2/27/2015	(b) (4)
2.1	10/1/2014 - 7/15/2015	

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		(b) (4)
2.2	3/1/2015 - 10/31/2015	
3.0	7/1/2015 - 1/31/2016	
3.1	9/15/2015 - 3/31/2016	

Table 1 Release 2.0/3.0 Overview

3.0 Organization

3.1 Program and Project Continuity

Several resources were involved in the prior analysis of OMT requirements and processes, and helped develop the proposal. These resources will continue with the project through design, build, and implementation. These resources have been selected for their extensive experience with the software, the business/functional area, or understanding of the Client's environment.

Resource	Position	Key Contribution
Marty Hebeler	OMT Overall Project Manager	Project Management
Mark Osteen	Business Process Improvement	ACM Process Improvement Expertise
Sarah Crower	Business Process Management Lead	OMT Case Management Expertise
Regina Patton-Thulin	Deployment Lead	Change Management/Deployment Expertise
Shawn Vandenhul	Risk Model Lead	Risk Analytics Expertise
Sherry Layton	OMT Functional Specialist	OMT Functional Subject Matter Expertise

Table 2 Accenture has identified resources who provide continuity

3.2 Project Organization

The Project Manager will provide overall direction for the various work streams encompassed by the OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1. Additionally there will be a designated lead for each of the areas of work.

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3.2.1 Roles and Responsibilities

Roles and Responsibilities for select members of the team are listed below:

3.2.1.1 OMT Overall Project Manager

The Project Manager is responsible for the overall delivery and quality of the project, specifically:

- Developing, implementing, and maintaining (keeping up to date) the Management Plan, which includes the Work Plan and other guiding documentation
- Monitoring project budget and financial status
- Managing deliverables for completeness and quality
- Providing overall guidance and direction to the project
- Implementing project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Providing guidance/direction on contract, task order, and/or work request issues
- Defining and managing the project quality metrics
- Analyzing and interpreting metrics and using them to make necessary plan and process changes on the project
- Preparing project status reports
- Identifying the reason for any budget or schedule variances in the project status report
- Representing the project in ONRR meetings to report progress and communicate issues and risks that will impact schedule
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Developing the project-specific PPQA Review schedule
- Establishing the overall project schedule and associated PPQA review components
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Confirming that metrics are collected and kept up to date, using the processes and tools provided as part of the Management Plan, and reporting monthly program and project metrics to the QPI (Quality Process Improvement) Team as well as to any other required organizational group

3.2.1.2 Business Process Improvement Lead

Business Process Improvement Lead is responsible for:

- Gather, analyze and interrupt data to formulate conclusions and make recommendations about current status of processes

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- Develop and assist implementation of future state processes
- Provide coaching and council on ONRR OMT activities
- Develop future state metrics to determine compliance with established objectives
- Develop corrective action process
- Facilitate workshops and meetings as requested
- Developing and maintaining the Process Improvement section of the Work Plan
- Managing Process Improvement deliverables for completeness and quality
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Process Improvement related activities
- Updating the project Work Plan with actual hours worked
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that design/ programming/ functional issues are resolved efficiently and accurately
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.3 Business Process Management Lead

- Design, develop, and configure the OMT system to meet ONRR requirements.
- Developing and maintaining the BPM Case Management section of the Work Plan
- Managing BPM Case Management deliverables for completeness and quality
- Providing guidance and direction to individual team members
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for BPM Case Management related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables

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- Communicating with the ONRR SMEs and team members to confirm that change management issues are resolved efficiently and accurately
- Managing delivery of BPM Case Management deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.4 Deployment Lead

The Deployment Lead is responsible for:

- Developing and maintaining the Deployment section of the Work Plan
- Managing Deployment deliverables for completeness and quality
- Providing guidance and direction to individual team members
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Deployment related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that change management (including training and communications) issues are resolved efficiently and accurately
- Managing delivery of Deployment deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.5 Risk Model Lead

The Risk Model Lead is responsible for:

- Develop, implement and test modelling implementations for ONRR.
- Assess opportunities and make subsequent recommendations as to the analytical approach.
- Guide the data formulation process including exploratory data analysis, data transformation, and temporal layout.
- Developing and maintaining the Risk Model section of the Work Plan
- Managing Risk Model deliverables for completeness and quality
- Providing guidance and direction to individual team members

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- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Risk Model related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that change management issues are resolved efficiently and accurately
- Managing delivery of Risk Model deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.6 OMT Functional Specialist

The OMT Functional Specialist is responsible for:

- Completing detailed technical and functional requirements and designs
- Communicating with the user or team members to confirm that functional issues are resolved efficiently and accurately
- Facilitating OMT Release Design workshops with ONRR subject matter experts
- Providing expertise on OMT requirements and BPM COTS package to team members
- Following applicable design development standards
- Reporting any issues or risks to work stream lead
- Verifying that all requirements and designs are functionally and technically sound
- Verifying that requirements and designs integrate with the work of other designers within the project
- Developing technical and functional knowledge
- Completing all appropriate documentation
- Participating in quality activities such as PPQA Reviews, peer reviews, etc.
- Providing weekly status reports
- Reporting time worked at the assigned task level on a weekly basis

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4.0 Management Plan Stakeholders

Organization/Team	Stakeholder Name	Email/Phone
ONRR Business Executive Sponsor	Debbie Gibbs-Tschudy	Deborah.GibbsTschudy@onrr.gov
ONRR COR	Stacey Browne	Stacey.Browne@onrr.gov
ONRR – Business Sponsor	Theresa Bayani	Theresa.Bayani@onrr.gov
ONRR OMT Project Manager	Mark Seglem	Mark.Seglem@onrr.gov
OMT Project Manager	Marty Hebeler	Marty.Hebeler@onrr.gov
O&S Project Manager	Nora Bolke	Nora.Bolke@onrr.gov

Table 3 Accenture has identified these stakeholders for the Management Plan

5.0 Critical Dependencies

5.1 Project-level Critical Dependencies

Project activities will require interactions with other teams and organizations. These interactions will have to occur by specific dates for the team to meet critical project deadlines.

Organization	Description
ONRR Sponsors/Leadership	(b) (4)
ONRR Audit & Compliance Management	
ONRR F&PM - Data Mining	
ONRR - CEVA	
ONRR Security	
Oracle Corporation	
AT&T Hosting	
ONRR Sponsors/Leadership	
ONRR Communications	

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Organization	Description
ONRR Organizational Enablement	(b) (4) [redacted]

Table 4 Accenture identified several dependencies critical to the success of the project

5.2 Task-level Critical Dependencies

(b) (4) [redacted]

6.0 Project Monitoring and Tracking

6.1 Track Project Schedule/Time

Project budget and schedule are tightly managed and reported in status reports. The Project Manager is responsible for adding new team members to the Project Schedule, adding tasks for those team members, reviewing their team's turnaround time tracking submissions, and validating that all team members are familiar with the time reporting process.

Full documentation on policies and procedures around Time Reporting/Submission are found in the MRM Project Plan.

6.1.1 Enter Time

Team members are responsible for entering their time daily. Daily time reporting is required to comply with Federal Regulations. Team members must report their time through the standard Accenture time reporting process, and in the project time tracking tool.

6.1.2 Submit Time

All team members must submit their completed time sheets by the engagement defined time on the 15th and the last day of each month. Use the "Submit Time Entry" button to officially submit hours. Upon successful submission, the Accenture timekeeping system will automatically forward each team member's time entry information to the appropriate supervisor for approval. Supervisors are responsible for approving all time entered prior to the period end date. Project time entry information must correspond to the time charged to the project in the timekeeping system.

6.1.3 Update Project Work Plan

The project work plan is updated with each bi-weekly submission of team member's actual hours. The work plans are approved monthly and the schedule is adjusted accordingly. As they

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are updated, the Work Stream Team Leads review the metrics from each period and make adjustments as needed.

6.2 Measure Project Performance

(b) (4)

6.3 Manage Project Performance

The project management team uses the requirements provided by ONRR and confirmed by Accenture, and the direction provided in client-facing meetings to examine the progress team members are making toward the completion of their work. Program quality, risks and the overall status of the program are continuously assessed. Various reports and deliverables are created during the implementation phases to confirm the appropriate progress has been accomplished.

6.4 Communicate Project Status

Project status is reported in utilizing four main communication channels:

- **Bi-weekly COR Status Meetings** – ONRR and Accenture meet every other week to discuss outstanding action items, resolve open issues, and clarify direction/strategy. This meeting supports aligning the Accenture Project team, Accenture O&S team, and ONRR on cross project issues.
- **Bi-weekly OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1 Status Meetings** – ONRR and Accenture meet bi-weekly to discuss outstanding action items, resolve open issues, clarify direction/strategy and to align both Accenture and ONRR core project team members.
- **Status Reports** – Accenture creates reports documenting accomplishments of the project and providing statuses in each of the different work streams – including Deployment, Risk Assessment, Process Improvement, Case Management and Security Authorization. This is provided bi-weekly in conjunction with status meetings.
- **Email Communications** – As issues arise ONRR and Accenture will communicate via email. Only the Contracting Officer Representative (COR) can officially task the

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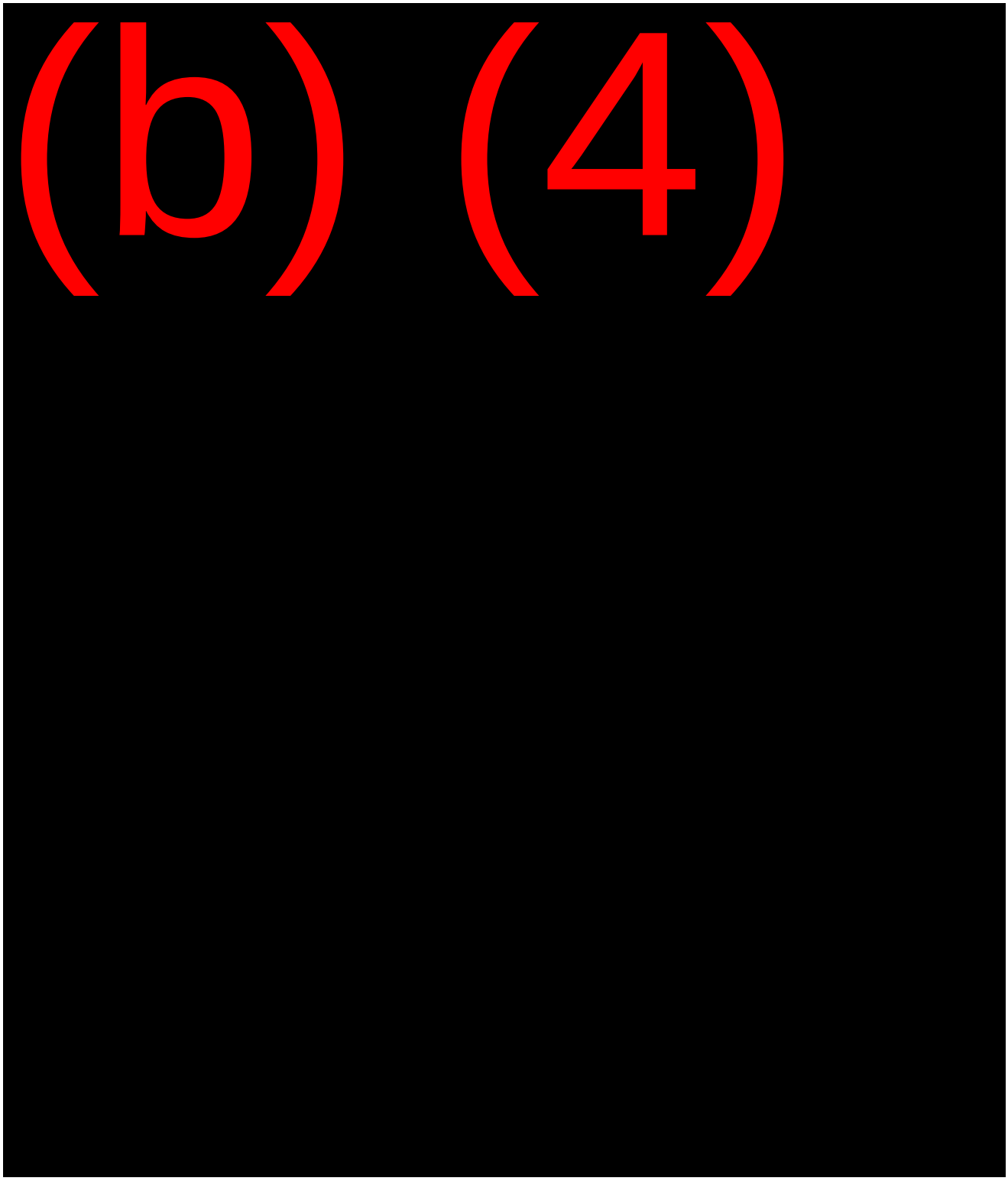
Accenture team with work. The COR will send over an email describing the effort of work and provide approval to work on the outlined tasks and defining the scope. If there is an issue with the system or activities being worked on, Accenture will email ONRR with a description of the situation.

6.5 Manage Project Issues



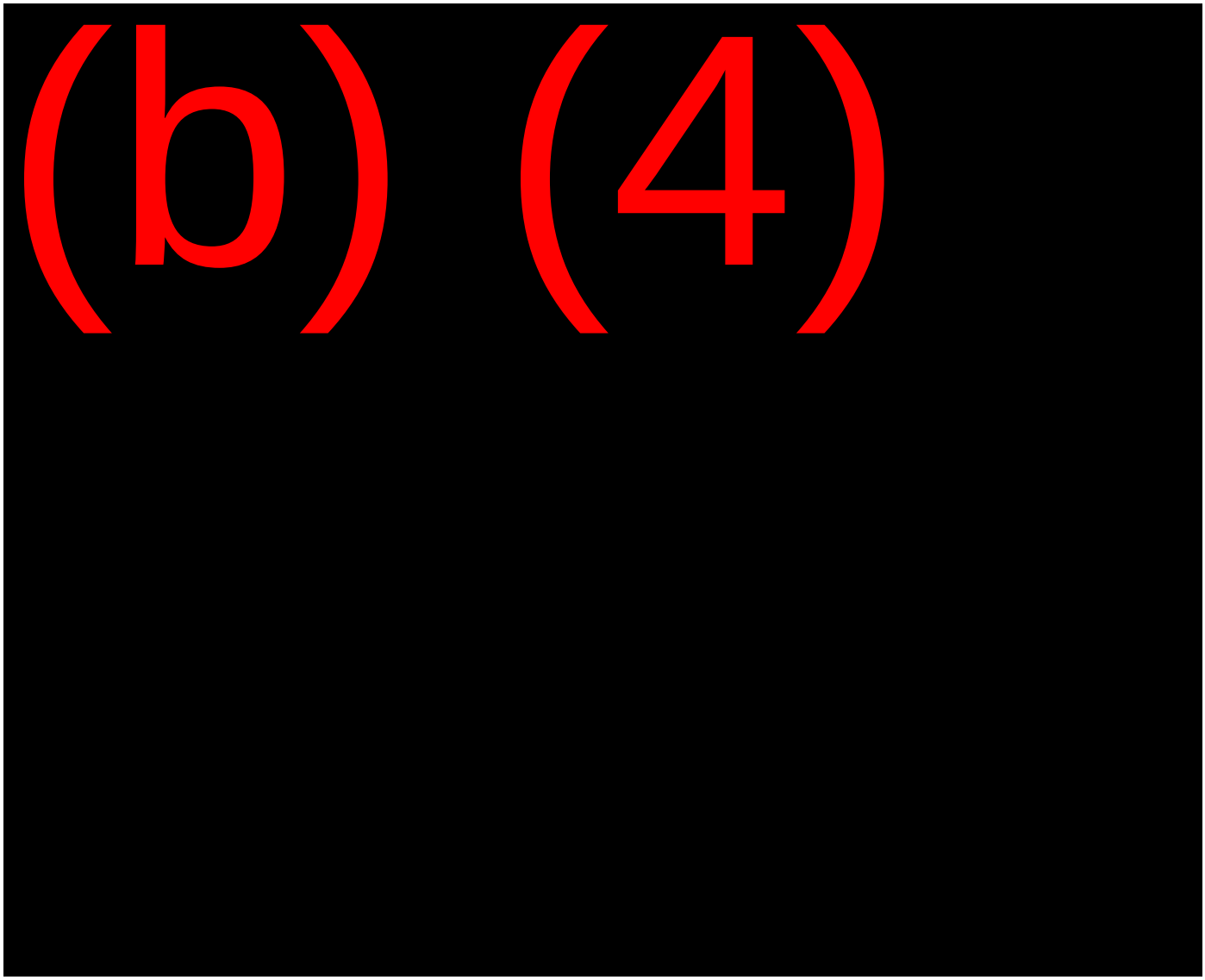


Figure 2 - Issue Lifecycle

6.5.1 Issue Identification

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(b) (4)

6.5.2 Issue Assignment

(b) (4)

6.5.3 Issue Analysis

(b) (4)

(b) (4)

6.5.4 Issue Resolution

(b) (4)

6.5.5 Issue Approval and Closure

(b) (4)

6.5.6 Issue Documentation (Issue Log)

(b) (4)

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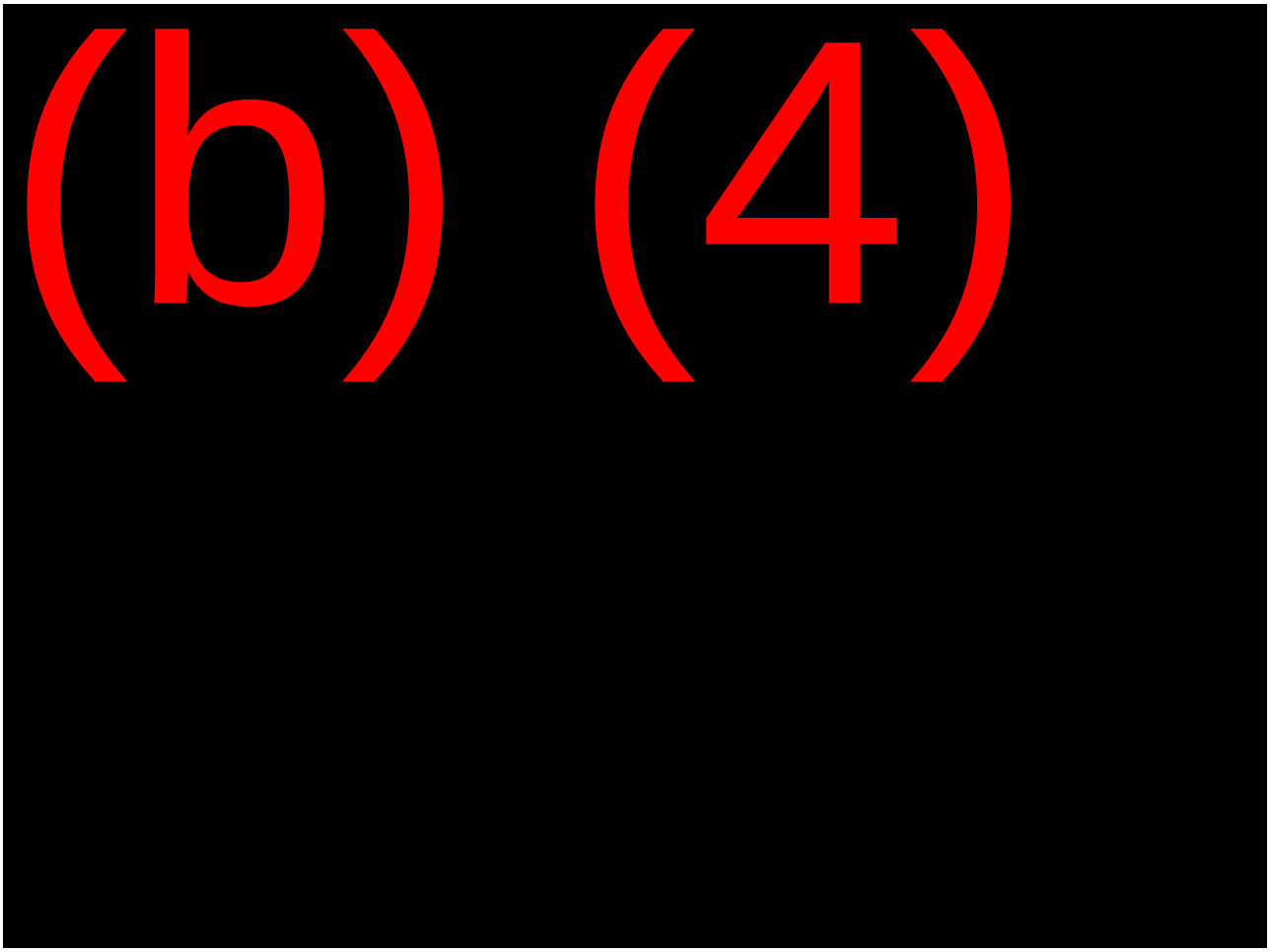
6.5.7 Issue Escalation



6.6 Manage Project SIRs

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7.0 Program and Project Schedule and Milestones

7.1 Project Timetable

The project work begins on July 1, 2014. The project will span approximately 21 months, completing approximately March 31, 2016. Accenture has outline critical tasks associated with Release 2.0.

Release 2.0 (7/1/14 – 2/28/15) :

Activity	Description	Timeframe
(b) (4)		

Table 5 Release 2.0 Project Schedule

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For Optional Releases 2.1, 2.2, 3.0, and 3.1, Accenture has provided the anticpated period of performance of each Phase and overall Release Go Live dates. We will update the PMP and Project Schedule 7 business days after the award of each subsequent Optional Release:

Release 2.1, 2.2, 3.0 and 3.1:

Release	Description	Timeframe
(b) (4)		

Table 6 Releases 2.1, 2.2, 3.0 and 3.1

7.2 Program and Project Work Plan and Budget

The project work plan was initially created during the proposal phase using the ADM BPM Estimator combined with additional factors to account for the full scope of OMT Release 2.0 - 3.0 tasks. The work plan includes a Work Breakdown Structure consistent with Accenture standard methodology. The work plan includes specific tasks, estimated effort required, deliverables to be produced, resources, planned start date, planned finish date, actual start date, actual finish date, actual effort, and estimate to complete. This work plan is the basis for the resource plan. The work plan will be baselined at the beginning of the project and must be re-baselined whenever a change is introduced via an approved Change Request, or through the expansion of work packages.

7.3 Project Planning and Estimating Assumptions

Project planning and estimating was conducted in a bottom-up approach, with the business requirements serving as the basis. All estimating assumptions are included with the Proposal for OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1.

8.0 Deliverable List

8.1 Deliverable List

A **Work Product** is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.

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Accenture will submit a **Monthly EVM Report Deliverable .** These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

A **Standard Deliverable** is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

A **Non-Standard Deliverable** is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

The dates in the table below assume the period of performance per release as outlined in Section 2.2.

#	Deliverable	Type	Due Date
	(b) (4)		
1			
2			
3			
4			
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12			

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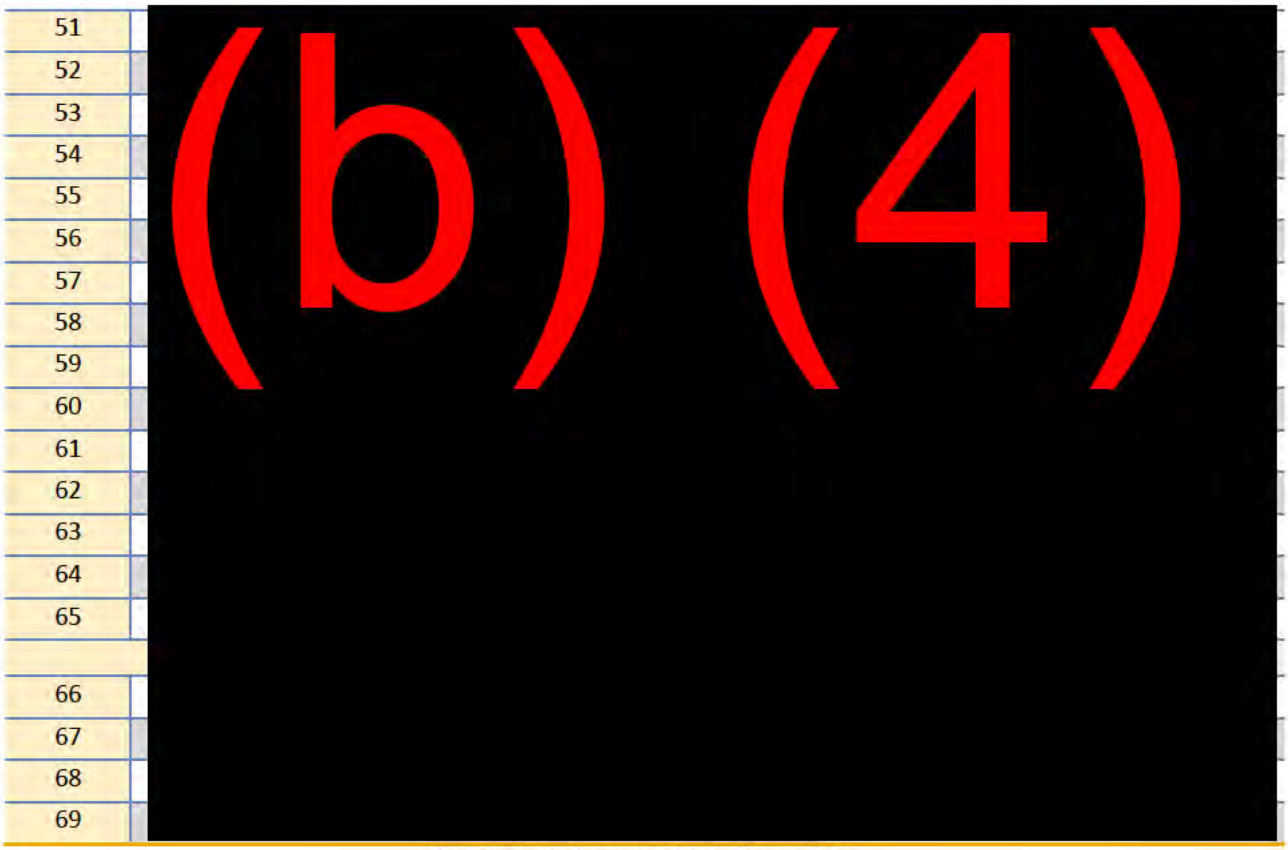
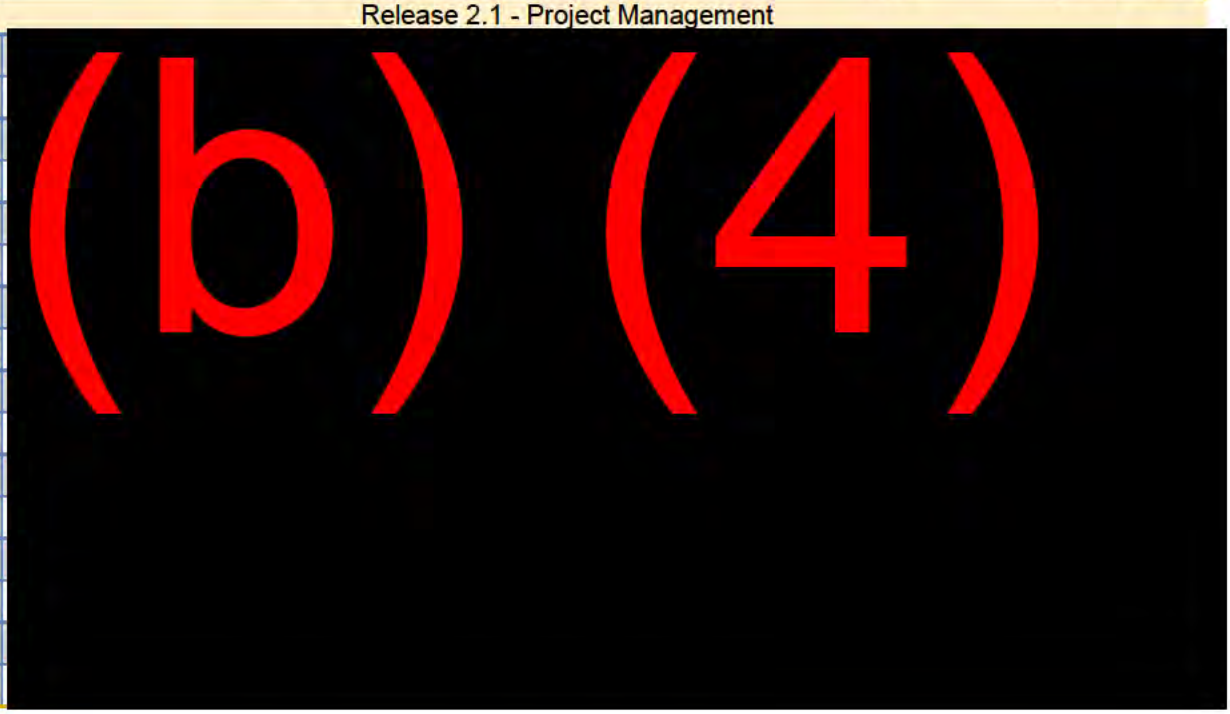


Table 7 Release 2.0 Deliverables

#	Deliverable	Type	Due Date
	Release 2.1 - Project Management		



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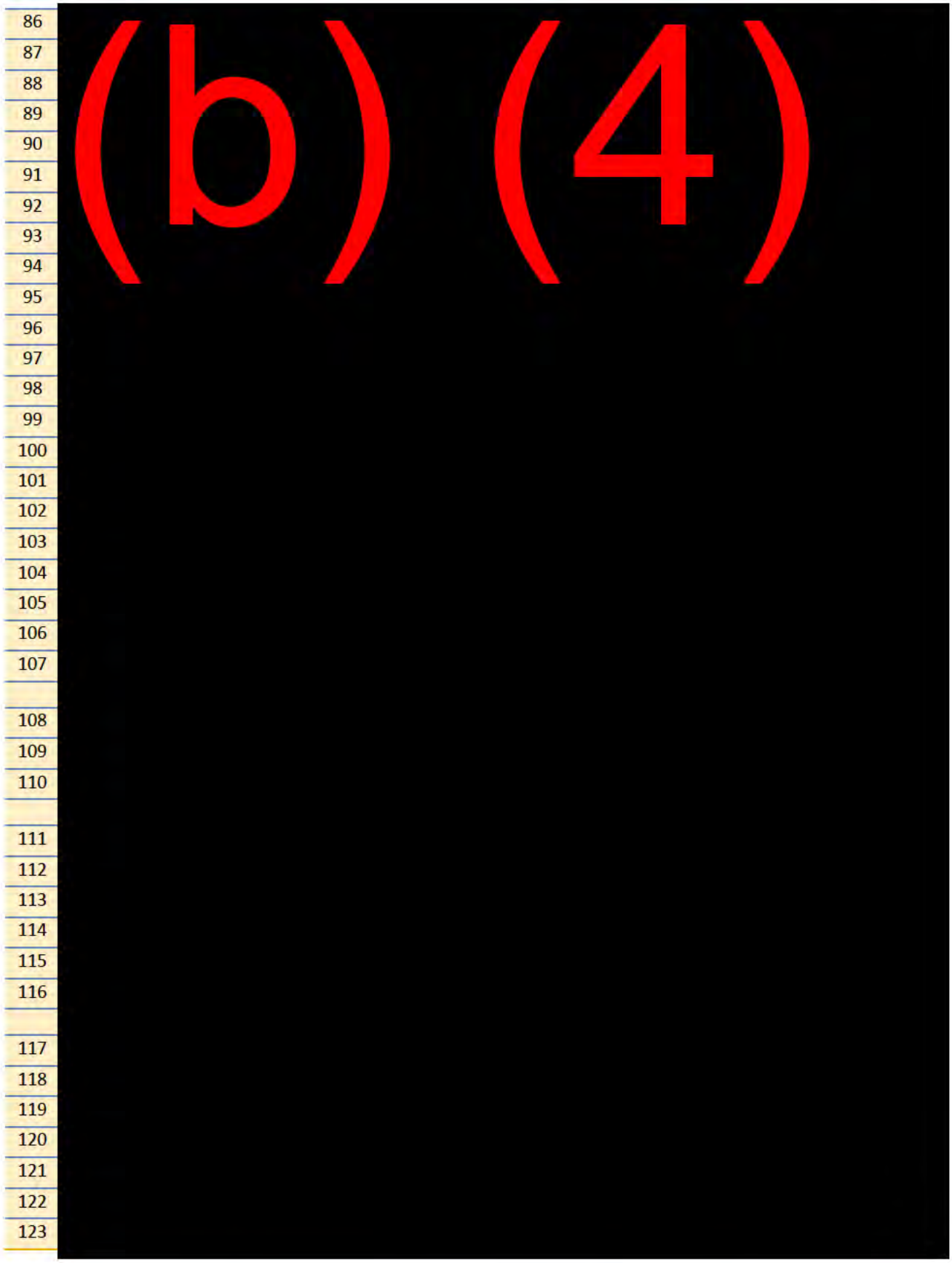

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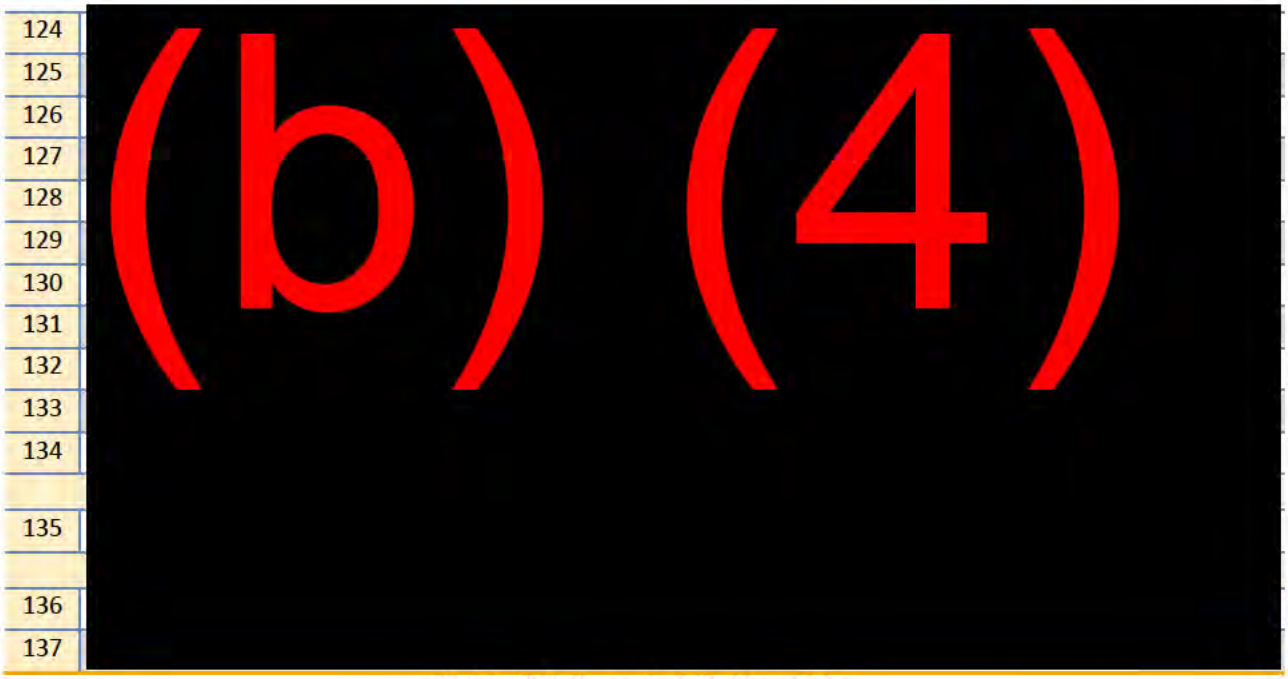
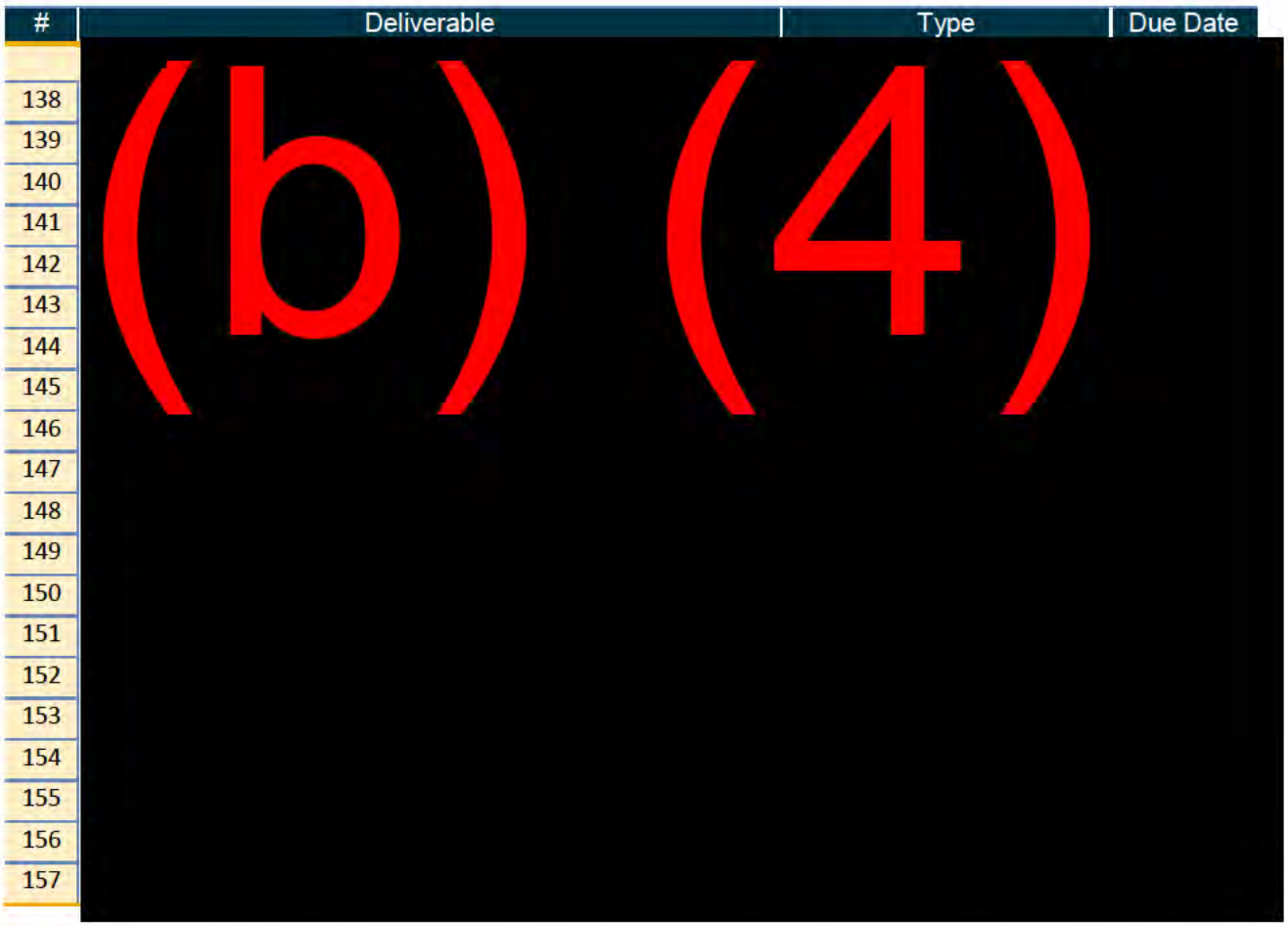


Table 8 Release 2.1 Deliverables



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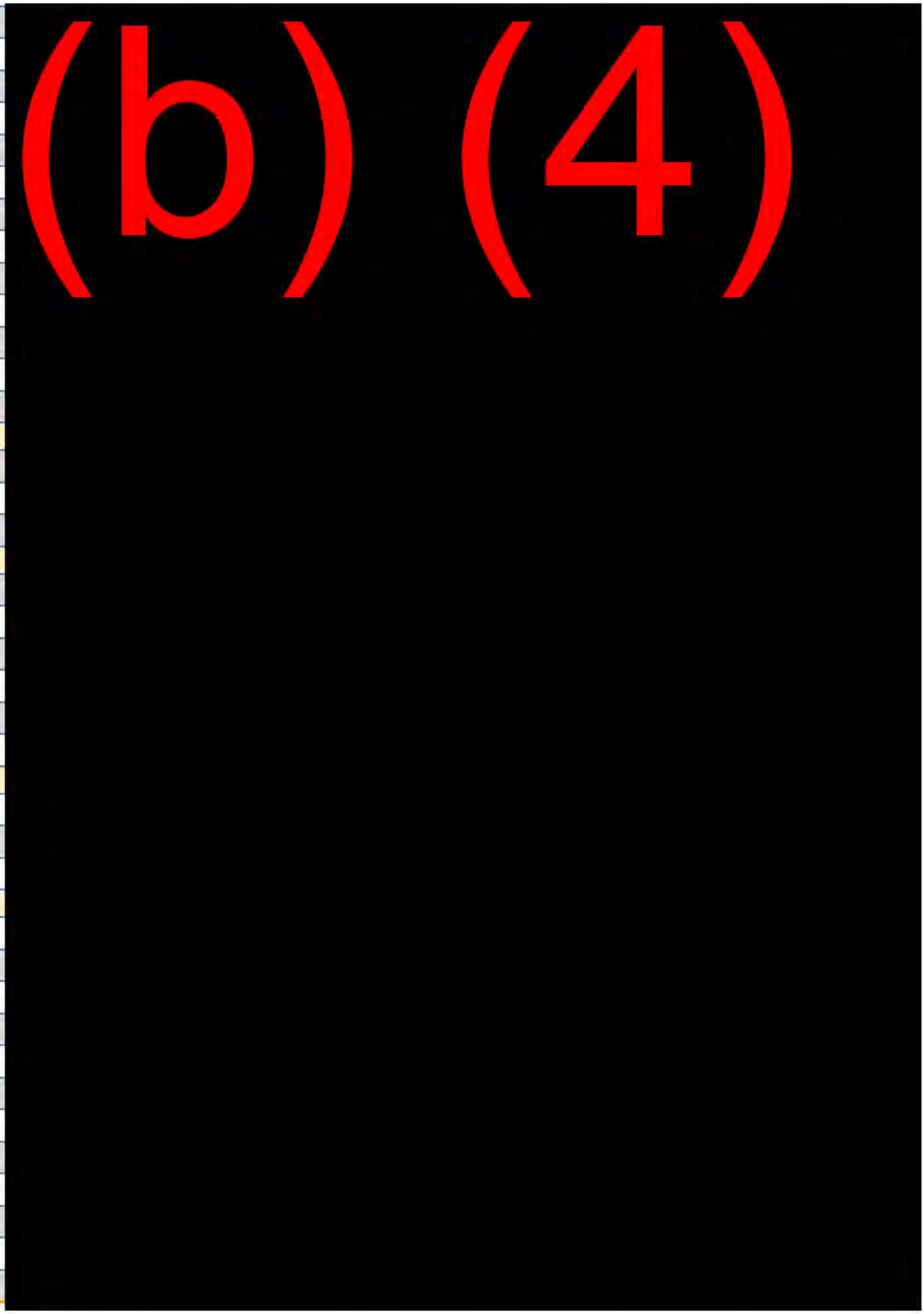

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(b) (4)

Table 9 Release 2.2 Deliverables

#	Deliverable	Type	Due Date
(b) (4)			

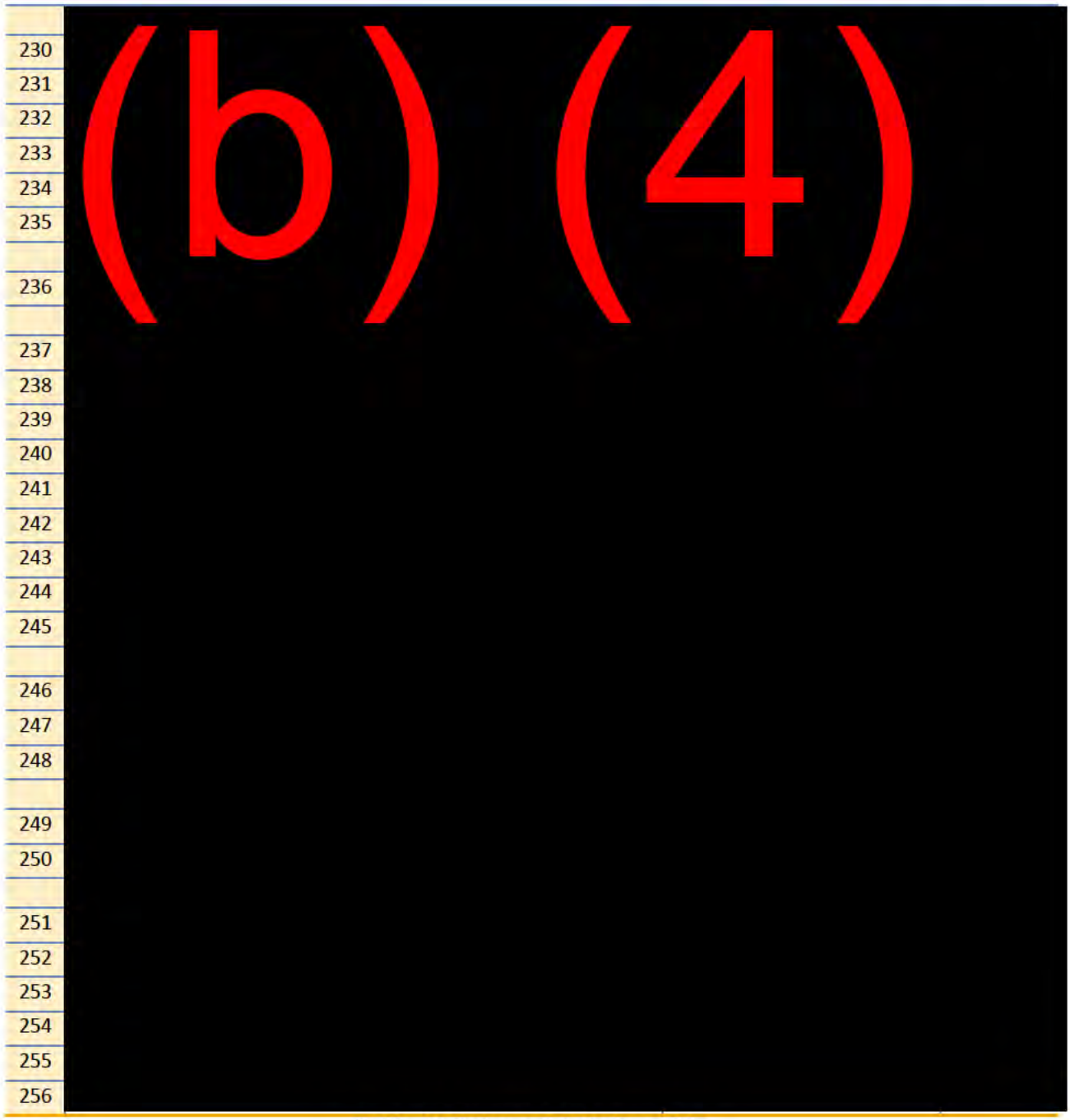

Table 10 Release 3.0 Deliverables

#	Deliverable	Type	Due Date
257	(b) (4)		
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259			
260			

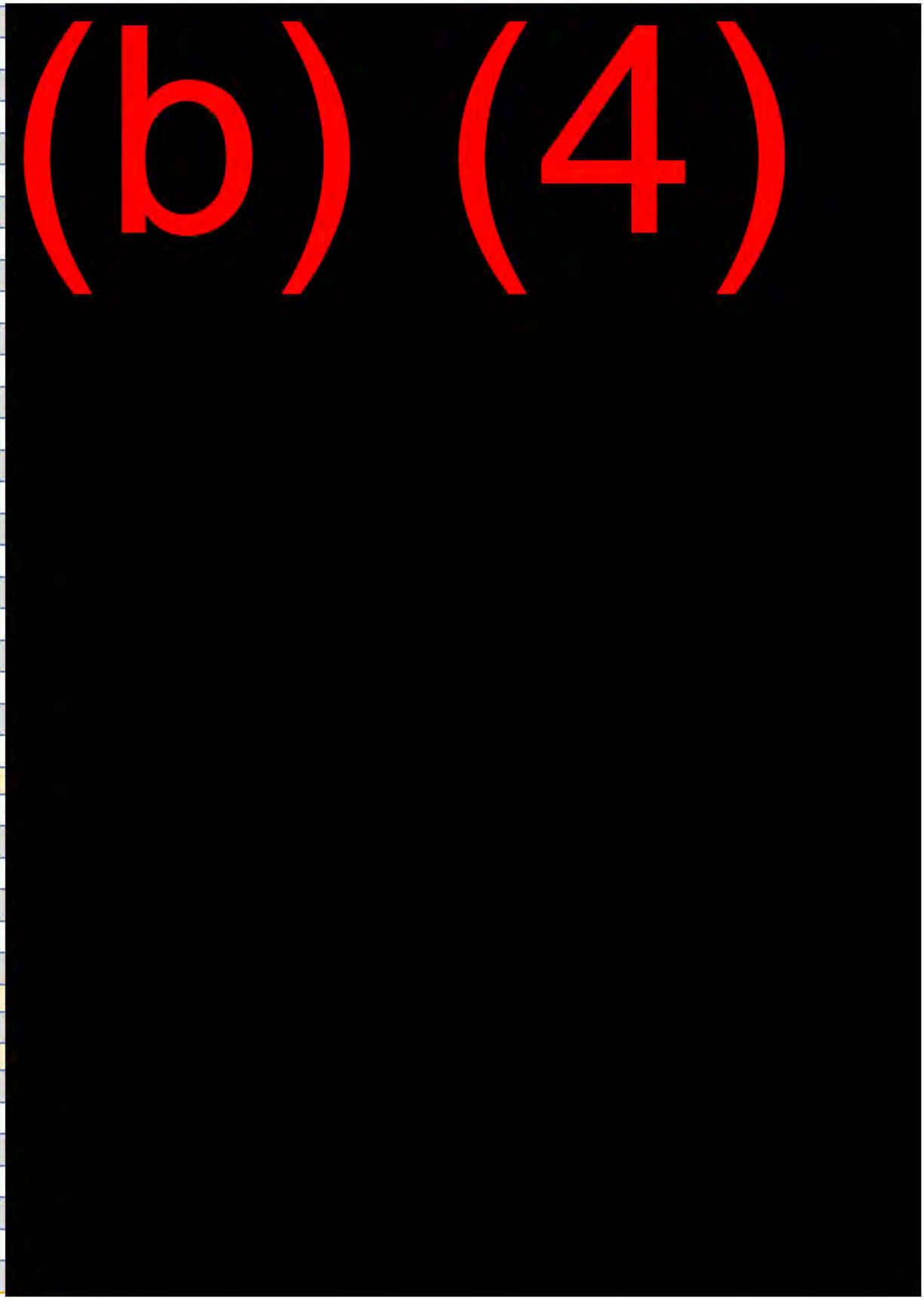
(b) (4)

Table 11 Release 3.1 Deliverables

9.0 Communication and Sponsorship

Project Team Communication

- Communication is key to the success of the project at all phases. In addition, there are multiple levels of communication that must be managed.
- Communication between teams and within teams is crucial to the successful development and maintenance of the system. Although most of this communication is verbal and informal, weekly status reports to team leads are provided by individual team members. Individual issues needing attention, progress on assigned work, vacation requests and additional needs for skills should be communicated to the team leads using the weekly status report. Team leads are responsible for providing team level status to the overall project manager.
- Requests for information directed towards MRMSS O&S resources must be provided in written format prior to a verbal discussion whenever possible/practical. Additionally, questions must be grouped whenever possible to minimize the impact to the O&S resources duties.
- Status meetings within the project team will communicate project status from management to the team leads. These meetings will occur at a minimum of once a week, but may be daily at peak times in the project. Team leads will also conduct team meetings with their work stream.
- Bi-weekly meetings will be established between ONRR management and Accenture management to communicate status, issues and other relevant items.
- Meeting Minutes will be distributed to meeting attendees and the Contracting Officer's Representative for review. Recipients will have 2 business days to provide feedback. If feedback is received, it will be incorporated within 1 business day. Meeting minutes will be posted to the Task Order eRoom after acceptance.

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- Deliverables will be posted to the Task Order eRoom folder. The Project Manager or designated appointee will send a notification email after the deliverable is posted. The notification will be sent to the Contracting Officer's Representative (Stacey Browne). The Project team and Accenture engagement leadership will be carbon copied on the notification.

Deployment and User Readiness

- Accenture submitted a Communications Approach Deliverables as part of OMT Release 1 to establish the plan for communications to end users and other impacted groups. The ONRR Communications team will maintain the responsibility for creating release specific Communications Approach(es) and executing these communications and measuring impact and understanding.
- Communication to ONRR employees and the ONRR user community will be a very important factor in the overall success of OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1. Communications from the Business Executive Stakeholder will set the tone on the importance of completing these various activities and the need for the user community to support these activities.
- ONRR employees and the user community are kept informed of the project through the ONRR communications team, as directed by the ONRR Project Manager.

10.0 Project Tools

The project will use the following tools:

- Collaboration – Microsoft (MS) SharePoint and Lync
- Issues and Risks – MS SharePoint and MS Excel Tracking Tools
- Work Plan – MS Project and Project Server
- Requirements Management – Requirements Traceability Matrix, Application Lifecycle Management
- Development and Release – Oracle BPM, SAS

11.0 Measures

The project will follow the MRM Project Plan and Quality Assurance Surveillance Plan (QASP) to measure the effectiveness and success of the activities documented in this plan. Earned Value will be reported monthly to provide cost and schedule variance measurements. For OMT Release 2.0 - 3.0 contract, EVM is reported based on invoiced cost to the Government and does not include information based on actual hours.

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Revision Trail

11.1 Changes to the PMP

If the PMP is updated during OMT Release 2.0, 2.1, 2.2, 3.0 and 3.1, the the updates will be captured here.

11.2 Approval Control

This Management Plan was reviewed and approved by:

Name_____ Date _____

ONRR Engagement, O&S Project Manager

12.0 Revision History

Date	Version	Description	Author
6/13/14	1.0	Initial Draft	Travis Nottberg

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consulting | technology | outsourcing

Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 1: Attachment B – Quality Assurance Surveillance Plan (QASP)

High performance. Delivered.

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Quality Assurance Surveillance Plan (QASP)

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2.0 Overview 1
2.1 Contractor Deliverables 1
2.2 Performance Standards for Acceptance 2
2.3 Methods of Monitoring 2
2.4 Frequency 2
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2.7 QASP AQLs 3

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Figure 1 – Acceptance Criteria 2

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1.0 Purpose

ONRR requires the ability to monitor performance of New Development task orders and enforce accountability for effective delivery of task order requirements. Accenture's QASP for MRMSS New Development Task Orders provides an effective framework for the management and oversight of New Development Task Orders.

Accenture's QASP focuses on performance against measurements tied to ONRR task order requirements. This document identifies the major deliverables to ONRR, the deliverables acceptance criteria and our QASP process to collect measurements and report performance against those measurements. We also detail how we will work collaboratively with ONRR to monitor and evaluate performance and resolve task order-related issues.

2.0 Overview

2.1 Contractor Deliverables

Accenture's detailed Level of Effort Estimate in New Development Task Order proposals lists the activities and schedule for the project. In addition, the deliverables section of our proposal lists the project deliverables, the delivery frequency and the period of performance for key project activities. We grouped deliverables into types, providing a general description of the content, format and standards of acceptance for each deliverable. Table 1 details the deliverable types, the delivery formats and the acceptance criteria by MRM.

Accenture follows our CMMI Level 4 compliant deliverables management process for System Development Life Cycle (SDLC) deliverables for New Development Task Orders. We involve ONRR in the deliverable definition and review process.

Deliverable Type	Delivery Format	Acceptance Criteria
Meeting Minutes	Appropriately formatted hardcopy, electronic file	Handout provided at the meeting, if appropriate. Meeting minutes provided within two days and stored in the New Development Task Order's eRoom. Meeting results and decisions may be incorporated into SDLC deliverables as documented in the meeting minutes within a mutually agreeable timeframe appropriate to the scope of the deliverables and/or meeting minutes.
SDLC Documentation	Appropriately formatted electronic file with hardcopy signoff sheet	Clearly stated analysis, design, test approach, test scripts, etc., in the format agreed to in ONRR's task order request for proposal and Accenture's New Development Task Order proposal. The schedule for delivery and signoff are detailed in the Deliverables section of the New Development Task Order proposal.
Monthly Status Reports, Problem Trouble Report, EVM report	Appropriately formatted electronic file	Tasks and deliverables completed over the previous period, tasks and deliverables planned during the upcoming period, action items and issues requiring management attention, status of progress against metrics and earned value management. Provided as scheduled in the Deliverables section of New Development Task Order proposals. QASP metrics related the measurements listed in section 2.7 will be reported in the EVM report.
Project Management Plan	Appropriately formatted electronic file	Provides a project overview, describes the organization of the team and team member responsibilities. Additionally identifies stakeholders and critical dependencies, and describes the methods to be used for Project

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Deliverable Type	Delivery Format	Acceptance Criteria
		Monitoring and Tracking. The plan also contains project Schedule and Milestone information and a list of deliverables.
Project Schedule	Appropriately formatted electronic file	Clearly outlined tasks, start and end dates, task dependencies, and critical path. Tasks will be mutually exclusive – work is easily categorized in one element of work.

Figure 1 – Acceptance Criteria

2.2 Performance Standards for Acceptance

Accenture will measure our performance against the Acceptable Quality Levels (AQL) for the items identified in Section 2.7, QASP AQLs. We use our CMMI Level 4 assessed processes to quantitatively manage and statistically control our processes. These processes support day-to-day project management for New Development Task Orders and facilitate reporting, such as our Earned Value Management (EVM), for Accenture and ONRR. Tom Greiner, Accenture's Quality Assurance Director, will provide an independent quality assessment of our New Development Task Orders. His scheduled reviews will focus on measuring customer satisfaction and checking project team performance against established benchmarks and standards.

2.3 Methods of Monitoring

(b) (4) [redacted]

2.4 Frequency

(b) (4) [redacted]

2.5 Management Responsiveness

The QASP reporting process will assist ONRR to determine whether we have managed New Development Task Orders delivery effectively, with successful and timely response to activities indicated for corrective action. ONRR will confirm whether we have satisfactorily met all reporting requirements, including Monthly Status (includes QASP metrics) and EVM reports. Should issues arise in our performance or reporting, our Project Manager will work with ONRR's Contracting Officer (CO) and Contracting Officer Representative (COR) Organization to quickly identify a resolution and institute a corrective action plan. We will communicate any issue not resolved in consultations with the COR Organization to the CO. Communication of

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issue(s) will occur within one (1) business day of discovery. Corrective action response timeframes will be negotiated and agreed upon as part of the communication of the issue(s).

2.6 Quality Aligned with ONRR Business Objectives

The QASP's true value is to align the outcome of New Development Task Orders with the business objectives for the task order. ONRR and Accenture have worked together to define QASP measurements that will measure progress towards and the achievement of the delivery of task order requirements as documented into the MRMSS environment as scheduled. These requirements are the focus of ONRR's request for New Development Task Orders, our management solution, our quality and performance management processes and the QASP.

2.7 QASP AQLs

Accenture shall use the QASP Performance Measures listed below as the Quality Assurance Surveillance Plan (QASP) to implement MRMSS Upgrades. The varying characteristics of each task order require that some details be tailored for individual task orders. The following are the details related to the OMT Release 2.0, 2.1, 2.2, 3.0, and 3.1 proposal.

Planning Measures

(b) (4)

Analysis Measures

(b) (4)

Detailed Design and Build Measures

(b) (4)

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Pre-UAT Measures

Post-UAT Measures

Additional Measures

- Accenture will complete identified deliverables on the schedule set forth in the Deliverables section of the OMT Proposal.

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Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 3 – Basis of Estimate, Technical Assumptions, Conditions or Exceptions

June 16, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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1.0 Assumptions and Basis of Estimate (BOE) for OMT Release 2.0/3.0

1.1 Introduction and Background

Accenture has created a detailed and comprehensive set of BOEs for the OMR Release 2.0/3.0 program. (b) (4)

[redacted]

The following section lists our general assumptions that apply across the R2.0/R3.0 effort. We then summarize by Release the BOE factors, assumptions and results.

1.2 General R2.0/R3.0 Assumptions

The following are General Assumptions to clarify the scope and constraints associated with the capabilities of Releases 2.0/3.0 (including 2.0, 2.1, 2.2, 3.0 and 3.1) of OMT:

- **Deployment and Training**
  - ONRR is responsible for all communications, organizational enablement and training delivery, on-the-job support post go-live activities for Releases 2.0/3.0. Additionally, ONRR has responsibility for the outcomes of communication, organizational enablement and training activities, including user adoption of the system

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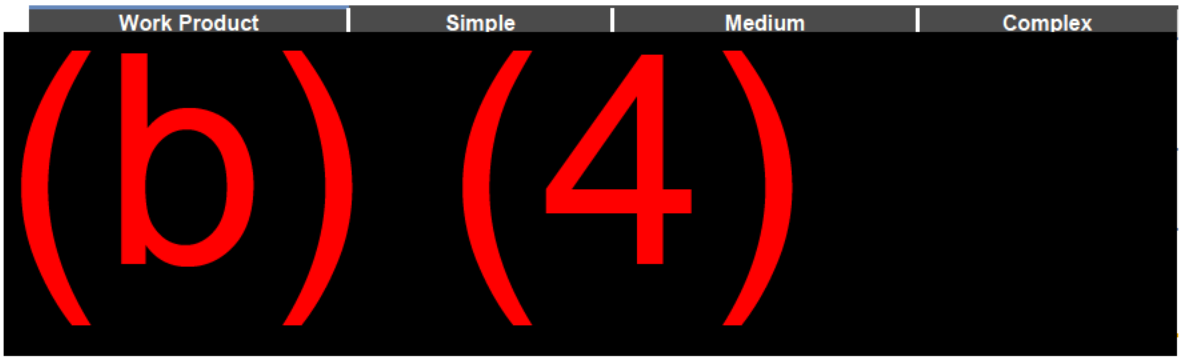
- For release 1.0 functionality that will be deployed to during R2.0, ONRR will provide all training and enablement support to these incremental users (CR/DM to ACM, SIC and FPM). ONRR requires no ILTs, WBTs, User Guides, Online Help and Release Notes for the additional deployment of R1.0 functionality to these incremental users
- Accenture assumes that Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license
- Accenture assumes that ONRR will provide any on-the-job support required for users and that ONRR Leadership will provide partnership, collaboration and time commitment during the Pulse Assessment
- Complexities for Training materials are based on the following factors:



- If during the execution of its organizational readiness plans, ONRR determines additional Accenture resources are needed to assist, ONRR will work with the Contracting Officer to have Accenture conduct an impact analysis and follow the project change control process. Accenture would assess and quantify workforce adoption readiness at the point in time of request and provide its recommended course of action and impact to the OMT project plan. ONRR and Accenture will work together to assess the impact to the project should the workforce not be deemed ready for OMT deployment, as required by the dependencies within the project release(s) schedule(s)

- **Business Process**

- **Case Management, Oracle Software**
  - Suspending part of a case is not included in the scope of this OMT R2.0/3.0 proposal

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- Integrating OMT with Other Pricing Sources (design asked for by ONRR in Release 2.0) is not included in the scope of this proposal. Upon investigation, we have found pricing information for Index and Major Portion in the SDC and believe this will be the source of data that ONRR has requested
- The 2014 Proposed Civil Penalty process flow and all resulting required database changes, UIs, etc. are out of scope for this proposal
- Ability for ONRR to have a UI to update 10 custom tables (Requested by ONRR in Release 2.2). If needed, this will be implemented via the O&S Quarterly Release process using O&S release hours and therefore has not been included in this Proposal's effort.
- New Oracle Adaptive Case Management sub-case functionality will be available in the summer of 2014 (release 12.1.3) and will be used by ONRR to completely support multiple work flows within one case file. Oracle's delivered sub-case functionality will provide a hierarchical structure that will be visible and accessible in reporting, WebCenter Content, and in the case user interfaces. We assume the UI in which the case / sub-case relationships are stored is what ONRR will require. If the delivered functionality and UIs is not as ONRR requires, Accenture will provide an estimate to customize these items per project change control process
- We assume that OACM delivered software will allow Stakeholders to be added or removed from a case file at any time, that all current Stakeholders will have access to all case information and documentation (EWP) according to permissions, as well as appear listed in BAM/ADF reports
- We assume Oracle's 12.1.3 release will enable repeatable processes with multiple activities, each repeatable for a single case (i.e. customer, property, etc.) within a case file. Specifically, if we have one case with three properties A, B, and C, and those three properties are programmatically added to the case file as individual sub-cases, we assume within property A, a process with multiple activities will be repeatable
- Oracle Software. Upgrades to Oracle Adaptive Case Management beyond 12.1.3 are assumed to be outside the scope of this proposal for R2.0/3.0. If Oracle releases 12.1.4 or other incremental version, ONRR and Accenture will mutually determine if an upgrade is needed and if so in conjunction with which release. Efforts to implement upgrades beyond 12.1.3 have not been included here and would need to be contracted for separately
- The Oracle ACM upgrade to version 12.1.4, scheduled to be released in 2015, is not included in this proposal.
- Additionally, any upgrades to the Oracle database are assumed to happen after R 3.1 implementation is complete.

- **Reporting**
  - ONRR reporting requirements for OBIEE functionality and capabilities will be handled via a separate OBIEE task order or by O&S quarterly release(s)
  - All reports built within the OMT application under this Task Order will utilize BAM or ADF technologies
  - We assume that the 12.1.3 release of OACM will contain an integrated reporting engine that will allow reporting of all data stored in OACM. This reporting engine is expected

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to include the ability to filter and sort report data as well as to allow export to CSV/Excel and additional formats

- ONRR Logo Usage. A single ONRR logo can be used and included on BI Publisher-generated letters
- Accenture has proposed counts of new & modified electronic work papers to be deployed per Release that are different than what was specified in ONRR's SOO. We did this in an effort to reduce the overall effort for Reports, Letters, and Templates by (b) (4) from the level in our ROM. See summary table below. Furthermore, for complex letter and template generation, ONRR can benefit from using its existing BI Publisher licenses for OMT. This will provide ONRR the ability to design reports and automatically populate pre-formatted templates, such as the compliance related work products and letters with data

Release	2.0			2.1			2.2			3.0			3.1	Total
New	Smp	Med	Cplx	Smp	Med	Cplx	Smp	Med	Cplx	Smp	Med	Cplx	All	Total
Reports	(b) (4)													
Templates & Letters														
Modified	Smp	Med	Cplx	Smp	Med	Cplx	Smp	Med	Com	Smp	Med	Com	All	Total
Reports	(b) (4)													
Templates & Letters														

- Complexities for each reporting type detailed above are based on the following factors:

EWP	Low	Medium	Complex
Reports	(b) (4)		
Templates & Letters			

- **CAMPROD**
  - It is assumed that existing data structures within the CAMPROD database will remain the same during the delivery of OMT, but may be extended as needed to fulfill ONRR's data related requirements. If existing data structures change, Accenture will work with ONRR to assess impact via the project change control process
- **CPT Tools**
  - Updates to the REA and Specialty test tools are necessary to align functionality with OMT and provide more seamless integration. These updates are not included in the

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effort of this OMT proposal. It is recommended that ONRR complete these updates via the Release process using Release Hours.

- **Data Migration**
  - It is assumed that there will be no automated migration/conversion of data from CIM, ACAT or Data Mining databases
- **Data Archival**
  - Requirements specific to the archival of case information to a document repository outside of the OMT system is not included in the scope of this OMT proposal
- **Security**
  - BAM Reports. It is assumed these will only require Access Control SSP updates, no other families or security testing
  - Tool Integration activities. It is assumed these will not require security testing
  - Template and Letter Generation. These items' functionality will not require security testing
  - SSP Responses. All SSP Responses for Releases beyond 1.0 will be updates to existing OMT SSP Response documentation.
  - Security Team Interviews. These will be focused on specific changes made by each release updates only
  - Single Sign-On. This is dependent on the implementation of an MRMSS Identity and Access Management solution, which is not included in this scope of work and needs to be covered under a separate task order
  - SSP Responses Interviews. Unless explicitly stated otherwise, Interviews for SSP Responses are focused specifically on the 5 control families identified as core for the MRMSS Upgrade and OMT projects. Additionally, the OMT Security Team will identify the specific controls within each of the 5 core families as part of the Security Test Plan updates
- **UAT**
  - Testing. In order to achieve ONRR's requested release schedule, Accenture has designated UAT to be four and five weeks in duration, as detailed in the Project Plan for OMT releases 2.0, 2.1, 2.2, 3.0 and 3.1. We assume ONRR will start and complete UAT according to the UAT schedule. Should ONRR require additional UAT duration or different start/end date, Accenture will work with ONRR to assess impact to project according to the project change control process.
  - Enhancements. Accenture has not planned effort to implement ONRR requested enhancements identified during UAT. If ONRR identifies enhancements during UAT, Accenture will work with ONRR to follow the project change control process.
- **Production Support of Release 1**
  - O&S Option Year 5 starting October 1, 2014 will support OMT R1 Production Support.
- **External Information Systems**
  - OMT Release 2.0/3.0 activities will not require any additional connections to external information systems
- **Release Award Dates**

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– Schedule assumes the subsequent release will be awarded appx 1 month before the next Period of Performance is noted in Accenture's proposal to allow for Staff Continuity

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2.0 BASE: Release 2.0 (SOO 4.1)

2.1 R2.0 Deployment Training

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	February 27, 2015
Task Type	Firm Fixed Price		

2.1.1 *Description - Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.0:

- **Instructor Led Training (ILT):** The Deployment Training Team will create and update Instructor Led trainings. Existing ILTs will be updated to include SIC/STRAC Process updates and incremental electronic work papers and reports. A new ILT will be developed for Work Management and Assignments. ONRR will be responsible for delivering the developed ILT content to users.
- **Web Based Training:** The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 2.0.
- **Job Aids:** The Deployment Training Team will update existing OMT Job Aids to include Release 2.0 Electronic Work Papers, Management Activity Reports and updates to Case Management for Compliance Review Processes specific to SIC/STRAC. New Job Aids will be created for Work Management and Assignments.
- **Online Help Guides**: The Deployment Training Team will update the existing OMT Online Help Guides to reflect Work Management and Assignment, CMP2014 Integration and changes to work papers, reports, compliance review for SIC/STRAC
- **Release Notes:** The Deployment Training Team will create a release note for the OMT Release 2.0 CMP2014 Integration.
- **Pulse Assessment:** Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) post Design Phase

The Table in *Appendix Section 8.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.0.

2.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General R2.0/3.0 Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

2.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for the Deployment Training Team. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.2 R2.0 Risk Assessment

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	February 27, 2015
Task Type	Firm Fixed Price		

2.2.1 *Description – Risk Assessment*

Release 2.0 will allow ONRR to continue realizing the benefits of Release 1 by conducting an analysis on Risk Model performance by investigating new outcomes from compliance activities that have completed after Risk Model delivery in R1.0. Based on the review, Accenture will enhance the risk models, by implementing up to 2 logic/business rules to increase model performance. The Analytic Risk team will also deliver a new, refreshed list of scores based off of refreshed 2014, P&R and OGOR data. This List will contain refreshed Payor and Property risk scores that ONRR can use to plan and prioritize new investigations for maximized revenue recovery. The refreshed Payor and Property risk scores will be calculated by applying the version of the Risk Model delivered in OMT Release 1 over a refreshed Analytical Base Table (ABT). The refreshed ABT will be populated with current data as at January 2015.

At the completion of this activity, ONRR will be provided with a refreshed Prioritized Investigation List and output spreadsheets will be recreated and delivered based on the refreshed data and new model scores.

2.2.2 *Assumptions – Risk Assessment*

(b) (4)

2.2.3 *Key Estimating Factors - Risk Assessment:*

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The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.3 R2.0 Business Process Improvement

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	February 27, 2015
Task Type	Firm Fixed Price		

2.3.1 *Description – Business Process Improvement*

As ONRR and Accenture jointly complete preliminary PI work for a number of areas of the organization prior to and including R1.0, the focus of PI will shift as the project moves into 2.0/3.0. There will be an increased focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ACM - Audit, Compliance Review

For release 2.0, BPI activities will be focused on CR refinements and completion of the Audit PI work that was started in R1.0. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Complete Audit process improvement through resolution and closure phases
- Lead revisions to CR process improvement through all 4 phases of process
- Support ACM pilots on new processes in Audit and revisions to CR process
- Continue to implement improvements previously identified within Work Planning

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- Assist with the implementation of the new Risk scores into Work Planning process
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Develop productivity metrics for ACM
- Compile & provide productivity reports using ACAT data

2.3.2 *Assumptions – Business Process Improvement*

(b)(4)

[redacted]

2.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4) [redacted]				

2.4 R2.0 BPM – Case Management through OMT Technology

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	February 27, 2015
Task Type	Firm Fixed Price		

2.4.1 *Description – BPM – Case Management*

Using Oracle's Business Process Management Suite with Adaptive Case Management technology, ONRR will use the case management functionality delivered in Release 1 to manage, consolidate, track, share, and protect case information in a standardized manner. Release 2.0 of OMT will include both the deployment of Release 2.0 capabilities as well as analysis and design for select Release 2.1 components.

- Release 2.0 capabilities that will be deployed:
  - Selected Finance & Program Management Data Mining, State & Indian Coordination, as well as Accounting & Compliance Management Compliance team members will be able to take advantage of additional features upon OMT Release 1.0 when processing

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Data Mining exceptions or when performing full and limited scope compliance reviews. OMT Release 2.0 will enable the following additional case management requirements:

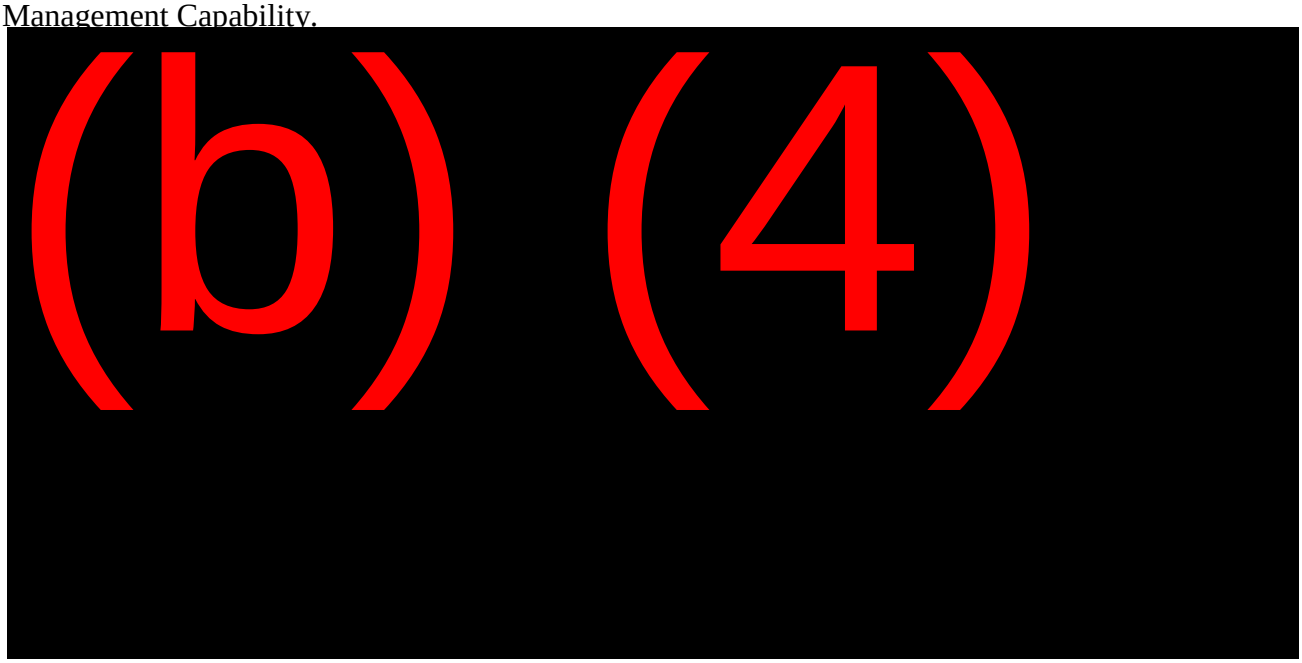
- Ability to search case file contents for a specified word or phrase
- Integration between OMT and CMP2014 to capture collections information
- Case File Template(s) and/or Letter(s) generation using business rules logic from previously captured case details

– The Release 1 Compliance Review process will be modified to include STRAC/SIC work processes after Process Improvement's review and recommendations.
– Assessment of Oracle's 12.1.3 Version Upgrade's ability to support ONRR's requirement for tracking case activities at different levels: One property (Agreement) to many leases; one payor to many properties; many properties to many payors; many exceptions to one case.
– Technical implementation of the Oracle 12.1.3 Version Upgrade.
– Incorporation of Work Planning & Assignments (Work Management) into OMT, including STRAC work plans, query/identification for ACM potential work, upload capability, the ability to track against performance goals, and appropriate reference data including payor, property, and combined Risk Scores.
– Users will have the ability to monitor the case management progress of each team or individual via both new and modified Business Activity Monitoring reports.
– Release 1.0 will be Regression-tested.

- Release 2.0 Analysis and Design component for deployment in R2.1:
  – Detailed design of the Audit Process case management activities including SIC and STRAC activities will be documented.

2.4.2 *Assumptions – BPM – Case Management*

The following are assumptions related to the capabilities described above in section 1.4.1 that further clarify the scope and constraints associated with Release 2.0 of the OMT Case Management Capability.



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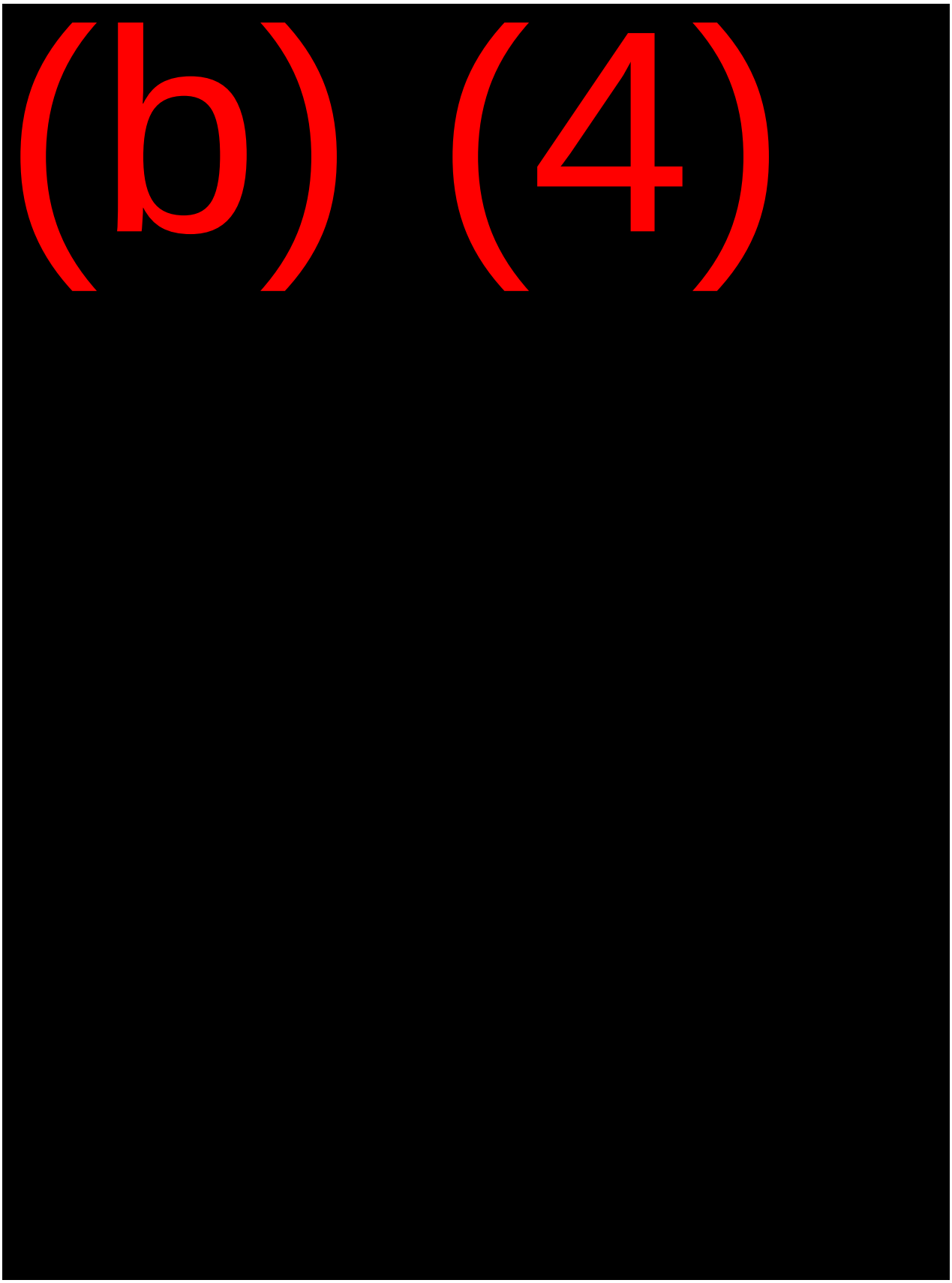

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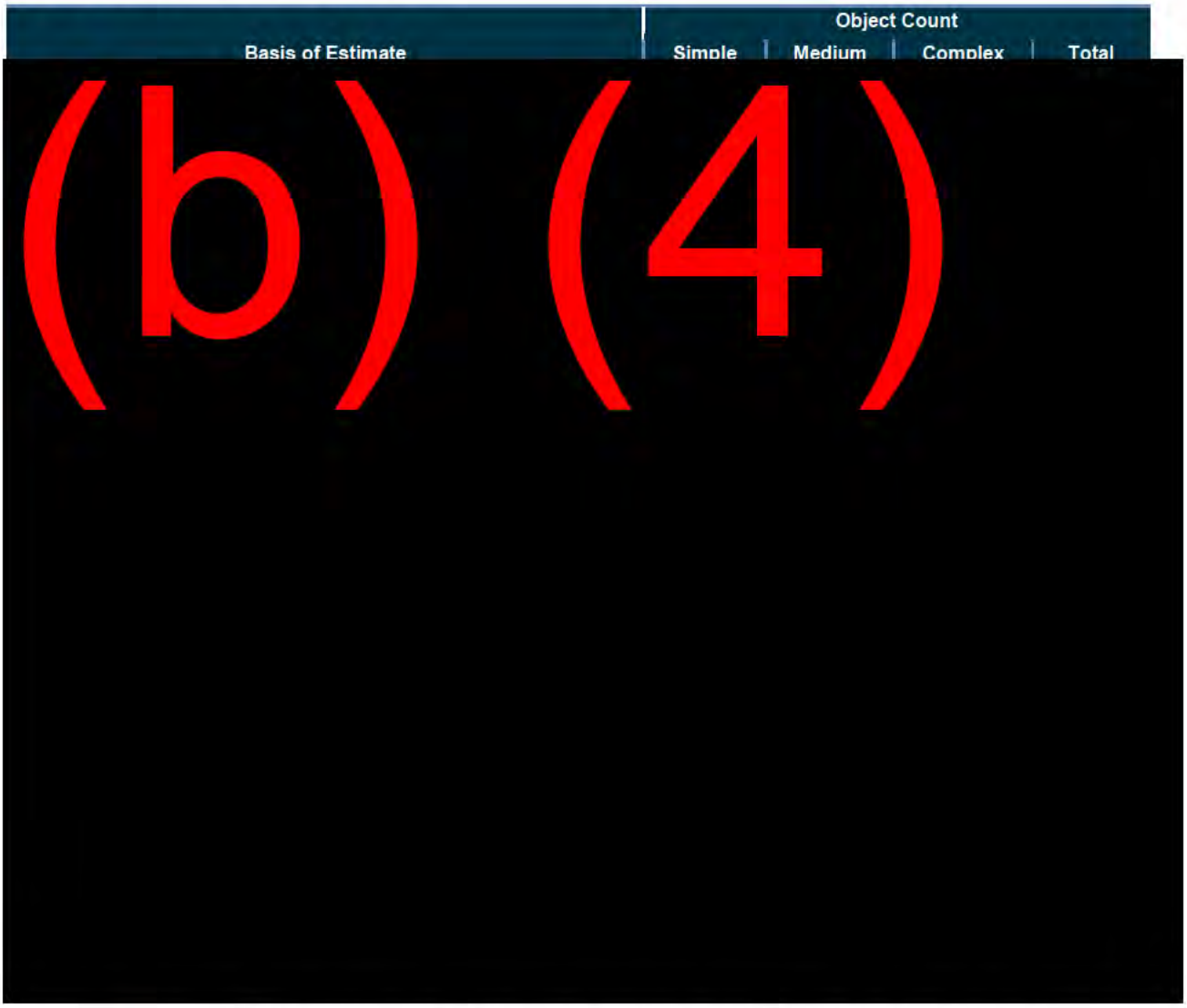
2.4.3 *Key Estimating Factors – BPM - Case Management:*

The following table summarizes the number of key objects driving our bottom up estimate for Release 2.0, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream.



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(b) (4)

2.5 R2.0 Security Authorization

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	February 27, 2015
Task Type	Fixed Price		

2.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Design Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

2.5.2 *Assumptions – Security Authorization*

- All security assumptions have been addressed in the General R2.0/3.0 Assumptions section.

2.5.3 *Key Estimating Factors – Security Authorization*

Security Authorization activities are based on the target OMT components. (b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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3.0 OPTION 1: Release 2.1 (SOO 4.2)

3.1 R2.1 Deployment Training

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	October 1, 2014	Period of Performance End Date	June 30, 2015
Task Type	Firm Fixed Price		

3.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.1:

- **Instructor Led Training (ILT):** The Deployment Training Team will develop a new ILT for Audit Case Management and update existing Instructor Led training to include Data Mining exceptions within the automated data source integration and Audit Case Management activity. ONRR will be responsible for delivering the developed ILT content to users.
- **Web Based Training:** The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 2.1.
- **Job Aids:** The Deployment Training Team will develop a new Job Aid for Audit Case Management and update existing OMT Job Aids to include Release 2.1 Data Mining exceptions within the automated data source integration, Audit Case Management, Case Management modifications, Electronic Work Papers enhancements and New Management and Activity Reports.
- **Online Help Guides:** The Deployment Training Team will update the existing OMT Online Help Guides to reflect Release Modifications, Audit Case Management, CPT/SCPT integration, Case Management updates, Electronic Work Papers Updates and new reports.
- **Release Notes:** The Deployment Training Team will create release notes for the CPT and SCPT integration of OMT Release 2.1.
- **Pulse Assessment:** Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase

The Table in *Appendix Section 8.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.1.

3.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General R2.0/3.0 Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

3.1.3 *Key Estimating Factors - Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

3.2 R2.1 Risk Assessment

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	October 1. 2014	Period of Performance End Date	June 30 2015
Task Type	Firm Fixed Price		

3.2.1 *Description – Risk Assessment*

Due to the dynamic nature of data, Accenture suggests a refresh of the data in Release 2.1. The Analytic Risk team will deliver a new, refreshed list of scores based off of refreshed 2014, P&R and OGOR data. This List will contain refreshed Payor and Property risk scores that ONRR can use to plan and prioritize new investigations for maximized revenue recovery. The refreshed Payor and Property risk scores will be calculated by applying the version of the Risk Model delivered in OMT Release 1 over a refreshed Analytical Base Table (ABT). The refreshed ABT will be populated with current data.

At the completion of this activity, ONRR will be provided with a refreshed Prioritized Investigation List and output spreadsheets will be recreated and delivered based on the refreshed data and new model scores.

3.2.2 *Assumptions – Risk Assessment*

(b) (4)

3.2.3 *Key Estimating Factors –Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

3.3 R2.1 Business Process Improvement

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	October 1, 2014	Period of Performance End Date	June 30, 2015
Task Type	Firm Fixed Price		

3.3.1 *Description – Business Process Improvement*

As ONRR and Accenture have jointly complete preliminary PI work for a number of areas of the organization prior to and including R1.0, the focus of PI will shift as the project moves into 2.0/3.0. There will be an increased focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ONRR's CEVA-EO/Appeals/ADR

For release 2.1, BPI activities will be focused on CEVA process within Appeals, ADR, EO and areas of litigation services. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Engage with CEVA departments and lead process improvement workshops as directed
- Support CEVA pilots on new processes
- Incorporate use of MART into new process workshops and SOP's
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Develop productivity metrics for CEVA
- Compile & provide productivity reports using ACAT data

3.3.2 *Assumptions – Business Process Improvement*

(b) (4) [redacted]

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(b) (4)

3.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

3.4 R2.1 BPM – Case Management through OMT Technology

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	October 1, 2014	Period of Performance End Date	June 30, 2015
Task Type	Firm Fixed Price		

3.4.1 *Description – BPM – Case Management through OMT Technology*

Release 2.1 of OMT will include both the deployment of Release 2.1 capabilities as well as analysis and design for select subsequent OMT Release components.

- Release 2.1 capabilities that will be deployed include:
  - The ability to electronically sign case documentation using a digital GIF file
  - Automated indexing and referencing by adding an electronic signature and/or metadata tag to each page or section of a document
  - Report architecture analysis based on Oracle BPM Version Upgrade and OBIEE capabilities
  - Usability Assessment of OMT Release 1 screens for 'look and feel' improvement recommendations
  - Modifications to existing OMT functionality including two existing process flow changes and updates to two notifications.
  - Audit Process case management activity for ACM and SIC
  - Automated data source integration (Data Mining exceptions & IPT) – including the ability to show all exceptions in a case

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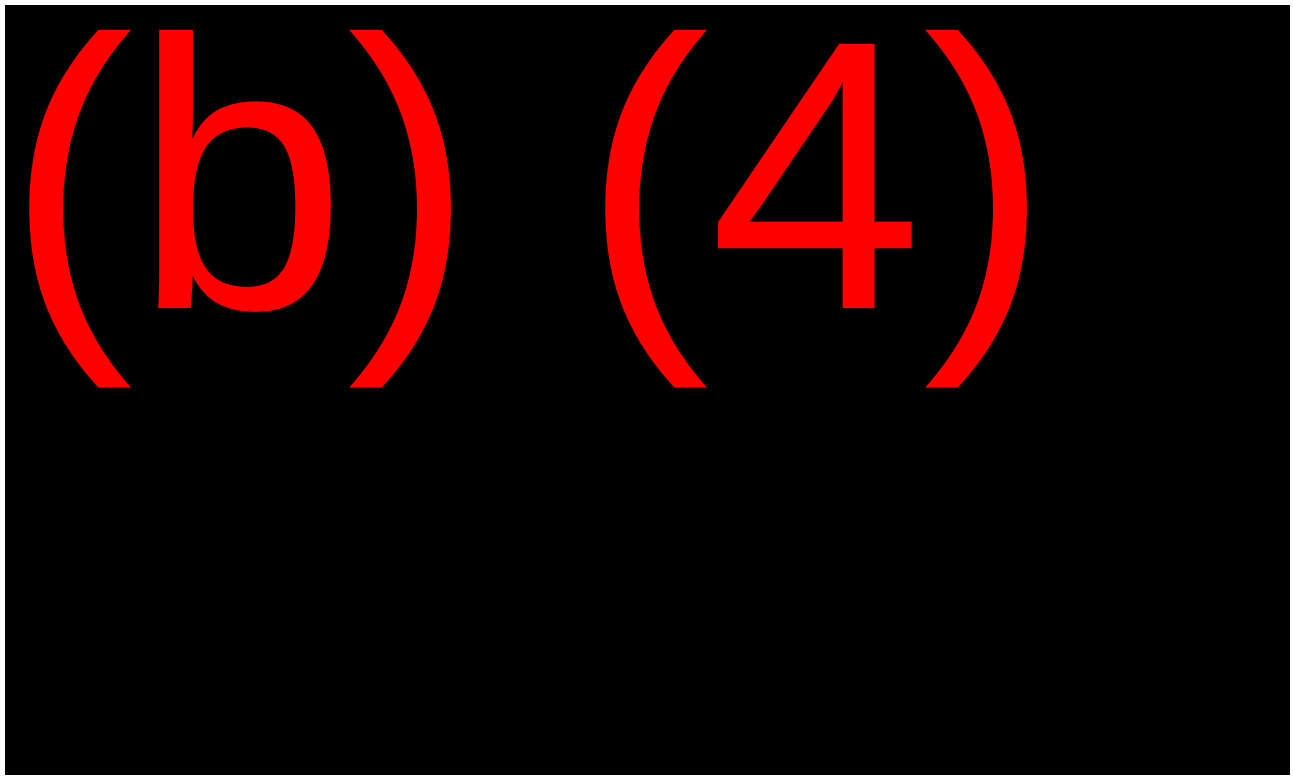
- Capability for multiple activity case management (One property (Agreement) to many leases; one payor to many properties; many properties to many payors; many exceptions to one case)
- Integration of OMT with CPT and SCPT including Adjustment Line Monitoring notification
- Case File Template(s) and/or Letter(s) generation using business rules logic from previously captured case details
- OMT Users will have the ability to monitor the case management progress of each team or individual via the creation of new Business Activity Monitoring reports
- Time Tracking by the individual and at the case level
- Regression testing of previously implemented OMT Releases

- Subsequent OMT Release components – Analysis and Design:
  - Requirements and detailed design of the integration of 15 Analytical Tools within MART with OMT to support the Work Management capability deployed in R2.0.
  - Detailed design of the following CEVA work processes: Enforcement Operations, Alternative Dispute Resolution, Appeals including Appeals for Surety, Litigation/Administrative Records/Appeals, Litigation/Privilege and Document Log/Civil Penalties.
  - Detailed design of the end-state Risk Model integration with OMT

3.4.2 *Assumptions – BPM – Case Management through OMT Technology*

The following are assumptions related to the capabilities described above that further clarify the scope and constraints associated with Release 2.1 of the OMT Case Management Capability.



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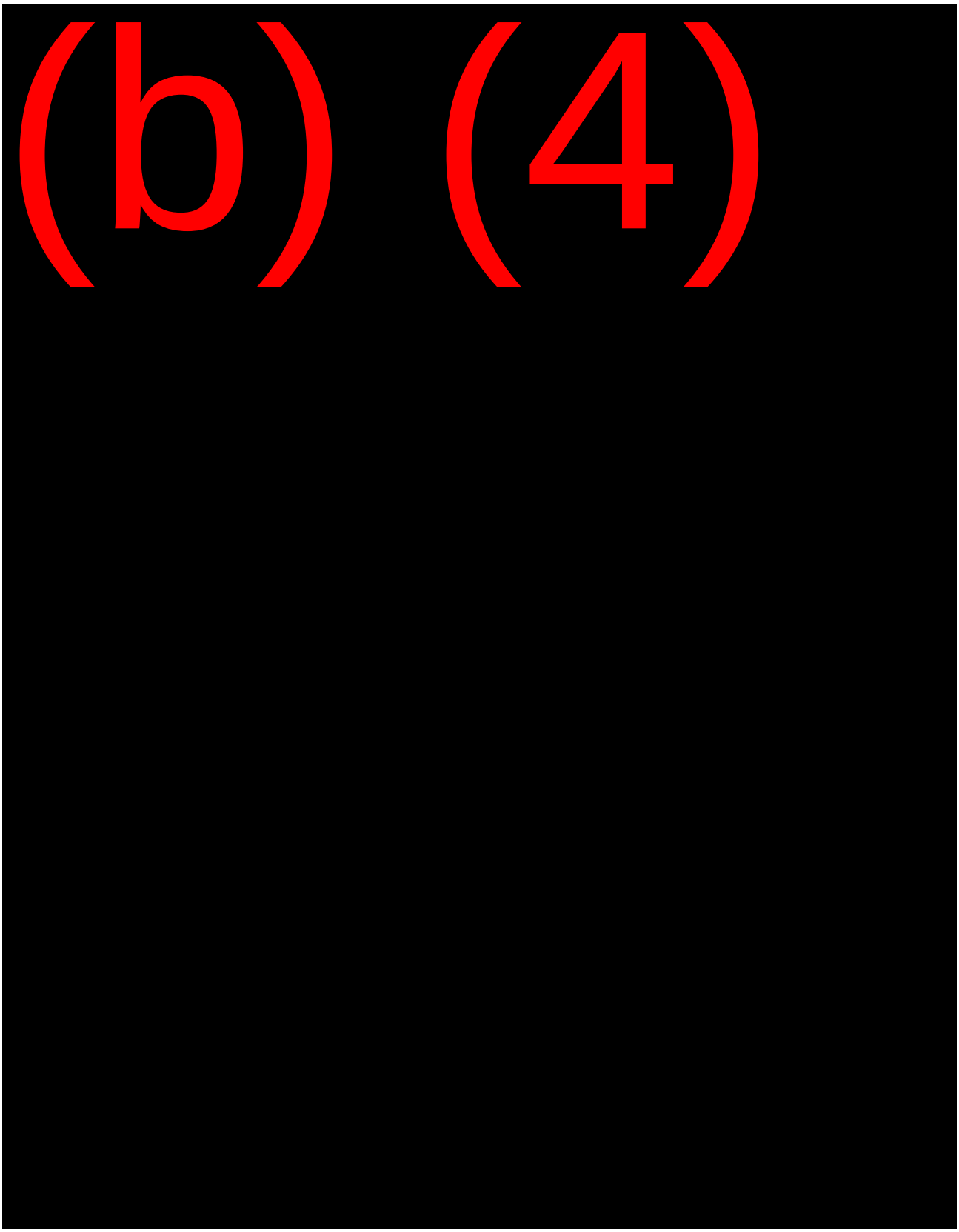

3.4.3 *Key Estimating Factors – BPM – Case Management through OMT Technology*

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The following table summarizes the number of key objects driving our bottom up estimate for Release 2.1, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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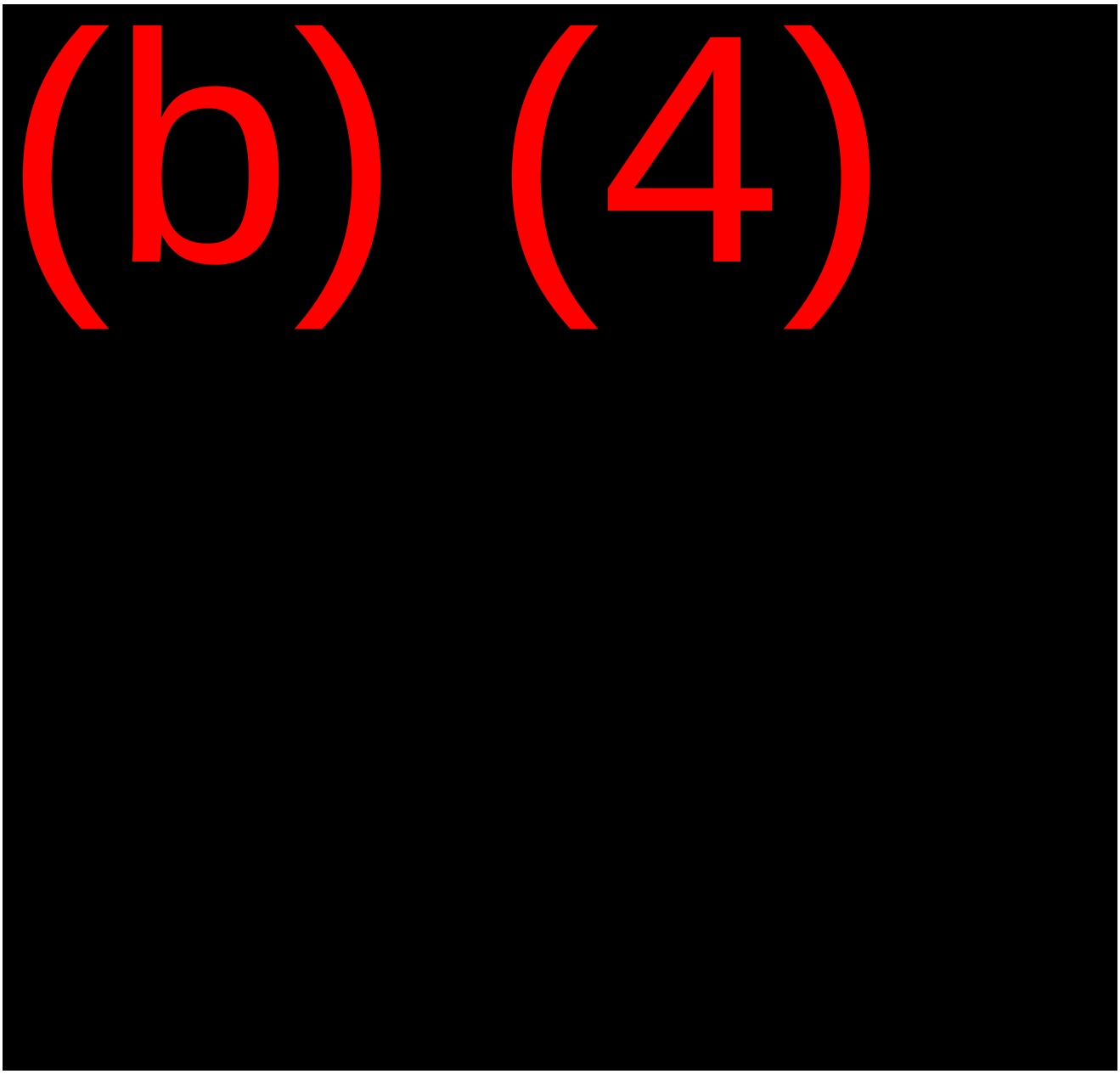

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3.5 R2.1 Security Authorization

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	October 1, 2014	Period of Performance End Date	June 30, 2015

3.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

3.5.2 *Assumptions – Security Authorization*

- All security assumptions have been addressed in the General R2.0/3.0 Assumptions section

3.5.3 *Key Estimating Factors – Security Authorization*

(b) (4)

[redacted]

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
[redacted]				

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4.0 OPTION 2: OMT Release 2.2 (SOO 4.3)

4.1 R2.2 Deployment Training

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	March 1, 2015	Period of Performance End Date	October 31, 2015
Task Type	Firm Fixed Price		

4.1.1 *Description- Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.2:

- Instructor Led Training (ILT): The Deployment Training Team will create new Instructor Led trainings for CEVA, including EO, AD Resolution and Part 1 of Litigation Support. ONRR will be responsible for delivering the developed ILT content to users.
- Job Aids: The Deployment Training Team will update existing OMT Job Aids for Electronic Work Paper enhancements and New Management and Activity Reports and create a new job aids for CEVA, including EO, AD Resolution and Part 1 of Litigation Support.
- Online Help Guides: The Deployment Training Team will update the existing OMT Online Help Guides to reflect CEVA Processes, updates to Electronic Work Papers, reports and tool integration.
- Release Notes: The Deployment Training Team will create release notes for the OMT Release 2.2 analytical tool integration.
- Pulse Assessment: Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase.

The Table in *Appendix Section 8.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.2.

4.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General R2.0/3.0 Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

4.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

4.2 R2.2 Business Process Improvement

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	March 1, 2015	Period of Performance End Date	October 31, 2015
Task Type	Firm Fixed Price		

4.2.1 *Description – Business Process Improvement*

As ONRR and Accenture have jointly complete preliminary PI work for a number of areas of the organization prior to and including R1.0, the focus of PI will shift as the project moves into 2.0/3.0. There will be an increased focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- CEVA Bank/AV/Lit Services and Referrals

For release 2.2, BPI activities will be focused on CEVA processes within Asset Valuation, EMAO, and areas of litigation services. Additionally, Referrals will be looked at to create process efficiency. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Engage with CEVA departments and lead process improvement workshops as directed
- Support CEVA pilots on new processes
- Engage with ONRR on referral process and lead Process improvement workshops as directed
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Develop productivity metrics for CEVA

4.2.2 *Assumptions – Business Process Improvement*

- Level of commitment from CEVA to conduct workshops is yet to be determined. Accenture assumes that ONRR Leadership will attain the appropriate level of commitment from CEVA leadership and participants prior to BPI activities commencing.

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(b) (4)

[redacted]

4.2.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4) [redacted]				

4.3 R2.2 Risk Assessment

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	March 1, 2015	Period of Performance End Date	October 31, 2015
Task Type	Firm Fixed Price		

4.3.1 *Description – Risk Assessment*

To keep Risk Detail Design in alignment with other efforts, Accenture proposes moving the Risk Model Integration Detail Design originally listed in SOO 4.2.13 into release 2.2. Accenture will create a Detail Design of Risk Model Integration. This will detail how the risk scores will be operationalized in the OMT system, including a user interface. The Detail Design will outline cover the following areas:

- The way that the mathematical equations will be operationalized
- The process in which the equations will be batched into a process that runs on a scheduled basis
- The design of the output and scores resulting from the batch process running.

To allow additional finding into the OMT system and further enhance the data that is fed into the Risk Modeling process, Accenture proposes moving the recalibration originally listed in SOO 4.2.12 into release 2.2 The Risk Analytics team will recalibrate the Risk Models on the refreshed data. This step will take the existing Risk Models and refit them with the new data. As a result of this recalibration, all of the current indicators remain the same but the actual formula or weightings from each indicator may change. This will provide that the models will remain best fit models going forward into production.

4.3.2 *Assumptions – Risk Assessment*

These tasks will be based on the following assumptions:

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(b) (4)

4.3.3 *Key Estimating Factors - Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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4.4 R2.2 BPM – Case Management through OMT Technology

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	March 1, 2015	Period of Performance End Date	October 31, 2015
Task Type	Fixed Firm Price		

4.4.1 *Description – BPM – Case Management through OMT Technology*

Release 2.2 of OMT will include both the deployment of Release 2.2 capabilities as well as analysis and design for select subsequent OMT Release components.

- Release 2.2 capabilities that will be deployed include:
  - The following CEVA work processes: Enforcement Operations, Alternative Dispute Resolution, Appeals including Appeals for Surety, Litigation/Administrative Records/Appeals, and Litigation/Privilege and Document Log/Civil Penalties.
    - Accenture proposes to additionally provide the following Case Transfer Support for Enforcement Operations' historical and current cases: (1) a Bulk Upload process and template for ONRR to use to transfer past and current cases, and (2) 80 hours of a Developer's time to assist ONRR with their Bulk Upload Template population.
    - Includes the ability to auto-create a new case file when an Appeal is entered into PeopleSoft.
    - Includes associated modifications to Work Management, if needed
    - Includes implementing CEVA's document security requirements
  - Integration of OMT with 15 Analytical tools within MART
  - Users will have the ability to monitor the case management progress of each team or individual via both new and modified Business Activity Monitoring reports.
  - Case File Template(s) and/or Letter(s) generation using business rules logic from previously captured case details
  - Associated Cases Relationship diagram/GUI
  - ONRR-prioritized OMT Usability improvement customizations
  - Performance testing of the OMT application
  - Regression testing previous OMT releases
- Subsequent OMT Release components – Analysis and Design:
  - Capture detailed requirements for Row Level Security for STRAC access
  - Detailed design of the following CEVA work processes: Asset Valuation (Royalty Valuation, Unbundling, and Economic & Market Analysis), Bankruptcy, Treasury Referral, and Class Action Lawsuits.

4.4.2 *Assumptions – BPM – Case Management through OMT Technology*

The following are assumptions related to the capabilities described above that further clarify the scope and constraints associated with Release 2.2 of the OMT Case Management Capability.

(b) (4)

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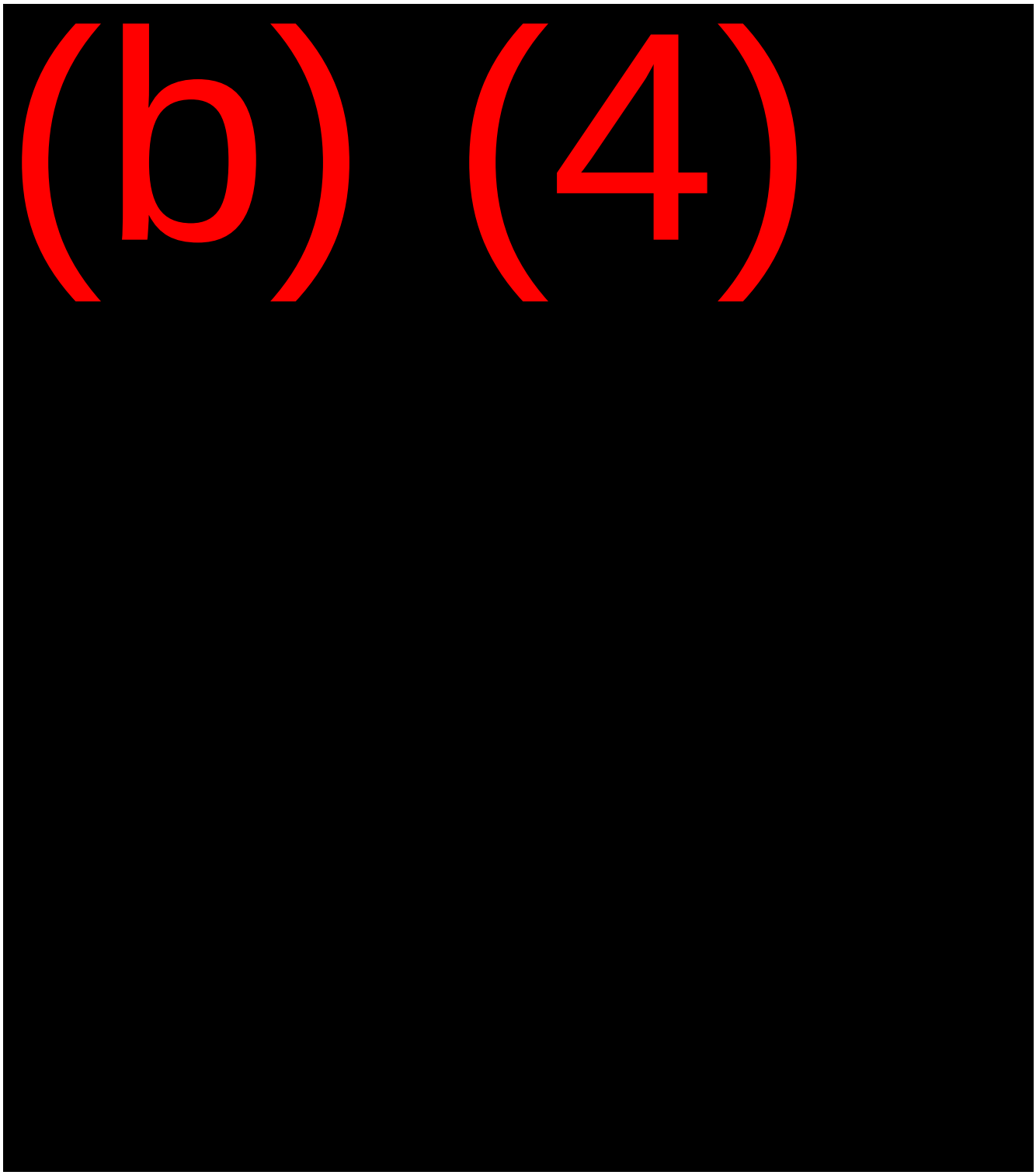

The following table summarizes the number of key objects driving our bottom up estimate, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream:

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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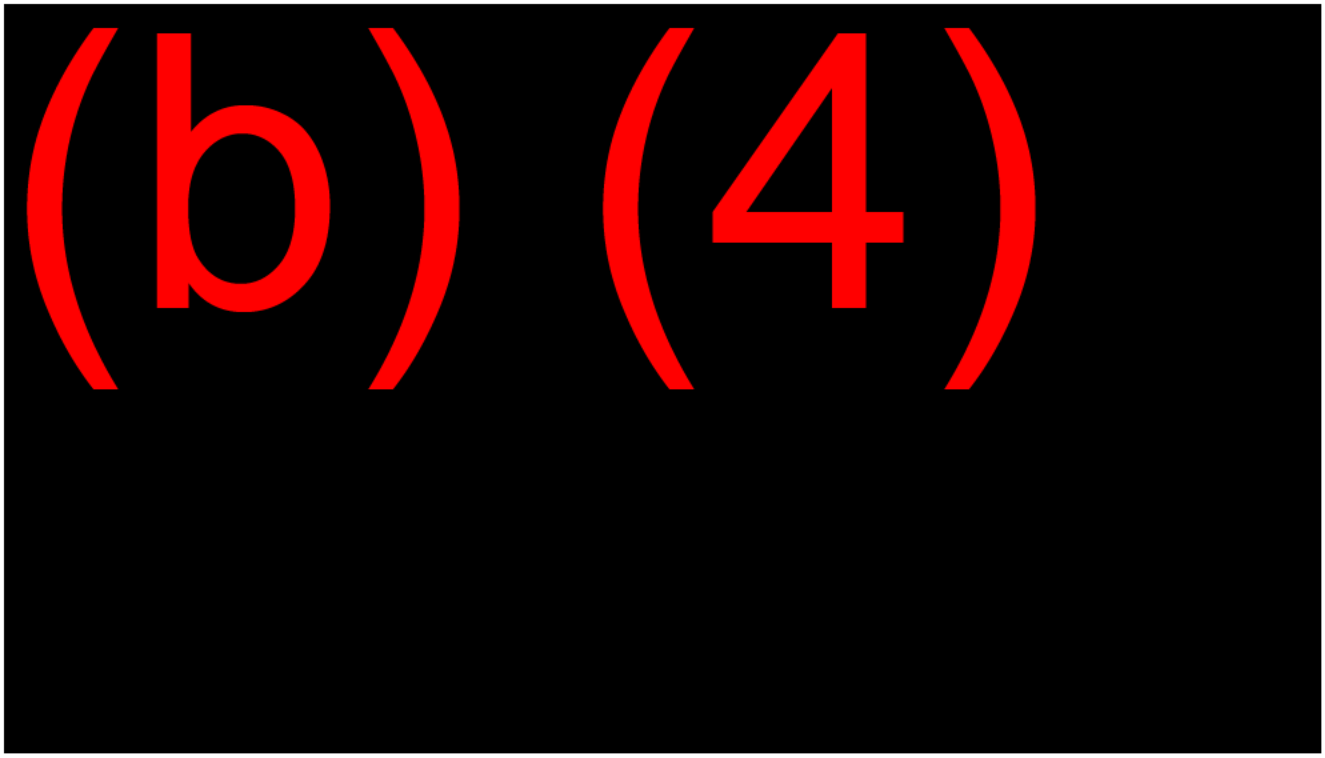

4.5 R2.2 Security Authorization

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	March 1, 2015	Period of Performance End Date	October 31, 2015
Task Type	Fixed Price		

4.5.1 *Description – Security Authorization*

During release 2.2, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

4.5.2 *Assumptions – Security Authorization*

4.5.3 *Key Estimating Factors – Security Authorization*

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Security Authorization activities are based on the target OMT components. (b) (4)

[redacted]

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
[redacted]				

5.0 OPTION 3: OMT Release 3.0 (SOO 4.4)

5.1 R3.0 Deployment Training

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2015	Period of Performance End Date	January 31, 2016
Task Type	Firm Fixed Price		

5.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 3.0:

- Instructor Led Training (ILT): The Deployment Training Team will create new Instructor Led training to include CEVA litigation and asset valuation. ONRR will be responsible for delivering the developed ILT content to users.
- Web Based Training: The Deployment Training Team will update the existing WBT in concordance with the features and enhancements of OMT Release 3.0.
- Job Aids: The Deployment Training Team will update existing OMT Job Aids to include New Management and Activity Reports and create new job aids to include the Risk Model, BAM Designer and CEVA litigation and asset valuation.
- Online Help Guides: The Deployment Training Team will update the existing OMT Online Help Guides to reflect the Risk Model, CEVA, reports and tool integration.
- Release Notes: The Deployment Training Team will create release notes for the analytical tool integration.
- Workshops: The Deployment Training Team will hold coaching workshops about the Risk Model and BAM Designer integrations.
- Pulse Assessment: Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase.

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The Table in *Appendix Section 8.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 3.0.

5.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General R2.0/3.0 Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

5.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

5.2 R3.0 BPM – Case Management through OMT Technology

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2015	Period of Performance End Date	January 31, 2016
Task Type	Firm Fixed Price		

5.2.1 *Description – BPM – Case Management through OMT Technology*

Release 3.0 of OMT will include the deployment of the following Release 3.0 capabilities:

- The following CEVA work processes: Asset Valuation (including Royalty Valuation, Unbundling, and Economic & Market Analysis), Bankruptcy, Treasury Referrals, & Class Action Lawsuits
  - Includes a Mailbox UI for logging Pricing Requests
  - Includes the ability to generate notifications when money is received from Treasury
  - Includes the ability to generate notifications when PeopleSoft bills are generated outside of bankruptcy date requirements

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- Full integration of the Risk Model with OMT
- Row Level Security for STRAC users' access
- Integration of OMT Work Management with 5 additional Data Mining sources
- Technical support during BAM Designer Training preparation and execution activities
- ONRR-prioritized OMT Usability improvement customizations
- Case File Template(s) and/or Letter(s) generation using business rules logic from previously captured case details
- Users will have the ability to monitor the case management progress of each team or individual via both new and modified Business Activity Monitoring reports.
- Regression testing of previously deployed OMT releases

Release 3.0 will also include the Analysis and Design for the following subsequent release component:

- 2-factor / HSDP-12 electronic signature

5.2.2 *Assumptions – BPM – Case Management through OMT Technology*

The following are assumptions related to the capabilities described above that further clarify the scope and constraints associated with Release 3.0 of the OMT Case Management Capability.

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5.2.3 *Key Estimating Factors – BPM - Case Management through OMT Technology*

The following table summarizes the number of key objects driving our bottom up estimate, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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5.3 R3.0 Business Process Improvement

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	1 July 2015	Period of Performance End Date	January 31, 2016
Task Type	Firm Fixed Price		

5.3.1 *Description – Business Process Improvement*

As ONRR and Accenture have jointly complete preliminary PI work for a number of areas of the organization prior to and including R1.0, the focus of PI will shift as the project moves into 2.0/3.0. There will be an increased focus on the Integration of PI within the design activities per release. The ONRR functional teams, for support services, that have been included in this scope of work are the following:

- ACM - Audit, Compliance Review, Risk
- F&PM - Data Mining
- CEVA

For release 3.0, BPI activities will be focused on reviewing metrics that are captured in OMT around process efficiency. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Mentor ONRR staff during implementation of new processes
- Review and summarize productivity metrics available from OMT related to processes

5.3.2 *Assumptions – Business Process Improvement*

5.3.3 *Key Estimating Factors – Business Process Improvement*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

5.4 R3.0 Risk Assessment

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2015	Period of Performance End Date	January 31, 2016
Task Type	Firm Fixed Price		

5.4.1 *Description – Risk Assessment*

The Risk Analytics team will assist in full integration of the Risk models into OMT and test integration results to confirm accuracy.

5.4.2 *Assumptions – Risk Assessment*

This task will be based on the following assumptions:

(b) (4)

5.4.3 *Key Estimating Factors - Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed and the complexity of testing Risk model integration.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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(b) (4)

5.5 R3.0 Security Authorization

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	July 1, 2015	Period of Performance End Date	January 31, 2016
Task Type	Fixed Price		

5.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

5.5.2 *Assumptions – Security Authorization*

- HSPD-12 Smartcard functionality is dependent on the implementation of an MRMSS Identity and Access Management solution. Single Sign-On and HSPD-12 Smartcard functionality is dependent on the implementation of an MRMSS Identity and Access Management solution.

5.5.3 *Key Estimating Factors – Security Authorization*

Security Authorization activities are based on the target OMT components. (b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

(b) (4)

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6.0 OPTION 4: OMT Release 3.1 (SOO 4.5)

6.1 R3.1 Deployment Training

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	September 15, 2015	Period of Performance End Date	March 31, 2016
Task Type	Firm Fixed Price		

6.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 3.1:

- Instructor Led Training (ILT): The Deployment Training Team will create Instructor Led trainings for the rollout of 5 additional processes. ONRR will be responsible for delivering the developed ILT content to users.
- Web Based Training: The Deployment Training Team will update the existing WBT in concordance with the rollout of 5 additional processes.
- Job Aids: The Deployment Training Team will update and create Job Aids for the rollout of 5 additional processes.
- Online Help Guides: The Deployment Training Team will update the existing OMT Online Help Guides to reflect the rollout of 5 additional processes.
- Pulse Assessment: Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase for the rollout of 5 additional processes.

The Table in *Appendix Section 8.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 3.1.

6.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General R2.0/3.0 Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

6.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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6.2 R3.1 BPM – Case Management through OMT Technology

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	September 15, 2015	Period of Performance End Date	March 31, 2016
Task Type	Firmed Fixed Price		

6.2.1 *Description – BPM – Case Management through OMT Technology*

Release 3.1 of OMT will include the deployment of the following Release 3.1 capabilities:

- Five new work processes
- Integration of newly deployed ONRR Volume Comparison Tool for data mining exceptions and risk model
- 2 Factor/HSPD-12 Electronic Signature
- ONRR-prioritized OMT Usability improvement customizations
- Regression testing of previously deployed OMT releases

6.2.2 *Assumptions – BPM – Case Management through OMT Technology*

The following is our assumption related to the capabilities described above which further clarify the scope and constraints associated with Release 3.1 of the OMT Case Management Capability.

(b) (4)

5.2.3 Key Estimating Factors – BPM – Case Management through OMT Technology

The following table summarizes the number of key objects driving our bottom up estimate for Release 3.1, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream.

6.2.3 *Key Estimating Factors - BPM - Case Management through OMT Technology*

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

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6.3 R3.1 Business Process Improvement

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	September 15, 2015	Period of Performance End Date	March 31, 2016
Task Type	Firm Fixed Price		

6.3.1 *Description – Business Process Improvement*

As ONRR and Accenture have jointly complete preliminary PI work for a number of areas of the organization prior to and including R1.0, the focus of PI will shift as the project moves into 2.0/3.0. There will be an increased focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ACM - Audit, Compliance Review, Risk
- F&PM - Data Mining
- CEVA

For release 3.1, BPI activities will be focused on 5 new business processes, selected from any of the above ONRR departments in scope for this release.

Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Continue to support with PI services as requested engage with departments and lead process improvement workshops as directed, related to 5 new business processes
- Facilitate new process introduction workshops for ONRR staff
- Support ONRR pilots on 5 new processes
- Mentor ONRR staff during implementation of new processes
- Develop productivity metrics for new processes

6.3.2 *Assumptions – Business Process Improvement*

(b) (4)

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(b) (4)

6.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

	Object Count			
(b) (4)				

6.4 R3.1 Security Authorization

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	September 15, 2015	Period of Performance End Date	March 18, 2016
Task Type	Fixed Price		

6.4.1 *Description – Security Authorization*

During Release 3.1, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

6.4.2 *Assumptions – Security Authorization*

(b) (4)

6.4.3 *Key Estimating Factors – Security Authorization*

Security Authorization activities are based on the target OMT components. (b) (4)

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(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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7.0 General Proposal Assumptions

1. Accenture assumes the period of performance is:
   a. Release 2.0: 7/1/14 – 2/27/15
   b. OPTIONAL Release 2.1: 10/1/15 – 7/15/15
   c. OPTIONAL Release 2.2: 3/1/15 – 10/31/15
   d. OPTIONAL Release 3.0: 7/1/15 – 1/31/16
   e. OPTIONAL Release 3.1: 9/14/15 – 3/31/16

   Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.

2. (b) (4)

3. (b) (4)

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

(b) (4)

4. (b) (4)

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5. (b) (4)
6. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
7. (b) (4)
8. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
9. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
10. Accenture has assumed dependencies between the releases – i.e. scope planned for deployment in R2.1 is dependent on designs that are in R2.0. Accenture assumes that the government will award options in sequential order.
11. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
12. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
    b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

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c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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8.0 Appendices

8.1 Deployment

The following table outlines the key delegation of duties between Accenture and ONRR in providing deployments related services during the lifecycle of OMT Releases:

Day 1 User Readiness - Workforce Adoption Activity	Accenture	ONRR
Refine ONRR's OMT Vision & Objectives with Leadership		✓
Key Task: Conduct Stakeholder Analysis as input to ONRR Vision, *Communication Approach*, and *Power User Enablement Approach*		✓
Prepare and Submit Deliverable: *One-ONRR Vision & Objective (Update)*		✓
Communications		
Develop and Submit Deliverable: *Communications Approach (Update)*		✓
Key Task: Execute the Communication activities in accordance with the Approach's stated methodology to include typical communication activities such as: • User Questionnaire completion, analysis, and measurement • User feedback discussions • Deployment preparation meetings • Promotional/marketing collateral such as quizzes, questionnaires, departmental posters		✓
Key Task: Monitor and respond to OMT Project's User Question & Answer e-mail, on a daily basis		✓
Key Task: Measure user readiness in accordance with Plan's stated methodology and implement timely corrective action when readiness is measured to be deficient		✓
Key Task: Foster the per Release User communities transition from user awareness to user commitment		✓
Key Task: ONRR's communication team is an extension of the joint project team and participates in OMT project leadership meetings, project status reports and mutually agreed to project activities		✓
Develop and Submit Deliverable: *Communications Wrap Up*		✓
Organizational Enablement		
Develop and Submit Deliverable: *Deployment – Organizational Enablement Approach (Update)*		✓
Task: Execute Organizational Enablement activities in accordance with the Approach's stated methodology and activities such as participation in UAT, training review, etc.		✓
Task: Assess and Measure User readiness in accordance with Approach's stated methodology		✓
Task: Implement timely corrective action with readiness is measured to be deficient. This includes determining additional activities required to increase knowledge or capacity		✓
Develop and Submit Deliverable: *Deployment –Business Readiness Scorecard #1*		✓
Develop and Submit Deliverable: *Deployment –Business Readiness Scorecard #2*		✓
Task: ONRR's Organizational Enablement Team is an extension of the joint project team and participates in OMT project leadership meetings, project status reports and mutually agreed to project activities.		✓

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Day 1 User Readiness - Workforce Adoption Activity	Accenture	ONRR
Procedure Documentation		
Develop and Submit Deliverable: *Deployment –Work Level Instructions from Process Improvement Workshops*	✓	
Personnel Engagement		
Make users aware of scope and requirements of releases		
Make users aware of the OMT Question & Answer Inbox to encourage engagement		✓
Send users targeted Communications, per the *Communication Approach*		✓
Distribute, collect, analyze and measure 3 employee Surveys to assess perception during pre-deployment, deployment, and post-deployment phases		✓
Measure User Acceptance and ultimate workforce adoption level of the OMT by users and Power Users		✓
Provide status and progress of personnel engagement to the joint OMT project team and ONRR leadership through bi-weekly status reports, project leadership meetings and other methods, to support project coordination and collaboration		✓
Training		
Develop and Submit Deliverable: *Training Approach (Update)*	✓	
Key Task: Update and make available to users Online System Help, and OMT Overview Web Based Training (WBT) course	✓	
Key task: Provide Instructor-led Training (ILT) sessions hosted in Denver location for all Release 1 users.	✓	
Key task: Provide Instructor-led Training (ILT) Materials per release for Release 2.0/3.0	✓	
Key task: Conduct Instructor-led Training (ILT) fall all users per release for Release 2.0/3.0		✓
Develop and Submit Deliverable: *Deployment -Job Aids (Work Product)*	✓	
Develop and Submit Deliverable: *Deployment -Training ILT*	✓	
Develop and Submit Deliverable: *Deployment -Training WBT*	✓	
Develop and Submit Deliverable: *Deployment -Training Online Help Guide*	✓	
Key Task: Provide on the job training (OJT) at time of deployment		✓
Deployment		
Task: Provide support to end users during the go-live period for up to 3 weeks. Support includes tool usage guidance, process integration and troubleshooting support		✓
Collect and Present post-deployment "lessons learned"		✓

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Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 1: Technical Narrative

June 16, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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Accenture LLP
800 North Glebe Road
Arlington, VA 22203

June 16, 2014

Joseph A. Shively Contracting Officer

Acquisition Services Directorate

Interior Business Center

US Department of the Interior

P.O. Box 25165

Denver, CO 80225-0165

Subject: D14PS00377 – Request for Quote (RFQ): Operations Management Tool (OMT) Release 2.0/3.0

Dear Mr. Shively:

Accenture is pleased to provide our **D14PS00377 – Operations Management Tool (OMT) Release 2.0/3.0** proposal. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,

Civilian Portfolio Lead - CM

Accenture Federal Services, LLC

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Proposal Compliance Matrix

Statement Of Objectives (SOO)				Proposal Response	
Release	SOO Section	SOO Sub-Section	Requirement	Release #	Section
2.0	4.1	1	(b) (4)	2.0	2.0.2.1
2.0	4.1	2		2.0	2.0.3.1 2.0.5.1
2.0	4.1	3		2.0 2.1 3.0 3.1	2.0.5.6 2.1.5.9 2.3.5.9 2.4.4.3
2.0	4.1	4		2.0	2.0.5.1 2.0.5.2
2.0	4.1	5		2.0	2.0.5.6
2.0	4.1	6		2.0	2.0.5.3
2.0	4.1	7		2.0	2.0.5.4 2.0.3.1
2.0	4.1	8		2.1 2.2	2.1.3.1 2.2.3.1
2.0	4.1	9		2.0	2.0.5.5
2.0	4.1	10		2.0 2.1	2.0.4.1 2.1.4.1
2.0	4.1	11		2.0	2.0.2.1
2.0	4.1	12		2.0	2.0.6.1
2.1	4.2 Opt	1		2.1	2.1.5.8
2.1	4.2 Opt	2		2.1	2.1.5.1 2.1.5.2
2.1	4.2 Opt	3		2.1	2.1.5.3 2.1.5.6
2.1	4.2 Opt	4		2.1	2.1.5.4
2.1	4.2 Opt	5		2.1	2.1.5.7
2.1	4.2 Opt	6		2.1	2.1.5.11
2.1	4.2 Opt	7		2.1	2.1.5.4
2.1	4.2 Opt	8		2.1 2.2	2.1.5.12 2.2.5.6
2.1	4.2 Opt	9		2.1	2.1.5.10
2.1	4.2 Opt	10		2.1	2.1.5.10
2.1	4.2 Opt	11		2.2	2.4.3.1

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2.1	4.2 Opt	12	[redacted]	2.1 2.2	2.1.4.1 2.2.4.2
2.1	4.2 Opt	13		2.2	2.2.4.1
2.1	4.2 Opt	14		2.1	2.1.2.1
2.1	4.2 Opt	15		2.1	2.1.6.1
2.2	4.3 Opt	1		2.2	2.2.5.1
2.2	4.3 Opt	2		2.2	2.2.5.5
2.2	4.3 Opt	3		2.2	2.2.5.2
2.2	4.3 Opt	4		2.2	2.2.5.5
2.2	4.3 Opt	5		2.2	2.2.5.7
2.2	4.3 Opt	6		2.2	2.2.5.3
2.2	4.3 Opt	7		removed	removed
2.2	4.3 Opt	8		2.2	2.2.2.1
2.2	4.3 Opt	9		2.2	2.2.6.1
3.0	4.4 Opt	1		2.2 3.0	2.2.5.8 2.3.5.3
3.0	4.4 Opt	2		3.0	2.3.5.2
3.0	4.4 Opt	3		3.0	2.3.5.1
3.0	4.4 Opt	4		3.0	2.3.5.7
3.0	4.4 Opt	5		3.0	2.3.5.4
3.0	4.4 Opt	6		3.0	2.3.5.7
3.0	4.4 Opt	7		3.0	2.3.6.1
3.0	4.4 Opt	8		3.0	2.3.2.1
3.0	4.4 Opt	9		3.0	2.3.6.1
3.0	4.4 Opt	10		3.0	2.3.5.6
3.1	4.5 Opt	1		3.1	2.4.4.1
3.1	4.5 Opt	2		3.1	2.4.3.1 2.4.4.2

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Technical Narrative

1.0 Introduction and Background

The Department of Interior's (DOI), Office of Natural Resources Revenue (ONRR) has been undertaking a transformation effort to improve the business processes and technology it uses to conduct compliance and audit activities across its organization. As a part of the MRMSS Upgrade, Accenture and ONRR began the process to develop the Operations Management Tool (OMT). OMT provides end to end compliance process tracking, risk model, electronic work papers, and work planning activity in one automated tool, ONRR-wide.

1.1 Release 1.0 Recap

Scheduled to go live August 2014, Release 1.0 of OMT includes the following key ONRR and Accenture accomplishments.

Deployment through Workforce Adoption: Accenture will train approximately 150 ONRR employees across Data Mining, ACM, and ONRR Program Managers to use the OMT. Based on recommended communication and organization enablement plans provided by Accenture, ONRR will provide end-users with communications, enablement of OMT champions and measure User Readiness. Additionally, Accenture will provide online System Help, Job Aids, WBT and instructor-led classroom training to effectively transition R1.0 user base to the newly automated tools.

Risk Assessment through Data-Driven Analytics: Accenture will deliver a data-driven and statistically based risk scoring model to ONRR that targets non-compliant behavior for payors and properties. This model allows ONRR to more accurately predict risk and royalty recoveries and prioritize future compliance casework.

Work Planning through Business Process Improvement (BPI): ONRR will use process improvement techniques to implement the Continuous Work Planning approach, reducing inefficiencies identified with the current annual work planning cycle. BPI is also working closely with ONRR to review data mining, and audit definition to enable work standardization and gain process efficiency.

Case Management through Technology: Release 1.0 includes deployment of the following functionality using Oracle Business Process Management technology:

- Full and limited scope compliance reviews for Data Mining and ACM team members and compliance activities on Data Mining exceptions using a standardized business process. OMT Release 1 will enable essential case management requirements.
- Managers and supervisors will have the ability to monitor the case management progress of each team or individual.
- Audit users selected for OMT access will be able to track the progress of their audit work by updating their twelve audit process milestones in OMT.
- Release 1.0 includes analysis and conceptual design for work assignments, as well as for the ability to associate case files. ONRR and Accenture have also complete requirements for CEVA and the integration of OMT with CPT and SCPT.

Security Authorization: Accenture will create the System Security Plan (SSP) Control Responses to capture applicable controls and validate the implementation of these controls during test activities.

Figure 1 summarizes a functional view of OMT capabilities that are targeted for delivery within the OMT System at the end of Release 1.0 to 150 users across ACM, Data Mining, and Program Managers. In the following proposal, we have used this figure as an anchor to build a visual representation of OMT

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capabilities deployed incrementally by each Release. This will allow ONRR to have a functional view of capabilities deployed at the end of each Release.

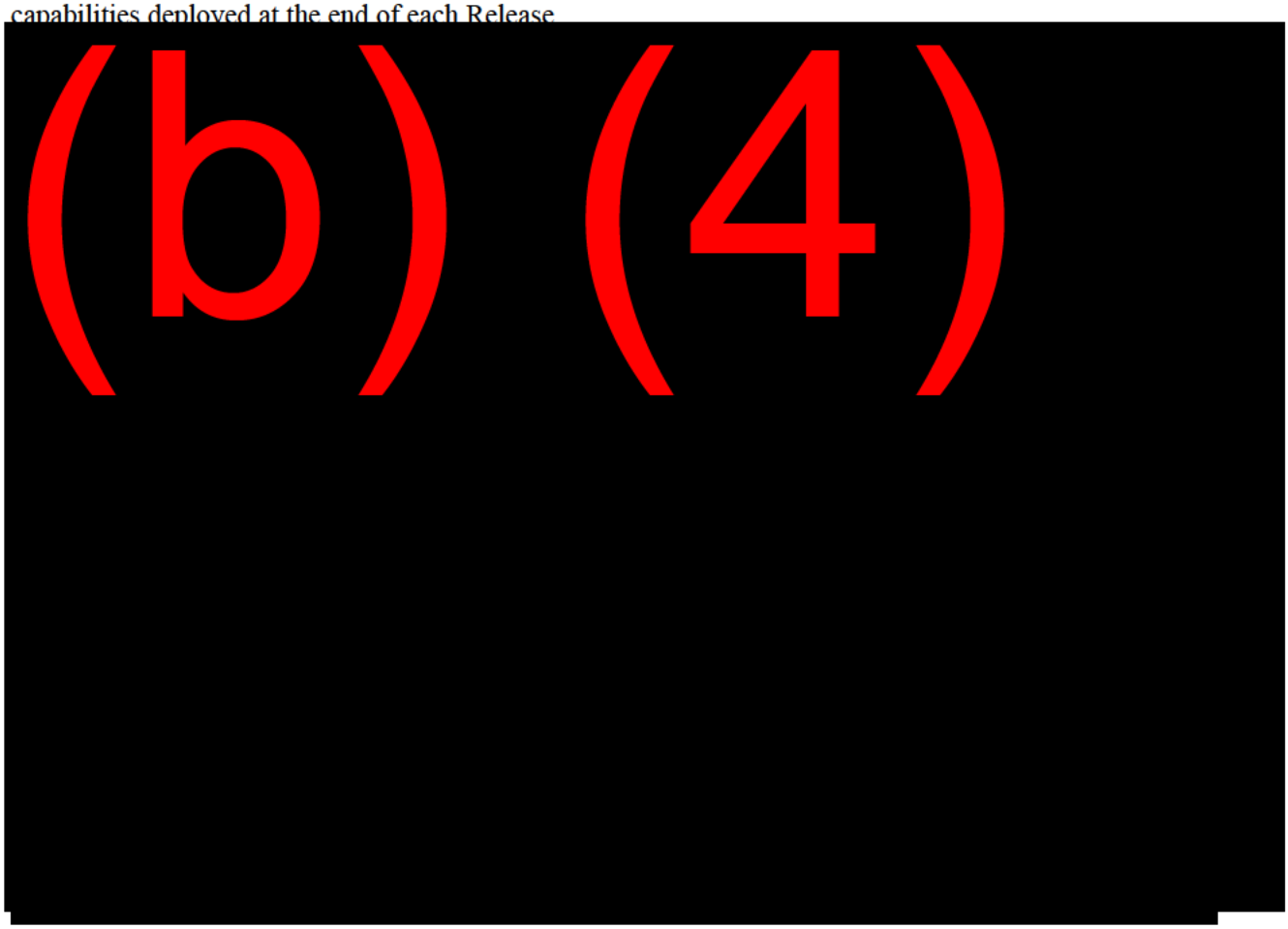

Figure 1. Release 1.0 OMT Functional View

1.2 Release 2.0/3.0 Overview

To build upon the capabilities deployed in R1.0, Releases 2.0/3.0 (defined to include Release 2.0, 2.1, 2.2, 3.0 and 3.1) will continue to implement OMT requirements incrementally and in ONRR's priority order, using an agile development release approach. This benefits ONRR by allowing it to prioritize OMT capabilities that have the greatest impact to its mission and objectives. Release 2.0/3.0 will extend the features of OMT in one automated tool to additional users and groups as well as to build additional capabilities. **Table 1** summarizes the main delivered functionality and period of performance of future OMT Releases. In some releases, these periods of performance vary from what was outlined in ONRR's SOO, these changes are needed to support the incremental delivery of functionality. As depicted below, Accenture and ONRR will continue to incrementally deploy OMT capabilities through the use of agile Releases.

Such capabilities support end to end compliance process tracking, risk modeling, electronic work paper deployment, and organizational work planning activity. These Releases collectively allow ONRR to achieve its high-level project goals:

- Create a single integrated solution to seamlessly manage and track compliance work assignments
- Allow for the use of electronic media in order to reduce the dependency on hard copy documentation

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- Automate and conduct risk analysis via an online system

Release	Period of Performance	Delivered OMT Capability
2.0	7/1/2014 – 2/27/2015	(b) (4)
2.1	10/1/2014 - 7/15/2015	
2.2	3/1/2015 - 10/31/2015	
3.0	7/1/2015 - 1/31/2016	
3.1	9/15/2015 - 3/31/2016	

Table 1. Release 2.0/3.0 Overview

Integrated Design Team (IDT). Starting with Release 2.0 of OMT, Accenture will use an Integrated Design Team (IDT) approach (b) (4)

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Activities that call for IDT participation are detailed in Section 2.0 OMT Release Approach of this document.

Figure 2 shows the high level summary of OMT Releases 2.0/3.0 scope of work and timeline. The project team will use the concept of Integrated Design Team (IDT) to help carry the benefits of work business process improvement into OMT system design across the releases depicted below.

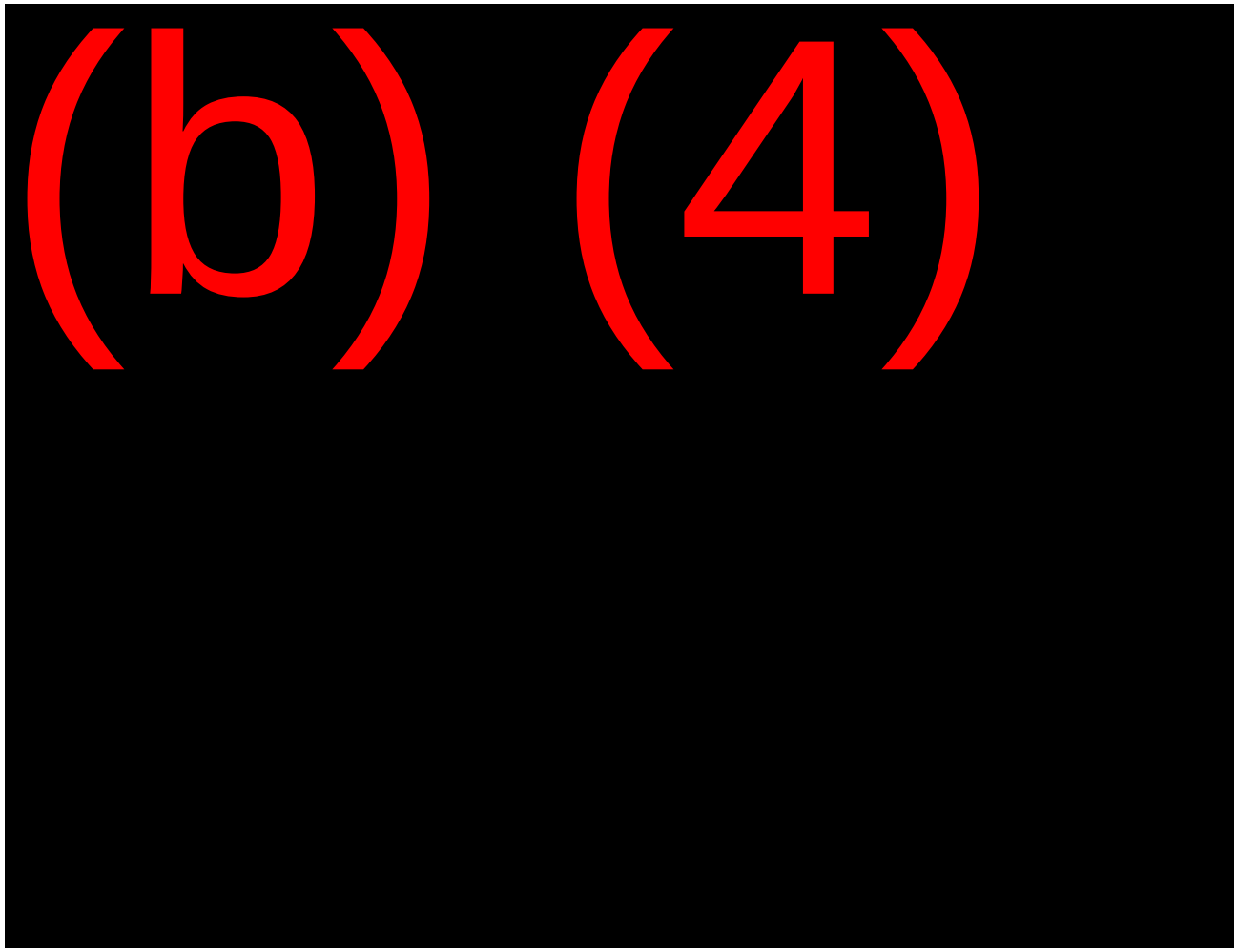

Figure 2. Release 2.0/3.0 Schedule

It is important to note that per ONRR's decision to date, ONRR is taking responsibility to deliver significant workforce adoption and organizational readiness activities for the OMT Release 2.0/3.0 program to its end-user community across its offices. This includes ONRR's responsibility to:

- Plan and Execute a satisfactory and frequent end-user communication plan to generate understanding of the OMT program, its impact on the user, and to ultimately generate organizational readiness for OMT deployment in accordance with the project schedule.
- Collect frequent metrics on user adoption understanding and demonstrate user readiness prior to Release go-live
- Plan and Execute Organizational Readiness activities and produce scorecard to measure its effectiveness in communication delivery
- Prepare "Train-the-Trainer" training material and train its OMT instructors (based on ILT materials provided by Accenture)

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- Plan, prepare for and execute end-user training, in alignment with project schedule

As input, ONRR will use Accenture-developed OMT end-user job aids, web-based training material, online help and user guides for training end users. We look for ONRR's coordination of such organizational readiness activities to take place in active coordination with Accenture project team leads and in alignment with the OMT project plan and release schedules. This is to allow for continuity of project activities with ONRR's communication, organizational readiness and training delivery activities. Accenture has raised the importance of workforce adoption continuously since OMT inception, given the business transformational nature of the OMT program. The risk of an end user community that is not ready to transition to OMT includes end-users not using OMT, dissatisfaction with the change, user morale decline and ultimately compromise of OMT objectives. ONRR has taken on sole responsibility for workforce readiness and as such, we assume ONRR is taking on the responsibility of the success of the project if Accenture delivers the technical solution according to agreed upon project requirements.

In the following section, we provide an overall approach to deliver services during OMT Release 2.0/3.0.

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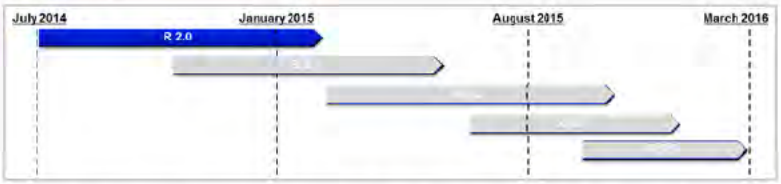
2.0 Overall Approach to Deliver Services

Section 2.0 describes our technical approach for delivery of each key work stream, by release:

- Project Management and Governance
- Deployment and Training Preparation
- Business Process Improvement
- Risk Assessment through Data-Driven Analytics
- Case Management through OMT Technology
- Security Authorization

2.0 BASE TASK: Release 2.0 [SOO 4.1]



Release 2.0 will include Work Management functionality, allowing ONRR to plan, assign, and monitor their audit, compliance, and exception processing work. Included in this functionality will be the ability for ONRR to track their progress towards meeting their performance goals. A technical upgrade to the Oracle BPM Suite, and Weblogic and SOA servers is also included in Release 2.0. These upgrades are required to support ONRR's requirements for multiple payor/property combinations to be maintained in one case file. OMT will also be integrated with the newly deployed CMP2014 to allow more accurate tracking of compliance related royalty lines. **Figure 3** shows the Release 2.0 activities and schedule:

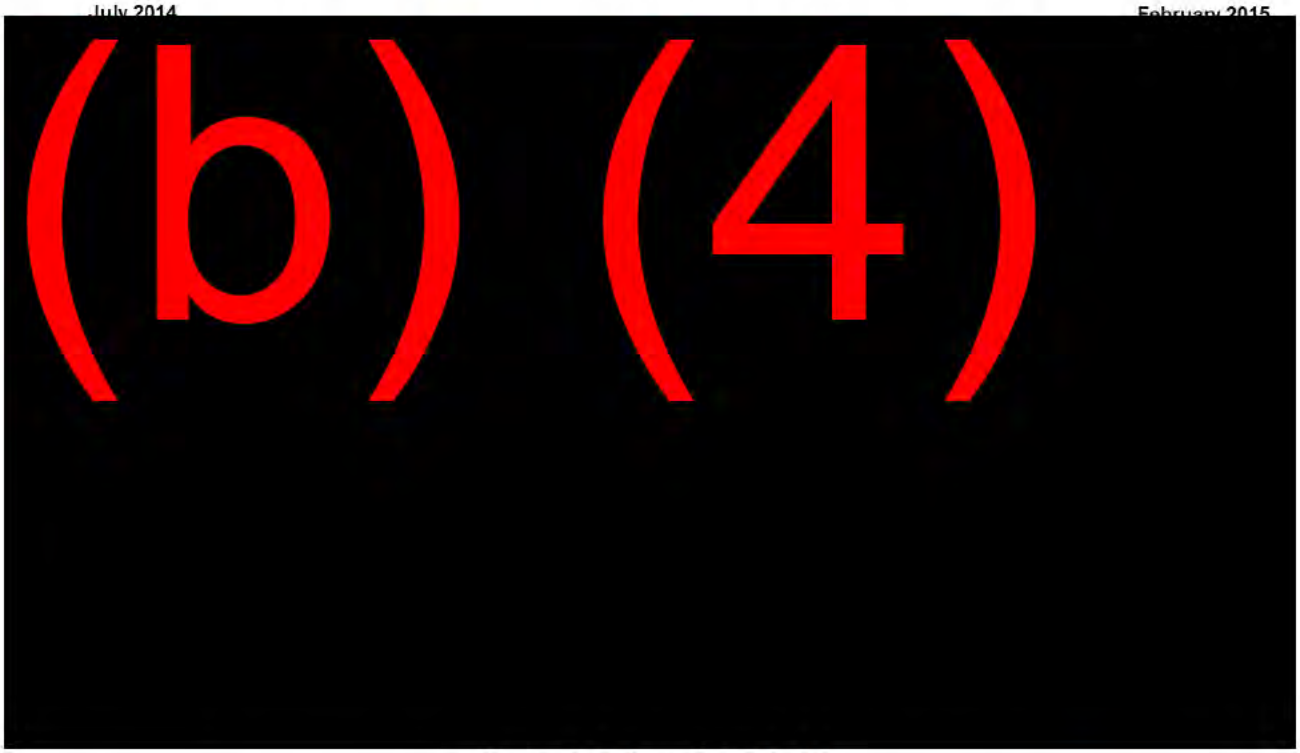


Figure 3. Release 2.0 Schedule

To illustrate the incremental OMT capabilities delivered at the end of Release 2.0, **Figure 4** shows the Release 2.0 OMT Functional View; in this figure we outline functionality available within the OMT system for users.

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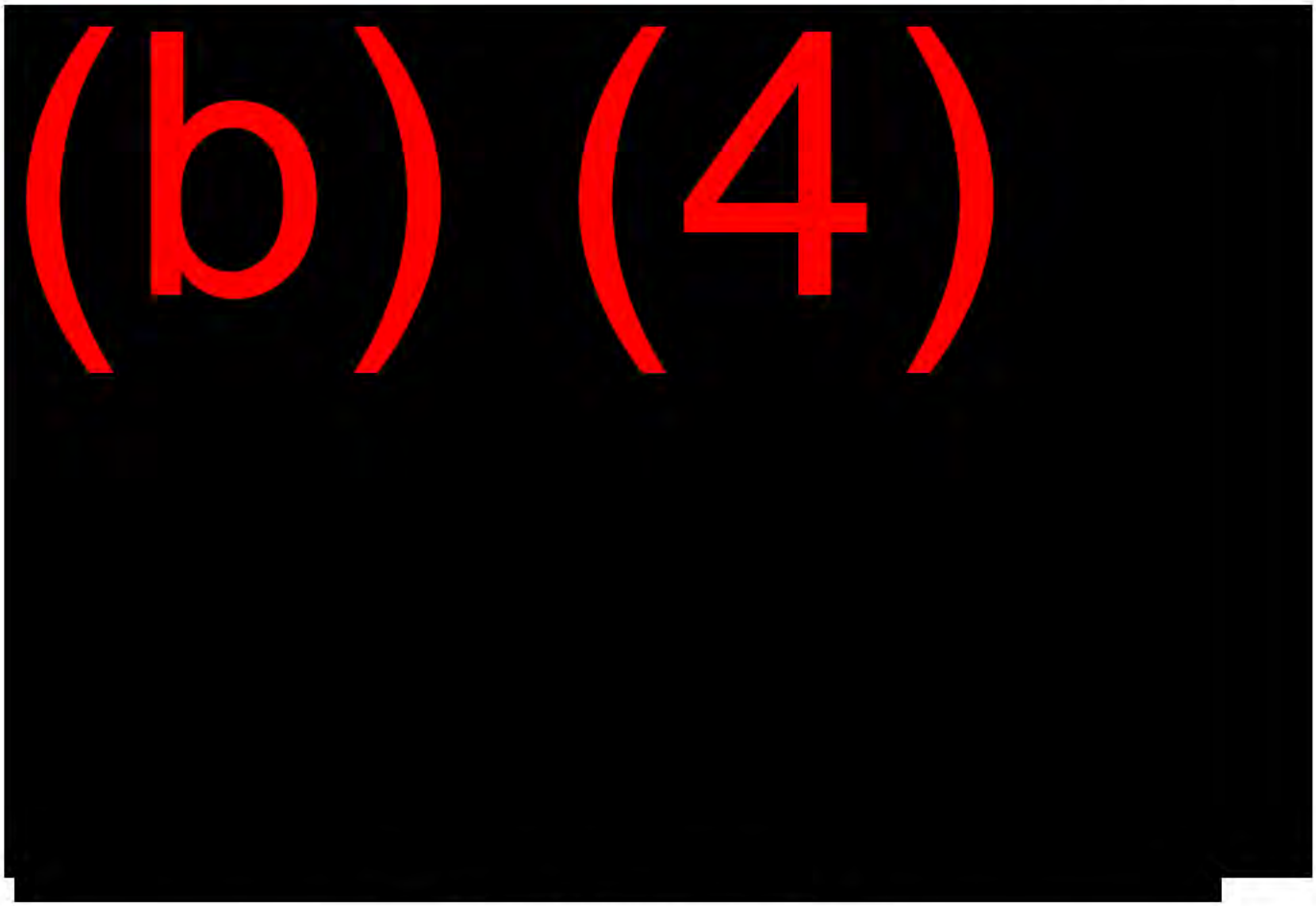

Figure 4. Release 2.0 OMT Functional View

In the following sub-sections, we describe in more detail our technical approach for each workstream component of OMT Release 2.0 delivery.

2.0.1 *R2.0 - Project Management and Governance*

(b) (4)

The Project Management team will provide the overall direction and strategic guidance for the OMT project across all releases, in conjunction with ONRR's COR Stacey Brown. (b) (4)

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(b) (4)

[redacted]

2.0.2 *R2.0 - Deployment Training*

July 2014 February 2015

(b) (4)

[redacted]

2.0.2.1 *Create and Update Job Aids, Web Based Training, Online Help, and User Guides [SOO 4.1.11]*

During OMT Release 2.0 the Deployment Training Team will support ONRR's workforce adoption execution by designing and developing end-user training materials for Work Management and Assignments, SIC/STRAC Process changes, incremental electronic work papers and reports, and CMP-2014 tool integration.

(b) (4)

[redacted]

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(b) (4)

Accenture makes the assumption that during Release 2.0, ONRR is responsible for all communications, organizational enablement and training delivery activities. Additionally ONRR has responsibility for the outcomes of communications, organizational enablement and training delivery activities, including user adoption of the system.

For incremental users of Release 1.0 functionality that will be deployed to during R2.0, ONRR will provide all training and end-user readiness and enablement support.

2.0.3 *R2.0 - Business Process Improvement*

July 2014 February 2015

(b) (4)

Accenture proposes that during Releases 2.0, the Business Process Improvement (BPI) team will provide services to support ONRR's goal of deploying the OMT system to support operational requirements. The BPI team will build upon the work that has been completed to date and conduct new Process Improvement activities.

(b) (4)

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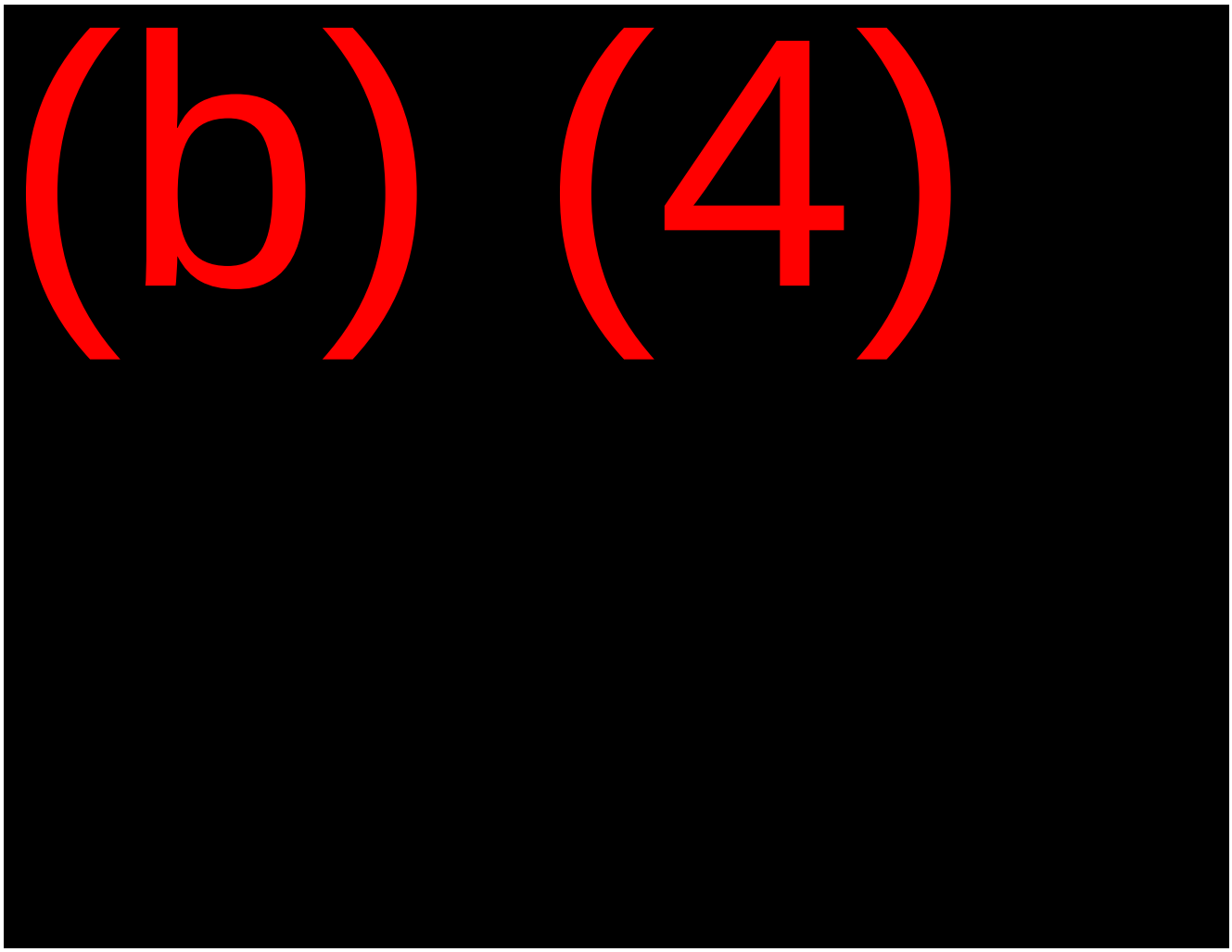
2.0.3.1 *Enhancement to Release 1 Compliance Review process to include State and Indian Coordination (STRAC) work processes.* ***[SOO 4.1.7]***

During Release 2.0, the Accenture BPI team, in conjunction with the IDT, will use the process detailed above in order to support BPI in the following work areas:



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2.0.4 *R2.0 - Risk Assessment through Data-Driven Analytics*

During R2.0, Accenture proposes to review the Risk model performance, enhance the risk models delivered through business rules and complete a data refresh of 2014, OGOR and P&R data.

(b) (4)

2.0.4.1 *Risk Model **[SOO 4.1.10]**, Review and enhancements to risk model delivered May 2014, Data refresh of 2014, OGOR and P&R data (January 2015)*

(b) (4)

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2.0.5 *R2.0 - Case Management through OMT Technology*

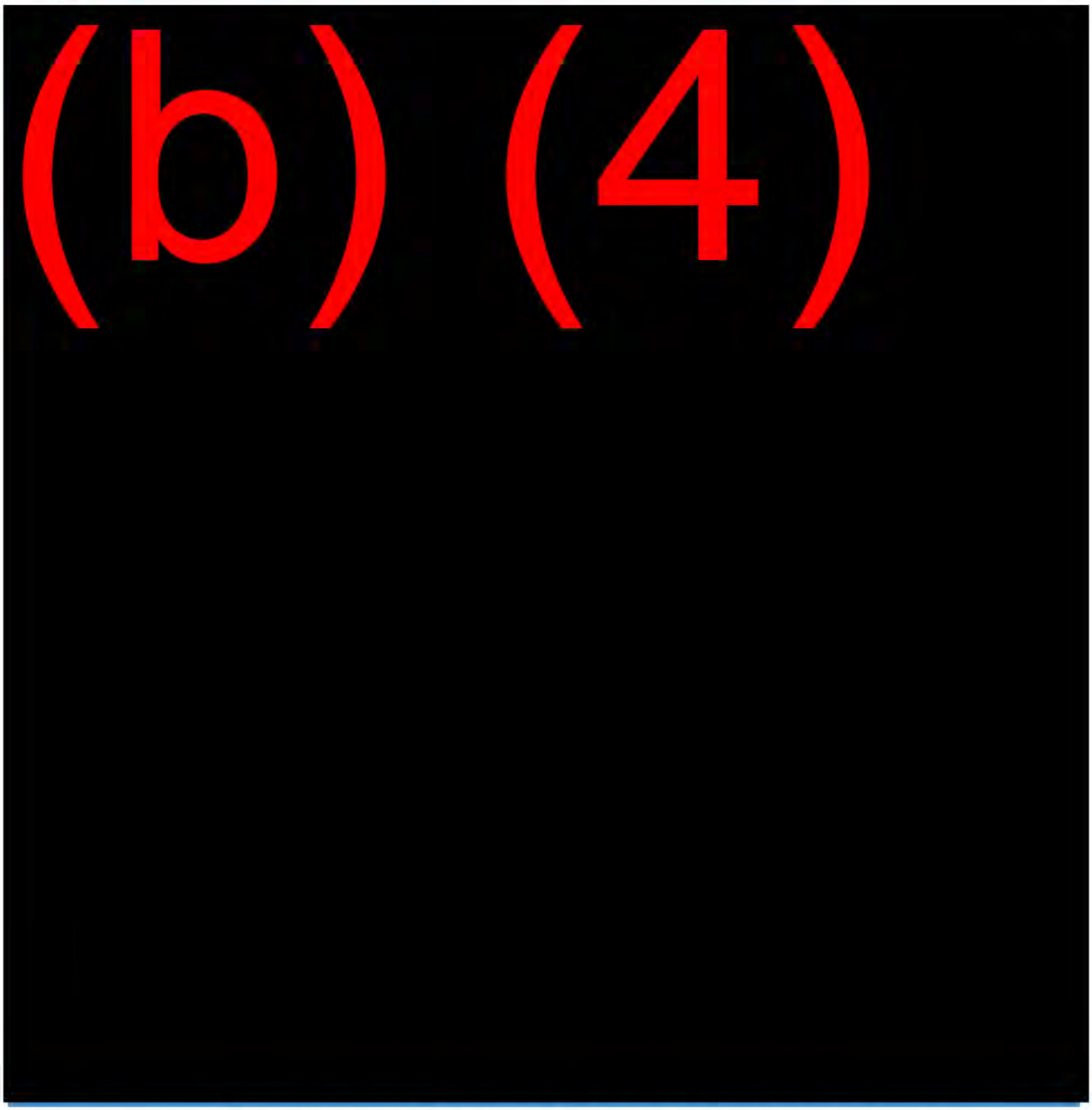

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Table 2 shows the Release 2.0 Case Management Activities:

Release	Activitiy	Functionality
Release 2.0	(b) (4)	

Table 2. Release 2.0 Case Management Activities

2.0.5.1 *Work Management through OMT Technology* ***[SOO 4.1.4]***

(b) (4)

2.0.5.2 *Performance Goal Management through OMT Technology* ***[SOO 4.1.4]***

(b) (4)

2.0.5.3 *Upgrade of Oracle Middleware* ***[SOO 4.1.6]***

(b) (4)

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(b) (4)

2.0.5.4 *Case Management Modifications for Compliance Review* ***[SOO 4.1.7]***

(b) (4)

2.0.5.5 *Integration of CMP 2014* ***[SOO 4.1.9]***

(b) (4)

2.0.5.5.1 Enhanced Search Capability

(b) (4)

2.0.5.6 *Reports and Templates* ***[SOO 4.1.3, 4.1.5]***

Accenture will design, build, test, and deploy the following additional reports and templates:

Object	Number	Status	Complexity
(b) (4)			

2.0.5.1 *Audit Case Management Technology through OMT* ***[SOO 4.1.2]***

(b) (4)

2.0.6 ***R2.0 - Security Authorization Support***

July 2014	February 2015
(b) (4)	

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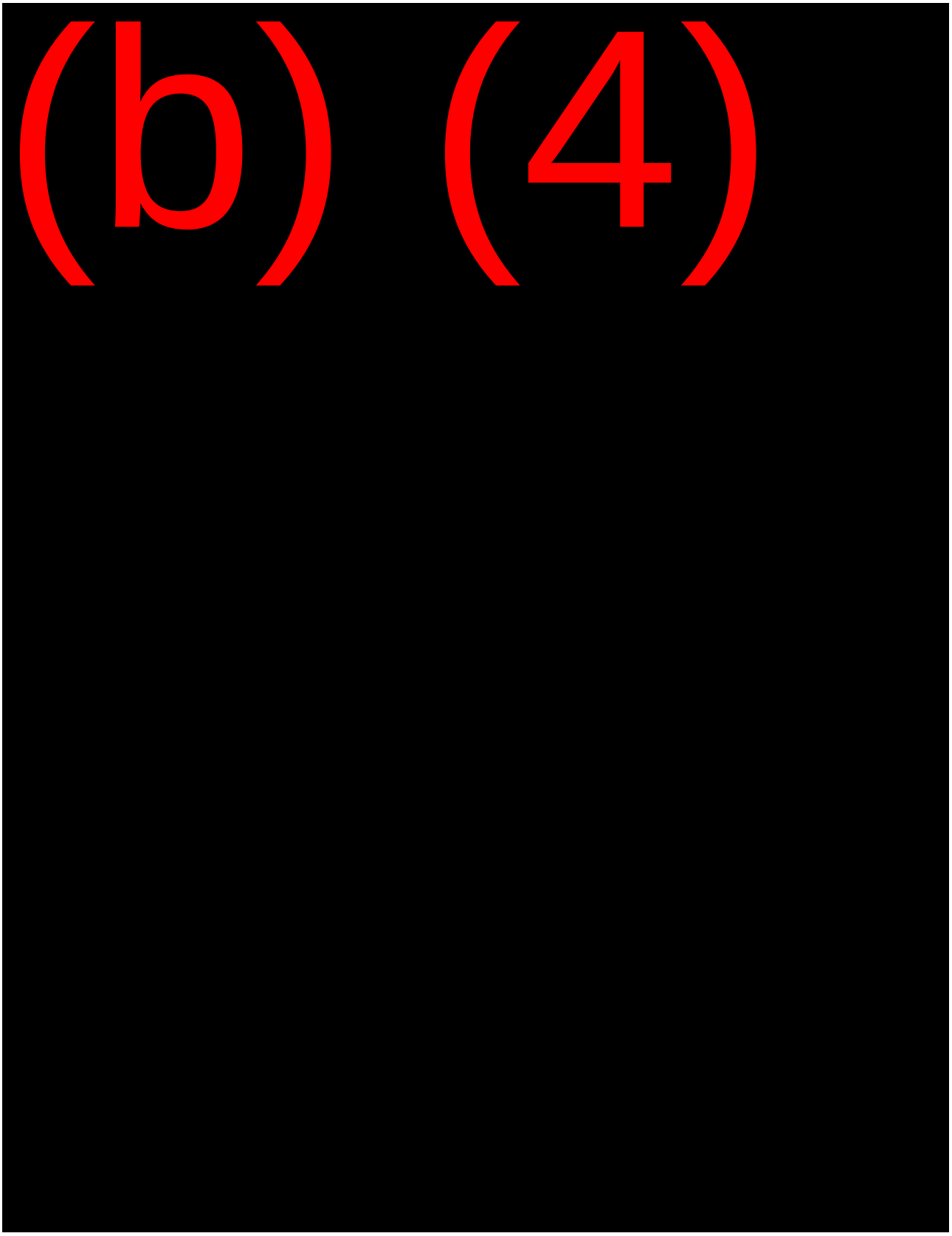
2.0.6.1 *Security Authorization Support* ***[SOO 4.1.12]***



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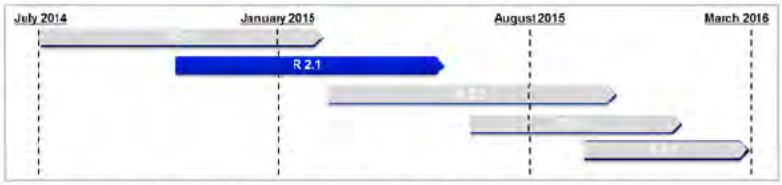
2.1 OPTION 1: Release 2.1 [SOO 4.2]



This section details the proposed activities for Release 2.1 of the Operations Management Tool (OMT). The new audit business process will be implemented in OMT as part of Release 2.1. This process was developed by ONRR SMEs, working in conjunction with the Accenture Process Improvement team, and will standardize the methodology used to perform audit work. Release 2.1 will also include the necessary modifications to allow ONRR to maintain multiple payor/property combinations in each case file. Release 2.1 will contain the integration of OMT with CPT/SCPT. This integration will allow OMT users to select CPT/SCPT tools to run and generate results that can be stored in the OMT case file

Figure 6 shows Release 2.1 schedule of the activities.

Figure 6. Release 2.1 Schedule

To illustrate the incremental OMT capabilities delivered at the end of Release 2.1, Figure 7 shows the Release 2.1 OMT Functional View; in this figure we outline functionality available within the OMT system for users.

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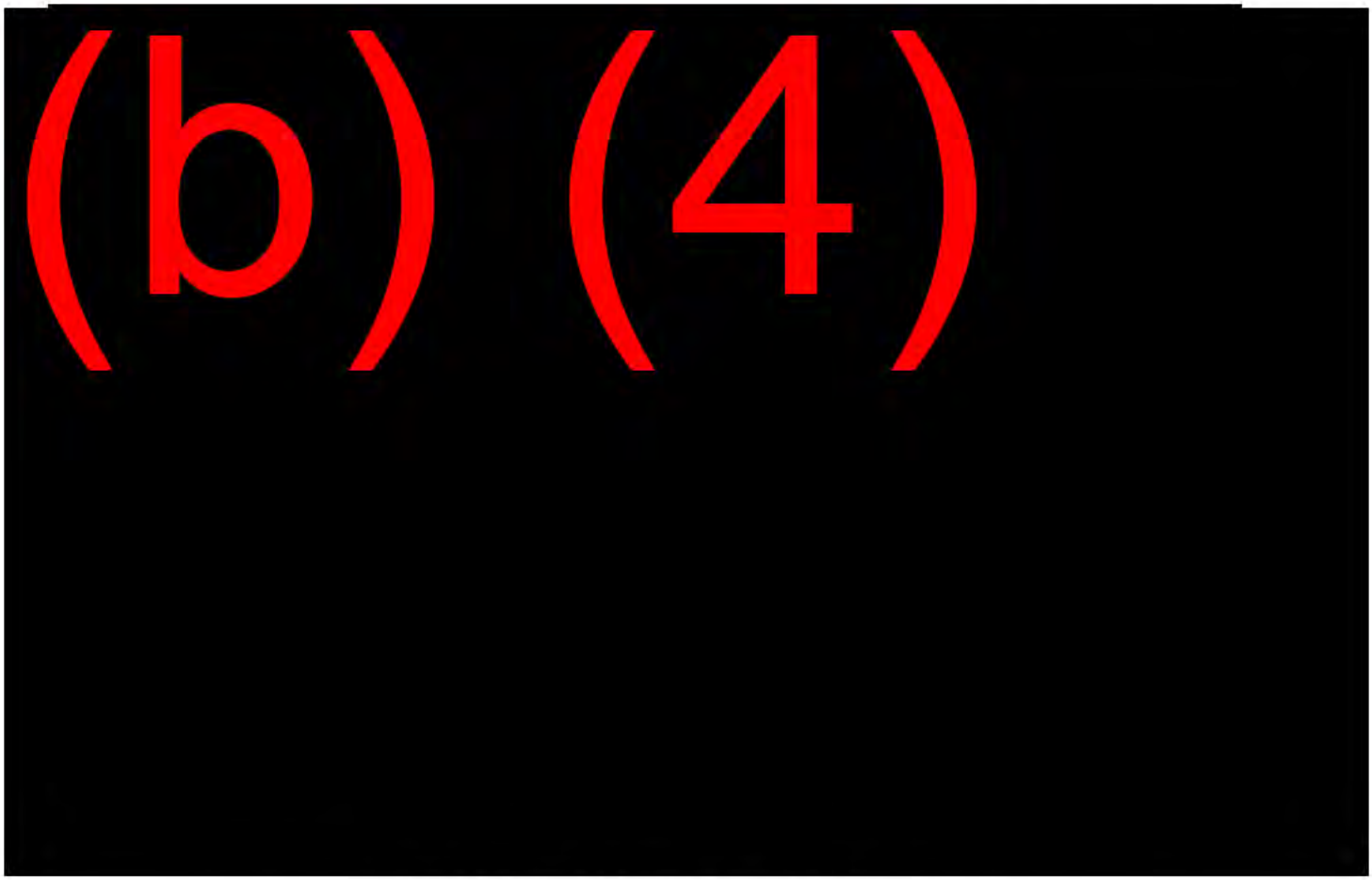

Figure 7. Release 2.1 OMT Functional View

In the following sub-sections, we describe in more detail our technical approach for each work stream component of OMT Release 2.1 delivery.

2.1.1 *R2.1 - Project Management and Governance*

Project management and governance activities will be ongoing throughout all Releases. Please reference the scope provided in Section *2.0.1 Project Management and Governance* of this document.

2.1.2 *R2.1 - Deployment Training*

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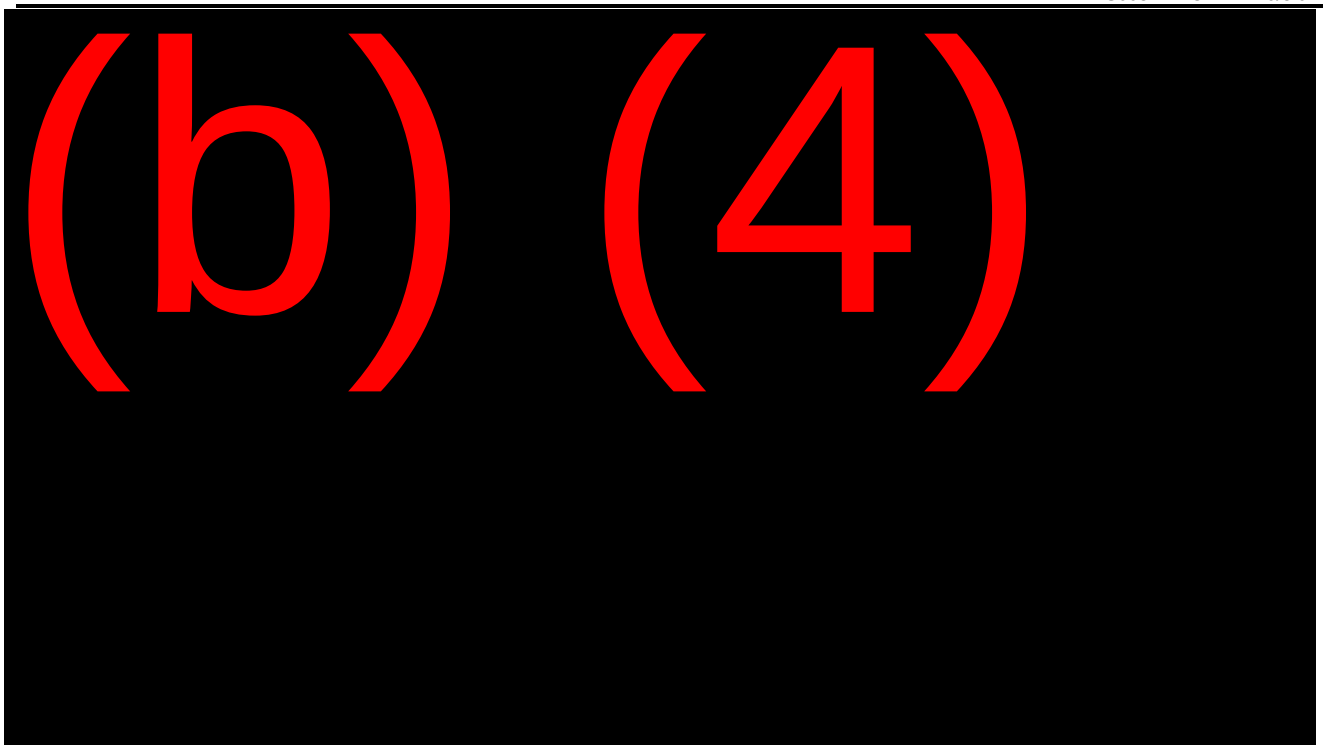

2.1.2.1 *Create and Update Job Aids, Web Based Training, Online Help, and User Guides **[SOO 4.2.14]***

The Accenture Deployment Training Team will provide training materials relevant to Release 2.1 in the following forms:

- **Instructor Led Training (ILT) materials**: ILTs are designed to allow users to have a hands-on learning experience for both role and system related knowledge. The Deployment Training Team will create materials for a new ILT for Audit Case Management. ONRR will use these ILT materials to deliver Instructor Led Training courses. The Deployment Training Team will also make updates to existing ILTs where data is sourced to DM exceptions.
- **Web Based Training**: The Deployment Training Team will update the WBT in concordance with the features and enhancements of each OMT Release. A WBT contains high level training content that is transferrable across all users and releases.
- **Online Help Guide**: The Deployment Training Team will update the existing OMT Online Help Guides with the features and enhancements of each OMT Release. The Online Help Guide will help users navigate within the OMT system, give guidance on field and data entry, provide definitions and terminology and information on support and training for user specific roles. Specifically during Release 2.1 the Deployment Training Team will update the Online Help Guide to reflect: Release Modifications, Audit Case Management; CPT/SCPT integration; Case Management updates; Electronic Work Papers updates; and new Reports.
- **Job Aids**: The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. Job Aids may consist of high level - role specific information, sample screen shots and steps required to perform a task, or can include detailed step-by-step instructions depending on the targeted audience. During Release 2.1 the Deployment Training Team will create a new Job Aid for Audit Case Management. The team will update and add content to existing Job Aids and/or create Release Notes related to the following OMT Areas: Release Modifications, Case Management Modifications, Electronic Work Papers Enhancements, and New Management and Activity Reports.

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- **Release Notes**: Release Notes provide supplementary training information not included in a Job Aid. The Deployment Training Team will create Release Notes for the integration of CPT, SCPT, and IPT tools.

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2.1.3 *R2.1 - Business Process Improvement*

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2.1.3.1 Process Improvement for Office of Enforcement work activities. ***[SOO 4.1.8]***

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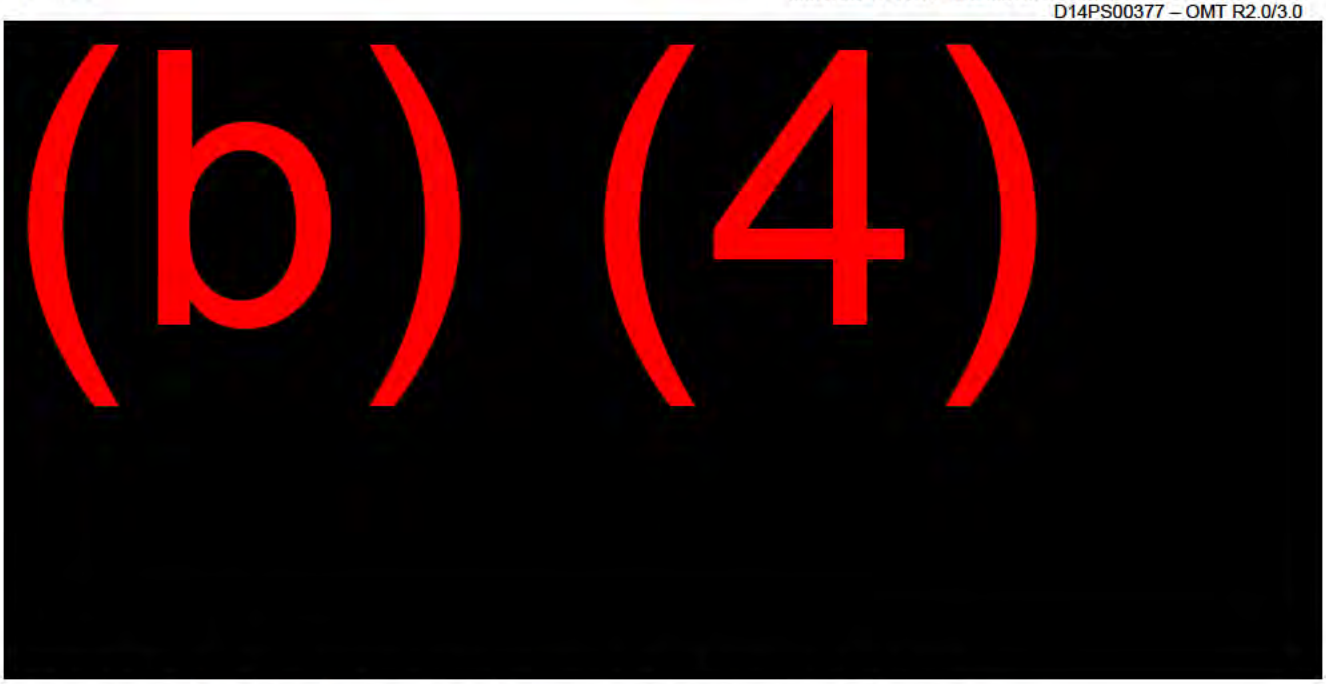

2.1.4 *R2.1 - Risk Assessment through Data-Driven Analytics*

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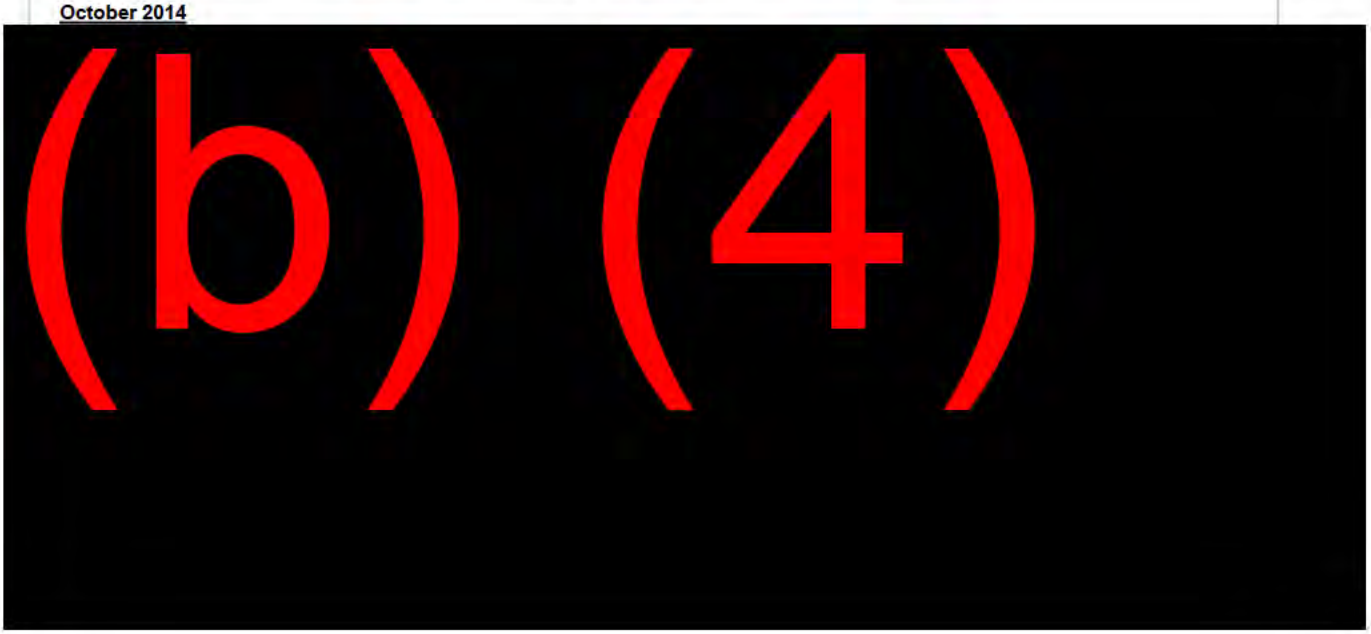

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2.1.5 *R2.1 - Case Management through OMT Technology*

In Release 2.1, the new business process for the completions of audit work will be implemented in the OMT tool. The new audit business process was created by ONRR's Audit Subject Matter Experts (SMEs) during workshops facilitated by Accenture's Process Improvement team. This business process has been piloted and approved by ONRR outside of the OMT system. The implementation of this business process in the OMT system will increase the level of visibility that ONRR has into the status of its work load.

To improve the work management capabilities of OMT, Release 2.1 will also include the integration of OMT with the MART tool to identify exceptions for Data Mining processing, and the integration of OMT with ONRR's existing pricing Indian Pricing Tool (IPT). The ability for ONRR to track time spent the completion of a case file by individual resources will also be included in this release.

OMT's case management functionality will also be improved. During this release, OMT will be integrated with ONRR's CPT and SCPT analytical tools, allowing OMT users to access and run CPT/SCPT tests from the OMT application. Modifications to support ONRR's requirements to maintain multiple payor/property combinations within one case file will also be deployed.

In addition, during Release 2.1, Accenture proposes to begin the process improvement work for a subset of ONRR's teams within the CEVA organization. This includes numerous workshops conducted by Accenture's IDT to identify, streamline, and document the business process used to complete the work that is currently done by these teams. These new process will be deployed to OMT in a future release.

Design work to further integrate OMT with ONRR's analytical tools that in the MART application will also be completed as part of Release 2.1.

During Release 2.1, Accenture will perform the following activities to increase Work Management and Case Management functionality within the OMT system:

- Build, test, and deploy the new business process to necessary complete ONRR's audit work assignments.
- Design, build, test, and deploy the ability for ONRR to track the amount of time each individual resource spends working on a case file.
- Analyze, design, build, test, and deploy the integration of OMT with ONRR's existing MART tool to identify data lines for inclusion in the exception processing completed by ONRR's Data Mining team.
- Design, build, test, and deploy the ability to manage multiple payor/property combinations within one case file, and the ability to associate case files.
- Design, build, test, and deploy the ability for a Data Mining case file to have the ability to manage multiple exceptions.

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- Design, build, test, and deploy the integration of OMT and ONRR's existing pricing Indian Pricing Tool.
- Design, build, test, and deploy the integration of OMT with ONRR's existing CPT and SCPT analytical tools.
- Design, build, test, and deploy modifications to two existing business process work flows and two existing notifications.
- Analyze, design, build, test and deploy additional functionality to support OMT Case Management functionality to include the ability to use an electronic signature (Gif file), and automated indexing and referencing. Design, build, test, and deploy ten new reports, seven new templates, and modifications to two existing reports.
- Design, build, test, and deploy eight new reports, and seven new templates.

During Release 2.1, Accenture will also perform the following analysis and design activities for functionality to be included in a future release:

- Analyze and design the integration of OMT with fifteen ONRR's existing MART analytical tools.
- Design business processes to standardize the work performed by the following CEVA groups:
  - Enforcement Operations
  - Alternative Dispute Resolution
  - Appeals, with Surety
  - Litigation/Administrative Records
  - Litigation/Privilege and Document Log/Civil Penalties
- Assess ONRR's current reporting capabilities and provide recommendations for a future reporting strategy.
- Conduct a Usability Analysis to assess the user experience of OMT users.

Table 3 shows the Release 2.1 Key Case Management Activities:

Release 2.1	Assess	Strategic Reporting Assessment
		Usability Assessment
	Analysis/Design	Automated Referencing & Indexing
		Electronic Signature 1
	Design	CEVA Business processes Group 1
		Modifications to two existing business processes and two existing notifications
		MART Integration for 15 Analytical tools
	Design, Build and Deploy	Audit Business Process w/ STRAC
		Time Tracking
		One ONRR Case Number Modifications with case file association
		Multiple exceptions within a Data Mining case file
		Reports
		Integration with MART for 8 exception queries
		Integration with IPT
		Integration with Pricing (CPT/SCPT)

Table 3. Release 2.1 Case Management Activities

2.1.5.1 *Audit Case File Management through OMT Technology* ***[SOO 4.2.2]***

Accenture will build, test, and deploy the new audit business process. This new business process will increase ONRR's ability to manage their work load by providing accurate and timely information regarding the status of each audit case file. The audit business process will also introduce a standardized

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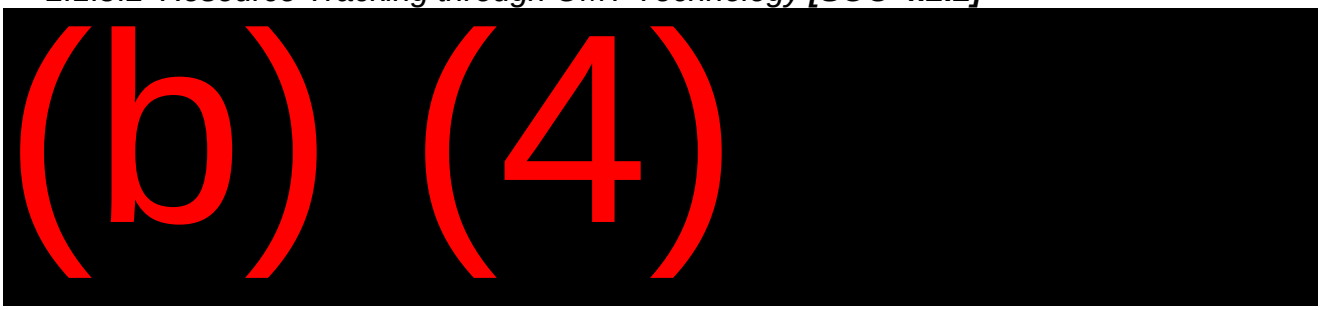
format for the completion of each individual audit, giving ONRR a more predictable way to measure their work load.

Although STRAC users will not have access to OMT until Release 3.0, the new audit business process will be implemented with modifications to allow it to be utilized by both ONRR and STRAC resources. This will allow SIC users to enter case information into OMT on behalf of STRAC. ONRR and SIC/STRAC will utilize the same user interfaces to complete their work.

2.1.5.2 *Resource Tracking through OMT Technology* ***[SOO 4.2.2]***



2.1.5.3 *Work Management Integration with MART* ***[SOO 4.2.3]***

2.1.5.4 *ONE ONRR Case File/Associate Case Files* ***[SOO 4.2.4, 4.2.7]***

2.1.5.5 *Data Mining Case File Modifications* ***[SOO 4.2.7]***

2.1.5.6 *Work Management Integration with ONRR's Indian Pricing Tool* ***[SOO 4.2.3]***

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2.1.5.7 *Case Management Integration with CPT/SCPT* ***[SOO 4.2.5]***

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2.1.5.8 *Modifications to Existing Business Processes and Notifications* ***[SOO 4.2.1]***

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2.1.5.9 *Modifications for electronic signature, indexing & referencing* ***[SOO 4.1.3]***

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2.1.5.10 *Reports and Templates* ***[SOO 4.2.9, 4.2.10]***

Accenture will design, build, test, and deploy the following additional reports and templates:

Object	Number	Status	Complexity

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2.1.5.11 *Analysis and Design for added Case Management Functionality* ***[SOO 4.2.6]***

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2.1.5.12 *Process Improvement, Analysis and Design for CEVA, Group 1* ***[SOO 4.2.8]***

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2.1.5.13 *Reporting Capability Analysis*

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2.1.5.14 *Usability Analysis*

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2.1.6.1 ***Security Authorization Support [SOO 4.2.15]***

Please refer to the Security Authorization Support detailed out in Release 2.0.6.1 above for applicable details.

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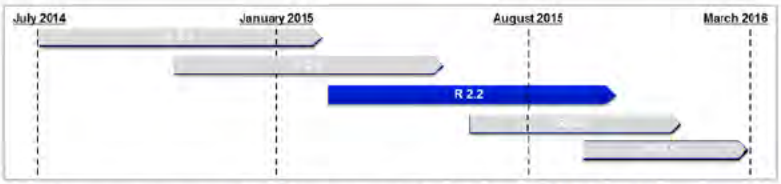
2.2 OPTION 2: OMT Release 2.2 [SOO 4.3]



This section details the proposed activities included in Release 2.2 of the Operations Management Tool (OMT). This section includes Project Management, Deployment Training, Work Planning through BPI, Risk Assessment through Data Driven Analytics, Case Management through Technology, and Security Authorization Support. A schedule of the activities included in Release 2.2 is included below:

The OMT audience is expanded further in Release 2.2 with the implementation of the first group of business processes for the following CEVA groups: Enforcement Operations, Alternative Dispute Resolution, Appeals, Administrative Records and Privilege & Document Log. This implementation will allow ONRR to monitor the progress of their case files through enforcement operations and appeals. In addition, Release 2.2 will contain the integration of OMT with ONRR's existing analytical tools in MART. This integration will allow OMT users to select and generate MART queries from within OMT. Query results may be directly stored in the OMT case file

Figure 8 shows Release 2.2 schedule of the activities.

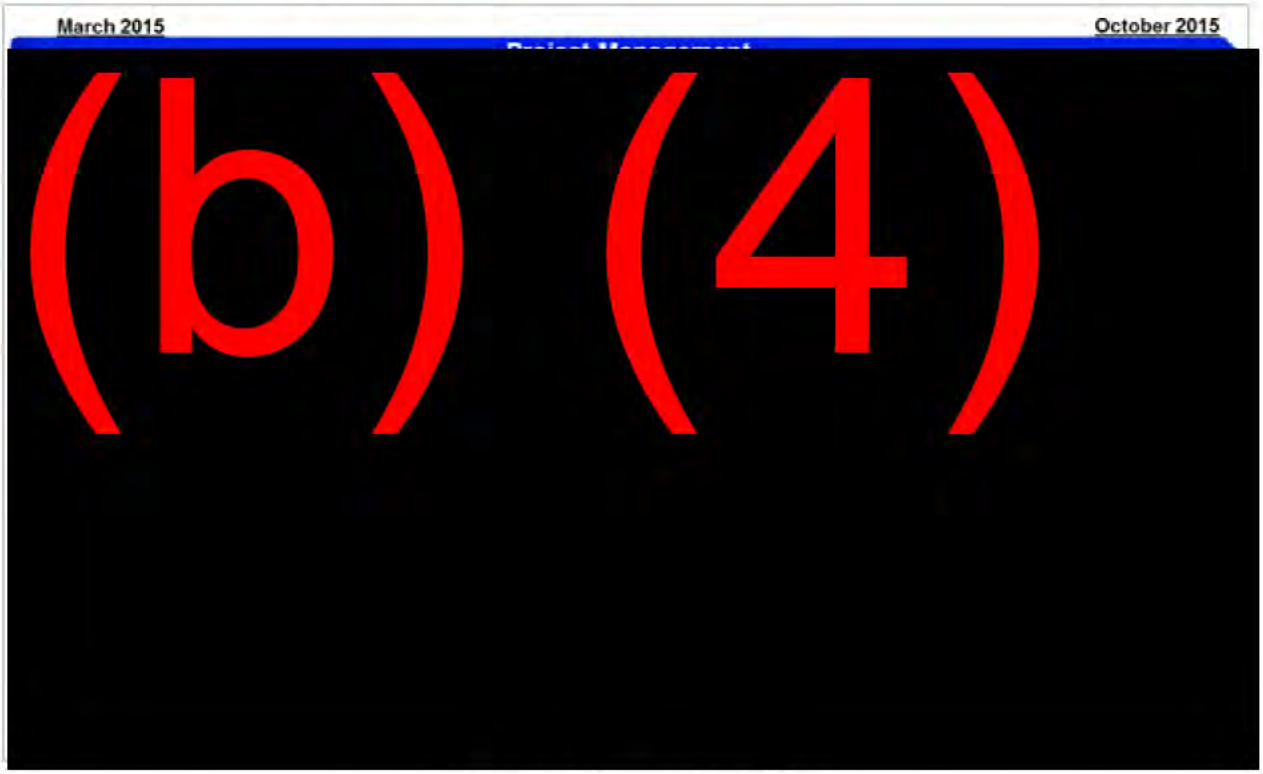


Figure 8. Release 2.2 Schedule

To illustrate the incremental OMT capabilities delivered at the end of Release 2.2, Figure 9 shows the Release 2.2 OMT Functional View; in this figure we outline functionality available within the OMT system for users.

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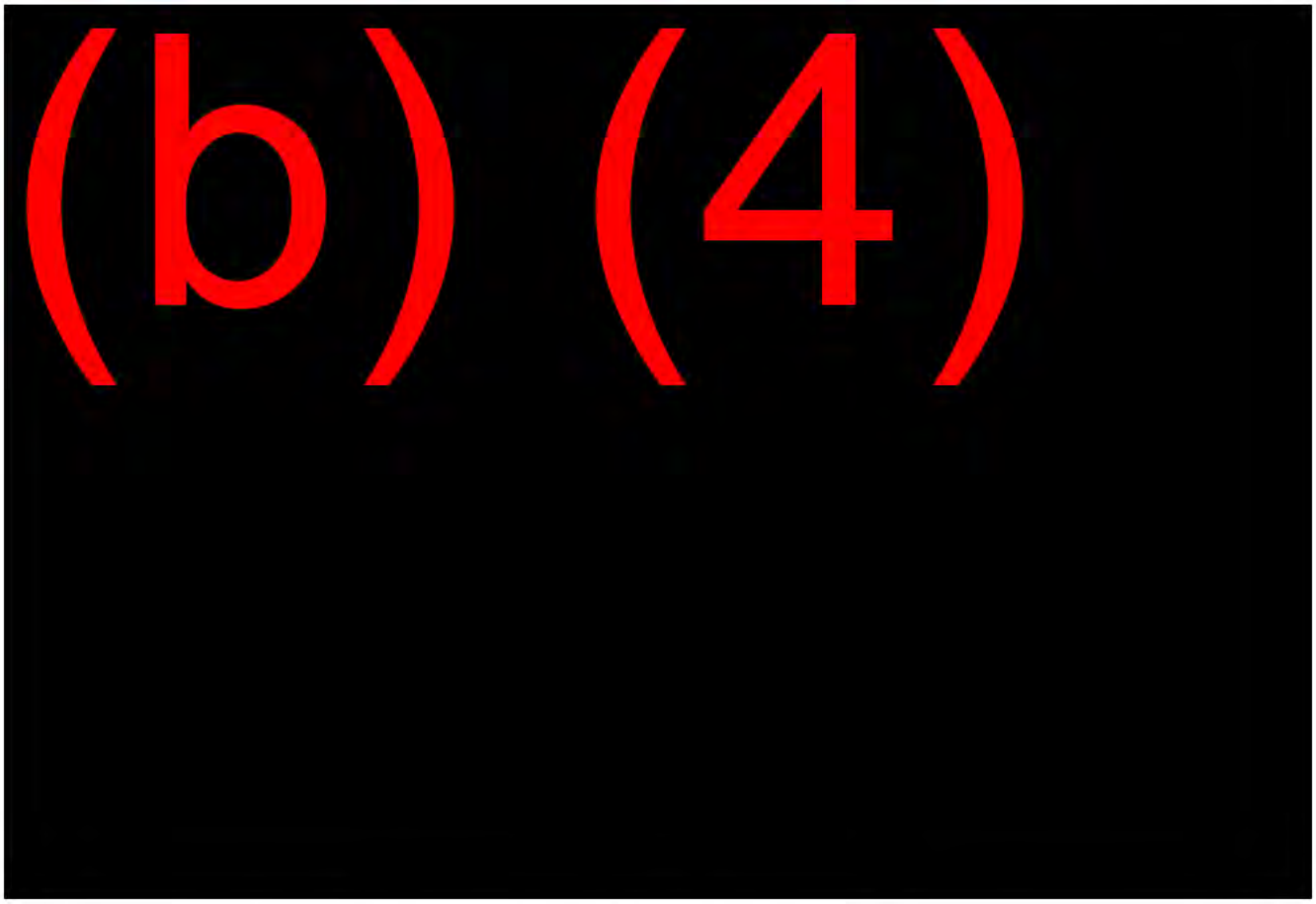

Figure 9. Release 2.2 OMT Functional View

In the following sub-sections, we describe in more detail our technical approach for each work stream component of OMT Release 2.2 delivery.

2.2.1 *R2.2 - Project Management and Governance*

Project management and governance activities will be ongoing throughout all Releases. Please reference the scope provided in Section 2.0.1 Project Management and Governance of this document.

2.2.2 *R2.2 - Deployment Training*

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During OMT Release 2.2 the Deployment Training Team will support workforce adoption by designing and developing end-user training materials for CEVA business processes (Appeals, ADR, EO), referrals, tool integration of MART and incremental electronic work papers and reports.

The Accenture Deployment Training Team, as a part of the IDT, will measure the PI and Design phases of Release 2.2 for business requirements satisfaction through Detailed Design Pulse Assessments.

- **Detailed Design Pulse Assessment:** In order to measure stakeholder opinions and satisfaction with Detailed Design sessions and to measure the success of these sessions, the Deployment Training Team will perform Detailed Design Pulse Assessments. Four checkpoints for business requirements satisfaction will be monitored and reported during the following phases: 1) during the Process Improvement phase, 2) prior to the Design Phase; 3) during the Design Phase and 4) Post Design Phase

In order to provide process documentation the Deployment Training Team will deliver Work Level Instructions to ONRR based upon the outcomes of CEVA (Appeals, ADR and EO) Process Improvement and Design activities.

- **Work Level Instructions (WLIs):** The Deployment Training Team in conjunction with the IDT will develop WLIs for CEVA (Appeals, ADR and EO) processes. WLIs will be a type of Job Aid and the Deployment Training Team will incorporate the BPI Team's Finalized Process Flows and the Detailed Design. The delivery of WLIs will follow the development of official CEVA (Appeals, ADR and EO) Process Flows as well as Conceptual and Detailed Design Documents.

2.2.2.1 *Create and Update Job Aids, Web Based Training, Online Help, and User Guides **[SOO 4.3.8]***

The Accenture Deployment Training Team will provide training materials relevant to Release 2.2 in the following forms:

- **Instructor Led Training (ILT) materials**: ILTs are designed to allow users to have a hands-on learning experience for both role and system related knowledge. The Deployment Training Team will create materials for a new ILT for 7 CEVA work processes. ONRR will use these ILT materials to deliver Instructor Led Training courses.
- **Web Based Training (WBT)**: The Deployment Training Team will update the WBT in concordance with the features and enhancements of each OMT Release. A WBT contains high level training content that is transferrable across all users and releases.
- **Online Help Guide**: The Deployment Training Team will update the existing OMT Online Help Guides with the features and enhancements of each OMT Release. The Online Help Guide will help users navigate within the OMT system, give guidance on field and data entry, provide definitions and terminology and information on support and training for user specific roles. During Release 2.2 the Deployment Training Team will update the Online Help Guide with new CEVA features and other additions and enhancements to OMT. Specifically, the team will update the Online Help Guide to reflect: Appeals, ADR and EO and updates to Electronic Work Papers; Reports; and Tool Integration.
- **Job Aids**: The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. Job Aids may consist of high level - role specific information, sample screen shots and steps required to perform a task, or can include detailed step-by-step instructions depending on the targeted audience. During Release 2.2 the Deployment Training Team will create new CEVA Job Aids and update existing Job Aids with relevant features and enhancements to OMT. The Deployment Training Team will create a new Job Aid for 7 CEVA work processes. The team will also update and add content to existing Job Aids and/ or create Release Notes for the Electronic Work Papers enhancements and new Management and Activity Reports.

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2.2.3 *R2.2 - Business Process Improvement*

Accenture proposes that during Releases 2.2, the Business Process Improvement (BPI) team will provide services to support ONRR's goal of deploying the OMT system to support operational requirements. The BPI team will build upon the work that has been completed to date and conduct new Process Improvement activities.

During Release 2.2 the BPI team will conduct new process improvement activities in the following manner and order:

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During Release 2.2 BPI activities will include the IDT. The BPI team will play a critical role in the new IDT approach. Participants from the Design and Deployment parts of the IDT will participate in BPI team led Process Improvement Workshops. The BPI team will work with the IDT to develop preliminary process flows to be used in ONRR process improvement pilots. The BPI team will subsequently share the results of ONRR process improvement pilots with the IDT allowing the Design Team to develop Conceptual and Detailed Design Documents in keeping with established BPI processes. Finally, BPI developed processes will aid the Deployment Training Team in developing consistent and accurate system training materials.

2.2.3.1 *Process Improvement for Office of Enforcement work activities* ***[SOO 4.1.8]***

The Accenture BPI Team will use Lean Six Sigma tools and techniques to develop process improvements and future state determinations for the following:

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2.2.4 *R2.2 - Risk Assessment through Data-Driven Analytics*

2.2.4.1 *Detail Design of Risk Model Integration into OMT* ***[SOO 4.2.13]***

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2.2.4.2 *Recalibrate and run updated risk model (May 2015)* ***[SOO 4.2.12]***

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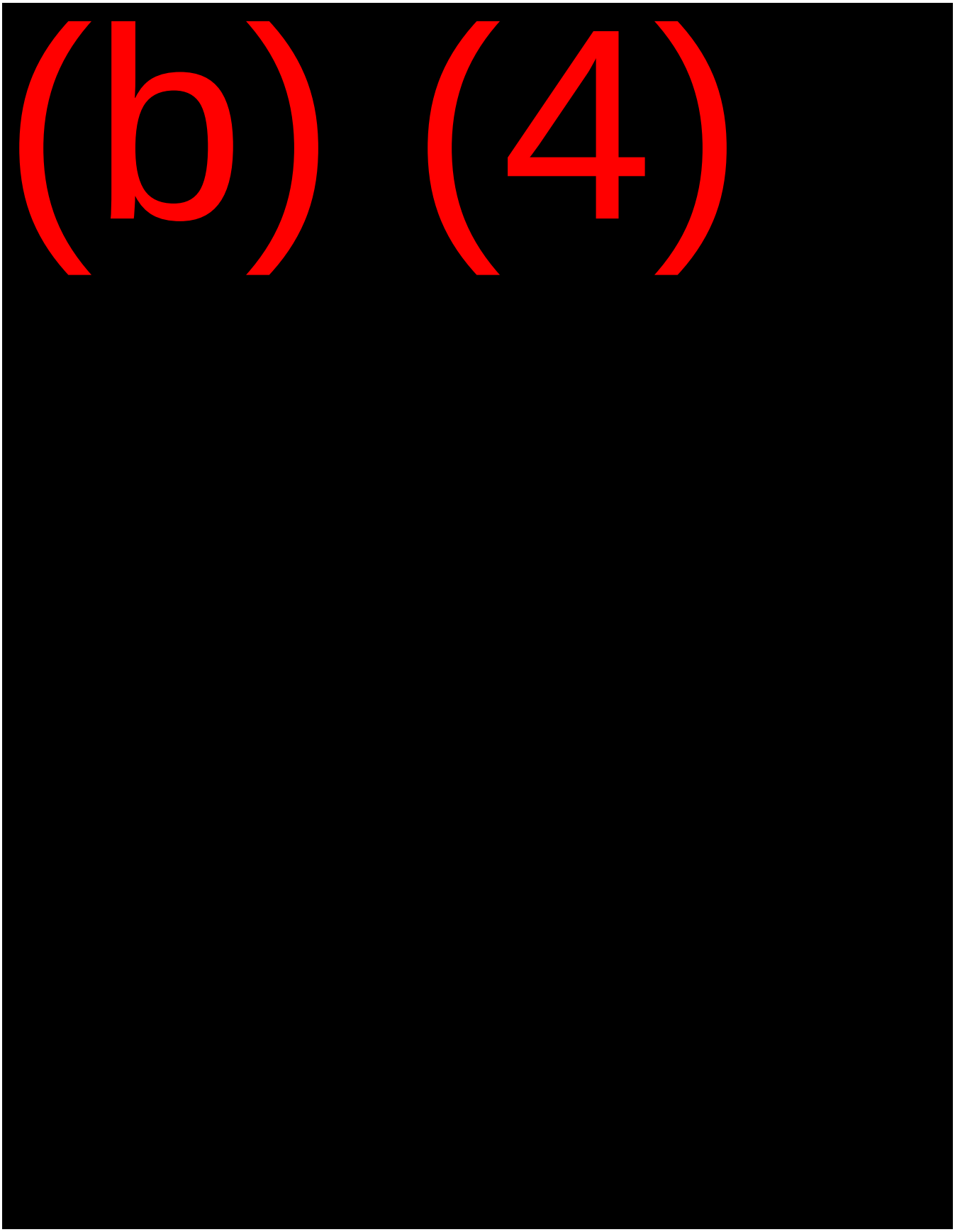

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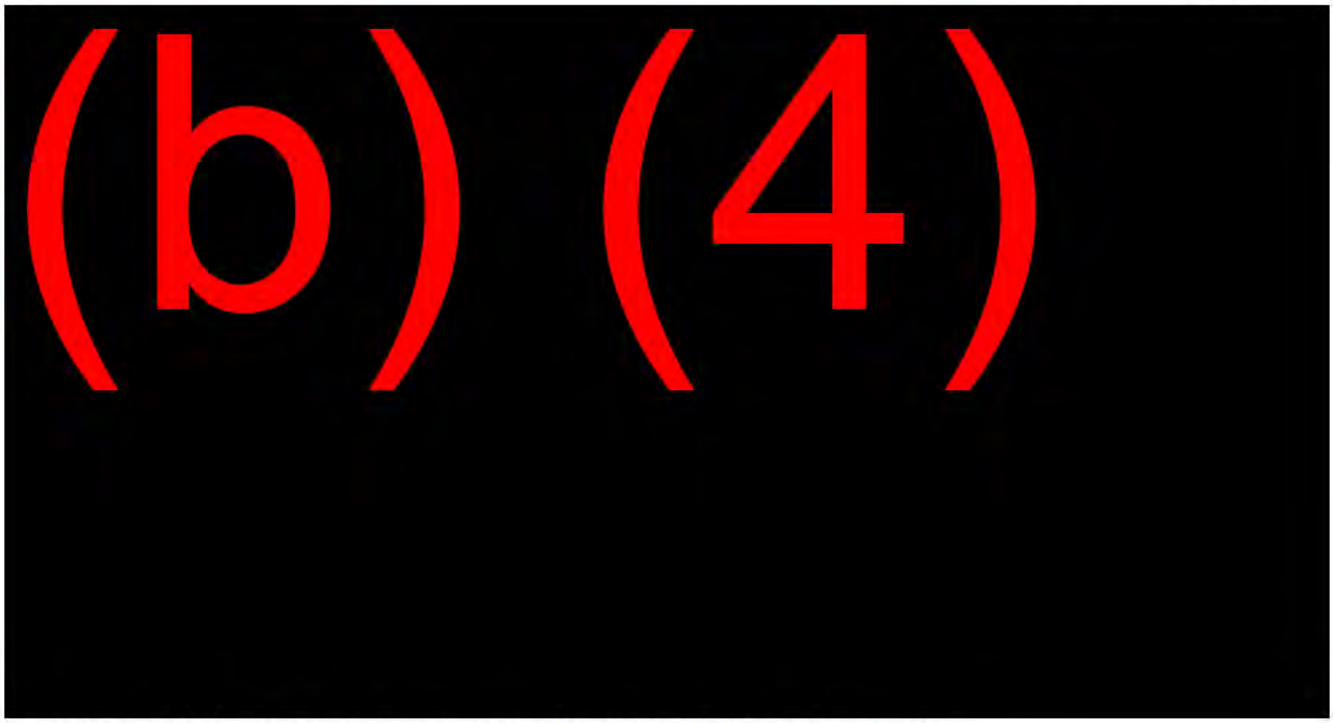
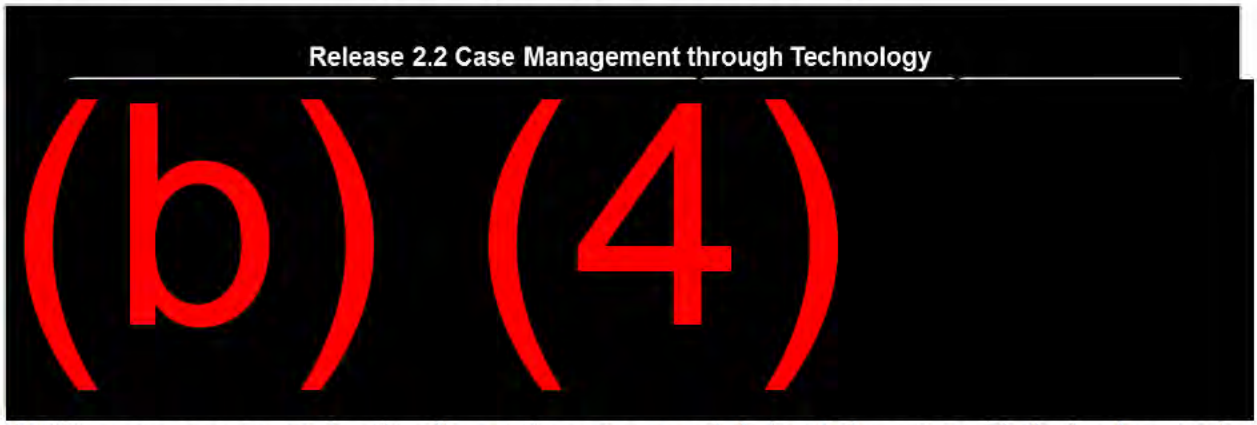


2.2.5 *R2.2 - Case Management through OMT Technology*



OMT's case management functionality continues to expand during Release 2.2 with the implementation of five new business processes to support the CEVA organization, and the ability to refer a case file to another team within ONRR. The integration of OMT with the analytical tools provided by ONRR's existing MART application is also included in this release.

During Release 2.2, Accenture will perform the following activities to increase Case Management functionality within the OMT system:

- Build, test, and deploy business processes for the following CEVA teams:
  - Enforcement Operations
  - Alternative Dispute Resolution
  - Appeals, with Surety
  - Litigation/Administrative Records
  - Litigation/Privilege and Document Log/Civil Penalties
- Design, build, test, and deploy the ability for ONRR to manage Case File referrals.

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- Build, test, and deploy the integration of OMT with fifteen of ONRR's existing MART analytical tools.
- Perform a Performance test to identify opportunities for improvement in the overall performance of the OMT application.
- Implement recommendations made during the Usability Analysis in Release 2.1. These changes will heighten the overall experience and satisfaction of OMT users.

During Release 2.2 Accenture will also perform the following analysis and design activities for functionality to be included in a future release:

- Process Improvement, analysis and design for the following CEVA business processes:
  - Litigation Support – Bankruptcy
  - Asset Valuation/EMAO/Unbundling
  - Litigation Support – Treasury Referrals/Class Action Lawsuit
- Analysis and design user access for STRAC users, including required changes to the existing Row Level Security (RLS) functionality.
- Analysis and design work to complete the full integration of OMT with the Risk Analytics tool.
- Analysis and design of changes recommended during the Usability Assessment and prioritized by ONRR

Table 4 shows the Release 2.2 Key Case Management Activities:

Release 2.2	Assess	Performance Test
	Analysis/Design	RLS/STRAC Access
		Usability Assessment Analysis/Design - Group 1
		Risk Tool- Full Integration
	Design	CEVA Business processes Group 2
	Design, Build and Deploy	Referrals
	Build/Deploy	CEVA Business processes Group 1
		MART Integration for 15 Analytical tools

Table 4. Release 2.2 Case Management Activities

2.2.5.1 *CEVA Case File Management through OMT Technology* ***[SOO 4.3.1]***

Accenture will build and deploy five new business processes to support the work performed in ONRR's CEVA organization. These processes will be created in workshops facilitated by Accenture's Process Improvement team. ONRR will pilot and approve these processes before they are implemented in the OMT environment. The inclusion of these processes in OMT will allow ONRR to monitor the entire life cycle of a case file, including appeals and enforcement operations.

Processes will be built for the following areas:

- Enforcement Operations
- Alternative Dispute Resolution (ADR)
- Appeals, including Surety
- Litigation Support – Administrative Records
- Litigation Support – Privilege & Document Log

Accenture proposes to provide 80 hours of developer support to assist in the migration of the 1400 current and historical enforcement operations case files. In addition, Accenture will create three additional data base tables, and modify five existing database tables to store the unique data required by the Enforcement

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Operations team. The migration of enforcement operations cases will be completed using the existing bulk upload feature. An Accenture developer will assist in the proper organization of the existing data to utilize this feature. ONRR will be responsible for using OMT to manually advance the status of a case file after it has been successfully loaded into OMT.

Accenture will also modify the security structure of OMT to provide that the sensitive data required by ONRR's CEVA team is visible only to the appropriate team members. For example, ADR information should only be visible to members of the ADR team. It should not be visible to all of the stakeholders on a case file.

2.2.5.2 *Case Management – Referrals* ***[SOO 4.3.3]***

(b) (4)

2.2.5.3 *Case Management Integration with MART* ***[SOO 4.3.6]***

(b) (4)

2.2.5.4 *Performance Test*

(b) (4)

2.2.5.5 *Reports and Templates* ***[SOO 4.3.2, 4.3.4]***

Accenture will design, build, test, and deploy the following additional reports and templates:

Object	Number	Status	Complexity

(b) (4)

2.2.5.6 *Analysis, and Design for CEVA Business Processes* ***[SOO 4.2.8]***

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2.2.5.7 *Analysis and Design for RLS and STRAC Access* ***[SOO 4.3.5]***

(b) (4)

2.2.5.8 *Analysis and Design for Risk Integration* ***[SOO 4.4.1]***

(b) (4)

2.2.5.9 *Analysis and Design for Usability Modifications*

(b) (4)

2.2.6 ***R2.2 - Security Authorization Support***

(b) (4)

2.2.6.1 *Security Authorization Support* ***[SOO 4.3.9]***

Please refer to the Security Authorization Support detailed out in Release 2.0.6.1 above for applicable details.

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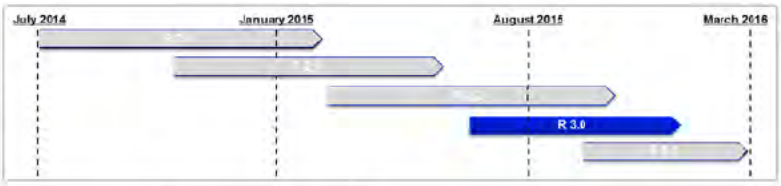
2.3 OPTION 3: OMT Release 3.0 [SOO 4.4]



This section details the proposed activities included in Release 3.0 of the Operations Management Tool (OMT). This section includes Project Management, Deployment Training, Work Planning through BPI, Risk Assessment through Data Driven Analytics, Case Management through Technology, and Security Authorization Support.

Business processes for the remaining CEVA work groups, Asset Valuation, Bankruptcy, and Treasury Referrals/Class Action Lawsuits, are implemented in Release 3.0. This implementation further expands ONRR's ability to monitor the entirety of their work activity. OMT is also released to STRAC users in Release 3.0. This release will include the necessary changes to ONRR's existing RLS functionality to provide the necessary financial data protection. With the roll-out to STRAC, ONRR will be able to monitor all of their audit and compliance activity in OMT

Figure 10 shows Release 3.0 schedule of the activities.

Figure 10. Release 3.0 Schedule

To illustrate the incremental OMT capabilities delivered at the end of Release 3.0, Figure 11 shows the Release 3.0 OMT Functional View; in this figure we outline functionality available within the OMT system for users.

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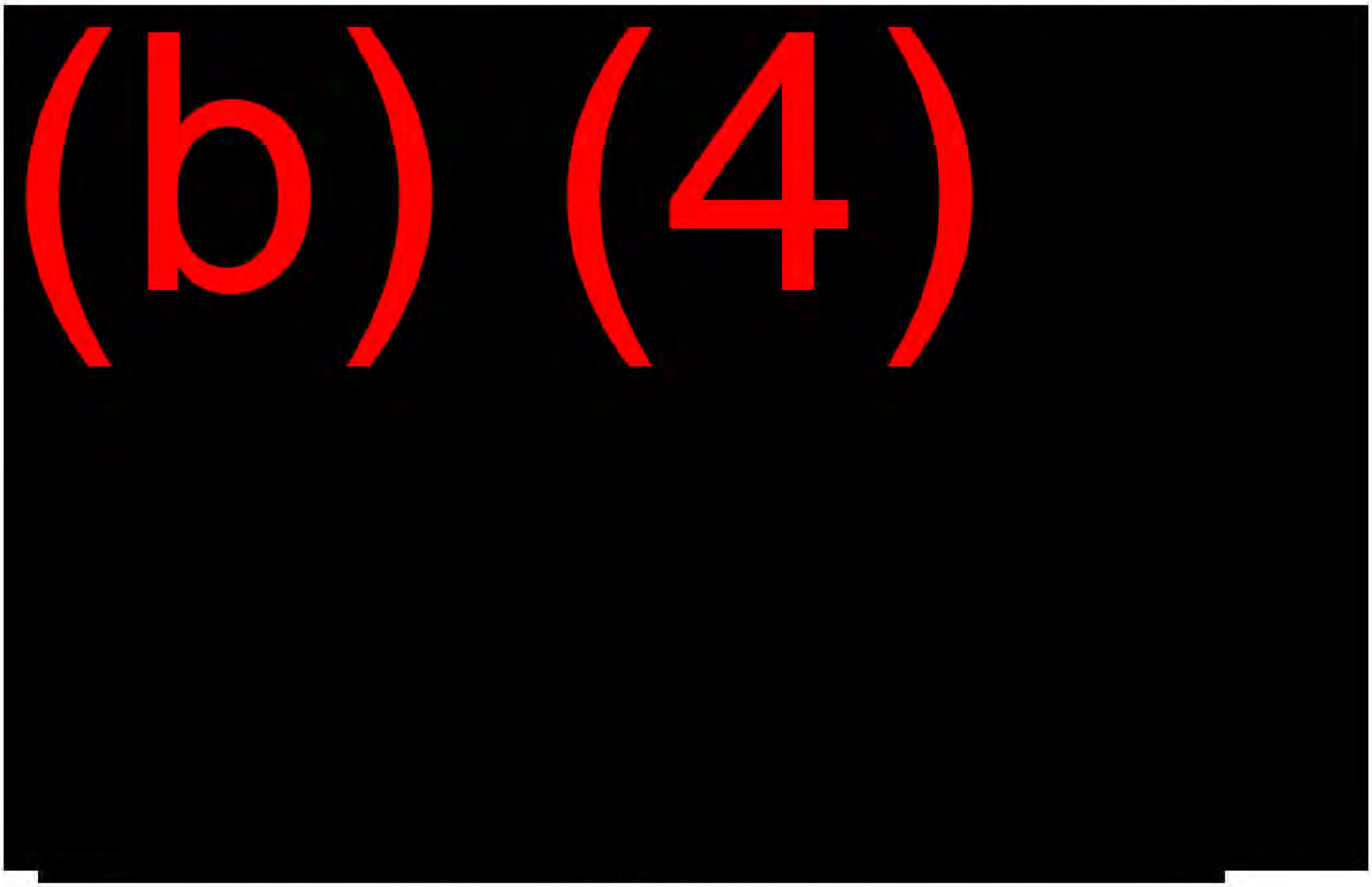

Figure 11. Release 3.0 OMT Functional View

In the following sub-sections, we describe in more detail our technical approach for each work stream component of OMT Release 3.0 delivery.

2.3.1 *R3.0 - Project Management and Governance*

Project management and governance activities will be ongoing throughout all Releases. Please refer to Section *2.0.1 Project Management and Governance*.

2.3.2 *R3.0 - Deployment Training*

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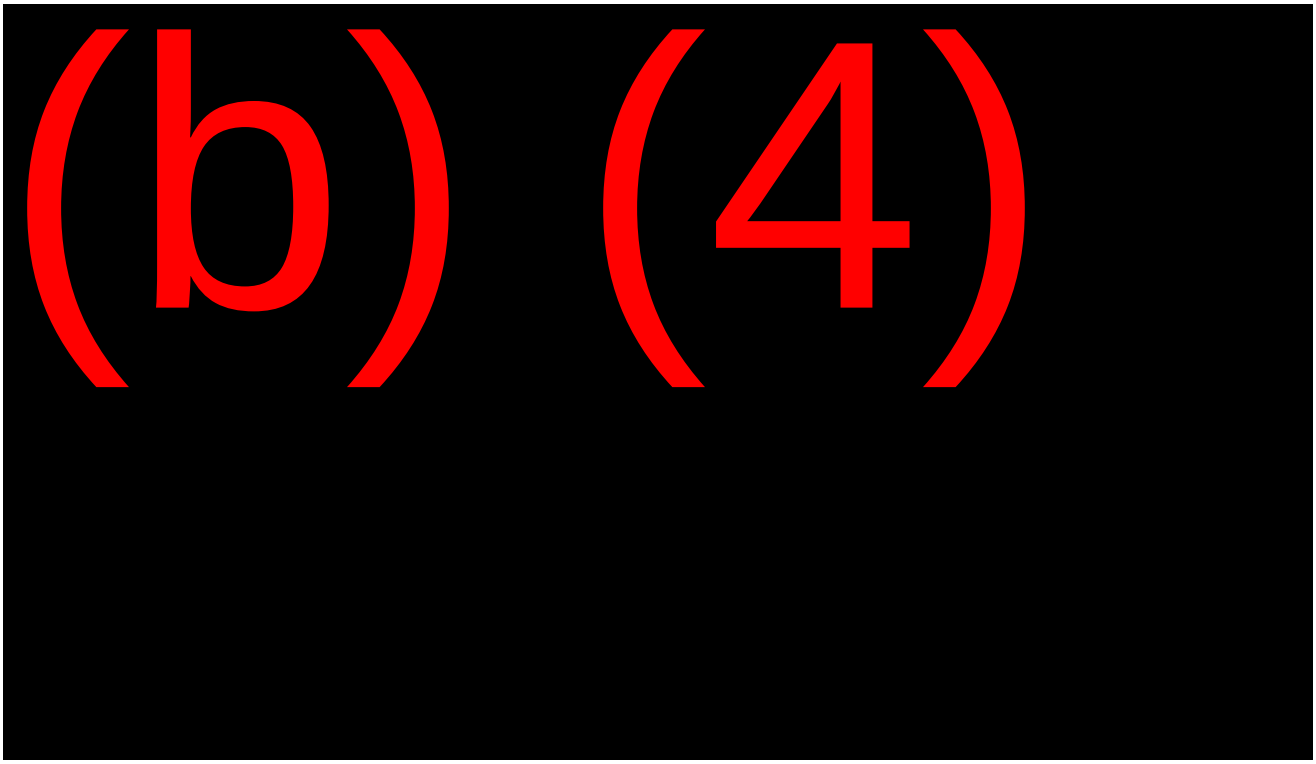

2.3.2.1 *Create and Update Job Aids, Web Based Training, Online Help, and User Guides **[SOO 4.4.8]***

The Accenture Deployment Training Team will provide training materials and support relevant to Release 3.0 in the following forms:

- **Risk Workshop**: The Deployment Training Team and Risk Team will lead a Risk Workshop which will serve as a knowledge transfer session between Accenture and ONRR on the topic of the Analytics Based Risk Model. The workshop will provide guidance on the usage of the Analytics Based Risk Model. This workshop will additionally include lab time for in depth understanding of the risk model.
- **BAM Designer Workshop**: The Deployment Training Team and BPM Development Teams will lead a BAM Designer Workshop which will serve as a knowledge transfer session between Accenture and ONRR on the topic of BAM Reports. This workshop will guide BAM Designers through the process of BAM Report design. The workshop will additionally include lab time for hands-on understanding of BAM Report design.
- **Instructor Led Training (ILT) materials**: ILTs are designed to allow users to have a hands-on learning experience for both role and system related knowledge. The Deployment Training Team will create materials for a new ILT Litigation and Asset Valuation CEVA work processes. ONRR will use these ILT materials to deliver Instructor Led Training courses.
- **Web Based Training**: The Deployment Training Team will update the WBT in concordance with the features and enhancements of each OMT Release. A WBT contains high level training content that is transferrable across all users and releases.
- **Online Help Guide**: The Deployment Training Team will update the existing OMT Online Help Guides with the features and enhancements of each OMT Release. The Online Help Guide will help users navigate within the OMT system, give guidance on field and data entry, provide definitions and terminology and information on support and training for user specific roles. During Release 3.0

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the Deployment Training Team will update the Online Help Guide to reflect the following items in OMT: the Risk Model; CEVA; new Management and Activity Reports and Tool Integration.

- **Job Aids**: The Deployment Training Team will update existing OMT Job Aids and create new Job Aids in concordance with the features and enhancements of each OMT Release. Job Aids may consist of high level - role specific information, sample screen shots and steps required to perform a task, or can include detailed step-by-step instructions depending on the targeted audience. During Release 3.0 the Deployment Training Team will create new Job Aids for the Risk Model, for BAM Reports, and for CEVA Litigation and Asset Valuation. The team will update and add content to existing Job Aids to include new Management and Activity Reports.
- **Release Notes**: Release Notes provide supplementary training information not included in a Job Aid. The Deployment Training Team will create Release Notes for Analytical Tool Integration.

(b) (4)

[redacted]

2.3.3 *R3.0 - Business Process Improvement*

Accenture proposes that during Releases 3.0, the Business Process Improvement (BPI) team will provide services to support ONRR's goal of deploying the OMT system to support operational requirements. The BPI team will build upon the work that has been completed to date and conduct new Process Improvement activities.

During Release 3.0 BPI activities will include the IDT. The BPI team will play a critical role in the new IDT approach. Participants from the Design and Deployment parts of the IDT will participate in BPI team led Process Improvement Workshops. The BPI team will work with the IDT to develop preliminary process flows to be used in ONRR process improvement pilots. The BPI team will subsequently share the results of ONRR process improvement pilots with the IDT allowing the Design Team to develop Conceptual and Detailed Design Documents in keeping with established BPI processes. Finally, BPI developed processes will aid the Deployment Training Team in developing consistent and accurate system training materials.

The Accenture BPI Team will also continue to support the following activities during Release 3.0:

- **Work Planning:** The BPI Team will continue to implement process improvements previously identified within Work Planning. The team will assist with the implementation of the new Risk scores into the Work Planning process.
- **Audit and CR:** The BPI Team will continue to implement process improvements previously identified within ACM for Audit and CR processes.
- **ONRR Staff Engagement and Support:** The BPI team will provide continued process support for ONRR staff and mentoring ONRR staff during the implementation of new processes.
- **Productivity:** The BPI team will continue to work with ONRR to develop productivity reports using OMT data. The team will also focus on developing productivity metrics for ACM, FM and CEVA as requested.

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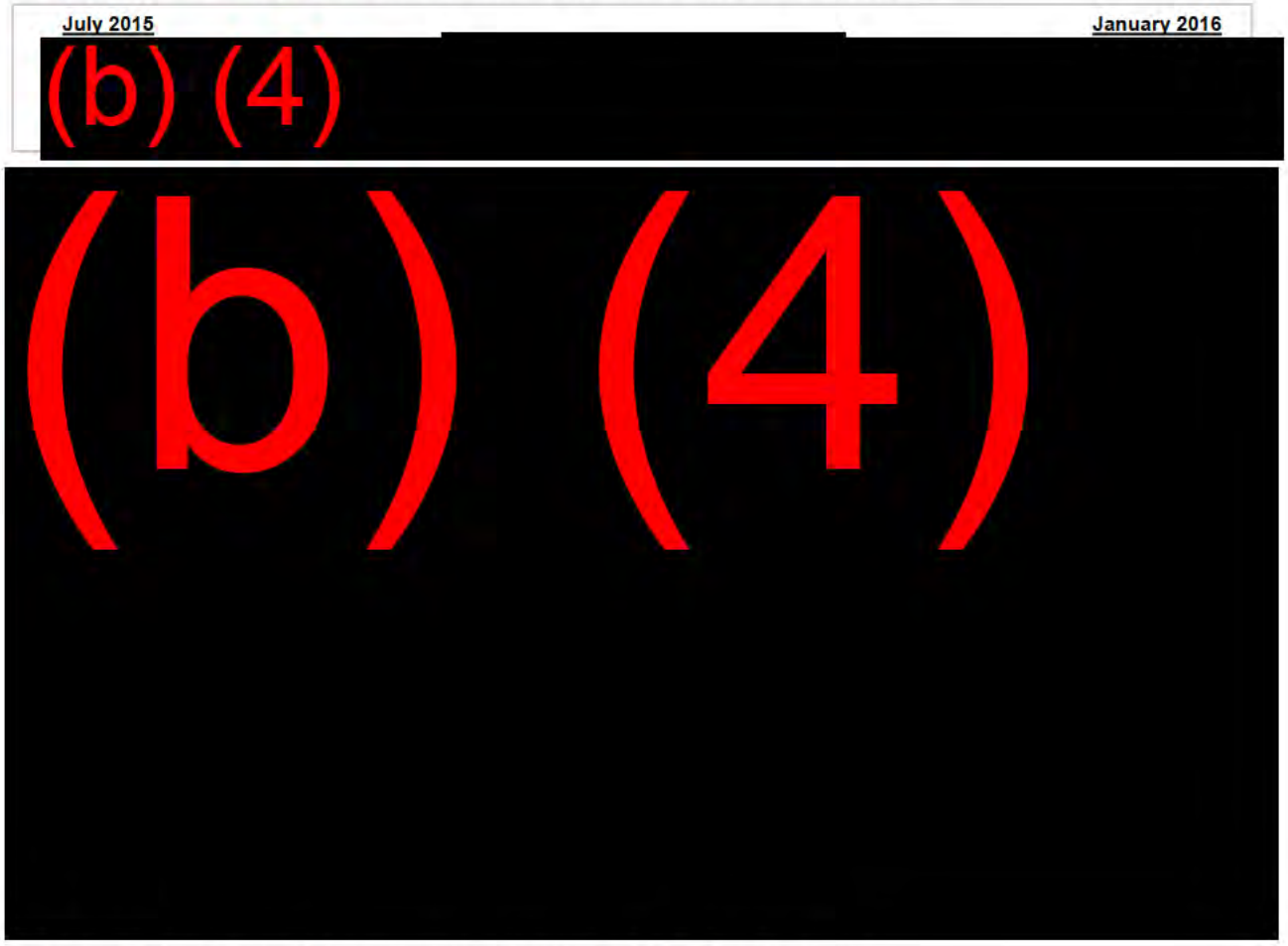
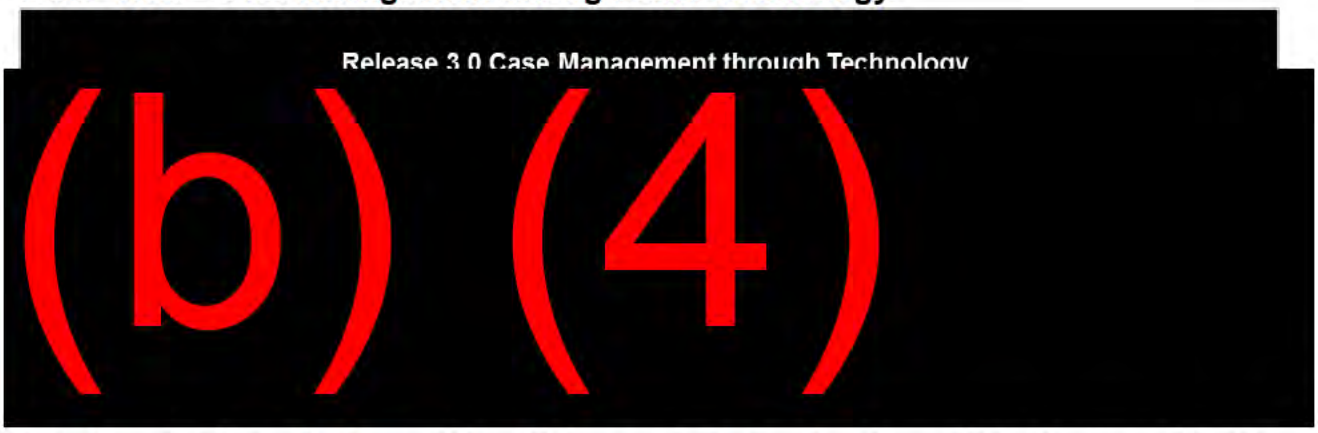
2.3.4 *R3.0 - Risk Assessment through Data-Driven Analytics*



2.3.5 *R3.0 - Case Management through OMT Technology*



In Release 3, OMT technology will be rolled out to STRAC and to three additional groups of CEVA resources. OMT will be deployed to STRAC users, with the required updates to RLS during Release 3.0. After this deployment, ONRR will have the ability to track all audit and compliance review activity within the OMT tool. The analytical Risk Tool will be fully integrated with OMT during Release 3.0. This integration will include the ability to refresh underlying data, and to re-generate risk scores using a batch process. This integration will allow ONRR to refresh their risk scores quickly and more frequently,

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without manual intervention. Accenture will also integrate OMT with five additional MART Data Mining Queries.

During Release 3.0, Accenture will implement recommendations made during the Usability Analysis in Release 2.1. These changes will heighten the overall experience and satisfaction of OMT users. Accenture will also provide BAM Designer Training to up to ten ONRR users. With training, and access to BAM Designer, these users will be able to create, generate, and save their own Business Activity Monitoring queries. With this ability, ONRR users will have the autonomy to create reports without intervention from Accenture. Analysis and design work to implement additional usability enhancements, and to expand the current electronic signature functionality will also be completed.

During Release 3, Accenture will perform the following activities to increase Work Management and Case Management functionality within the OMT system:

- Build, test, and deploy three new CEVA business process to necessary complete ONRR's Litigation Services and Asset Valuation work.
- Build, test, and deploy RLS and STRAC user access.
- Build, test, and deploy the full integration of OMT with the analytical Risk tool.
- Design, build, test, and deploy the integration of OMT with five additional MART queries to identify Data Mining exceptions.
- Provide BAM Designer training to a limited number of ONRR resources.
- Build, test, and deploy usability enhancements identified in Release 2.1 by the Usability Assessment and prioritized by ONRR.
- Design, build, test, and deploy nine new reports, nine new templates, and modifications to two existing reports.
- Analysis and design for modifications recommended in the Usability Assessment.
- Analysis and design of modifications to the electronic signature functionality to allow integration with Oracle I&AM and two factor HSPD-12 'smart card' authentication.

Table 5 shows the Release 3.0 Key Case Management Activities:

Release 3.0	Analysis/Design	Usability Assessment - Analyze/Design - Group 2
		Electronic Signature - HSPD-12
	Design, Build and Deploy	Integration with MART for 5 additional exception queries
		MART integration of an additional five exception queries
		Reports
	Build/Deploy	CEVA Business processes Group 2
		RLS/STRAC Access
		Risk Tool- Full Integration
		Usability Assessment - Build/Deploy - Group 1
	Complete	BAM Report Designer Training

Table 5. Release 3.0 Case Management Activities

2.3.5.1 *CEVA Case File Management through OMT Technology* ***[SOO 4.4.3]***

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(b) (4)

2.3.5.2 *STRAC Case File Management with RLS through OMT Technology* ***[SOO 4.4.2]***

(b) (4)

2.3.5.3 *Risk Management Integrated into OMT Technology* ***[SOO 4.4.1]***

(b) (4)

2.3.5.4 *Work Load Management through OMT Technology* ***[SOO 4.4.5]***

(b) (4)

2.3.5.5 *Usability Enhancements*

(b) (4)

2.3.5.6 *BAM Designer Training* ***[SOO 4.4.10]***

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2.3.5.7 *Reports and Templates* ***[SOO 4.4.4, 4.4.6]***

Accenture will design, build, test, and deploy the following additional reports and templates:

Object	Number	Status	Complexity
(b) (4)			

2.3.5.8 *Analysis and Design for Usability Modifications*

(b) (4)

2.3.5.9 *Analysis and Design for Electronic Signature Modifications* ***[SOO 4.1.3]***

(b) (4)

2.3.6 ***R3.0 - Security Authorization Support***

(b) (4)

2.3.6.1 *Security Authorization Support* ***[SOO 4.4.7]***

Security Authorization and Independent Audit Support ***[SOO 4.4.9]***

Please refer to the Security Authorization Support detailed in Release 2.0.6.1 above for applicable details.

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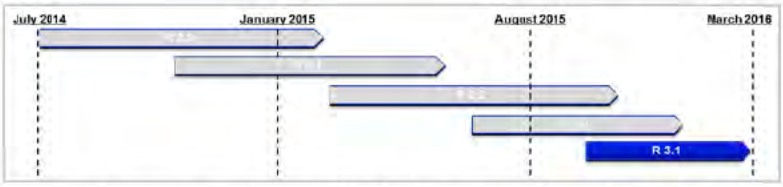
2.4 OPTION 4: OMT Release 3.1 [SOO 4.5]



This section details the proposed activities included in Release 3.0 of the Operations Management Tool (OMT). This section includes Project Management, Deployment Training, Work Planning through BPI, Risk Assessment through Data Driven Analytics, Case Management through Technology, and Security Authorization Support. A schedule of the activities included in Release 3.1 is included below:

In release 3.1, OMT will be expanded to include five new business processes. ONRR will prioritize these processes at a later date. In addition, OMT will be integrated with the ONRR's modified VCT application, allowing users to access this tool directly from OMT.

Figure 12 shows Release 3.0 schedule of the activities.

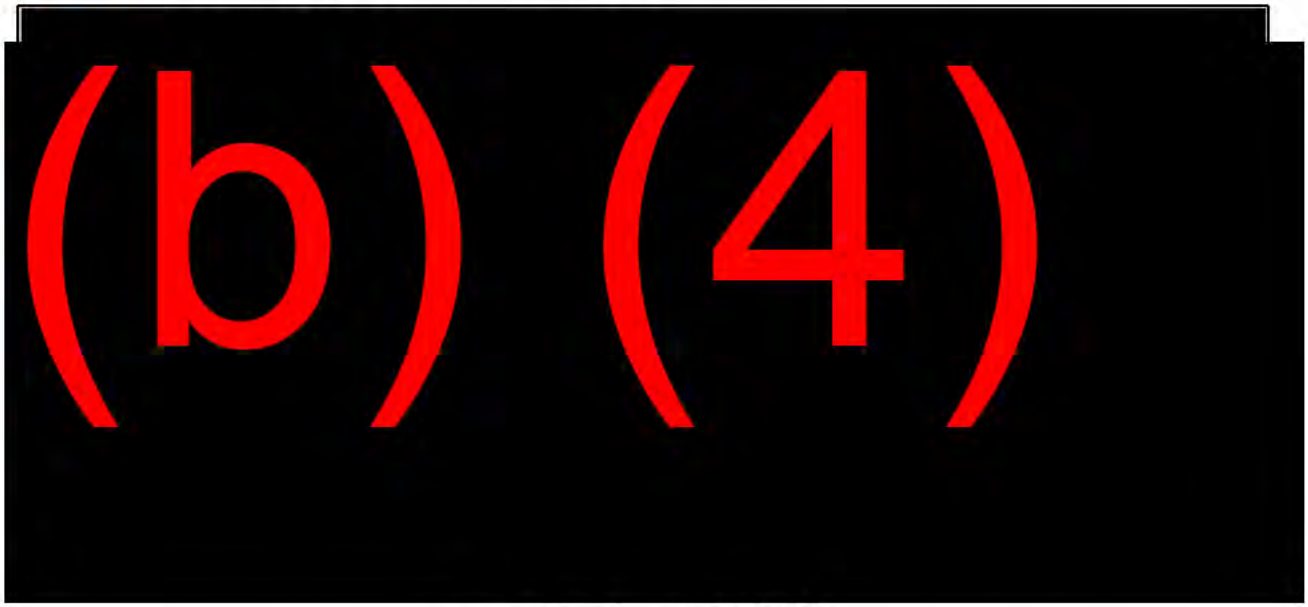


Figure 12. Release 3.1 Schedule

To illustrate the incremental OMT capabilities delivered at the end of Release 3.1, **Figure 13** shows the Release 3.1 OMT Functional View; in this figure we outline functionality available within the OMT system for users.

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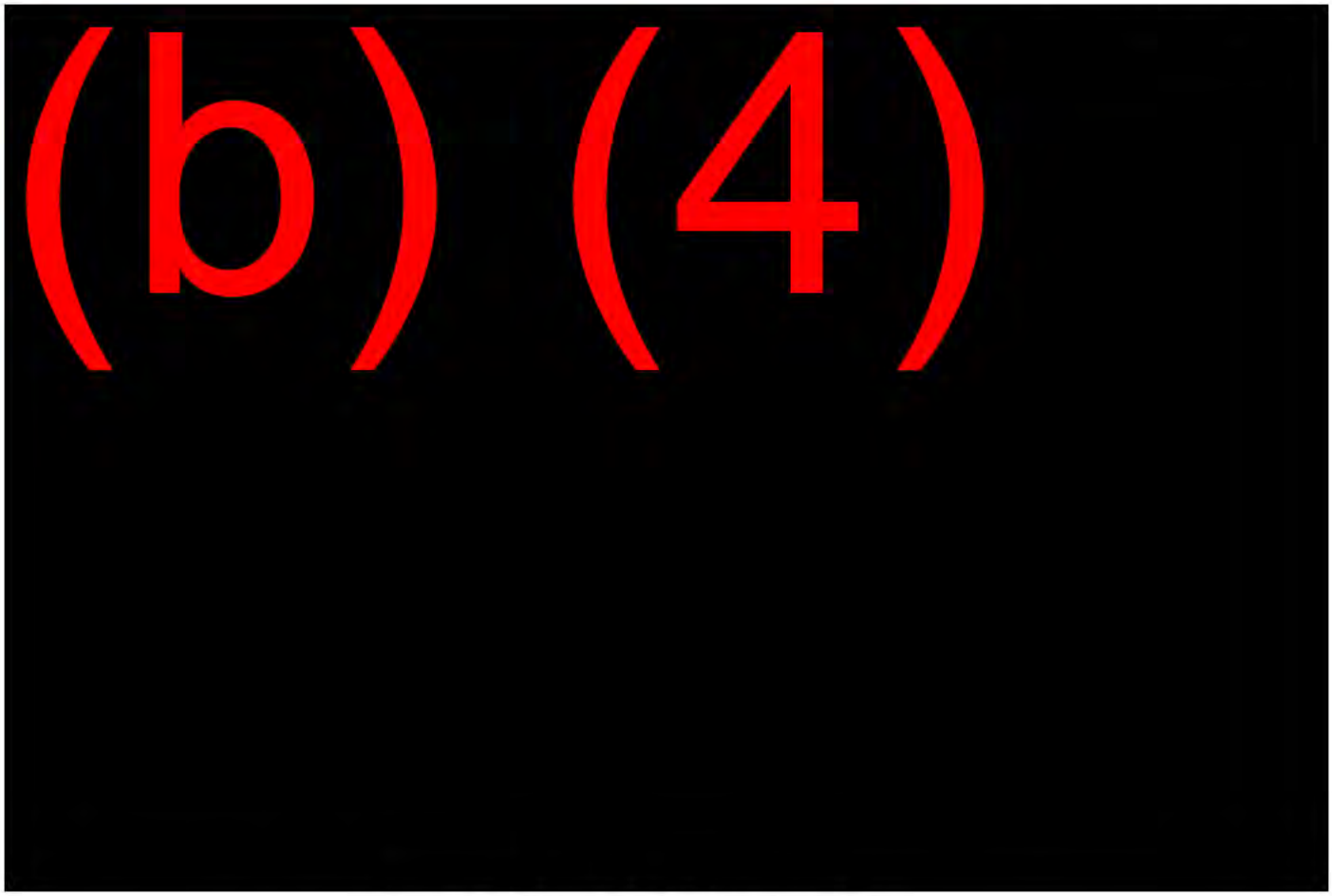

Figure 13. Release 3.1 OMT Functional View

In the following sub-sections, we describe in more detail our technical approach for each work stream component of OMT Release 3.1 delivery.

2.4.1 *R3.1 - Project Management and Governance*

September 2015	March 2016
(b) (4)	

Project management and governance activities will be ongoing throughout all Releases. Please reference the scope provided in Section *2.0.1 Project Management and Governance* of this document.

2.4.2 *R3.1 - Deployment Training*

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(b) (4)

2.4.2.1 *Create and Update Job Aids, Web Based Training, Online Help, and User Guides* ***[SOO 4.4.8]***

(b) (4)

2.4.3 ***R3.1 - Business Process Improvement***

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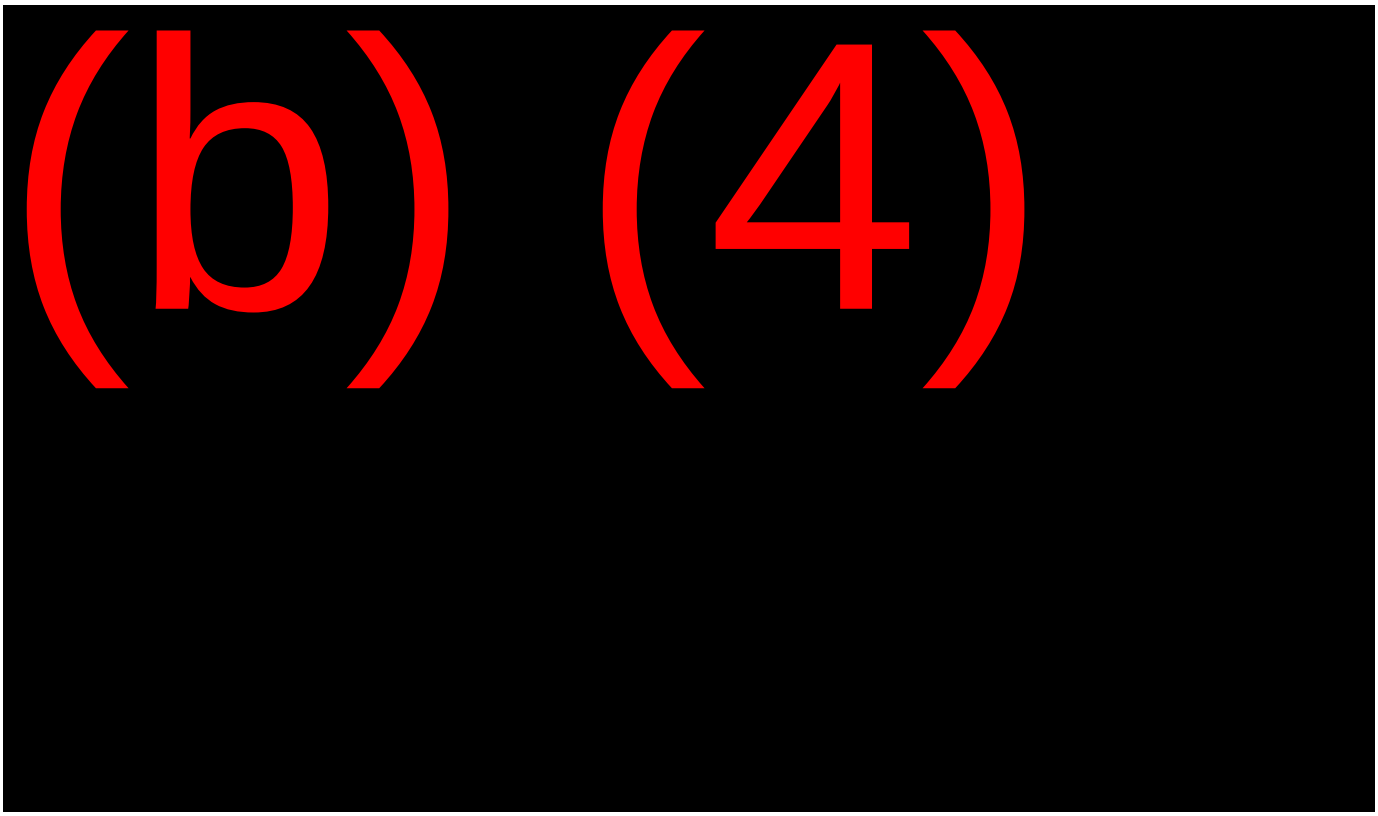

2.4.3.1 Design, build and deploy 5 new work processes ***[SOO 4.2.11 & 4.5.2]***

The Accenture BPI Team will use Lean Six Sigma tools and techniques to develop process improvements and future state determinations for the following:

- **5 New Business Processes:** During Release 3.1 the BPI team will engage with ONRR to determine 5 New Business Processes for Process Improvement work. Once these 5 processes have been identified the BPI team will work with ONRR to establish current business processes. The BPI team will then lead Process Improvement Workshops, as directed, to develop improved business processes using Lean Six Sigma tools and techniques. Based upon PI Workshops the BPI team will create Preliminary Process Flows. The BPI team will then facilitate PI Pilots in which the Preliminary Process Flows for these 5 New Business Processes will be piloted to smaller groups of employees. At the end of these PI activities the Accenture BPI team will deliver finalized Process Flows. The Process Flows will detail the new processes agreed upon Process Improvement Workshops and refinements made during the Pilot phase.
- **Data Mining Automation and Work Processes:** During Release 3.1, the BPI team will review Data Mining work processes. The review will focus on metrics available in OMT to determine where additional efficiencies may be gained. DM PI work will include conducting a review of current DM work processes as implemented in OMT, leading DM PI Workshops, and identifying areas of potential improvement.

In addition to conducting structured Process Improvement work for the aforementioned processed the Accenture BPI Team will also continue to support the following activities during Release 3.1:

- **ONRR Staff Engagement and Support:** The BPI team will provide continued process support to ONRR by facilitating new process introduction workshops for ONRR staff and mentoring ONRR staff during the implementation of new processes.

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- **Productivity:** The BPI team will continue to work with ONRR to develop productivity reports using OMT data. The team will also focus on developing productivity metrics for ACM, FM and CEVA as requested.

2.4.4 *R3.1 - Case Management through OMT Technology*

During Release 3.1, Accenture will continue to increase the functionality and audience for the OMT system. OMT will be integrated with the Volume Comparison Tool (VCT) currently being redesigned and built in MART. Accenture will also implement five new business processes, expanding ONRR's ability to track their work in one tool. To enhance security, the electronic signature capability in OMT will be updated to integrate with ONRR's Oracle Identity and Access Management (I&AM) and to utilize a two factor HSPD-12. In addition, Accenture will continue to work with ONRR to prioritize and implement recommendations from the Usability Assessment to increase ONRR's overall satisfaction with the look and feel of OMT.

During Release 3.1, Accenture will perform the following activities to increase Work Management and Case Management functionality within the OMT system:

- Design, build, test, and deploy the integration of OMT with the newly built MART VCT application.
- Design, build, test, and deploy five new business processes.
- Build, test, and deploy enhancements to OMT's electronic signature functionality
- Build, test, and deploy additional usability enhancements identified in Release 2.1 by the Usability Assessment.

Table 6 shows the Release 3.1 Key Case Management Activities:

Release 3.1	Design, Build and Deploy	Five New Simple Work Processes
		Integration with new VCT tool
	Build/Deploy	Electronic Signature Enhancements - HPSD/Oracle I&AM
		Usability Assessment - Build/Deploy - Group 2

Table 6. Release 3.1 Case Management Activities

2.4.4.1 *Integration of newly deployed ONRR Volume Comparison Tool* ***[SOO 4.5.1]***

Accenture will design, build, test, and deploy the integration of OMT with the newly built MART Volume Comparison tool. The VCT tool will be accessed from individual case files to generate a volume comparison report for a specific payor and property. The VCT tool will also be accessed to generate exceptions for data mining activity. Users will be able to access two user interfaces, one within the case file, and one within the work management screens to generate the appropriate VCT query, and to pass any required parameters to the tool.

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2.4.4.2 *Design, build, test, and deploy 5 new work processes* ***[SOO 4.5.2]***

During Release 3.1, Accenture will design, build, test, and deploy five new simple work processes. Candidates for these work processes will be identified by ONRR at a later date.

2.4.4.3 *Design, build, test and deploy Electronic Signature Enhancements* ***[SOO 4.1.3]***

Accenture will enhance OMT's electronic signature capabilities in Release 3.1. Accenture will build and deploy enhancements to complete the integration of OMT with ONRR's Oracle I&AM solution, and the ability to utilize a two factor Homeland Security Presidential Directive (HSPD-12) authentication method. The Oracle I&AM solution will be implemented via a separate task order, and must be functional before this integration is possible.

2.4.4.4 *Usability Enhancements*

During Release 3.1, Accenture will build, test, and deploy selected customizations to continue to enhance the usability of OMT. These customizations were recommended during the Usability Assessment performed by Accenture in Release 2.1. ONRR will review the Usability Assessment, and prioritize the recommendations for implementation. These changes could contain changes to user interfaces and/or changes to the logic utilized by OMT queries.

2.4.5 ***R3.1 Security Authorization Support***

September 2015	March 2016
(b) (4)	

2.4.5.1 ***R3.1 - Security Authorization Support***

(b) (4)

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3.0 Assumptions

Please reference *Volume 1 (C) – Basis of Estimate, Technical Assumptions, Conditions or Expectations* for details on assumptions.

4.0 Deliverables

Each functional area listed in the Overall Approach to Delivery Services will have its own list of deliverables. Note: These deliverables are representative of, but not limited to the services which will be provided. The list of deliverables can be found in *Volume 1 (A) Attachment B – Project Management Plan.*

5.0 Quality Assurance Surveillance Plan and Project Management Plan and Schedule

Please reference the following attachments:

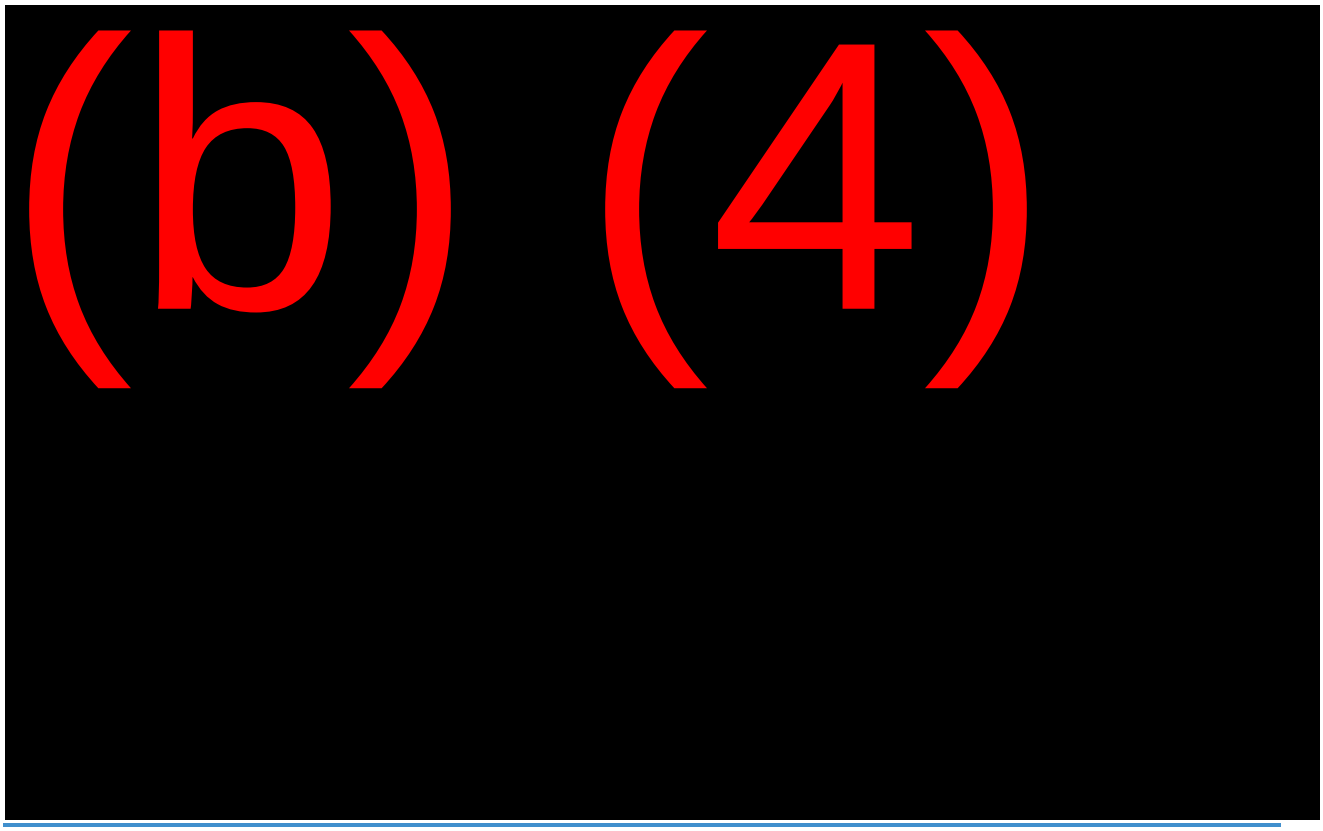
- *Volume 1 (A) – Attachment A – Project Management Plan*
- *Volume 1 (A) – Attachment B – Quality Assurance Surveillance Plan*

6.0 ONRR Considerations, Potential Problem Areas and Mitigation Strategies

6.1 ONRR Considerations

In consideration of the overall cost and value of this effort, Accenture would like to offer to discuss suggestions to potentially reduce the scope and overall price of this effort without compromising the overall effort to achieve OMT system objectives.

6.1.1 ***Full Integration of Risk model***



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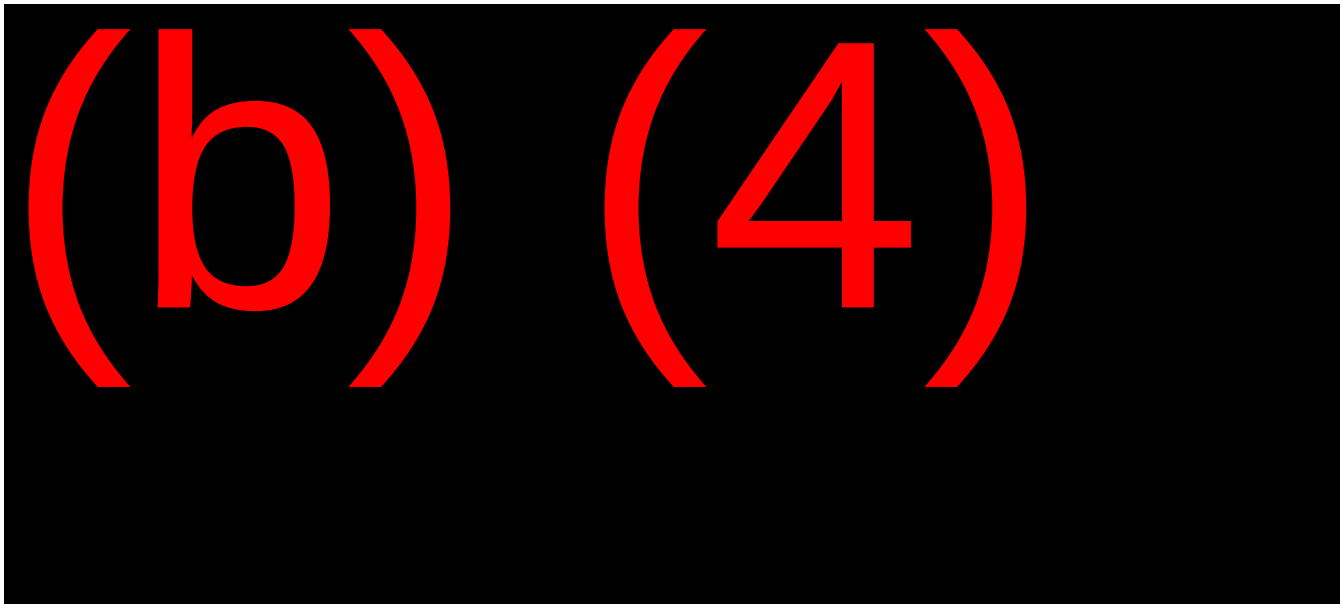
6.2 Potential Problem Areas and Mitigation Strategies

6.2.1 *Reorder Process Improvement Activity*

6.2.2 *Deployment through Workforce Adoption*



6.2.3 *Oracle Software*

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operation Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 2: Price Quote

June 16, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

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Price Narrative

Accenture LLP (hereinafter referred to as Accenture) is pleased to submit this price quote to the Department of the Interior (DOI) Office of Natural Resources Revenue (ONRR) Minerals Revenue Management Support System (MRMSS) for the MRMSS Operations Mangaement Tool (OMT) Release 2.0/3.0 under RFQ No. D14PS00377. Accenture's proposal was developed in accordance with the Government's requirements and our standard estimating procedures. This price quote supports the Accenture team's technical approach and is designed to provide DOI – ONRR a cost effective, realistic, and reasonable response to this request.

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates the award of a Firm Fixed Price Task Order with Cost Reimbursable travel in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Firm Fixed Price (RFQ 1 II)

Accenture has provided a Firm Fixed Price as attachments. Please reference Table 1 for the complete list of attachments. Please note that travel is proposed as a separate cost reimbursable line item.

Attachment	Description
Attachment 1	**Price Summary** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*
Attachment 2	**FFP Labor Detail** *This attachment provides the Firm Fixed Price labor detail.*

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Attachment	Description
Attachment 3	**Deliverable Price Schedule** *This attachment provides the deliverables price schedule.*
Attachment 4	**Travel Detail** *This attachment provides the travel detail.*
Attachment 5	**Facility Detail** *This attachment provides the facility detail.*
Attachment 6	**Rate Cards** *This attachment provides the Accenture D12PC70004 rate card and our subcontractor rate cards.*
Attachment 7	**Facility FFP Resource Rate** *This attachment provides facilities methodology.*

Table 1 – Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Accenture will invoice for the fixed price facilities on monthly basis in accordance with Attachment 5. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable
- Accenture LLP is registered on the System for Award Management (SAM) website: https:\\www.sam.gov.

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6.0 Assumptions, Conditions, or Exceptions (RFQ 1 III)

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

Accenture assumes the period of performance is:

- BASE Release 2.0: 7/1/14 – 2/28/15
- OPTIONAL Release 2.1: 10/1/14 – 7/15/15
- OPTIONAL Release 2.2: 3/1/15 – 10/31/15
- OPTIONAL Release 3.0: 7/1/15 – 1/31/16
- OPTIONAL Release 3.1: 9/15/15 – 3/31/16

- Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase. **Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.**
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Travel has been estimated and priced based on the requirements of the RFP.
- To meet DOI's resource requirements Accenture will staff some resources remotely in our Atlanta and San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Accenture assumes that the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.

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- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- The Government shall have or obtain no rights in any Accenture pre-existing Intellectual Property (IP) other than (i) to use the same as authorized by Accenture in writing from time to time solely for purposes of performing Government Responsibilities, (ii) to the extent the Accenture pre-existing IP is incorporated into a Deliverable, to use it as part of the Deliverable for purposes of the Government's internal business only, or (iii) pursuant to Accenture's standard license for such IP or, in the case of IP owned by third parties, pursuant to terms acceptable to the applicable third party. As between the Government and Accenture, Accenture IP will be deemed Confidential Information. Prior to incorporating any pre-existing IP into any Deliverables under this contract, Accenture shall obtain concurrence from the Government (ONRR) to utilize 3rd party IP software or Accenture IP software. In requesting such concurrence, Accenture shall identify and provide a detailed listing of pre-existing 3rd party IP or Accenture IP which may be incorporated into any Deliverable.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services
- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- **CURRENT FACILTIES:**

  To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following:

(b) (4)

The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	

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O&S FTE Resources	(b) (4)
FFP Resource Rate	

Accenture's current office build-out supports (b) (4) . Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail & Attachment 7 – Facility FFP Resource Rate. Accenture's "FFP Resource Rate" will be burdened with a (b) (4) fee and a (b) (4) escalation rate. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5. Due to the period of performance overlap for each release, the facility charges run through the end the exisiting release before being invoiced in the next release.

7.0 RESTRUCTURING OF PROPOSAL DISCLOSURE – FEDERAL MODERNIZATION PROGRAM

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 1B: Technical Area II – Personnel Qualifications & Organizational Experience

June 16, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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1.0 Currency, Quality and Depth of Experience and Capabilities of Each Proposed Personnel [RFQ Instructions Vol. 1(B) (1)]

As ONRR continues the Operations Management Tool (OMT) Release, a team with the correct knowledge and experience is required and the Accenture team has these capabilities. Accenture has helped ONRR achieve its business goals over the past 10 years and possesses a thorough understanding of ONRR's complex business processes and supporting applications. Our staff delivering operations and maintenance will stay in place and help the key personnel for OMT Release 2.0/3.0.The six key personnel are currently working on the OMT Release 1.

Marty Hebeler will be the Overall Project Manager. **Currency:** Mrs. Hebeler currently serves as the Overall Program Lead for the Operations Management Tool (OMT) R1 task order after having previously served as a Program/Project Manager on MRMSS Upgrade. **Quality**: Mrs. Hebeler has a record of delivering large-scale projects on time and within budget. **Depth**: Mrs. Hebeler is a Project Management Institute-certified Project Management Professional (PMP) and senior member of the Accenture technology consulting practice, with almost 19 years of experience in the Information Technology (IT) field. She has extensive experience working with clients to understand their business needs, converting those needs to requirements, and design technology solutions to meet those requirements. **Capabilities**: Mrs. Hebeler specializes in the implementation of complex business and technical solutions using ERP solutions and Program/Project Management. She also has extensive experience in implementing Oracle products. She is skilled in Requirements Development and Management. She has led teams through implementation of the entire development lifecycle. **Similar projects**: Mrs. Hebeler has held responsibility for leading a large-scale ERP implementation of PeopleSoft Financials 9.1 and Hyperion budgeting for statewide financials. She held responsibility from contract negotiations through design/development and led the technology team including both technical architecture and technical development. The technology suite was largely Oracle based including many components of the Oracle SOA stack. Mrs. Hebeler also led the implementation of PeopleSoft 9.1 for a Human Resource Information System where she provided SME expertise on PeopleSoft and led the definition, design and installation of the Oracle based solution architecture.

Sarah Crower will serve as the BPM Case Management Lead for the remaining OMT Releases. **Currency**: Since February 2014, Mrs. Crower has led the BPM Case Management work stream as part of the OMT Release 1 project. As the BPM Case Management Lead, her responsibilities include leading the Case Management Design, Development, and Testing teams to meet ONRR requirements end-to-end from analysis, design, quality assurance (including testing), to delivery implementation and maintenance of the software product or system or for a specific phase of the lifecycle. **Quality**: As Project Manager on a recent curriculum redevelopment and mobile app implementation for Junior Achievement USA, Sarah created and managed the work plan, and 15+ Accenture, client, and vendor resources, while managing risks and issues and stakeholder communications to deliver the project on time and within budget. On a customized front-end insurance solution for The Hartford, Sarah analyzed risks and issues associated with the project and proposed multiple innovative, alternate approaches to delivery when critical path items encountered unexpected resistance. On another project at The Hartford, Mrs. Crower worked to solution via Continuous Improvement sessions and then implemented delivery approach changes, which resulted in a project go-live three months earlier than planned and over $2M in savings for the client. **Depth**: Mrs. Crower has over 8 years of experience in project

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management and is studying to receive her Project Management Institute Project Management Professional (PMP) certification. **Similar Projects**: As sole Project Manager on a recent curriculum redevelopment and digitization implementation for Junior Achievement USA, Sarah created and managed the work plan, budget, resources, risks and issues and stakeholder communications to deliver the project on time and within budget. At The Hartford, Mrs. Crower worked as the Requirements & Functional Design Project Manager and Estimation Lead for the entire project. Her role as Requirements PM included managing over 50 FTE (client, 3rd party vendor, & Accenture; onshore + offshore). She drove the requirements and functional design completion for Release 2 of the project. She managed the extensive work plan using Microsoft Project Server including Earned Value Metrics. She performed risk & issue management and change control management, while managing improvements in Requirements and Design processes including tailoring deliverables to their consumers and a better requirements traceability methodology.

Regina Patton will be the OMT Deployment Lead. **Currency**: Mrs. Patton currently leads the deployment team, training development, and process enablement and delivery efforts in support of the OMT Deployment. **Quality**: For the Oracle Financial upgrade at Cisco, Mrs. Patton developed and delivered global business value capability and analysis. She also led the communications, organizational enablement and training strategy, including planning and delivery. Mrs. Patton completed process enablement activities for over 10 companies in Financial Services, Heavy Equipment, Technology and Manufacturing. **Depth**: Mrs. Patton has over 10 years in the consulting industry with a focus on Change Management and Process Enablement through mergers and acquisitions. She has seven years in the Financial Service Industry with a focus on system deployments. Mrs. Patton has an MBA with a focus on Strategy. **Similar projects:** Mrs. Patton led Change Management end-to-end activities for the Oracle Financial upgrade at Cisco, which impacted 15 finance departments and over 45,000 users. She delivered over 75 communications, 15 hours of web-based training and 80 hours of instructor led training. Mrs. Patton integrated the products portion of advance content security acquired by Cisco, which impacted 100 countries and over 500 Cisco Partners, and Distributors. This included pricing, purchase programs and certification initiatives process reviews. She delivered communications and training in over 15 languages.

Mark Osteen will serve as the Process Improvement Lead. **Currency:** Mr. Osteen facilitated a series of Value Stream Map (VSM) or process maps to deepen the understanding of ONRR's As-Is processes and designed the To-Be processes prior to the OMT system build. He focused on Work Planning Management and Audit Process improvements for ACM. **Quality:** Mr. Osteen has extensive experience in building process maps as well as developing and executing deployment strategies. **Depth:** Mr. Osteen has a B.S. in Industrial Management from Auburn University and is a certified Accenture-Lean Six Sigma-Master Black Belt II. Mr. Osteen has over nine years of experience in Federal Government Process Improvement programs. **Similar projects**: Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes for the MRMSS Upgrade Continuation Project. He was also assigned to the Headquarters Department of the Army (HQDA), G1 as the Lean Six Sigma Master Black Belt. He taught the Army Program of Instruction for Lean Six Sigma, was assigned to coach and mentor Black Belts and Green Belts through the completion of projects leading to certification. As the Deployment Advisor for HRC (Human Resource Command), he developed and executed a deployment strategy that has resulted in HRC leading all other HQDA G1 departments or Commands in the numbers of completed projects and certified belts.

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Shawn VandenHul will serve as the Lead OMT Risk Statistician. **Currency:** Since January, Dr. VandenHul has been the OMT Risk Statistician. During this time, he created the new Property and Payor Risk models based on data driven analytics and insights. **Quality:** For the Defense Logistics Agency, Dr. VandenHul created risk models for Supplier, Item and Price that in estimation would save DLA over $200 million. While helping to create Equitec, later purchased by Acxiom to form Acxiom RCI, Dr. VandenHul teamed with Travelocity.com to start the first travel data consortium. Dr. VandenHul has been in charge of leading and creating many analytics departments. **Depth:** Dr. VandenHul has his BA in Psychology, MS in Statistics and PhD in Applied Statistics and Research as well as over 10 years of experience in many industries. **Similar Projects:** Dr. VandenHul worked with the Defense Logistics Agency building Supplier, Item and Price risk models.

Sherry Layton will be the Operations Management Tool (OMT) Functional Specialist. **Currency:** She is currently working as a functional specialist with the OMT team on the MRMSS Upgrade project to identify and define high-level requirements and to elicit design decisions for the implementation of the tool. **Quality:** On the original MRMSS implementation, she worked with the Accenture Quality team to implement standard Accenture metric and performance reporting for the engagement. This included Performance Management Reporting, Client Service Reporting, and Service Management Reporting. When she served as MRMSS Team Lead for six years, Accenture provided a consistently high level of service, meeting or surpassing service level agreements on the majority of occasions. **Depth:** Ms. Layton has more than 20 years of Information Technology experience and extensive experience with MRMSS in particular. She was the database administrator for the original implementation of the current solution and was the MRM Financial System Technical Support Team Lead for six years. By working in this capacity, Ms. Layton has obtained a high level of knowledge regarding ONRR's data and business practices. Ms. Layton has also been with the OMT team since its inception, providing her with historical knowledge regarding ONRR's requirements. Ms. Layton has extensive database experience and experience in developing and implementing business processes. **Similar Projects:** Ms. Layton has extensive experience with MRMSS itself and for nearly 12 years, she served as the senior database administrator for a health care provider, responsible for the administration of 12 Oracle databases.

More details about our personnel are in Section 6, Resumes.

2.0 Currency, Quality, and Depth of Project Director/Manager [RFQ Instructions Vol. 1(B) (2)]

The Project Manager, Marty Hebeler, is a PMP-certified senior member of the Accenture technology consulting practice, with nearly 19 years of experience in the Information Technology (IT) field. She specializes in Program/Project Management, Oracle IT implementations and System Re-engineering. Mrs. Hebeler has extensive experience implementing both packaged and custom systems. She is skilled in Requirements Development and Management and has led teams through implementation of the entire development lifecycle. She has extensive experience working with clients to understand their business needs, convert those needs to requirements, and implement technology solutions to meet those requirements. **Currency:** Mrs. Hebeler currently serves as the Overall Program Lead for the Operations Management Tool (OMT) Release1 task order. **Quality**: Mrs. Hebeler has many years of experience supervising large teams and has extensive experience managing key project risks and

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issues. She has implemented processes that require regular review and alignment with industry accepted practices and methods. On the current OMT project, Mrs. Hebeler has been responsible for reviewing key project deliverables, confirming alignment with overall project goals, and providing that key deliverables undergo thorough peer review prior to client submission. She reviews key project risks and issues weekly both internally and with the client to allow for proactive risk management on the project. **Depth:** Mrs. Hebeler's PMP certification and 18+ years of experience give ONRR the depth of experience required for management of the OMT Deployment.

Mrs. Hebeler will use the processes and methods she has used in the past. She will track overall project progress, escalate technical or management issues, track project risks, communicate overall project status, manage and participate in the technical writing, conduct deliverable reviews, and coordinate activities with ONRR management and staff. She will have the following responsibilities:

- Manage delivery of a project that addresses your requirements
- Develop, implement, and maintain (keeping up to date) the Management Plan, which includes the Work Plan and other guiding documentation
- Monitor project budget and financial status
- Manage deliverables for completeness and quality
- Provide overall guidance and direction to the project team

3.0 Evidence that Organization has Current Capabilities [RFQ Instructions Vol. 1(B) (3)]

OMT Capabilities: (b) (4)

[redacted]

(b) (4)

Quality Assurance: (b) (4)

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4.0 Approximate Mix and Balance of Education and Training of Team Members [RFQ Instructions Vol. 1(B) (4)]

We chose our personnel for their education, training, and experience that are relevant to the requirements of the OMT deployment.

Overall Project Manager, Marty Hebeler, received a B.S. in Engineering from Mankato State University. She is a Project Management Institute (PMI)-certified Project Management Professional (PMP). She also has Accenture certifications as a Senior Technical Architect, as a Delivery Lead and Solution Architect for Systems Integration. She has nearly 19 years of experience in information technology.

Sarah Crower, the Application Support Functional Lead for OMT Business Process Management, received a Bachelor of Business Administration in Marketing from the University of Iowa. Having over nine years of industry experience has given her end-to-end project lifecycle experience.

Regina Patton, the Deployment Lead, received a B.A. in Communications from Texas Tech University and an MBA, with a focus on Strategy, from the University of North Carolina at Charlotte. Mrs. Patton has over 10 years in the consulting industry with a focus on Change Management and Process Enablement, which has given her extensive knowledge in planning and management of training, communications and organization enablement.

Mark Osteen, the Process Improvement Lead, received a B.S. in Industrial Management from Auburn University and is certified by George Group for Lean Six Sigma-Master Black Belt II. Mr. Osteen has over nine years of experience in Federal Government Process Improvement programs.

Dr. Shawn VandenHul, the OMT Risk Lead, received a BA in Psychology, MS in Statistics and PhD in Applied Statistics and Research. Dr. VandenHul has well over 10 years of experience in many industries and has been in charge of leading and creating many analytics departments.

Sherry Layton, our OMT Functional Specialist, has a BS in Information Management from the University of Phoenix. She is an Oracle Certified Professional database administrator. Her

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training has enabled her to reach the Advanced level in Oracle-BI Data Warehouse Development, Oracle-Core DBA, and Oracle-Database Administration.

5.0 Active Clearance level for Each Key Personnel [RFQ Instructions Vol. 1(B) (5)]

To address DOI's security requirements, all personnel have a public trust clearance.

Personnel	Clearance Status
Marty Hebeler	Received Public Trust 7/16/2013
Sarah Crower	Granted Entry on Duty and awaiting Certificate of Public Trust
Regina Patton	Granted Entry on Duty and awaiting Certificate of Public Trust
Mark Osteen	Received Public Trust 12/24/13
Shawn VandenHul	Received Public Trust 3/20/2014
Sherry Layton	Received Public Trust 5/23/12

6.0 Key Personnel Resumes [RFQ Instructions Vol. 1(B) (6)]

6.1 Prime Key Personnel and Proposed Labor Category

6.1.1 Key Personnel #1 Resume

Marty Hebeler *Overall Project Manager*	
Role Description	Develop and execute activities related to end-to-end project management, including project plans and estimates, scoping, and requirements through implementation and deployment. Monitor, manage, and report on execution of deliverables.
Key Qualifications	Ms. Hebeler has nearly 19 years of experience specializing in the implementation of complex business and technical solutions; using ERP solutions including PeopleSoft and Oracle EBS for our federal and state government clients, including implementations for State of California, Virginia Department of Transportation, State of Ohio, US Air Force, US Census Bureau, Department of Interior's Mineral Management Service, and State of New York. She also has extensive private industry experience in implementing Oracle technologies. She has worked at Accenture since 1995.
Labor Category	Program Manager
Relevant Experience	
Department of Interior: MRMSS Upgrade Continuation Project	
Program/Project Manager *December 2013 – present*	Mrs. Hebeler developed and executed activities related to end-to-end project management for OMT Release 1.0, including project plans, estimates, scoping, and requirements through implementation and deployment. She monitored, managed and reported on the execution of deliverables.
Department of Interior: MRMSS Upgrade	
Program/Project Manager *May – December 2013*	Mrs. Hebeler developed and executed activities related to end-to-end project management, including project plans, estimates, scoping, and requirements through implementation and deployment. She monitored, managed and reported on the execution of deliverables.
State of California: California FI$Cal ERP Implementation	
Technical Lead *June 2012 – June 2013*	Mrs. Hebeler reviewed and integrated all application requirements, including functional, security, performance, etc. She provided input into final decisions regarding hardware, network, system software and security. She also led the tech team's overall activities, and owned all deliverables and work products. Mrs. Hebeler reviewed and integrated the technical architecture requirements

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	as well as provided industry best practice design solutions
Department of Interior: MRMSS Roadmap	
Program/Project Manager *February – August 2012*	Mrs. Hebeler defined and developed a roadmap to update and upgrade MRMSS. She served as the day-to-day project manager for the Upgrade Planning, Analysis and Roadmap Phase. She led the team that defined a future state application landscape including roadmap for implementation of new technologies.
Department of Justice: FBI HRIS	
Application Technical Architect *November 2011 – May 2012*	Mrs. Hebeler led the definition, design and installation of an Oracle PeopleSoft based solution architecture. She conducted analysis of the hardware and software selection, alternative architectures, created arch standards, defined processes to ensure conformance to security and policy standards, familiar with performance testing and tuning, defined a solution's cost-of-ownership and promoted a clear consistent business vision through technical architectures.
VDOT: Cardinal	
Technical Lead *June 2009 – September 2011*	Mrs. Hebeler was part of the pursuit team that worked through the sales process including proposal and estimate revisions, SOW development, and negotiations that led to a successful sale of the VDOT ERP Cardinal project in late August 2009. She led the technology team including both technical architecture and technical development. In addition, she served as the Mobilization and Technical Deployment lead. Mrs. Hebeler also led the design, configuration, and implementation a new financial and project accounting system for the Virginia Department of Transportation (VDOT) using PeopleSoft Financials, HCM, and Portal v9.1.
State of Ohio: OSS	
Technology Services Delivery Lead *July – October 2009*	Mrs. Hebeler worked on the Implementation of Shared Services including an upgrade of PeopleSoft ELM and deployment of PeopleSoft CRM and Financials – Expense module, enhancements to AP. She provided day-to-day leadership and management of the technical team. She was involved in the project from the latter part of build through deployment and subsequent transition to the managed services team. She led performance-testing activities across CRM, ELM and Financials – T and E. She led technical deployment tasks for two go-lives, one for CRM and ELM and one for the addition of Financials T and E. She served as member of project management team with responsibility for project plans, risk management, configuration management for the technical team.
USAF: DEAMS	
Industry Subject Matter Advisor *March – May 2009*	Mrs. Hebeler served as the SME in two separate areas. She provided SME expertise on the Tech Install documentation and Security Certification. She then supported the final weeks of integration testing by assisting with expediting the final interface scripts through integration testing.
DHS: TASC Proposal	
Solution Architect-BPO *January – April 2009*	Mrs. Hebeler was one of a group of Solution Architects on this proposal. She specifically led the estimator and the Technical Architecture proposal response.
Radiant: Rave	
Program/Project Manager *October – December 2008*	Mrs. Hebeler was the Program Manager for a PeopleSoft Upgrade to V9.0 of 15 modules spanning Supply Chain and Financials. She led the client through a process redesign and project planning for four main areas: Quote to Cash, Forecast to Fulfill, Report to Close and Pay to Procure. She provided day-to-day leadership during design and re-planned the program schedule and effort to support detailed measurable metrics in business case.
SunTrust: SPeaRR	
Solution Architect	Mrs. Hebeler was the Solution Architect and overall lead for SPeaRR due diligence. Her

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May – September 2008	responsibilities included high-level definition of solution across Source To Pay and Record to Report, evaluation of options including software packages for Source to Pay (Ariba and Oracle iProc). She planned a due diligence approach and subsequently led a 12 person team through due diligence which included extensive meetings with client personnel to understand core requirements and perform a high level fit/gap. Mrs. Hebeler led the team through proposal and orals, including estimating and pricing solution (labor and HW/SW). She also prepared a draft Statement of Work to support a future project.
USCIS: Transformation Pursuit	
Subject Matter Expert *January – April 2008*	Mrs. Hebeler coordinated the estimating and staffing plan activities in support of a five-year transformation opportunity, on a basis of over 200K days.
Office of Personnel Management: FSM Pursuit	
Proposal Manager *October 2007 – February 2008*	Mrs. Hebeler led the pre-RFP activities to develop an overall Solution Blueprint for the proposed OPM solution. She staffed resources and coordinated activities with Oracle to confirm scope of requirements across functional and technical components. She provided direction to teams responsible for development and worked with pricing team to develop strategy for reducing overall spending. She also led the estimating and translation into staffing model to support client-pricing activities for a 50K day staffing plan. Mrs. Hebeler also created a comprehensive summary of all estimating activities so that future resources would have a comprehensive place to start a response to either BAFO or to begin delivery.
TRICARE Management Activity : EOSS II Pursuit	
August – September 2007	Mrs. Hebeler led a team through proposal development, estimating and costing in pursuit of a $40M program consisting of Oracle ERP, Infrastructure Outsourcing and Application Management.
American Red Cross: ARC One Pursuit	
April – August 2007	Mrs. Hebeler was a member of the American Red Cross ARC-ONE opportunity pursuit team. Her responsibilities included leading the Transformation Road Map deliverable, assistant to the Capture Manager to help manage the development of a response and Software / Technical Architecture subject matter expert for PeopleSoft HR and Oracle EBS.
U.S. Census Bureau: FDCA	
Solution Architect and Deputy Program Manager *April 2006 – January 2007*	Mrs. Hebeler served as the Cross Team Support Lead and then Deputy Program Manager to implement Mobile and Office software in support of the 2010 Decennial Census. She led 45 team members across technology, usability, security, configuration management, and deployment teams in providing support services to mobile and office development teams leveraging .NET technology and Oracle ERP (e.g., deployment to hosted data center). She supervised the testing effort covering unit, assembly, and product and performance test for all software components. She defined software and hardware infrastructure and framework to support current and future requirements crossing multiple functional areas. Mrs. Hebeler reviewed project plans and work products, provided technical input into contract and subcontracts, managed change request processes and reported status at Program Management Reviews (PMR). She also served as the Control Account Manager (CAM) for Integrated Mobile and Office Environment, defining milestones and monitoring the progress against planned milestones and overall project plan, meeting requirements of EVM.
Robert Half International (RHI): Asia Pacific ERP	
Technical Architect *March – April 2006*	Mrs. Hebeler assessed RHI's technology infrastructure to determine suitability for supporting globalization of the PeopleSoft Financials application. She focused on multi-language, release management, change control, performance implications of single site by supporting global operations, monitoring, and high availability. She mapped out strategic direction and next steps to allow the client to complete needed activities rapidly in support of PS Financials globalization.
Department of Interior: Enterprise Messaging System	
Project Manager *January 2005 –*	Mrs. Hebeler was the Project Manager for the DOI EMS project. As a subcontractor on this effort, Accenture had responsibility for the technical architecture design and the design for the migration

January 2006	process. Mrs. Hebeler led the technology aspects of the design. EMS encompassed a broad design to deploy Exchange as a messaging system for the Department of Interior. The scope included 80,000 users and 100,000 mailboxes. The architecture design included highly available Exchange server clusters, full SAN architecture and full DR capacity and failover.
AeS - Accenture eDemocracy Services: AESM	
Project Manager *July 2004 – March 2005*	Mrs. Hebeler led Accenture's efforts to propose an AESM solution to the Commonwealth of Virginia. She was responsible for oral presentations and ongoing contract negotiations. She assisted with the AESM software on various technical issues including technical architecture security and the technical architecture performance. She worked with GACT to define a performance requirements and approach. She supported reviews of Delivery Approach Requests entailing detailed follow-ups across all teams.
Department of Interior - MMS - MRM: Security Certification	
Project Manager *March 2003 – May 2004*	Mrs. Hebeler wrote the proposal to outline what work needed to be completed to help MRM obtain Certification and Accreditation for their three Major Applications as well as their General Support Systems. She led a project team that created all deliverables, tracked overall progress of both Accenture tasks and MRM tasks. She completed extensive project issue resolution, as MRM navigated the Certification and Accreditation process for the first time. She also provided guidance to the Operations and Support Team on related system changes and updates that needed to be completed in order to obtain Certification and Accreditation.
Education	B.S. Electrical Engineering
Certifications/ Awards	• ACN-MTA-STA Senior Tech Arch • ACN-Technology DL-SI Certified • ACN-TGP Solution Architect - SI - Certified

6.1.2 Key Personnel #2 Resume

Sarah Crower ***Business Process Management Lead***	
Role Description	Lead the team to design, develop, and configure the OMT system to meet ONRR requirements, including end-to-end from analysis, design, implementation, and quality assurance. Apply knowledge of technologies, applications, methodologies, processes and tools to support OMT.
Key Qualifications	Mrs. Crower is a Senior Manager with extensive experience working in all phases of the project lifecycle.
Labor Category	Application Support Functional Lead
Relevant Experience	
U.S. Department of Interior – MRMSS Upgrade Continuation Project	
OMT BPM Lead *January 2014 – Present*	Mrs. Crower leads the team to design, develop, and configure the OMT system to meet ONRR requirements, including end-to-end from analysis, design, implementation, and quality assurance. She applies knowledge of technologies, applications, methodologies, processes and tools to support OMT. Mrs. Crower manages cost, schedule and the resource aspects of the project for her team.
Accenture : Accelerating SaaS Program	
Program/Project Manager *October 2013 – August 2014*	Mrs. Crower coordinated operations, asset build, and investment efforts across Accenture's Financial Services Operating Group, their Accenture Distribution & Marketing Services (ADMS) Business Service, and their Software as a Service (SaaS) group. Sarah managed a plan of key milestones across ADMS and SaaS, worked to improve the SaaS and ADMS Deal Desk, and improved Stakeholder communication and management overall while

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Sarah Crower

Business Process Management Lead

	assisting in building out all of Accenture's FS Assets during FY14.
Non-Profit USA : Upwardly Global- Learning and Strategy Assessment	
Program/Project Manager *August – September 2013*	Mrs. Crower worked as the online learning assessment lead for a Pro Bono project Accenture did with Upwardly Global. Sarah managed an 8-week assessment consisting of the key in-demand skills needed in the IT industry today; topics available in Accenture Learning, Accenture Academy and Accenture Open Education to close IT skill gaps for Upwardly Global job seekers; and developed a process and means to provide access to Accenture's training courses for UpGlo program participants. During the course of this project, Sarah orchestrated connecting Upwardly Global with SkillSoft, thereby opening up access for the client to an extensive library of online courseware.
Accenture: Skills to Succeed - Junior Achievement Curriculum Redevelopment	
Program/Project Manager *August 2012 – July 2013*	Mrs. Crower provided management services across the five domains of initiating, planning, executing, monitoring & controlling, and closing projects. This included organization, scoping, tracking, monitoring and presentation of Junior Achievement's $4.2M Curriculum Redevelopment & Digitization program initiative. Mrs. Crower prepared JA's Proposal Request to US Corporate Citizenship, and Accenture's Cash Grant Agreement and Pro Bono Engagement Letter. She determined project deliverables, JA/ACN accountability, roles & responsibilities, work stream structure, and reviewed effort estimates for the program. She staffed & managed Accenture and JA resources as well as vendor resources. Sarah created and managed the project work plan, completed risk and issue mitigation, and led the program to implementation on time and within budget.
The Hartford: New Business Vision (NBV) Release 3 - CL Spectrum (BOP)	
Program/Project Manager *January – April 2012*	Mrs. Crower was the Project Definition & Initiation Project Manager. Her responsibilities included: Interviewing and staffing the Release3 team with both on & offshore resources, creating current state Product Rules Harvesting and Requirements/Functional Design processes. She advised process improvements for future state Rules Harvesting & Requirements efforts. She assisted with the R3 ROM estimation and managed creation of Requirements Methodology for R3, including templates, deliverable interaction model, roles & responsibilities, and best practices. She worked with Six Sigma Black Belt to create a plan, timeline Gantt, meeting schedule and resource demand for identification of major areas of opportunity and recommendations for Release 3.
The Hartford: New Business Vision (NBV) Release 2 - CL Auto	
Program/Project Manager *September 2010 – March 2012*	Mrs. Crower worked as the Requirements & Functional Design Project Manager and Estimation Lead for the entire $55M project. Her role as Requirements PM included managing over 50 FTE (client, 3rd party vendor, & Accenture; onshore + offshore) and $2.1M Accenture Revenue. She drove the requirements and functional design completion for Release 2. She managed the work plan using Microsoft Project Server including Earned Value Metrics. She performed risk & issue management and change control management. She managed improvements in Requirements processes including tailoring deliverables to consumers, establishing traceability, and adding an Offshore Business Analyst capability as well as established Offshore BA capability and an interaction approach to enable offshore model success. Her role as Estimation Lead included: creating the overall Project Estimation Methodology, Process, and Timeline for the $55M project. She drove completion of all teams' estimation and variance explanation activities as well as provided QA of ADM estimating models and compiled all teams' estimates into presentation format for Client Senior Leadership.
The Hartford: Risk Score & Pricing Program	
Program/Project Manager *May 2009 – August*	Mrs. Crower's responsibilities on the Risk Score & Pricing Program included estimation. She was responsible for driving the $6.3 million D2 estimation effort for the Auto NextGen project. She worked as the Delivery Integrated Planning Project Manager creating the staffing plan and detailed

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Sarah Crower *Business Process Management Lead*	
2010	integrated workplan in MS Project to track dependencies. She also worked as the Estimation & Delivery Project Manager leading the $11 million estimation effort for both the Property & General Liability projects using the Accenture Delivery Methods estimator.
Education	BBA, Marketing

6.1.3 Key Personnel #3 Resume

Regina Patton *Deployment Lead*	
Role Description	Lead the deployment team, training development and delivery efforts in support of the OMT Deployment. Provide business process analysis, design and implementation and develop a workforce adoption delivery plan.
Key Qualifications	Mrs. Patton has extensive experience in Change Management, including organizational enablement, training development and delivery and communications. She also has experience in strategy development, process improvement and deployment management.
Labor Category	Application Support Functional Lead
Relevant Experience	
MRMSS Upgrade Continuation Project	
Deployment Lead *February 2014 - Present*	Mrs. Patton leads the deployment team, training development and delivery efforts in support of the OMT Deployment. She also provides business process analysis, design and implementation and developed a workforce adoption delivery plan.
Finance Capability Transformation	
Change Lead *January – December 2013*	Mrs. Patton led all change management activities for the Cisco Finance Capability Transformation global program. She managed program communication and cadence. Developed/refined the change management strategy and led the team through impact assessments. She developed the release communication plans and training plans and worked with Cisco's internal training development team for training design and development. She also directed business readiness activities, executed train the trainer sessions, and coordinated the training delivery.
Iron Port Acquisition	
Change Lead *February 2012 – January 2013*	Mrs. Patton- managed communications and training strategy, consolidation and logistics from multiple work streams for internal and external audiences aligned to the IronPort acquisition integration. She developed and executed a Change Management plan globally and managed leads in three geographical locations for local implementation. She defined the appropriate change initiatives including the skills, structures, tools and support mechanisms needed to manage organizational change.
Multiple Projects	
Change Practitioner *January 2010 – November 2011*	At Taylor Pump and Lift, Mrs. Patton developed new financial processes including billing, inventory controls, asset management and cash management for a new accounting system. She identified training needs and delivered a training plan. She also developed, managed and implemented organizational re-alignment of the generational succession plan. At Rold Electronica Srl, Mrs. Patton managed the maintenance of change measurement and effectiveness of a local acquired subsidiary through a parent CRM system specifically focused on Whirlpool and GE.

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Regina Patton *Deployment Lead*	
	At Blynk, Mrs. Patton implemented communication plan of changes to local product supply chain resources for US franchisees and monitored effectiveness. At Dirt Track Racing School, Mrs. Patton managed contract management of the US Legends program and the delivery of requirements documentation.
Multiple Projects	
Program/Project Manager *April 2005 – November 2009*	Mrs. Patton was the Senior Project Manager for a regional consulting firm focusing on the management of US acquired or Greenfield subsidiaries of foreign parent companies. Her responsibilities included strategy development, client status reports, presentations, and contract management. At Sermac, Mrs. Patton managed stakeholders to ensure business processes were in alignment with the parent company in the financial, resource and purchasing functional areas. At Simem, Mrs. Patton led a business process improvement project to re-align resources to the parent company product strategy. At LaTorre, Mrs. Patton-Thulin was responsible for the growth strategy and plan for Canadian partner expansion in the US. At RAASM, Mrs. Patton managed market analysis and developed a market plan for US entry of the Greenfield subsidiary. She interviewed resources to evaluate fit for client's cultural and process requirements.
Education	MBA, Strategy BA, Communications

6.1.4 Key Personnel #4 Resume

Mark Osteen *Process Improvement Lead*	
Role Description	Lead a series of client process focused workshops designed to reengineer ONRR processes as directed.
Key Qualifications	Over 9 years in Federal Government Process Improvement programs
Labor Category	Application Support Functional Lead
Relevant Experience	
Department of Interior: MRMSS Upgrade Continuation Project	
Process Improvement *November 2013 – June 2014*	Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes prior to system build. He focused on Work planning and Audit Process improvements for ACM.
Department of Interior: MRMSS Upgrade Continuation Project	
Functional Designer *July – October 2013*	Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes prior to system build.
US Army Reserves: Medically Non-Ready Soldier Management	
Deployment Lead	Mr. Osteen developed and assisted with the implementation of the Rapid Evaluation Program to

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Mark Osteen *Process Improvement Lead*	
October 2010 –May 2013	determine a Soldiers medical status in significantly less time that current available methods. 7,500 Soldiers were returned to a ready status because of this program; saving the US Army, over 150M in replacement costs.
U.S. Army-G1: LSS	
Senior Consultant *July 2006 – September 2010*	Mr. Osteen was assigned to Headquarters Department of the Army, G1 as the Lean Six Sigma Master Black Belt. He taught the Army Program of Instruction for Lean Six Sigma, was assigned to coach and mentor Black Belts and Green Belts through the completion of projects leading to certification. As the Deployment Advisor for HRC (Human Resource Command), he developed and executed a deployment strategy, which has resulted in HRC leading all other HQDA G1 departments or Commands in the numbers of completed projects and certified belts. • Developed Value Stream analysis of all processes to be used as a model to determine the processes that were should be initial candidates for LSS projects based on the value those projects would deliver to the Command • Became a subject matter expert in in Medical Readiness for Soldiers • Advisor to Commander on process as applicable to Command
E-Z-GO/Textron, Augusta, Georgia	
Multiple Projects: *October 1995 – July 2005*	**Nov 2004 to July 2006, Manager-Supply Chain-Sourcing** Mr. Osteen was responsible for executing the vertical de-integration portion of E-Z-GO' ISC Strategy. Led team that developed detailed plans that included making the business case on Total Cost of Ownership, Validation Planning, Inventory Planning and Transition Plans. Outsourcing Team's execution of plans resulted in no interruption to factory operations and exceeded the 2005 objectives by 25%. **Oct 2003 to Oct 2004, Director of Supply Chain Management, E-Z-GO** Mr. Osteen was responsible for Sourcing, Planning & Scheduling and Warehousing and served as a key member of the team that developed the Integrated Supply Chain Strategy. Using a core vs. context approach for identifying strategic initiatives, the team developed the plans, presented to leadership for approval and tracked execution to full implementation. He continued to develop global sources in China and Eastern Europe, member of core management team that developed a Sales and Operations Planning Process to address variation from planned to actual customer demand. He launched a cross functional team responsible for sourcing through validation support of new product development using Six Sigma tools to shorten validation testing methods. **Feb 2001 to Oct 2003- E-Z-Go Textron, Textron Six Sigma Black belt.** **Mr. Osteen is a** Textron Wave 1 Black belt; he completed 5 weeks LSS training and one week of LSS for Design training. He completed two projects while in training, took the lead role with the executive staff at E-Z-GO in cascading objectives flow down exercises that identified Six Sigma projects that achieved over $3.35 million in savings. He supervised four Greenbelts and assisted in Greenbelt training. Projects included Inventory Reduction, achieved 29% raw and wip inventory reduction in Charlotte manufacturing facility, Plant Restructuring that included moving three assembly lines from Textron facility in the Midwest to Augusta. Completed projects included Inbound & Outbound Logistics, and Product Line & Parts Rationalization.
Education	BS Industrial Management
Certifications	Accenture-Lean Six Sigma-Master Black Belt II

6.1.5 Key Personnel #5 Resume

Shawn VandenHul *Lead Risk Statistician*

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Shawn VandenHul

Lead Risk Statistician

Role Description	Develop, implement and test modelling implementations for ONRR. Assess opportunities and make subsequent recommendations as to the analytical approach. Guide the data formulation process including exploratory data analysis, data transformation, and temporal layout.
Key Qualifications	Dr. VandenHul has over 15 years of experience in analytics and modeling. He has extensive experience in developing, testing, implementing and maintaining statistical modeling implementations.
Labor Category	Application Support Functional Lead
Relevant Experience	
US Department of Interior: MRMSS Upgrade Continuation Project	
Statistician *January – May 2014*	Dr. VandenHul developed, implemented and tested modelling implementations for ONRR. He assessed opportunities and made subsequent recommendations as to the analytical approach. He guided the data formulation process including exploratory data analysis, data transformation, and temporal layout.
State of California: San Bernardino Co -CalWorks	
Analytics and Modeling Practitioner *June – September 2013*	Dr. VandenHul was responsible for developing, testing, implementing, and maintaining thorough periodic refreshes and statistical modeling implementations. He assessed analytic opportunities and made subsequent recommendations as to the analytical approaches to be utilized to drive the most value for the client.
Department of Agriculture: FNS SNAP Retailer Integrity	
Analytics and Modeling Lead *May – July 2013*	Dr. VandenHul was responsible for developing, testing, implementing, and maintaining statistical modeling implementations.
Defense Logistics Agency: EBS	
Analytics and Modeling Lead *October 2011 – March 2013*	Dr. VandenHul served as the SME with responsibilities including assessing opportunities and making subsequent recommendations as to the analytical approach. He used logistic regression and pricing methodology to measure three risk areas: Supplier Risk, Pricing Risk and Item Risk. He developed tested, implemented and maintained statistical modeling implementations. He also developed a team to maintain and update the models on a regular basis.
USPS: Postal Sampling	
Industry Subject Matter Advisor *September – October 2011*	Dr. VandenHul created a sampling calculator and a host of sampling procedures based upon differing confidence intervals and confidence levels.
Royal Mail Group: R&D – LineHaul	
Analytics and Modeling Lead *June – July 2011*	Dr. VandenHul, in conjunction with the client team, identified advanced analytics opportunities utilizing the newly formed Enterprise Data Warehouse (EDW). He worked with client SME's to identify KPI's, performed a preliminary analysis to identify analytic opportunities using available data attributes from the release 1 EDW. He performed analysis of network performance data to schedule (reported times compared to scheduled times) and supported presentation preparation for delivery to client.
Time Warner Cable: COST - STRAT REDUC/EBITDA IMRPRO (NY)	
Industry Subject Matter Advisor	Dr. VandenHul conducted an analysis to determine if an external quality control testing company could outperform the internal Time Warner Cable testing. He created descriptive analytical reports, correlations and T-tests. He also created documentation and supported presentation work for

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Shawn VandenHul *Lead Risk Statistician*	
May 2011	proposal development.
Accenture Pharma R&D: Multi Channel Marketing Analytics Engine	
Industry Subject Matter Advisor *March 2011*	Dr. VandenHul supported proposal development for a Multi-Channel Marketing Analytics Engine (MCMA). The intent of the MCMA Engine is to identify a 6-stage process to create a customer (physician)-centric analysis model.
US POSTAL SERVICE: USPS Washington, DC	
Analytics and Modeling Practitioner *November 2010 – February 2011*	Dr. VandenHul gathered, analyzed and modeled client data (customers, financials, operational, organizational, access channel), key performance indicators, and market data (competitors, products, suppliers), using a broad set of analytical tools and techniques to develop quantitative and qualitative business insights and improve decision-making. He also gathered and appended existing data sources from multiple systems and created a single analytic dataset with documentation.
Nurse Family Partnership	
Analytics and Modeling Lead *Sr. Manager of Analytics* *July 2009 – October 2010*	Dr. VandenHul was the Senior Manager of Analytics and led the analytics vision and team in research and reporting. He changed the analytics department from a reporting arm to a Research and Development team by implementing a comprehensive research program and work stream. He was the analytic point of contact for National and Federal contact including funders, congressional representatives and senators.
Education	• PhD Applied Statistics • Masters in Applied Statistics and Research Methods • Psychology

6.1.6 Key Personnel #6 Resume

Sherry L Layton *Functional Specialist*	
Role Description	Identify and define detailed customer requirements; create and provide use case scenarios for the Operations Management Tool (OMT) business processes; help create business process documents, detailed design documents, and workflows to be utilized with the OMT. Help developers install and configure Oracle products to fulfill OMT requirements; work with other MRMSS upgrade teams to integrate the OMT tool with additional new technologies.
Key Qualifications	Ms. Layton has extensive experience working with ONRR's current system. Ms. Layton was the database administrator for the original implementation of the current solution and was the MRM Financial System Technical Support Team Lead for six years. By working in this capacity, Ms. Layton has obtained a high level of knowledge regarding ONRR's data and business practices. Ms. Layton also has extensive experience in developing and implementing business processes. Ms. Layton has also been a member of the OMT team since its inception, allowing her historical knowledge of the project.
Labor Category	Application Support Senior Functional Analyst
Relevant Experience	
US Department of Interior: MRMSS Upgrade Continuation Project	
OMT Functional Specialist *May 2012-Present*	Ms. Layton is currently working as the functional lead within the OMT team to identify and define high-level requirements, and to elicit and document design decisions for the implementation of the OMT tool. Ms. Layton has led a series of OMT Workshops with ONRR to refine the requirements and to achieve consensus on the design of the system. Ms. Layton was also involved in the

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Sherry L Layton
Functional Specialist

	selection, interview, and documentation process to identify possible BPM/COTS vendors, the creation of business process documentation, and the creation of use case scenarios for vendor presentations of BPM/COTS options.
State-Wide Financial System Implementation	
Service Delivery Lead *Sep 2011-* *May 2012*	This state client implemented a PeopleSoft financial system to improve the efficiency of its accounts payable and accounts receivable processes. As Service Delivery Lead, Ms. Layton was responsible for the creation and implementation of standard processes and tools to create operational efficiencies. In this capacity, Ms. Layton was responsible for the implementation of a service management tool and a standard monthly service level reporting process.
Large Hospitality Industry Client	
Database Administrator *Sep 2010-Aug 2011*	As part of a Payment Card Industry (PCI) Compliance Team, Ms. Layton designed and implemented a consistent, PCI-compliant, encryption strategy for all payment card data used in the existing system. Ms. Layton also created and implemented a process to re-encrypt payment card data on an on-going basis, in compliance with PCI industry standards. Ms. Layton assisted in the implementation of a third-party tool to manage user and administrative accounts across servers, databases, and applications in the client's technical infrastructure.
Internal Accenture Project	
Application Technical Architect *Sep 2009-Sep 2012*	Ms. Layton was a member of the Integrated Management Operations System team tasked with implementing new and enhanced information management capabilities to support Accenture senior executives in managing the global organization. As part of this team, Ms. Layton created a database of key reports Accenture senior executives use to make critical business decisions. Ms. Layton was also part of a team that created and implemented a delivery system to automate access to this information.
Minerals Revenue Management/Department of the Interior	
Team Lead *Feb2001-Sep 2009*	As the lead of the MRM Financial Systems Technical Support Team, Ms. Layton led the team responsible for the day-to-day maintenance and support of the numerous software products used by both MRM and Accenture staff on the engagement. Ms. Layton provided technical management to the application service provider used on the engagement and worked with the provider to resolve issues, set priorities, and implement contract addendums. Ms. Layton was also the primary database administrator (DBA) during the original implementation of the current MRMSS. She worked closely with the development and conversion teams to implement the initial release of the PeopleSoft MRM Financial System (MRMFS). Ms. Layton also worked to implement SharePlex, a data replication tool used to populate the reporting, disaster recovery, and data warehouse databases with data from the MRMFS. She developed a process to verify the success of the replication and resolved any issues with this product. Ms. Layton also assisted in the implementation of the current Row Level Security (RLS) code in the data warehouse by using Oracle's Virtual Private Database technology.
Large Health Care Provider	
Database Administrator *July 1999-* *Feb2011*	Ms. Layton was the senior DBA responsible for the administration of 12 Oracle databases. During this time, Ms. Layton was responsible for the completion of database and software upgrades, data refreshes using Oracle export and import utilities, proactive management of disc space requirements, and the resolution of replication and performance issues. Ms. Layton worked closely with service providers to resolve network and server based issues.
Large Health Care Provider	
Database Administrator *Jul 1991-Jul 1999*	Ms. Layton held several roles during her time with this client. She supervised seven employees as the lead of the Accounts Receivable Department. Ms. Layton also worked as a business analyst, interacting with the Information Systems department and Accounts Receivable department to

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Sherry L Layton
Functional Specialist

	implement new products and enhance existing functionality. During this time, Ms. Layton was responsible for the creation of business requirements, the identification of system related issues, the completion of user acceptance testing, and the documentation of system changes for the departmental management team. Ms. Layton also worked as a member of the Data Quality team, using PowerHouse tools to identify and correct data quality issues.
Education	BS Information Management, currently attending
Certifications	• Oracle Certified Professional-DBA • Oracle 9i SQL Certification

Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operation Management Tool (OMT)
Release 2.0/3.0
RFQ: D14PS00377

Volume 2: Price Quote

June 16, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

The information specifically identified in this proposal/ quote constitutes trade secrets or confidential commercial and financial information which the offeror believes to be exempt from disclosure under the Freedom of Information Act. The offeror requests that this information not be disclosed to the public, except as may be required by law. The offeror also requests that this information not be used in whole or part by the government for any purpose other than to evaluate the proposal/quote, except that if a contract is awarded to the offeror as a result of or in connection with the submission of the proposal/quote, the Government shall have the right to use the information to the extent provided in the contract.

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Price Narrative

Accenture LLP (hereinafter referred to as Accenture) is pleased to submit this price quote to the Department of the Interior (DOI) Office of Natural Resources Revenue (ONRR) Minerals Revenue Management Support System (MRMSS) for the MRMSS Operations Mangaement Tool (OMT) Release 2.0/3.0 under RFQ No. D14PS00377. Accenture's proposal was developed in accordance with the Government's requirements and our standard estimating procedures. This price quote supports the Accenture team's technical approach and is designed to provide DOI – ONRR a cost effective, realistic, and reasonable response to this request.

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates the award of a Firm Fixed Price Task Order with Cost Reimbursable travel in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Firm Fixed Price (RFQ 1 II)

Accenture has provided a Firm Fixed Price as attachments. Please reference Table 1 for the complete list of attachments. Please note that travel is proposed as a separate cost reimbursable line item.

Attachment	Description
Attachment 1	**Price Summary** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*
Attachment 2	**FFP Labor Detail** *This attachment provides the Firm Fixed Price labor detail.*

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Attachment	Description
Attachment 3	**Deliverable Price Schedule** *This attachment provides the deliverables price schedule.*
Attachment 4	**Travel Detail** *This attachment provides the travel detail.*
Attachment 5	**Facility Detail** *This attachment provides the facility detail.*
Attachment 6	**Rate Cards** *This attachment provides the Accenture D12PC70004 rate card and our subcontractor rate cards.*
Attachment 7	**Facility FFP Resource Rate** *This attachment provides facilities methodology.*

Table 1 – Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Accenture will invoice for the fixed price facilities on monthly basis in accordance with Attachment 5. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable
- Accenture LLP is registered on the System for Award Management (SAM) website: https:\\www.sam.gov.

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6.0 Assumptions, Conditions, or Exceptions (RFQ 1 III)

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

Accenture assumes the period of performance is:

- BASE Release 2.0: 7/1/14 – 2/28/15
- OPTIONAL Release 2.1: 10/1/14 – 7/15/15
- OPTIONAL Release 2.2: 3/1/15 – 10/31/15
- OPTIONAL Release 3.0: 7/1/15 – 1/31/16
- OPTIONAL Release 3.1: 9/15/15 – 3/31/16

- Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase. **Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.**
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Travel has been estimated and priced based on the requirements of the RFP.
- To meet DOI's resource requirements Accenture will staff some resources remotely in our Atlanta and San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Accenture assumes that the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.

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- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- The Government shall have or obtain no rights in any Accenture pre-existing Intellectual Property (IP) other than (i) to use the same as authorized by Accenture in writing from time to time solely for purposes of performing Government Responsibilities, (ii) to the extent the Accenture pre-existing IP is incorporated into a Deliverable, to use it as part of the Deliverable for purposes of the Government's internal business only, or (iii) pursuant to Accenture's standard license for such IP or, in the case of IP owned by third parties, pursuant to terms acceptable to the applicable third party. As between the Government and Accenture, Accenture IP will be deemed Confidential Information. Prior to incorporating any pre-existing IP into any Deliverables under this contract, Accenture shall obtain concurrence from the Government (ONRR) to utilize 3rd party IP software or Accenture IP software. In requesting such concurrence, Accenture shall identify and provide a detailed listing of pre-existing 3rd party IP or Accenture IP which may be incorporated into any Deliverable.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services
- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- **CURRENT FACILTIES:**

  To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following:

(b) (4)

The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	

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O&S FTE Resources	(b) (4)
FFP Resource Rate	

Accenture's current office build-out supports (b) (4). Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail & Attachment 7 – Facility FFP Resource Rate. Accenture's "FFP Resource Rate" will be burdened with a (b) (4) fee and a (b) (4) escalation rate. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5. Due to the period of performance overlap for each release, the facility charges run through the end the exisiting release before being invoiced in the next release.

7.0 RESTRUCTURING OF PROPOSAL DISCLOSURE – FEDERAL MODERNIZATION PROGRAM

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

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Attachment 1 - Price Summary

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0/3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 3/31/2016

Price Summary

Firm Fixed Price

	Release 2.0 7/1/14 - 2/28/15	Release 2.1 10/1/14 - 7/15/15	Release 2.2 3/1/15 - 10/31/15	Release 3.0 7/1/15 - 1/31/16	Release 3.1 9/15/15 - 3/31/16	TOTAL
Labor	(b) (4)					
Facility						
TOTAL PRICE						

Cost Reimbursable

Travel	(b) (4)					
TOTAL PRICE						

GRAND TOTAL	(b) (4)

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Attachment 2 - Firm Fixed Price (FFP) Labor Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0/3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 3/31/2016

Labor - FFP

				7/1/2014 - 3/31/2016							
				7/1/14 - 9/30/14			10/01/14 - 09/30/15			10/01/15 - 3/31/16			GRAND TOTAL	
RFP Defined Labor Category	Rate Card Labor Category	Representative Resource Name	Company	Hours	OY5 Rate	Total Amount	Hours	OY6 Rate	Total Amount	Hours	OY7 Rate	Total Amount	HOURS	DOLLARS
Release 2.0														
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower												
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	Kalpesh Shah												
Oracle BPM Developer	K- Force - Oracle BPM 1													
Oracle ADF Developer	K-Force - Oracle ADF													
Oracle ADF Developer	Accenture - Consulting - Analyst 1													
Oracle ADF Developer	M9- Oracle ADF													
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	Jacob Agee												
Tester	Accenture - Services - Consultant 2													
Tester	Accenture - Services - Consultant 2													
		O&S release hours												
Technical Support- SOA Admin	Accenture - Consulting - Analyst 4													
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2													
Technical Support- SOA Admin	Accenture - Services - Consultant 2													
Technical Support- DBA	Accenture - Consulting - Analyst 2													
Functional Lead	Accenture - Services - Manager 2	Sherry Layton												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1													
Oracle BPM Developer	Accenture - Consulting - Analyst 2													
		O&S release hours												
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen												
Process Improvement	Accenture - Consulting - Analyst 5													
Deployment Team Lead	Accenture - Services - Manager 7	Regina Patton-Thulin												
Deployment Team Analyst	Accenture - Consulting - Analyst 2													
		O&S release hours												
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	William Kastner												
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul												
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1													
		O&S release hours												
Security - Lead	Accenture - Services - Manager 4	Jason Lees												
Security - Analyst	Accenture - Services - Consultant 5													
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg												
Overall Project Manager	Accenture - Consulting - Consultant 6	Marty Hebeler												
Program Manager	Accenture - Consulting - Manager 8	Mark Snedeker												
PMO Analyst	Accenture - Consulting - Analyst 1													
Oracle BPM/ADF Developer	Accenture - Consulting - Analyst 1													
Oracle BPM Analyst	Accenture - Consulting - Analyst 1													
Deployment Team Analyst	Accenture - Consulting - Analyst 1													
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1													
Release 2.0 Total														
Release 2.1														
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower												
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	Kalpesh Shah												
Oracle BPM Developer	Accenture - Consulting - Analyst 2													
Oracle BPM Developer	K- Force - Oracle BPM 1													
Oracle ADF Developer	K-Force - Oracle ADF													
Oracle ADF Developer	Accenture - Consulting - Analyst 1													
Oracle ADF Developer	M9- Oracle ADF													
Oracle BPM Developer	K- Force - Oracle BPM 2													
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1													
Tester	Accenture - Services - Consultant 2													
Tester	Accenture - Services - Consultant 2													
		O&S release hours												
Technical Support- SOA Admin	Accenture - Consulting - Analyst 4													
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2													
Technical Support- SOA Admin	Accenture - Services - Consultant 2													
Technical Support- DBA	Accenture - Consulting - Analyst 2													
Oracle BPM Consultant	Accenture - Services - Manager 1													
Functional Lead	Accenture - Services - Manager 2	Sherry Layton												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett												

Release 2.0: 7/1/2014 - 2/27/2015

(b) (4)

Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
Oracle BPM Developer	Accenture - Consulting - Analyst 2	
		O&S release hours
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen
Process Improvement	Accenture - Consulting - Analyst 5	
Deployment Team Lead	Accenture - Services - Manager 7	Regina Patton-Thulin
Deployment Team Analyst	Accenture - Consulting - Analyst 2	
		O&S release hours
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	William Kastner
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Analytics Project Manager	Accenture - Consulting - Analyst 5	
Risk Analysis - Fraud Analytics SME	Accenture - Consulting - Consultant 4	
Security - Lead	Accenture - Services - Manager 4	Jason Lees
Security - Analyst	Accenture - Services - Consultant 5	
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Oracle BPM/ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
Deployment Team Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Release 2.1 Total		
Release 2.2		
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	Kalpesh Shah
Oracle BPM Developer	Accenture - Consulting - Analyst 2	
Oracle BPM Developer	K- Force - Oracle BPM 1	
Oracle ADF Developer	K-Force - Oracle ADF	
Oracle ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Developer	K- Force - Oracle BPM 2	
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Oracle BPM Tester	Accenture - Consulting - Analyst 1	
Performance Test Lead	Accenture - Services - Consultant 2	
Performance Tester	Accenture - Services - Consultant 2	
		O&S release hours
Technical Support- SOA Admin	Accenture - Consulting - Analyst 4	
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2	
Technical Support- DBA	Accenture - Consulting - Analyst 2	
Functional Lead	Accenture - Services - Manager 2	Sherry Layton
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
		O&S release hours
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen
Process Improvement	Accenture - Consulting - Analyst 5	
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Deployment Team Analyst	Accenture - Consulting - Analyst 2	
		O&S release hours
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	William Kastner
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Analytics Project Manager	Accenture - Consulting - Analyst 5	
Risk Analysis - Fraud Analytics SME	Accenture - Consulting - Consultant 4	
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Security - Analyst	Accenture - Services - Consultant 5	
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg
Overall Project Manager	Accenture - Consulting - Consultant 6	Marty Hebeler
Program Manager	Accenture - Consulting - Manager 8	Mark Snedeker
PMO Analyst	Accenture - Consulting - Analyst 1	
Oracle BPM/ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
Deployment Team Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Release 2.2 Total		
Release 3.0		
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	Kalpesh Shah
Oracle BPM Developer	Accenture - Consulting - Analyst 3	
Oracle BPM Developer	K- Force - Oracle BPM 1	
Oracle ADF Developer	K-Force - Oracle ADF	
Oracle ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Developer	K- Force - Oracle BPM 2	
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Oracle BPM Tester	Accenture - Consulting - Analyst 1	
Tester	Accenture - Services - Consultant 2	
Tester	Accenture - Services - Consultant 2	
		O&S release hours
Technical Support- SOA Admin	Accenture - Consulting - Analyst 4	
Technical Support- DBA	Accenture - Consulting - Analyst 2	

(b) (4)

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Technical Support- DBA	Accenture - Consulting - Analyst 2	
Functional Lead	Accenture - Services - Manager 2	Sherry Layton
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
		O&S release hours
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen
Process Improvement	Accenture - Consulting - Analyst 5	
Deployment Team Lead	Accenture - Services - Manager 7	Regina Patton-Thulin
Deployment Team Analyst	Accenture - Consulting - Analyst 2	
		O&S release hours
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	William Kastner
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Analytics Project Manager	Accenture - Consulting - Analyst 5	
Risk Analysis - Fraud Analytics SME	Accenture - Consulting - Consultant 4	
Security - Lead	Accenture - Services - Manager 4	Jason Lees
Security - Analyst	Accenture - Services - Consultant 5	
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg
Overall Project Manager	Accenture - Consulting - Consultant 6	Marty Hebeler
Program Manager	Accenture - Consulting - Manager 8	Mark Snedeker
PMO Analyst	Accenture - Consulting - Analyst 1	
Oracle BPM/ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
Deployment Team Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Release 3.0 Total		
Release 3.1		
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	Kalpesh Shah
Oracle BPM Developer	Accenture - Consulting - Analyst 3	
Oracle BPM Developer	K- Force - Oracle BPM 1	
Oracle ADF Developer	K-Force - Oracle ADF	
Oracle ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Developer	K- Force - Oracle BPM 2	
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Oracle BPM Tester	Accenture - Consulting - Analyst 1	
Tester	Accenture - Services - Consultant 2	
Tester	Accenture - Services - Consultant 2	
		O&S release hours
Technical Support- SOA Admin	Accenture - Consulting - Analyst 4	
Technical Support- DBA	Accenture - Consulting - Analyst 2	
Technical Support- DBA	Accenture - Consulting - Analyst 2	
Functional Lead	Accenture - Services - Manager 2	Sherry Layton
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
		O&S release hours
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen
Process Improvement	Accenture - Consulting - Analyst 5	
Deployment Team Lead	Accenture - Services - Manager 7	Regina Patton-Thulin
Deployment Team Analyst	Accenture - Consulting - Analyst 2	
		O&S release hours
Security - Lead	Accenture - Services - Manager 4	Jason Lees
Security - Analyst	Accenture - Services - Consultant 5	
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg
Overall Project Manager	Accenture - Consulting - Consultant 6	Marty Hebeler
Program Manager	Accenture - Consulting - Manager 8	Mark Snedeker
PMO Analyst	Accenture - Consulting - Analyst 1	
Oracle BPM/ADF Developer	Accenture - Consulting - Analyst 1	
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	
Deployment Team Analyst	Accenture - Consulting - Analyst 1	
Release 3.1 Total		
Total Labor		

GRAND TOTAL

(b) (4)

This page contains trade secrets or confidential commercial and financial information which the offeror believes to be exempt from disclosure under the Freedom of Information Act and which is subject to the legend contained on the cover page of this proposal / quote.

Attachment 5 - Facility Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0/3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 3/31/2016

Facility Detail

MRMSS OMT Release 2.0 - 3.0				
Period of Performance	Percentage of Month	Cost Per Person Per Month	# of Resources	Total Cost
Release 2.0				
Oct-14	100%	(b) (4)		
Nov-14	100%			
Dec-14	100%			
Jan-15	100%			
Feb-15	100%			
	Release 2.0 Total			
Release 2.1				
Mar-15	100%			
Apr-15	100%			
May-15	100%			
Jun-15	100%			
Jul-15	100%			
	Release 2.1 Total			
Release 2.2				
Aug-15	100%			
Sep-15	100%			
Oct-15	100%			
	Release 2.2 Total			
Release 3.0				
Nov-15	100%			
Dec-15	100%			
Jan-16	100%			
	Release 3.0 Total			
Release 3.1				
Feb-16	100%			
Mar-16	100%			
	Release 3.1 Total			
	Total			

*Facility costs from July 2014-Sept 2014 are covered in a Task Order D12PD00500
**Reference Attachment 7 - Facility Detail Support for the Cost Per Person Per Month Build-up

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Attachment 3 - Deliverable Price Schedule

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ON

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0/3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 3/31/2016

Deliverable Schedule

Del #	Deliverable / Milestone	Deliverable Work Product	Relative date	Invoice Amount
Release 2.0				
1	OMT Dashboard Report - Month 1	Work Product	7/7/2014	(b) (4)
2	OMT EVM Report - Month 1	EVM Deliverable	7/7/2014	
3	OMT Status Report # 1	Work Product	7/10/2014	
4	Final OMT Project Management Plan	Standard - Deliverable	7/11/2014	
5	Final OMT Project Schedule	Standard - Deliverable	7/11/2014	
6	OMT Status Report # 2	Work Product	7/24/2014	
7	OMT Status Report # 5	Work Product	8/4/2014	
8	OMT Dashboard Report - Month 2	Work Product	8/5/2014	
9	OMT EVM Report - Month 2	EVM Deliverable	8/5/2014	
10	OMT Status Report # 3	Work Product	8/7/2014	
11	OMT Status Report # 6	Work Product	8/18/2014	
12	OMT Status Report # 4	Work Product	8/21/2014	
13	OMT Dashboard Report - Month 3	Work Product	9/3/2014	
14	OMT EVM Report - Month 3	EVM Deliverable	9/3/2014	
15	OMT Dashboard Report - Month 4	Work Product	10/3/2014	
16	OMT EVM Report - Month 4	EVM Deliverable	10/3/2014	
17	OMT Status Report # 7	Work Product	10/9/2014	
18	OMT Status Report # 8	Work Product	10/23/2014	
19	OMT Dashboard Report - Month 5	Work Product	11/5/2014	
20	OMT EVM Report - Month 5	EVM Deliverable	11/5/2014	
21	OMT Status Report # 9	Work Product	11/6/2014	
22	OMT Status Report # 10	Work Product	11/20/2014	
23	OMT Dashboard Report - Month 6	Work Product	12/3/2014	
24	OMT EVM Report - Month 6	EVM Deliverable	12/3/2014	
25	OMT Status Report # 11	Work Product	12/4/2014	
26	OMT Status Report # 12	Work Product	12/18/2014	
27	OMT Status Report # 13	Work Product	1/2/2015	
28	OMT Dashboard Report - Month 7	Work Product	1/6/2015	
29	OMT EVM Report - Month 7	EVM Deliverable	1/6/2015	
30	OMT Status Report # 14	Work Product	1/15/2015	
31	OMT Status Report # 15	Work Product	1/29/2015	
32	OMT Dashboard Report - Month 8	Work Product	2/4/2015	
33	OMT EVM Report - Month 8	EVM Deliverable	2/4/2015	
34	OMT Status Report # 16	Work Product	2/12/2015	
35	OMT Status Report # 17	Work Product	2/26/2015	
36	High Level Model Feedback Findings Report	Deliverable	1/30/2015	
37	Updated Statistical Modeling output and Scores Worksheet	Deliverable	1/30/2015	
38	Detail Design Pulse Assessment	Work Product	8/7/2014	
39	Training Approach (Updated) for OMT Work Streams	Standard - Deliverable	9/1/2014	
40	CR Process (Revisions) Work Level Instructions (WLI)	Non Standard - Deliverable	10/15/2014	
41	Audit Process Work Level Instructions (WLI)	Non Standard - Deliverable	11/28/2014	
42	Web Based Training (revision)	Standard - Deliverable	1/30/2015	
43	Online Help Guide	Standard - Deliverable	1/30/2015	
44	Job Aids	Standard - Deliverable	1/30/2015	
45	Instructor Led Training	Non Standard - Deliverable	1/30/2015	
46	Monthly Environment Status & Patch list	Work Product	7/7/2014	
47	Monthly Environment Status & Patch list	Work Product	8/5/2014	
48	Monthly Environment Status & Patch list	Work Product	9/30/2014	
49	Monthly Environment Status & Patch list	Work Product	10/3/2014	
50	Monthly Environment Status & Patch list	Work Product	11/3/2014	
51	Monthly Environment Status & Patch list	Work Product	12/5/2014	
52	Monthly Environment Status & Patch list	Work Product	1/6/2015	
53	Monthly Environment Status & Patch list	Work Product	2/4/2014	
54	Detailed Design (Group 1)	Standard - Deliverable	8/15/2014	
55	Detailed Design (Group 2)	Standard - Deliverable	9/15/2014	
56	Oracle Upgrade Assessment	Standard - Deliverable	9/15/2014	
57	Refreshed R2.0 RTM	Standard - Deliverable	10/30/2014	
58	2 0 Conceptual Design (2.1 Content)	Standard - Deliverable	10/30/2014	
59	R2.1 Detailed Design Items	Non Standard - Deliverable	12/1/2014	
60	Refreshed Overall Test Approach	Standard - Deliverable	10/31/2014	
61	System Test Requirements Traceability	Standard - Deliverable	11/25/2014	
62	UAT Readiness Checklist	Standard - Deliverable	12/1/2014	
63	Configuration Testing Results	Standard - Deliverable	12/16/2014	
64	UAT Final Report	Standard - Deliverable	1/20/2015	
65	End to End Documentation	Non Standard - Deliverable	1/26/2015	
66	Process Flow - Compliance Review - Revisions	Standard - Deliverable	8/29/2014	
67	Process Flow - Audit	Standard - Deliverable	10/15/2014	
68	OMT Security Test Plan	Standard - Deliverable	11/10/2014	
69	OMT Security Authorization Artifact Documentation	Standard - Deliverable	2/23/2015	
Release 2.0 Total				

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Release 2.1				
	70	OMT Status Report # 7	Work Product	10/9/2014
	71	Updated OMT Project Management Plan	Standard - Deliverable	10/10/2014
	72	Updated OMT Project Schedule	Standard - Deliverable	10/10/2014
	73	OMT Status Report # 8	Work Product	10/23/2014
	74	OMT Dashboard Report - Month 5	Work Product	11/5/2014
	75	OMT EVM Report - Month 5	EVM Deliverable	11/5/2014
	76	OMT Status Report # 9	Work Product	11/6/2014
	77	OMT Status Report # 10	Work Product	11/20/2014
	78	OMT Dashboard Report - Month 6	Work Product	12/3/2014
	79	OMT EVM Report - Month 6	EVM Deliverable	12/3/2014
	80	OMT Status Report # 11	Work Product	12/4/2014
	81	OMT Status Report # 12	Work Product	12/18/2014
	82	OMT Status Report # 13	Work Product	1/2/2015
	83	OMT Dashboard Report - Month 7	Work Product	1/6/2015
	84	OMT EVM Report - Month 7	EVM Deliverable	1/6/2015
	85	OMT Status Report # 14	Work Product	1/15/2015
	86	OMT Status Report # 15	Work Product	1/29/2015
	87	OMT Dashboard Report - Month 8	Work Product	2/4/2015
	88	OMT EVM Report - Month 8	EVM Deliverable	2/4/2015
	89	OMT Status Report # 16	Work Product	2/12/2015
	90	OMT Status Report # 17	Work Product	2/26/2015
	91	OMT Dashboard Report - Month 9	Work Product	3/4/2015
	92	OMT EVM Report - Month 9	EVM Deliverable	3/4/2015
	93	OMT Status Report # 18	Work Product	3/12/2015
	94	OMT Status Report # 19	Work Product	3/26/2015
	95	OMT Dashboard Report - Month 10	Work Product	4/3/2015
	96	OMT EVM Report - Month 10	EVM Deliverable	4/3/2015
	97	OMT Status Report # 20	Work Product	4/9/2015
	98	OMT Status Report # 21	Work Product	4/23/2015
	99	OMT Dashboard Report - Month 11	Work Product	5/5/2015
	100	OMT EVM Report - Month 11	EVM Deliverable	5/5/2015
	101	OMT Status Report # 22	Work Product	5/7/2015
	102	OMT Status Report # 23	Work Product	5/21/2015
	103	OMT Status Report # 24	Work Product	6/4/2015
	104	OMT Dashboard Report - Month 12	Work Product	6/4/2015
	105	OMT EVM Report - Month 12	EVM Deliverable	6/4/2015
	106	OMT Status Report # 25	Work Product	6/18/2015
	107	OMT Status Report # 26	Work Product	7/2/2015
	108	Process Flow – CEVA - Appeals	Standard - Deliverable	11/15/2014
	109	Process Flow – CEVA - ADR	Standard - Deliverable	12/15/2014
	110	Process Flow – CEVA - EO	Standard - Deliverable	3/15/2015
	111	Detail Design Pulse Assessment	Work Product	11/15/2014
	112	Appeals Process Work Level Instructions	Non Standard - Deliverable	12/31/2014
	113	Web Based Training	Standard - Deliverable	6/15/2015
	114	Online Help Guide	Standard - Deliverable	6/15/2015
	115	Job Aids	Standard - Deliverable	6/15/2015
	116	Instructor Led Training	Non Standard - Deliverable	6/15/2015
	117	Updated RTM	Standard - Deliverable	11/14/2014
	118	Detailed Design (Group 1)	Non Standard - Deliverable	11/14/2014
	119	Detailed Design (Group 2)	Standard - Deliverable	12/19/2014
	120	Strategic Reporting Assessment	Standard - Deliverable	12/4/2014
	121	Usability Assessment	Standard - Deliverable	2/13/2015
	122	R2.2 Detailed Design Items	Standard - Deliverable	3/26/2015
	123	Monthly Environment Status & Patch list	Work Product	11/5/2014
	124	Monthly Environment Status & Patch list	Work Product	12/3/2014
	125	Monthly Environment Status & Patch list	Work Product	1/6/2015
	126	Monthly Environment Status & Patch list	Work Product	2/4/2015
	127	Monthly Environment Status & Patch list	Work Product	3/4/2015
	128	Monthly Environment Status & Patch list	Work Product	4/3/2015
	129	Refreshed Overall Test Approach	Standard - Deliverable	2/27/2015
	130	System Test Requirements Traceability	Standard - Deliverable	4/7/2015
	131	UAT Readiness Checklist	Standard - Deliverable	4/17/2015
	132	Configuration Testing Results	Standard - Deliverable	5/6/2015
	133	UAT Final Report	Standard - Deliverable	6/9/2015
	134	End to End Documentation	Non Standard - Deliverable	6/8/2015
	135	Updated Statistical Modeling output and Scores Worksheet	Deliverable	6/1/2015
	136	OMT Security Test Plan Updates	Work Product	3/16/2015
	137	OMT Security Authorization Artifact Documentation Updates	Work Product	7/6/2015
Release 2.1 Total				

(b) (4)

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Release 2.2				
	138 Updated OMT Project Management Plan	Standard - Deliverable	3/11/2015	(b) (4)
	139 Updated OMT Project Schedule	Standard - Deliverable	3/11/2015	
	140 OMT Status Report # 18	Work Product	3/12/2015	
	141 OMT Status Report # 19	Work Product	3/26/2015	
	142 OMT Dashboard Report - Month 10	Work Product	4/3/2015	
	143 OMT EVM Report - Month 10	EVM Deliverable	4/3/2015	
	144 OMT Status Report # 20	Work Product	4/9/2015	
	145 OMT Status Report # 21	Work Product	4/23/2015	
	146 OMT Dashboard Report - Month 11	Work Product	5/5/2015	
	147 OMT EVM Report - Month 11	EVM Deliverable	5/5/2015	
	148 OMT Status Report # 22	Work Product	5/7/2015	
	149 OMT Status Report # 23	Work Product	5/21/2015	
	150 OMT Status Report # 24	Work Product	6/4/2015	
	151 OMT Dashboard Report - Month 12	Work Product	6/4/2015	
	152 OMT EVM Report - Month 12	EVM Deliverable	6/4/2015	
	153 OMT Status Report # 25	Work Product	6/18/2015	
	154 OMT Status Report # 26	Work Product	7/2/2015	
	155 OMT Dashboard Report - Month 13	Work Product	7/6/2015	
	156 OMT EVM Report - Month 13	EVM Deliverable	7/6/2015	
	157 OMT Status Report # 27	Work Product	7/16/2015	
	158 OMT Status Report # 28	Work Product	7/30/2015	
	159 OMT Dashboard Report - Month 14	Work Product	8/5/2015	
	160 OMT EVM Report - Month 14	EVM Deliverable	8/5/2015	
	161 OMT Status Report # 29	Work Product	8/13/2015	
	162 OMT Status Report # 30	Work Product	8/27/2015	
	163 OMT Dashboard Report - Month 15	Work Product	9/3/2015	
	164 OMT EVM Report - Month 15	EVM Deliverable	9/3/2015	
	165 OMT Status Report # 31	Work Product	9/10/2015	
	166 OMT Status Report # 32	Work Product	9/24/2015	
	167 OMT Dashboard Report - Month 16	Work Product	10/5/2015	
	168 OMT EVM Report - Month 16	EVM Deliverable	10/5/2015	
	169 OMT Status Report # 33	Work Product	10/8/2015	
	170 OMT Status Report # 34	Work Product	10/22/2015	
	171 Updated ABT	Deliverable	6/23/2015	
	172 Updated Statistical Modeling output and Scores Worksheet	Deliverable	6/23/2015	
	173 Risk Model Integration Design	Deliverable	7/31/2015	
	174 Web Based Training (revision)	Standard - Deliverable	10/15/2015	
	175 Online Help Guide	Standard - Deliverable	10/15/2015	
	176 Job Aids	Standard - Deliverable	10/15/2015	
	177 Instructor Led Training	Non Standard - Deliverable	10/15/2015	
	178 Bankruptcy Process Work Level Instructions	Non Standard - Deliverable	6/15/2015	
	179 Detail Design Pulse Assessment	Work Product	4/15/2015	
	180 Process Flow – CEVA - bankruptcy	Non Standard - Deliverable	4/30/2015	
	181 Process Flow – CEVA - AV	Non Standard - Deliverable	6/15/2015	
	182 Process Flow – CEVA - EMAO	Non Standard - Deliverable	7/30/2015	
	183 Detailed Design (Group 1)	Standard - Deliverable	3/20/2015	
	184 Detailed Design (Group 2)	Standard - Deliverable	4/21/2015	
	185 Updated Conceptual Design - 3.0 Items	Standard - Deliverable	6/26/2015	
	186 R3.0 Detailed Design	Standard - Deliverable	7/23/2015	
	187 Monthly Environment Status & Patch list	Work Product	4/3/2015	
	188 Monthly Environment Status & Patch list	Work Product	5/5/2015	
	189 Monthly Environment Status & Patch list	Work Product	6/4/2015	
	190 Monthly Environment Status & Patch list	Work Product	7/6/2015	
	191 Monthly Environment Status & Patch list	Work Product	8/5/2015	
	192 Monthly Environment Status & Patch list	Work Product	9/3/2015	
	193 Refreshed Overall Test Approach	Standard - Deliverable	6/26/2015	
	194 System Test Requirements Traceability	Standard - Deliverable	7/30/2015	
	195 UAT Readiness Checklist	Standard - Deliverable	8/14/2015	
	196 Configuration Testing Results	Standard - Deliverable	9/1/2015	
	197 UAT Final Report	Standard - Deliverable	9/30/2015	
	198 End to End Documentation	Non Standard - Deliverable	10/5/2015	
	199 OMT Security Test Plan Updates	Work Product	7/6/2015	
	200 OMT Security Authorization Artifact Documentation Updates	Work Product	10/26/2015	
Release 2.2 Total				

Release 3.0				
	201	Updated OMT Project Management Plan	Standard - Deliverable	7/13/2015
	202	Updated OMT Project Schedule	Standard - Deliverable	7/13/2015
	203	OMT Status Report # 27	Work Product	7/16/2015
	204	OMT Status Report # 28	Work Product	7/30/2015
	205	OMT Dashboard Report - Month 14	Work Product	8/5/2015
	206	OMT EVM Report - Month 14	EVM Deliverable	8/5/2015
	207	OMT Status Report # 29	Work Product	8/13/2015
	208	OMT Status Report # 30	Work Product	8/27/2015
	209	OMT Dashboard Report - Month 15	Work Product	9/3/2015
	210	OMT EVM Report - Month 15	EVM Deliverable	9/3/2015
	211	OMT Status Report # 31	Work Product	9/10/2015
	212	OMT Status Report # 32	Work Product	9/24/2015
	213	OMT Dashboard Report - Month 16	Work Product	10/5/2015
	214	OMT EVM Report - Month 16	EVM Deliverable	10/5/2015
	215	OMT Status Report # 33	Work Product	10/8/2015
	216	OMT Status Report # 34	Work Product	10/22/2015
	217	OMT Dashboard Report - Month 17	Work Product	11/4/2015
	218	OMT EVM Report - Month 17	EVM Deliverable	11/4/2015
	219	OMT Status Report # 35	Work Product	11/5/2015
	220	OMT Status Report # 36	Work Product	11/19/2015
	221	OMT Status Report # 37	Work Product	12/3/2015
	222	OMT Dashboard Report - Month 18	Work Product	12/3/2015
	223	OMT EVM Report - Month 18	EVM Deliverable	12/3/2015
	224	OMT Status Report # 38	Work Product	12/17/2015
	225	OMT Status Report # 39	Work Product	12/31/2015
	226	OMT Dashboard Report - Month 19	Work Product	1/6/2016
	227	OMT EVM Report - Month 19	EVM Deliverable	1/6/2016
	228	OMT Status Report # 40	Work Product	1/14/2016
	229	OMT Status Report # 41	Work Product	1/28/2016
	230	Training Approach (Updated) for OMT Work Streams	Standard - Deliverable	8/3/2015
	231	Detail Design Pulse Assessment	Work Product	9/1/2015
	232	Web Based Training (revision)	Standard - Deliverable	1/15/2016
	233	Online Help Guide	Standard - Deliverable	1/15/2016
	234	Job Aids	Standard - Deliverable	1/15/2016
	235	Instructor Led Training	Non Standard - Deliverable	1/15/2016
	236	Process Metric Summary of deployed processes	Standard Deliverable	9/30/2015
	237	Detailed Design (Group 1)	Standard - Deliverable	7/24/2015
	238	Detailed Design (Group 2)	Standard - Deliverable	8/17/2015
	239	R3.1 Detailed Design Items	Standard - Deliverable	9/24/2015
	240	Refreshed Overall Test Approach	Standard - Deliverable	9/15/2015
	241	System Test Requirements Traceability	Standard - Deliverable	10/16/2015
	242	UAT Readiness Checklist	Standard - Deliverable	11/11/2015
	243	Configuration Testing Results	Standard - Deliverable	11/18/2015
	244	UAT Final Report	Standard - Deliverable	1/6/2016
	245	End to End Documentation	Non Standard - Deliverable	1/5/2016
	246	Risk Integration Test Approach	Deliverable	9/30/2015
	247	Payer Risk Model Integration Test Result	Deliverable	1/15/2016
	248	Property Risk Model Integration Test Result	Deliverable	1/15/2016
	249	OMT Security Test Plan Updates	Work Product	10/5/2015
	250	OMT Security Authorization Artifact Documentation Updates	Work Product	1/25/2016
	251	Monthly Environment Status & Patch list	Work Product	8/28/2015
	252	Monthly Environment Status & Patch list	Work Product	9/30/2015
	253	Monthly Environment Status & Patch list	Work Product	10/30/2015
	254	Monthly Environment Status & Patch list	Work Product	11/20/2015
	255	Monthly Environment Status & Patch list	Work Product	12/31/2014
	256	Monthly Environment Status & Patch list	Work Product	1/29/2016
Release 3.0 Total				

(b) (4)

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Release 3.1				
257	OMT Status Report # 32	Work Product	9/24/201	(b) (4)
258	Updated OMT Project Management Plan	Standard - Deliverable	9/24/201	
259	Updated OMT Project Schedule	Standard - Deliverable	9/24/201	
260	OMT Dashboard Report - Month 16	Work Product	10/5/201	
261	OMT EVM Report - Month 16	EVM Deliverable	10/5/201	
262	OMT Status Report # 33	Work Product	10/8/201	
263	OMT Status Report # 34	Work Product	10/22/201	
264	OMT Dashboard Report - Month 17	Work Product	11/4/201	
265	OMT EVM Report - Month 17	EVM Deliverable	11/4/201	
266	OMT Status Report # 35	Work Product	11/5/201	
267	OMT Status Report # 36	Work Product	11/19/201	
268	OMT Status Report # 37	Work Product	12/3/201	
269	OMT Dashboard Report - Month 18	Work Product	12/3/201	
270	OMT EVM Report- Month 18	EVM Deliverable	12/3/201	
271	OMT Status Report # 38	Work Product	12/17/201	
272	OMT Status Report # 39	Work Product	12/31/201	
273	OMT Dashboard Report - Month 19	Work Product	1/6/201	
274	OMT EVM Report - Month 19	EVM Deliverable	1/6/201	
275	OMT Status Report # 40	Work Product	1/14/201	
276	OMT Status Report # 41	Work Product	1/28/201	
277	OMT Dashboard Report - Month 20	Work Product	2/4/201	
278	OMT EVM Report - Month 20	EVM Deliverable	2/4/201	
279	OMT Status Report # 42	Work Product	2/11/201	
280	OMT Status Report # 43	Work Product	2/25/201	
281	OMT Dashboard Report - Month 21	Work Product	3/3/201	
282	OMT EVM Report - Month 21	EVM Deliverable	3/3/201	
283	OMT Status Report # 44	Work Product	3/10/201	
284	OMT Status Report # 45	Work Product	3/24/201	
285	Training Approach (Updated) for OMT Work Streams	Standard - Deliverable	10/1/201	
286	Detail Design Pulse Assessment	Work Product	10/30/201	
287	Process Work Level Instructions	Non Standard - Deliverable	11/30/201	
288	Online Help Guide	Standard - Deliverable	2/29/201	
289	Job Aids	Standard - Deliverable	2/29/201	
290	Instructor Led Training	Non Standard - Deliverable	2/29/201	
291	Process Flow – 5 new processes	Non Standard - Deliverable	10/15/201	
292	Detailed Design (group 1)	Standard - Deliverable	9/24/201	
293	Detailed Design (group 2)	Non Standard - Deliverable	10/29/201	
294	Updated RTM for 3.1 Items	Standard - Deliverable	10/7/201	
295	Refreshed Overall Test Approach	Standard - Deliverable	11/18/201	
296	System Test Requirements Traceability	Standard - Deliverable	12/14/201	
297	UAT Readiness Checklist	Standard - Deliverable	1/6/201	
298	Configuration Testing Results	Standard - Deliverable	1/19/201	
299	UAT Final Report	Standard - Deliverable	2/26/201	
300	End to End Documentation	Non Standard - Deliverable	2/22/201	
301	OMT Security Test Plan Updates	Work Product	11/30/201	
302	OMT Security Authorization Artifact Documentation Updates	Work Product	3/14/201	
303	Update Security Implementation Plan	Work Product	3/14/201	
304	STIG Deviation Reports	Work Product	3/14/201	
305	Vulnerability Remediation Reports	Work Product	3/14/201	
306	Vulnerability Testing Results	Work Product	3/14/201	
307	Monthly Environment Status & Patch list	Work Product	10/5/201	
308	Monthly Environment Status & Patch list	Work Product	11/4/201	
309	Monthly Environment Status & Patch list	Work Product	12/3/201	
310	Monthly Environment Status & Patch list	Work Product	1/6/201	
311	Monthly Environment Status & Patch list	Work Product	2/4/201	
312	Monthly Environment Status & Patch list	Work Product	3/3/201	
Release 3.1 Total				
			Total	

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Attachment 4 - Travel Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0/3.0
Contract Type: Cost Reimbursable
POP: 7/1/2014 3/31/2016

Detailed Travel Estimate

Trip No	CLIN/ WBS	City (From)	City (To)	Company	Per Trip # of People	Per Trip # of Days	Per Trip # of Nights	Transportation Air Train Fare	Transportation Total Airfare	Lodging Total Hotel	Lodging Total Hotel	M&IE Regular Per Diem	M&IE 1st/Last Day Per Diem	M&IE Total Per Diem	Auto Rental Car Rental	Auto Rental Total Car Rental	Misc Expenses Mis Exps	Misc Expenses Total Mis	Total Total Per Trip	Total G&A	Total Total Cost Per Trip	Total # of Trips	Total Total
1	Release 2	Houston TX	Denver CO	Accenture Federal Services																			
2	Release 2	Atlanta GA	Denver CO	Accenture Federal Services																			
3	Release 2	Atlanta GA	Denver CO	Accenture Federal Services																			
4	Release 2	Atlanta GA	Denver CO	Accenture Federal Services																			
5	Release 2	Washington DC	Denver CO	Accenture Federal Services																			
6	Release 2	Chicago IL	Denver CO	Accenture Federal Services																			
7	Release 2	Washington DC	Denver CO	Accenture Federal Services																			
8	Release 2	San Diego CA	Denver CO	Accenture Federal Services																			
Subtotal	Release 2																						
9	Release 2.1	Houston TX	Denver CO	Accenture Federal Services																			
10	Release 2.1	Atlanta GA	Denver CO	Accenture Federal Services																			
11	Release 2.1	Atlanta GA	Denver CO	Accenture Federal Services																			
12	Release 2.1	Atlanta GA	Denver CO	Accenture Federal Services																			
13	Release 2.1	Chicago IL	Denver CO	Accenture Federal Services																			
14	Release 2.1	Washington DC	Denver CO	Accenture Federal Services																			
15	Release 2.1	Washington DC	Denver CO	Accenture Federal Services																			
16	Release 2.1	Washington DC	Denver CO	Accenture Federal Services																			
17	Release 2.1	San Diego CA	Denver CO	Accenture Federal Services																			
18	Release 2.1	Washington DC	Denver CO	Accenture Federal Services																			
19	Release 2.1	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal	Release 2 1																						
20	Release 2.2	Houston TX	Denver CO	Accenture Federal Services																			
21	Release 2.2	Atlanta GA	Denver CO	Accenture Federal Services																			
22	Release 2.2	Atlanta GA	Denver CO	Accenture Federal Services																			
23	Release 2.2	Atlanta GA	Denver CO	Accenture Federal Services																			
24	Release 2.2	Chicago IL	Denver CO	Accenture Federal Services																			
25	Release 2.2	Washington DC	Denver CO	Accenture Federal Services																			
26	Release 2.2	Washington DC	Denver CO	Accenture Federal Services																			
27	Release 2.2	Washington DC	Denver CO	Accenture Federal Services																			
28	Release 2.2	Washington DC	Denver CO	Accenture Federal Services																			
29	Release 2.2	San Diego CA	Denver CO	Accenture Federal Services																			
30	Release 2.2	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal	Release 2 2																						
31	Release 3.0	Houston TX	Denver CO	Accenture Federal Services																			
32	Release 3.0	Atlanta GA	Denver CO	Accenture Federal Services																			
33	Release 3.0	Atlanta GA	Denver CO	Accenture Federal Services																			
34	Release 3.0	Atlanta GA	Denver CO	Accenture Federal Services																			
35	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
36	Release 3.0	Chicago IL	Denver CO	Accenture Federal Services																			
37	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
38	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
39	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
40	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
41	Release 3.0	San Diego CA	Denver CO	Accenture Federal Services																			
Subtotal	Release 3 0																						
42	Release 3.1	Houston TX	Denver CO	Accenture Federal Services																			
43	Release 3.1	Atlanta GA	Denver CO	Accenture Federal Services																			
44	Release 3.1	Atlanta GA	Denver CO	Accenture Federal Services																			
45	Release 3.1	Atlanta GA	Denver CO	Accenture Federal Services																			
46	Release 3.1	Washington DC	Denver CO	Accenture Federal Services																			
47	Release 3.1	Washington DC	Denver CO	Accenture Federal Services																			
48	Release 3.1	San Diego CA	Denver CO	Accenture Federal Services																			
49	Release 3.1	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal	Release 3 1																						
Subtotal	ALL TRAVEL																						

(b) (4)

Notes:

1. Airfare estimate is based on non-refundable minimum 10 day advance purchase ticketing for Direct Non-Stop f ights if available.
2. Airfare estimates are proposed in accordance w th he 1/11 2010 rule on the recovery of airfare costs (74 Fed. Reg. 65 612 (December 10 2009))
3. Lodging is based on the Federal Travel Regulations (FTR) and/or Joint Travel Regulations (JTR). Where rates vary by month and exact travel date is unknown a weighted yearly average is used.
4. Per Diem rate (M&IE) is based on the FTR and/or JTR rates. On the first and last days of travel Accenture has proposed 75% of he FTR/JTR rate.
5. Miscellaneous expenses include taxis parking to ls taxes and other l ke miscellaneous expenses. Actual expenses incurred may vary.

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Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1
Task Order: TBD

Technical Narrative

April 7, 2015

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Email address: Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Email address: Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email
Address:James.b.gooding@accenturefederal.com

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Accenture LLP
800 North Glebe Road
Arlington, VA 22203

April 7, 2015

Joseph A. Shively Contracting Officer
Acquisition Services Directorate
Interior Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165

Subject: OMT Release 2.C Part 1 Proposal

Dear Mr. Shively:

Accenture is pleased to provide a proposal of the Release 2.C Part 1 for the **Operations Management Tool (OMT)** program. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,
Civilian Portfolio Lead - CM
Accenture Federal Services, LLC

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1.0 Introduction - Task Order Release 2.C Part 1 (R2.C1):

The Department of Interior's (DOI) Office of Natural Resources Revenue (ONRR) has undertaken a transformational effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. ONRR's entrusted role as the office that manages an average of $11 billion in annual revenues from energy and mineral leases, the end to end implementation of an automated operational tool will unlock opportunities for ONRR in its mission objective to collect every dollar due. ONRR and Accenture, as a part of the MRMSS Upgrade, began the process of developing the Operations Management Tool (OMT) to provide end-to-end compliance process tracking, analytics-based risk model, electronic work papers, and work planning activities in one automated tool. This tool will help ONRR achieve the One-ONRR vision. While developing OMT, ONRR and Accenture will engage in Business Process Improvement workshops coupled with System Design activities. This coupling prior to and as a part of System Design activities, while time intensive, will lead to a more robust and useful OMT tool to serve ONRR Management for years to come as a tool in gauging the performance of their organization.

The overall objectives ONRR aims to achieve with OMT:

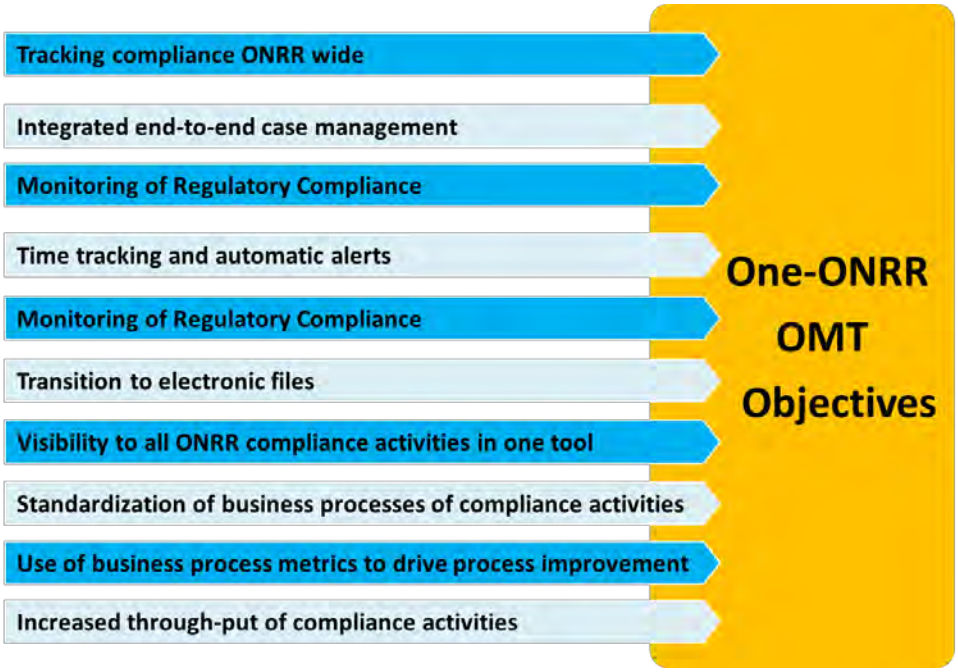

Figure 1 *One-ONRR OMT Objectives*

Within each organization of ONRR, the above objectives have diverse goals and gained efficiencies when applied, however, OMT objectives support overall ONRR-wide business goals and the One-ONRR vision. Ultimately these OMT objectives support the business objectives of transparency, consistency, efficiency and increased collection.

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Accenture and ONRR agreed to an iterative release-based approach to implement the OMT program, which was reflected in our August 6, 2014 proposal submission named D14PD01129 Release R2/R3, and in the adjusted D14PD01129 Release 2.B Change Order 001 proposal, which was submitted to ONRR on November 21, 2014. This task order represents the Process Improvement, Detail Design and Technical Design of Release 2.C as previously proposed on task order D14PD01129. In addition, it also includes the continuous work required on the backport which is required due to the delays of Oracle.

1.1. Backport

In the same manner for Release 2.C, Accenture and ONRR are working collaboratively to complete the outcome of process improvement sessions, detail design workshops and changes in technology. This was to have been completed as part of Release 2.B by March 15. However, due to a delay in receiving critical out-of-the-box vendor BPM/ACM functionality that Release 2.C is dependent on, Accenture is proposing Release 2.C in two parts. This proposal contains Part 1 of Release 2.C. Release 2.C Part 1 allows these design activities to complete in May. Part 2 of Release 2.C would be proposed by Accenture thereafter.

This backport is necessary to support ONRR's requirements for a 'one-to-many' relationship among the entities included in a case file. Without this backport, the project would need to perform extensive customization to meet ONRR's requirements. The delivery of the backport patch from the vendor was scheduled to occur during the first two weeks in January, 2015. It was received February 13, 2015.

Since the receipt of the backport, Accenture in Release 2.B has followed the following execution plan to verify that the functionality included in the backport is operational and acceptable to introduce into the OMT program.

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Accenture and the software vendor continue to work together to validate the following scenarios can be implemented in OMT using the functionality included in the backport:

#	Work Stream Proof of Concept Task
1	Work streams can be split off from the overall case file
2	The system can provide potential, or draft work streams based on business rules. The user can approve the creation of one, or multiple work streams.
3	The work streams can communicate status information to the case file
4	The case file can proceed through the milestones based on the progress of the work streams.
5	Multiple work streams can be combined to create a new work stream at any point in the process.
6	All work streams can be rolled back into the case file following the completion of a milestone
7	Each work stream can progress through the business process separately, independent of the other work streams
8	Work streams can follow a different business process than the case file
9	The case file cannot be closed until all of the work streams are closed
10	Tasks within the work stream can be generated based on user provided data in the case file

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12

POC Work Stream Functionality 1

Once the backport tasks have been completed, and the functionality has been accepted by ONRR, Accenture will complete in Release 2.C Part 1 the final R2.C design documentation to include work stream functionality.

This technical narrative describes the first part of Release 2.C Part 1 which will contain Process Improvement, Functional and Technical and Design, and Test Planning activities. The technical narrative for Release 2.C Part 2 will be delivered to ONRR during June 2015.

The following activities will be included in OMT Release 2.C1:

- Program management:
  - Release Management
- Process Improvement:
  - CEVA Business Processes
  - Referrals
  - CEVA Productivity Metrics
- Functional Design:
  - Release 2.C final design, including work streams
  - CEVA Asset & Valuation business processes
  - CEVA SIC & STRAC business processes
- Technical Design:
  - CR/DM Planning and Analysis Phases
  - Audit Analysis Phase
  - Combined Resolution & Closure Phases
  - Work Products for Analysis, Resolution, and Closure Phases
  - Smart Hyperlink Integration [currently planned to deploy in Release 3.0]
  - Ability to print an entire case file [currently planned to deploy in Release 3.0]
  - Integration of CPT/SCPT & LDS
  - Referencing & Indexing
- Test Planning

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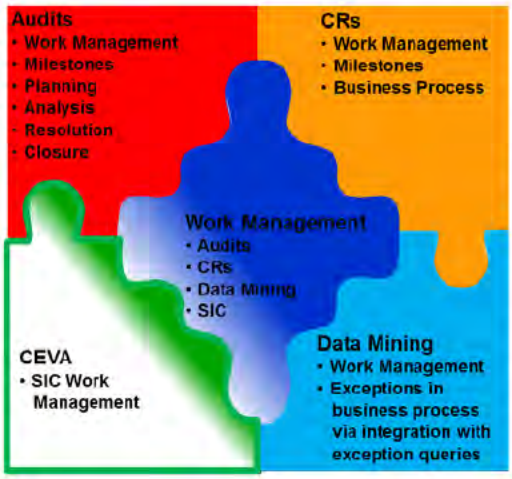
- Technical Architecture
    - Environmental Support of Technical Design and Proof of Concept tasks

Remaining R2.C tasks will be included in the updated technical narrative, scheduled to be delivered to ONRR in June of 2015.

1.2 Release 2.C1 - CEVA Business Processes and Technical Designs Timeline

Release 2.C1 Timeline

1.3 Release 2.C1 Summary



R2C Components

Business Process Improvements, and Functional and Technical Designs will be completed during Release 2.C1. This will position ONRR to move forward with the implementation of a complete, end-to-end case management system that will be used by the Audit & Compliance Management (ACM), Data Mining, and CEVA teams.

Business Process Improvement sessions will be completed for the CEVA work teams, and for the ability to 'refer' a case file from one OMT team to another OMT team. The Integrated Business PI and System Design team will also work with CEVA to develop productivity metrics to be tracked within OMT. Functional design sessions will be completed for a portion of the CEVA teams. The remaining

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functional designs will be completed as part of Release 2.C2, and the CEVA business processes are scheduled to be deployed into production as part of Release 3.

In addition, the final functional design document will be created and submitted after ONRR's acceptance of the back port proof of concept.

The Technical Designs for Audit Analysis, Compliance Review and Data Mining Planning and Analysis and the Combined Resolution and Closure phases, including the applicable work products will build on the functional design for these processes which was completed as part of Release 2.B. These business processes are scheduled to be deployed into production as part of Release 2.C2.

The Testing Plan for functionality deployed in Release 2.C2 will be completed during this time period.

1.4 R2.C1 – Project Management and Governance

Figure 3 Release 2.C1 Project Management and Governance Timeline

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1.5 R2.C1 – Integrated Business PI and System Design

[SOO 4.1.1, 4.1.2, 4.1.3, 4.2.5]

May 2015 July 2015

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Figure 4 *Release 2.C1 Integrated BPI and System Design Timeline*

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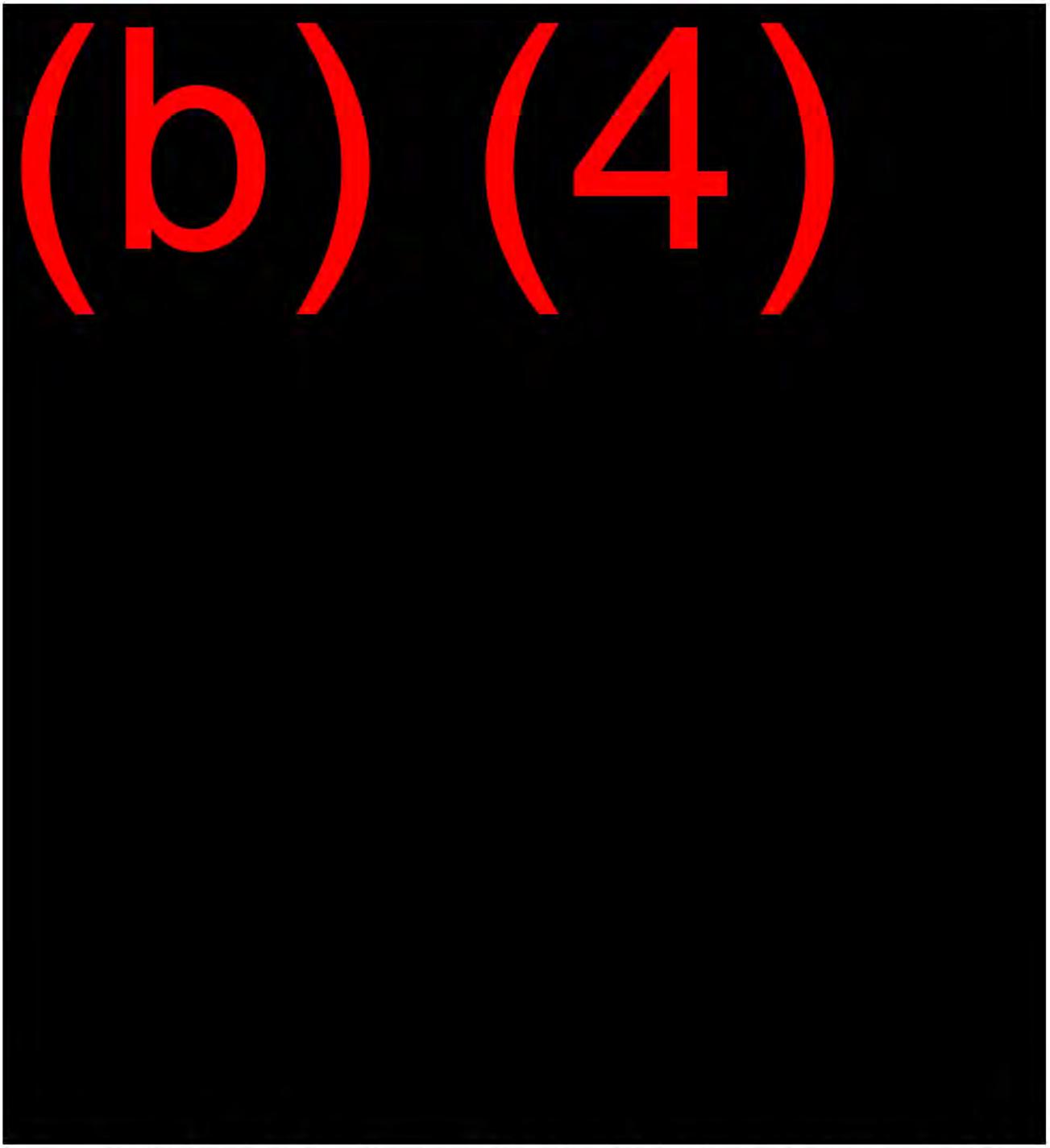

- **Detailed Design Pulse Assessment**: *For a detailed description please see section ***3.5***

May 2015 July 2015

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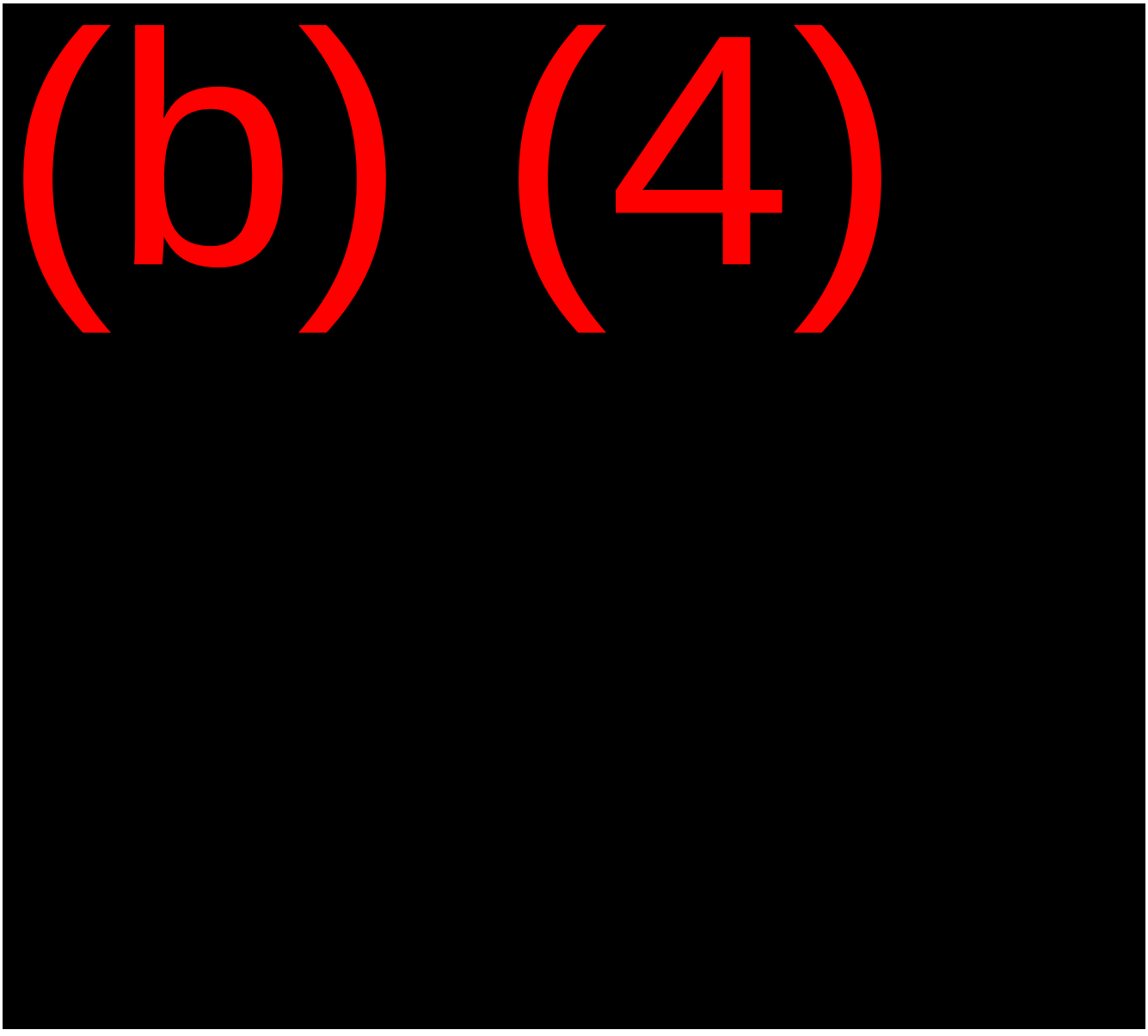
Release 2.C1 Technical Design Timeline 1

1.6 R2.C1 - Technical Design



2.0 Assumptions

Please reference ***OMT R2.C Part 1 - Basis of Estimate, Technical Assumptions, Conditions or Expectations*** for details on assumptions.

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AMENDMENT OF SOLICITATION/MODIFICATION OF CONTRACT

1. CONTRACT ID CODE	PAGE OF PAGES
	1 3

2. AMENDMENT/MODIFICATION NO.	3. EFFECTIVE DATE	4. REQUISITION/PURCHASE REQ. NO.	5. PROJECT NO. (If applicable)
0001	11/03/2014	0040191976	

6. ISSUED BY	CODE	7. ADMINISTERED BY (If other than Item 6)	CODE
Interior Business Center, AQD Division 4/ Branch 2 7301 West Mansfield Ave D2940 Denver CO 80235	D42	DOI, Interior Business Center, AQD Division 4/ Branch 2 7301 West Mansfield Ave D2940 Denver CO 80235	D42

8. NAME AND ADDRESS OF CONTRACTOR (No., street, county, State and ZIP Code)		9A. AMENDMENT OF SOLICITATION NO.
ACCENTURE LLP Attn: James B. Gooding 800 NORTH GLEBE RD STE 300 ARLINGTON VA 22203-1807	(x)	9B. DATED (SEE ITEM 11)
	X	10A. MODIFICATION OF CONTRACT/ORDER NO. D12PC70004 D14PD01129
		10B. DATED (SEE ITEM 13) 09/16/2014
CODE 0070137302	FACILITY CODE	

11. THIS ITEM ONLY APPLIES TO AMENDMENTS OF SOLICITATIONS

The above numbered solicitation is amended as set forth in Item 14. The hour and date specified for receipt of Offers is extended is not extended. Offers must acknowledge receipt of this amendment prior to the hour and date specified in the solicitation or as amended, by one of the following methods: (a) By completing Items 8 and 15, and returning _____ copies of the amendment; (b) By acknowledging receipt of this amendment on each copy of the offer submitted; or (c) By separate letter or telegram which includes a reference to the solicitation and amendment numbers. FAILURE OF YOUR ACKNOWLEDGEMENT TO BE RECEIVED AT THE PLACE DESIGNATED FOR THE RECEIPT OF OFFERS PRIOR TO THE HOUR AND DATE SPECIFIED MAY RESULT IN REJECTION OF YOUR OFFER. If by virtue of this amendment you desire to change an offer already submitted, such change may be made by telegram or letter, provided each telegram or letter makes reference to the solicitation and this amendment, and is received prior to the opening hour and date specified.

12. ACCOUNTING AND APPROPRIATION DATA (If required)
See Schedule

Net Increase: $3,763,572.44

13. THIS ITEM ONLY APPLIES TO MODIFICATION OF CONTRACTS/ORDERS. IT MODIFIES THE CONTRACT/ORDER NO. AS DESCRIBED IN ITEM 14.

CHECK ONE	
	A. THIS CHANGE ORDER IS ISSUED PURSUANT TO: (Specify authority) THE CHANGES SET FORTH IN ITEM 14 ARE MADE IN THE CONTRACT ORDER NO. IN ITEM 10A.
	B. THE ABOVE NUMBERED CONTRACT/ORDER IS MODIFIED TO REFLECT THE ADMINISTRATIVE CHANGES (such as changes in paying office, appropriation date, etc.) SET FORTH IN ITEM 14, PURSUANT TO THE AUTHORITY OF FAR 43.103(b).
X	C. THIS SUPPLEMENTAL AGREEMENT IS ENTERED INTO PURSUANT TO AUTHORITY OF: FAR 52.343-1 Changes FP - Alternate II
	D. OTHER (Specify type of modification and authority)

E. IMPORTANT: Contractor is not X is required to sign this document and return 1 copies to the issuing office.

14. DESCRIPTION OF AMENDMENT/MODIFICATION (Organized by UCF section headings, including solicitation/contract subject matter where feasible.)

The purpose of this bi-lateral modification is to exercise Option 1 of the base task order, extend the period of performance and add an Optional CLIN for Data Conversion.

Complete details for this mod are contained in the attached continuation pages beginning at page 4.

Payment Terms:
PP30
FOB: Destination
Period of Performance: 11/03/2014 to 07/15/2015

Continued ...

Except as provided herein, all terms and conditions of the document referenced in Item 9 A or 10A, as heretofore changed, remains unchanged and in full force and effect.

15A. NAME AND TITLE OF SIGNER (Type or print)	16A. NAME AND TITLE OF CONTRACTING OFFICER (Type or print)
Traci Cooke Civilian Portfolio Lead - Contracts Management	Joseph Shively

15B. CONTRACTOR/OFFEROR	15C. DATE SIGNED	16B. UNITED STATES OF AMERICA	16C. DATE SIGNED
Traci Cooke (Signature of person authorized to sign)	1/15/2015	(Signature of Contracting Officer)	1/15/2015

NAME OF OFFEROR OR CONTRACTOR
ACCENTURE LLP

ITEM NO. (A)	SUPPLIES/SERVICES (B)	QUANTITY (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)
	Add Item 00030 as follows:				
00030	Option 1 for OMT Release 2.1 Delivery: 07/15/2015 Delivery Location Code: 0003820408 ONRR, Information Management Center 6th & Kipling, DFC,Bldg. 85A, MS604 Denver CO 80225-0165 US Amount: $0.00 Delivery: 07/15/2015 Delivery Location Code: 0003820410 ONRR, Information Management Center PO Box 25165, MS60430A Denver CO 80225-0165 US Amount: $3,552,379.44 Accounting Info: 02 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRF000000.C09000 Fund: 15XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 02 Funded: $2,131,427.66 Accounting Info: 01 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRF000000.F72000 Fund: 15XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 01 Funded: $1,420,951.78 Release 2.1 is synonymous with Release 2B as referenced in Accenture's Re-plan proposal for Option 1 dated November 24, 2014. Add Item 00040 as follows:				3,552,379.44
00040	Travel for Option 1 Cost Reimburseable Not-to-Exceed(NTE)line item in Accordance with the Federal Travel Regulation (FTR) Delivery: 07/15/2015 Delivery Location Code: 0003820408 ONRR, Information Management Center 6th & Kipling, DFC,Bldg. 85A, MS604 Denver CO 80225-0165 US Continued ...				211,193.00

NAME OF OFFEROR OR CONTRACTOR
ACCENTURE LLP

ITEM NO. (A)	SUPPLIES/SERVICES (B)	QUANTITY (C)	UNIT (D)	UNIT PRICE (E)	AMOUNT (F)
	Amount: $0.00 Delivery: 07/15/2015 Delivery Location Code: 0003820410 ONRR, Information Management Center PO Box 25165, MS60430A Denver CO 80225-0165 US Amount: $211,193.00 Accounting Info: 01 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRF000000.F72000 Fund: 15XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 01 Funded: $84,477.20 Accounting Info: 02 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRF000000.C09000 Fund: 15XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 02 Funded: $126,715.80				

Task Order D14PD01129, Modification 1

SF30 Continuation Pages

Pursuant to FAR 52.217-9, "Option to Extend the Term of the Contract" (MAR) 2000), Modification 001 exercises Option 1 for OMT Release 2.1 in accordance with the following:

1. The Contractor shall provide the services for Option 1: OMT Release 2.1 as identified in the Accenture's Re-plan proposal titled, ""MRMSS Operations Management Tool (OMT) Release 2.B – Change Order 001, Task Order D14PD01129", dated November 24, 2014.

   (Note: for the purposes of this modification, Option 1 for Release 2.1 is synonymous with "Release 2B" as referenced throughout Accenture's Re-plan Proposal titled: "MRMSS Operations Management Tool (OMT) Release 2.B – change Order 001, Task Order D14PD01129" dated November 24, 2014.)

2. Accenture's MRMSS Operations Management Tool (OMT) Re-plan Technical, Basis of Estimate and Price proposals for the Release 2B-Re-plan Proposal, Change Order 001, Task Order: D14PD01129, dated November 24, 2014 are hereby accepted.

3. The total firm fixed-price (FFP) to the Government for performance of the OMT RELEASE 2.1 is $3,552,379.44; the estimated Not to Exceed (NTE) Cost Reimbursable travel is $211,193.00.

4. The grand total for full performance of Option 1 - OMT Release 2.1 is $3,763,572.44.

5. Increase the task order ceiling by $3,763,572.44 from $2,995,025.63 to $6,758,598.07.

6. The task order Period of Performance (POP) for Option 1 - OMT Release 2.1 is November 3, 2014 through July 15, 2015. (ATP issued 11/23/2014 with 11/03/14 start). The total task order POP at Mod 1 is July 1, 2014 through July 15, 2015. Should all Options be exercised the total Period of Performance is July 1, 2015 through December 31, 2015.

7. OMT Base, Options and Performance Table – Revised Per Mod 1:

Description	Begin Date	End Date	Labor & Facility (FFP) Quote of 8/6/2014	Revised Option 1 (Labor & Facility) price without Data conv per 11/24/14 Qte	Revised Option 1 price with Optional Data Conversion per 11/24/2014 Qte	Travel (NTE/Reimb) Quote of 08/06/2014	Revised Travel Quote for Option 1 11/24/2014	Total for Release 2.1 - Quote of 08/06/2014	Revised total for Option 1 price (without Data Conv) per 11/24/2014 Qte	Revised Total Price with Optional Data Conversion per 11/24/2014 Qte	Notes
Release 2.0	7/1/2014	4/15/2015									
Release 2.1 Original Quote of 08/06/2014	11/1/2014	7/15/2015									
RE-PLAN Release 2.1: Without Optional Data Conversion Subdin as quoted 11/24/2014	11/1/2004	7/15/2015									
RE-PLAN Release 2.1: with Optional Data Conversion Subdin as quoted 11/24/2014	11/1/2014	7/15/2015									
Release 2.2	4/1/2015	12/15/2015									
Release 3.0	8/1/2015	4/15/2016									
Universal Search Option	10/1/2015	10/31/2015									
Oracle BPM 12.1.4 Option	12/1/2015	12/31/2015									
Total if base and all Options are exercised											
Revised Task Order Ceiling at Mod 1											

(b) (4)

(Note: Due to the iterative nature of this task order, fluctuations in Option pricing may occur due to greater requirement definition, process improvements and information previously unknown. Revised pricing for the Base and Option 1 is shown above; however the ceiling price for total task order D14PD01129 remains unchanged at this mod.)

8. The contractor shall invoice based on the agreed to OMT RELEASE 2.1 (2.B) Deliverable Price Schedule dated August 1, 2014. This deliverable/payment schedule is made part of this task order and is included as Attachment 1.

9. This modification # 1 adds an Optional CLIN for Data Conversion in the amount of (b) (4) . This additional Optional CLIN was quoted in Accenture's Release 2.B – Change Order 001 Price Narrative, Task Order D14PD01129 dated 11/24/2014. The Updated Base and Options performance table containing the Data Conversion option is listed below in the table below. All Optional CLINs, as well as their associated travel CLINs will be exercised at the sole discretion of the Government.

Attachment 1

Deliverable Price Schedule

Task Order D14PD01129

Option 1 for Release 2.B*

*Release 2.B is synonymous with Release 2.1 in the Government Statement of Objective titled "Minerals Revenue management Support System (MRMSS Operations Management Tool (OMT) Requirements, Design, Development and Implantation- Releases 2.0/3.0 dated May 21, 2014

Del #	Deliverable /Milestone	Deliverable Work Product	Relative date	Invoice Amount
Release 2.b				
1	OMT Monthly EVM Report	EVM Deliverable	11/5/2014	(b) (4)
2	OMT Bi-Weekly Status Report	Work Product	11/6/2014	
3	OMT Bi-Weekly Status Report	Work Product	11/20/2014	
4	Detail Design Pulse Assessment Part 1	Work Product	12/1/2014	
5	OMT Monthly EVM Report	EVM Deliverable	12/3/2014	
6	OMT Bi-Weekly Status Report	Work Product	12/4/2014	
7	OMT Bi-Weekly Status Report	Work Product	12/18/2014	
8	Updated OMT Project Management Plan	Standard - Deliverable	12/19/2014	
9	Updated OMT Project Schedule	Standard - Deliverable	12/19/2014	
10	OMT Bi-Weekly Status Report	Work Product	1/2/2015	
11	Detail Design Pulse Assessment Part 2	Work Product	1/5/2015	
12	OMT Monthly EVM Report	EVM Deliverable	1/6/2015	
13	OMT Bi-Weekly Status Report	Work Product	1/15/2015	
14	OMT Bi-Weekly Status Report	Work Product	1/29/2015	
15	Conceptual Design for R2.C	Standard - Deliverable	1/31/2015	
16	Detail Design Pulse Assessment Part 3	Work Product	2/2/2015	
17	OMT Monthly EVM Report	EVM Deliverable	2/4/2015	
18	Refreshed Overall Test Approach	Standard - Deliverable	2/6/2015	
19	System Test Requirements Traceability	Standard - Deliverable	2/6/2015	
20	OMT Security Test Plan Updates	Work Product	2/6/2015	
21	OMT Bi-Weekly Status Report	Work Product	2/12/2015	
22	OMT Bi-Weekly Status Report	Work Product	2/26/2015	
23	Process Flow – CR Planning, Analysis, Resolution Closure	Standard - Deliverable	2/27/2015	
24	Process Flow - Audit Analysis, Resolution and Closure	Standard - Deliverable	2/27/2015	
25	updated SAS code logic accounting for possible changes in the definitions of payor,property, and timeline	Standard - Deliverable	2/17/2015	
26	Report documenting any changes in counts due to definition changes	Work Product	3/2/2015	
27	OMT Monthly EVM Report	EVM Deliverable	3/4/2015	
28	OMT Bi-Weekly Status Report	Work Product	3/12/2015	
29	Detailed Design (Group 1 design items for 2.C)	Standard - Deliverable	3/13/2015	
30	OMT Bi-Weekly Status Report	Work Product	3/26/2015	
31	Audit Process Analysis, Resolution and Closure Work Level Instructions (WLI)	Non Standard - Deliverable	3/27/2015	
32	CR Process Work Level Instructions (WLI)	Non Standard - Deliverable	3/27/2015	
33	UAT Readiness Checklist - OBIEE	Standard - Deliverable	4/1/2015	
34	OMT Monthly EVM Report	EVM Deliverable	4/3/2015	
35	Monthly Environment Status & Patch list	Work Product	4/3/2015	
36	OMT Bi-Weekly Status Report	Work Product	4/9/2015	
37	Detailed Design (Group 2 design items for 2.C)	Standard - Deliverable	4/10/2015	
38	OMT Bi-Weekly Status Report	Work Product	4/23/2015	
39	Configuration Testing Results - OBIEE	Standard - Deliverable	4/24/2015	
40	Updated R2.C Requirements Traceability Matrix	Standard - Deliverable	4/30/2015	
41	OMT Monthly EVM Report	EVM Deliverable	5/5/2015	
42	Monthly Environment Status & Patch list	Work Product	5/5/2015	
43	OMT Bi-Weekly Status Report	Work Product	5/7/2015	
44	Online Help Guide - Reports	Standard - Deliverable	5/15/2015	
45	UAT Final Report - OBIEE	Standard - Deliverable	5/15/2015	
46	Job Aids - Reports	Standard - Deliverable	5/20/2015	
47	OMT Bi-Weekly Status Report	Work Product	5/21/2015	
48	UAT Readiness Checklist	Standard - Deliverable	5/25/2015	
49	Configuration Testing Results	Standard - Deliverable	5/29/2015	
50	OMT Bi-Weekly Status Report	Work Product	6/4/2015	
51	OMT Monthly EVM Report	EVM Deliverable	6/4/2015	
52	Monthly Environment Status & Patch list	Work Product	6/4/2015	
53	OMT Bi-Weekly Status Report	Work Product	6/18/2015	
54	Report documenting current model performance and Documentation and code logic for possible new business rules	Standard - Deliverable	4/21/2015	
55	Updated risk model scores and prioritized list	Standard - Deliverable	6/9/2015	
56	Instructor Led Training	Non Standard - Deliverable	6/30/2015	
57	Web Based Training	Standard - Deliverable	6/30/2015	
58	Online Help Guide - Remaining Items	Standard - Deliverable	6/30/2015	
59	Job Aids - Remaining Items	Standard - Deliverable	6/30/2015	
60	OMT Bi-Weekly Status Report	Work Product	7/2/2015	
61	OMT Monthly EVM Report	EVM Deliverable	7/6/2015	
62	UAT Final Report	Standard - Deliverable	7/10/2015	
63	End to End Documentation	Non Standard - Deliverable	7/31/2015	
64	OMT Security Authorization Artifact Documentation Updates	Work Product	7/31/2015	
Release 2.b Total				

Deliverable schedule for Optional Data conversion.

Optional - Conversion				
1	Planning Approach	Standard - Deliverable	3/15/2015	(b) (4)
2	Detailed Design	Standard - Deliverable	4/1/2015	
3	Unexecuted Test Scripts	Standard - Deliverable	5/1/2015	
Conversion Total				
			Total	

File 2B
OPTIONS
D14PD01129

Shively, Joseph <joseph_a_shively@ibc.doi.gov>

RE: OMT Release 2B-Re-plan Proposal submission for Change Order 001 - Intellectual Property Clauses

1 message

travis.nottberg@accenturefederal.com <travis.nottberg@accenturefederal.com> Fri, Dec 12, 2014 at 1:58 PM
To: joseph_a_shively@ibc.doi.gov

I'm confirming with Jim, but we should taking this out. Not sure how it got back in there.

Travis Nottberg

PMO Lead | U.S. Department of the Interior | Accenture Federal Services

Direct: (303) 334-1522

Mobile: (970) 818-6740

travis.nottberg@accenturefederal.com

From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Friday, December 12, 2014 11:58 AM
To: Gooding, James B.; Nottberg, Travis; Rentzios, Shabnam M.
Cc: Stacey Browne
Subject: OMT Release 2B-Re-plan Proposal submission for Change Order 001 - Intellectual Property Clauses

Jim,

Good afternoon.

I must bring to your attention that in the Government's final review of the subject proposal, exception is taken to the inclusion of the two Intellectual Property (IP) clauses

contained .at Section 3.0, "General Assumptions" at Items 6 and 7. These two clauses are contained in Volume 1C - Basis of Estimate (BOE), Technical Assumptions, C&E,

It is the Government's position that all the necessary and applicable Data Rights Clauses (Reference: FAR 52.227-14 through 52.224-18) are contained in the base IDIQ, D12PC70004, as renegotiated at Mod 011. The FAR Data Rights clauses contained in the base IDIQ contract are sufficient and require no further clarification or restatement as all FAR clauses contained in the base IDIQ naturally flow down to task orders. Further, the Data Rights clauses contained in the base IDIQ were further discussed, negotiated and clarified in the document titled: "IDIQ Questions/Comments & Final Agreement for Contract Incorporation at Modification 11 dated February 26, 2012. This document was updated and corrected March 29, 2012. See the aforementioned

document at Item number 33, "Section H, Part 27".

The Government requests that data rights clauses at items 6 and 7 of Section 3.0 be removed from the subject task order proposal.

Thank you,

Out of Office Schedule:

A/L: February 27 - March 13, 2015

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov *PLEASE NOTE EMAIL CHANGE*

US Department of the Interior

Office of the Secretary

www.ibc.doi.gov

MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

Your Focus: Your Mission

Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1
Task Order: TBD

Basis of Estimate, Technical Assumptions, Conditions or Exceptions

April 7, 2015

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Email address: Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Email address: Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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accenture

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1.0 Assumptions and Basis of Estimate (BOE) for OMT Release 2.C1

1.1 Introduction and Background

The following pages of this document represent Part 1 of the Release 2.C Basis of Estimate. The BOE is a contractual component of the price proposal in this firm fixed price contract. It provides the details on how and under what assumptions Accenture has arrived at its estimated level of effort and proposed solution to provide service designs of the OMT release 2.C1 and component. Our BOE process relies on *Parametric* and *Historical Comparison Estimating* Methods to produce, realistic, reasonable, and complete work effort estimates. The Accenture Delivery Method (ADM) Estimating Methods and Models are part of Accenture's Delivery Suite (ADS), used to deliver all Accenture projects.

One of the best ways to predict future efforts is to capture and analyze initiatives completed in the past. In our experience, the ability to use historical data to calibrate future estimates helps improve the accuracy of estimates. The ADM estimating models are developed and maintained by a central team that works with Accenture client-based teams, product vendors, and industry specialists to update the estimating models with data from actual projects and the latest releases of technology.

Our Solution Architect(s) use ADM Estimators to estimate level of effort to implement ONRR Release 2.C1. The estimating tools require the input of discrete estimating assumptions that quantify the scope and complexity of the effort in detail. The output of the tools is an estimate of hours by task and sub-task. Once complete, our Solution Architects conduct a quality review of the Estimator results with an independent Solution Architect from their respective specialized practice to validate our factors, assumptions, and reasonableness of the BOE results.

To estimate OMT Release 2.C1 our Solution Architects used the following ADM Estimators:

- Oracle BPM SOA (Note: The foundation of our solution is SOA running BPM, including the Adaptive Case Management framework)

The following section lists our general assumptions that apply across the Release 2.C1. We then summarize the BOE factors, assumptions and results unique to the Release Tasks.

1.2 General Solution Assumptions

The following are General Assumptions to clarify the scope and constraints associated with the capabilities of Releases 2.C1:

- **Solution Design**
  - (b) (4) [redacted]

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(b) (4)

- **Business Process**
  - (b) (4)
- **Reporting**
  - (b) (4)
  - Complexities for each reporting type detailed above are based on the following factors:

Type	Low	Medium	Complex
(b) (4)			

- **CAMPROD**
  - (b) (4)
- **Data Migration**
  - (b) (4)
- **Data Archival**

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– (b) (4) [redacted]

Release 2.C1 Process Improvement and Functional Design of CEVA Business Processes, Technical Design of Audit Analysis, Compliance Planning and Analysis and Combined Resolution and Closure Business Processes.

Assumptions and Basis of Estimate (BOE) for Release 2.C Part 1			
Period of Performance Start Date	May 1, 2015	Period of Performance End Date	July 31, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	n/a – PI And Design work only

1.1 R2.C1 Business Process Improvement (BPI)

1.1.1 *Description – Business Process Improvement*

The ONRR functional teams that have been included in this scope of work are the following:

- CEVA – Office of Enforcement
- CEVA – ADR
- CEVA – Bankruptcy
- CEVA - EMAO
- CEVA – Appeals
- CEVA – Asset Valuation
- CEVA – SIC/STRAC
- Referrals

For release 2.C1, (b) (4) [redacted]

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1.1.2 *Assumptions – Business Process Improvement*

1.1.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

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1.2 R2.C1 Risk Assessment

1.2.1 *Description – Risk Assessment*

There is no project related level of effort during R2.C1 as it relates to the Risk Assessment.

1.3 R2.C1 BPM – Case Management and Integration through OMT Technology

The following summarizes the affect the delay in the receipt of the backport patch has had on the originally planned OMT release schedule:

1.3.1 *Description – BPM – Case Management*

Release 2.C1 of OMT will include the Technical Design of Release 2.C1 capabilities as well as analysis and design for the subsequent OMT Release 3.0. **Technical Design** - Release 2.C1 capabilities that will be designed include:

- **Design** - Release 2.C1 design activities, in preparation for this and future releases are listed below. Accenture's solution approach uses Oracle's Adaptive Case Management (OACM) product to conduct design activities.

Design	Note: Deployed in Release
(b) (4)	

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1.3.2 *Assumptions – BPM – Case Management*

1.3.3 *Key Estimating Factors – BPM – Case Management*

The following table provides the estimating factors used to define the fixed price nature of the Technical Design scope defined for Release 2.C1. Note Accenture has provided for scope complexity to address the risk of the backport technology:

Basis of Estimate for Technical Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Technical Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Detail Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following provides the estimating factors for Work Product and Dashboards. We anticipate ONRR may select the following items (to be finalized during design):

(b) (4)

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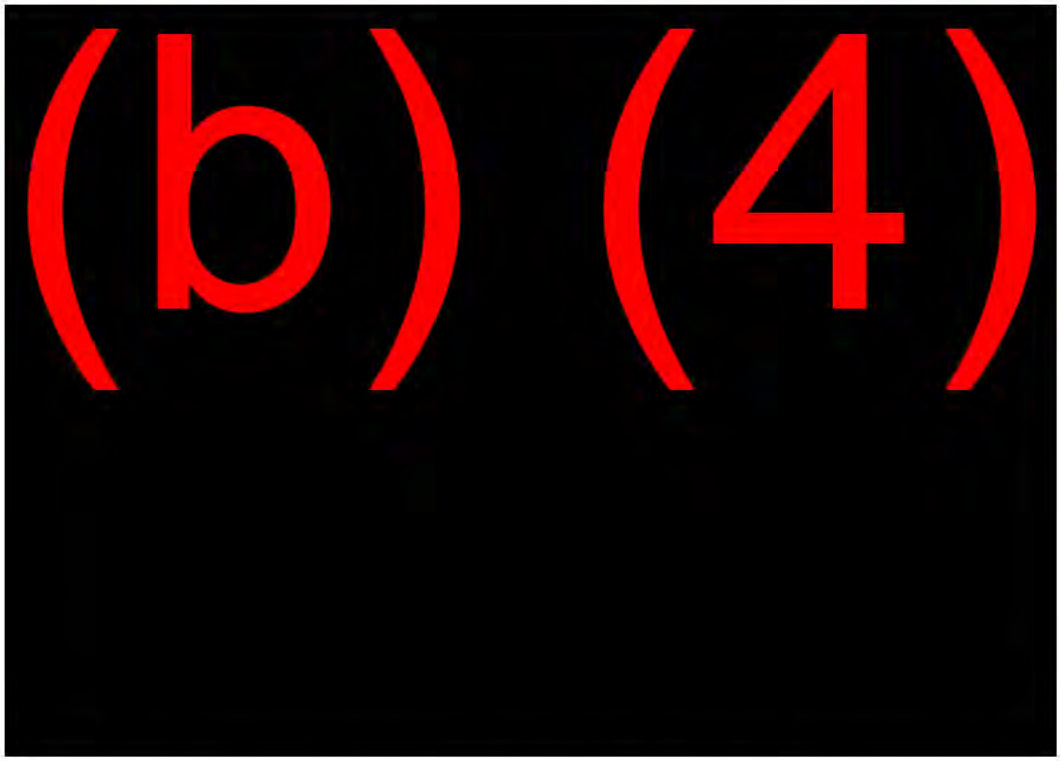

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

(b) (4)

Basis of Estimate for Technical Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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2.0 General Assumptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

1. Accenture assumes the period of performance of his task order is:
    a. Release 2.C Part 1: 5/1/15 – 7/31/15
2. The successful completion of this scope of work is based on the following four assumptions:
    a. The BPM/ACM technology vendor will provide the required product knowledge, troubleshooting, and defect resolution in a timely manner to allow for the completion of the backport assessment by April 8, 2015.
    b. ONRR will review the Oracle backport proof of concept and the gap analysis check list, and accept the functionality provided by the Oracle backport by April 24, 2015.
    c. Release 2.C1 uses the estimating factors proposed in the Release 2.C August 2014 submission Basis of Estimate as the basis to propose the technical design effort in Release 2.C1. Upon completion of the Release 2.C1 Design, Accenture will refresh the Release 2.C Basis of Estimate to align to ONRR's desired Design approach. This new basis of estimate will be used to propose remaining work as a Release 2.C Part 2 (Release 2.C2).
    d. Through expanded use of Oracle technologies within the MRMSS environment, Accenture has identified an immediate need for virtualization capabilities on developers individual machines to support development and deployment of code, and for proof of concept testing activities. Accenture assumes that ONRR supports and approves this approach for our development activities.
3. Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – Contractor Personnel Security of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal. If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase.
4. Accenture assumes the contract type is Firm Fixed Price (FFP) with cost-reimbursable travel
5. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. (b) (4) [redacted] fee is also applied.
6. Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume

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7. We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
8. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs.
9. The OMT R2/R3 Project requires "skilled" resources to implement the new Oracle Business Process Management (BPM) – Adaptive Case Management (ACM) technologies that are the backbone of the entire Tool. Unfortunately, Accenture has been unable to staff locally in the Denver Market for all the specialized skills (Business Process Improvement, Case Management, Project Management, Risk, and Security) necessary to meet the requirements of the project. Accenture believes that the co-location of our non-local resources in Denver provides the ability to work with ONRR to mitigate risks due to technology constraints and to work with the various ONRR teams during critical design, build, test and deploy solutions phases. Specifically, during development and test phases people need to be working side by side with ONRR stakeholders to validate data, application configuration, and work through issues.
10. Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
11. To meet DOI's resource requirements Accenture will staff some resources remotely in the San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
12. Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
13. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.

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14. In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services
15. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
16. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
17. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
18. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
    b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.
    c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

19. All other assumptions as provided in Prime Contract D12PC70004 are incorporated herein in their entirety by reference.

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Volume 1(a) Attachment A - Technical Narrative - QASP	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question

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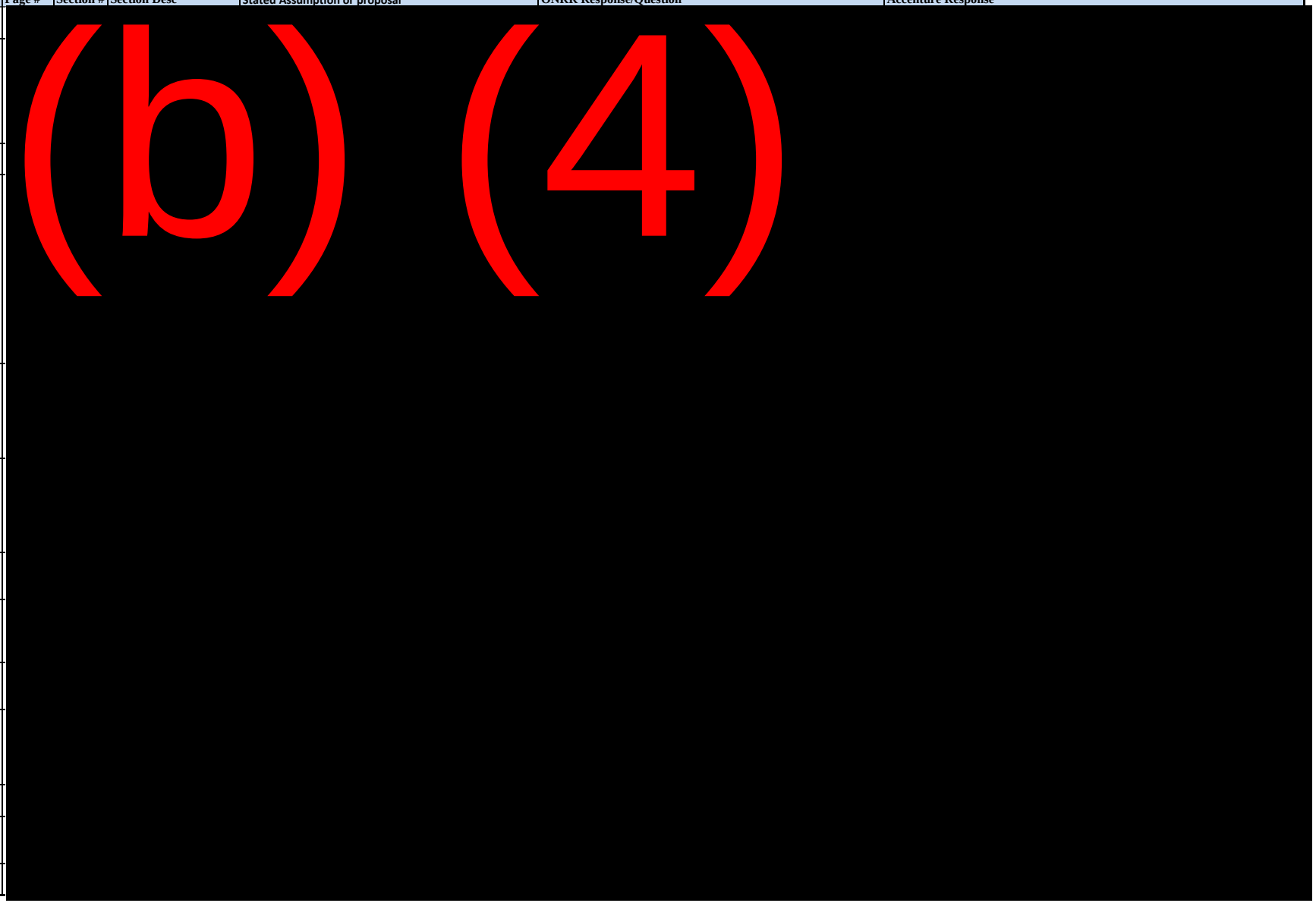

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United States Department of the Interior
Office of the Secretary

Interior Business Center

Evaluation of Request for Quote (RFQ) – D14PS00377 for MRMSS Operations Management Tool (OMT), Release 2.0/3.0: This RFQ is in accordance with IDIQ D12PC70004 Operations and Support for the Minerals Revenue Management Support System (MRMSS).

Evaluator Name & Full Address/Contact info:

VENDOR NAME: **Accenture LLC**

EVALUATION / AWARD

The Government anticipates awarding a task order resulting from this solicitation to the incumbent O&S contractor, Accenture, based on the offer conforming to the solicitation and considered to be advantageous to the Government, price and other factors considered. The following factors shall be used to evaluate offers:

All quotes will be evaluated according to the factors shown below. Factor A - Management Approach and Technical Capabilities; Factor B - Past Performance and Organizational capabilities are approximately equal to each other; Factor C – Assumptions, and Factor D – Price, is slightly less important. Sub-factors listed under each factor are of equal importance to each other. The offerors quotes shall be evaluated based on the criteria identified above, considering the offerors 1) Strengths, 2) Weakness, 3) Deficiencies, and 4) Level of Risk.

Note to Evaluators: Only the Technical proposal has been provided at this time to avoid a potential technical bias based on quoted price. Once the technical solution has been evaluated, the pricing will be provided to allow the total assessment of the proposal. Please evaluate the technical proposal on the evaluation criteria stated below using the definitions provided.

Definitions - As used in this evaluation

"Strength"- A favorable attribute of an offeror or of its offer. A significant, outstanding or exceptional aspect of an offeror's proposal that has merit and exceeds specified performance or capability requirements in a way that is advantageous to the government and either will be included in the contract or is inherent in the offers process.

"Weakness" means a flaw in the proposal that increases the risk of unsuccessful contract performance. A Flaw is an imperfection. A weakness does not necessarily make a proposal unacceptable.

TAKE PRIDE IN AMERICA

"Deficiency" is a material failure of a proposal to meet a Government requirement or a combination of significant weaknesses in a proposal that increases the risk of unsuccessful contract performance to an unacceptable level. A deficiency is either the absence of something that is necessary to satisfy a requirement, or the presence of something that is inconsistent with the requirement or that will make it more difficult to satisfy the requirement. A deficiency makes a proposal unacceptable, since it signifies an actual or potential failure to satisfy a requirement.

Performance Risk – Associated with an offeror's likelihood of success in performing the solicitation's requirements base on its proposal.

Levels of Performance Risk:

High Risk	Significant doubt exists, that the offeror can perform the required effort
Moderate Risk	Some doubt exists, that the offeror can perform the required effort
Low Risk	Little doubt exists, that the offeror can perform the required effort

TASK ORDER AWARD

Task Order award shall be made to the responsible vendor whose offer, in conforming to this RFQ, provides an overall best value to the Government, technical evaluation factors, and price considered. The Government's objective is to obtain the highest technical quality considered necessary to achieve the project objectives, with a realistic and reasonable price. Technical evaluation factors are more important than price; however, between quotes that are evaluated as technically equal in quality, price will become a major consideration in selecting the successful vendor.

In addressing the evaluation factors below, the offeror shall demonstrate:

TECHNICAL QUOTE

Factor	Strengths (Reference Section and Page)	Weakness (Reference Section and Page)	Deficiencies (Reference Section and Page)	Level of Risk for unsuccessful contract performance (assigned level of risk, and narrative)
A. MANAGEMENT APPROACH AND TECHNICAL CAPABILITIES				
1. Understanding of the work and the objectives of testing the controls cited in the SOO, and planned execution of the project.	**Overall the Contractor has a good understanding of the requirements. ONRR and the Contractor had numerous meetings to clarify the requirements. The BOE detailed the requirements.**	**There are a number of dependencies to the Oracle Business Process Management Adaptive Case Management software**	**N/A**	**Moderate**

2. Evidence of specific methods and techniques for completing each discrete task, to include such items as quality assurance as detailed in the Quality Assurance Plan, Initial Project Management Plan, and initial Project Schedule.	**The proposal included a Basis of Estimation, a Technical Proposal, Project Plan and Quality Assurance Plan that were documented in enough detail that assures ONRR that there is a good understanding to the approach for implementation**	**A little more detail is required for project schedule that is dependent on a third party software vendor to provide patches. Accenture will update the Project Schedule and Plan to address some of the risks from a schedule perspective.**		**Moderate**
3. Evidence the current organization has current capabilities for assuring performance of this requirement, to include subcontractors, consultants and business partners.	**Accenture has been involved in this project from the beginning and is the O&S provider and has a excellent understanding of the current environment.**	N/A	N/A	Low
4. Ability to address anticipated potential problem areas, and creativity and feasibility of solutions to problems and future integration of new processes and technology enhancements.	**Accenture has addressed some potential problem areas as it relates to the software and also has identified decision making dependencies**	**There are a number of software dependencies and for later release ONRR will be working with Accenture to address some alternative solutions. Some items for a previous release have been identified**	N/A	**Moderate**
5. Quality, qualifications, training, experience, and effectiveness of the allocation of personnel and resources, includes Personnel Resumes, Letters of Commitment, clearance level matrix.	**Accenture Qualifications are excellent. They have identified resources that are directly tied to their Business Process Management delivery solutions.**	N/A	N/A	**Low**
6. Technical Assumptions, Conditions, Or Exceptions	**The Technical Assumptions have been reviewed and after several meetings clarification has been done for both Accenture and ONRR.**	N/A	N/A	**Moderate**

Evaluation of Request for Quote (RFQ) –D12PS00377 for MRMSS OMT Release 2.0 - 3.1. This RFQ is in accordance with IDIQ D12PC70004, Operations and Support for the Minerals Revenue Management Support System (MRMSS).

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3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
31	30						
32	31						
33	32						
34	33						
35	34						
36	35						
37	36						
38	37						
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40	39						
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42	41						
43	42						

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	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
44	43	[redacted]					
45	44						
46	45						
47	46						
48	47						
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	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
56	55						
57	56						
58	57						
59	58						
60	59						
61	60						
62	61						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
63	62	[redacted]					
64	63						
65	64						
66	65						
67	66						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
68	67				(b) (4)		
69	68						
70	69						
71	70						
72	71						
73	72						
74	73						
75	74						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
76	75	[redacted]					
77	76						
78	77						
79	78						
80	79						
81	80						
82	81						
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84	83						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
85	84						
86	85						
87	86						
88	87						
89	88						

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	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
90	89						
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96	95						
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99	98						
100	99						

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1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
101	100	[redacted]					
102	101						
103	102						
104	103						
105	104						
106	105						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
107	106						
108	107						
109	108						
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113	112						
114	113						
115	114						

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1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
116	115						
117	116						
118	117						
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122	121						
123	122						

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1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
124	123	[redacted]					
125	124						
126	125						
127	126						
128	127						
129	128						
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131	130						
132	131						
133	132						
134	133						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	11-Jul-14						
3	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
4	Item #						
135	134						
136	135						
137	136						
138	137						
139	138						
140	Volume 2 Price Quote						

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	A	B	C	D	E	F	G	H
1		Assumptions and Questions - OMT Release 2 and 3						
2		Volume 1(a) Technical Narrative						
3	Item #	Volume 1(a) Technical Narrative	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
4	4	[redacted]						
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6	6							
7	7							
8	8							

	A	B	C	D	E	F	G	H
1		**Assumptions and Questions - OMT Release 2 and 3**						
2		**Volume 1(a) Technical Narrative**						
3	**Item #**	**Volume 1(a) Technical Narrative**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
9	9	[redacted]						
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	A	B	C	D	E	F	G	H
1		**Assumptions and Questions - OMT Release 2 and 3**						
2		**Volume 1(a) Technical Narrative**						
3	**Item #**	**Volume 1(a) Technical Narrative**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
20	20	[redacted]						
21	21							
22	22							

	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1(a) Attachment A - Technical Narrative - Initial Project Management Plan**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
4	4	[redacted]					
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Assumptions and Questions - OMT Release 2 and 3

Volume 1(a) Attachment A - Technical Narrative - QASP

Volume 1(a) Attachment A - Technical Narrative - QASP	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question

Assumptions and Questions - OMT Release 2 and 3					
Volume 1(b) Personnel Qualifications					
Volume 1(b) QASP	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
3	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
4	4						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
13	13	[redacted]					
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
19	1	[redacted]					
20	2						
21	2						
22	2						
23	2						

	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
24	24	[redacted]					
25	25						
26	26						
27	27						
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32	32						

	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
33	33	[redacted]					
34	34						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
45	45	[redacted]					
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
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58	58				(b) (4)		
59	59						
60	60						
61	61						
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	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
3	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
63	63	[redacted]					
64	64						
65	65						
66	66						
67	67						

	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
3	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
68	68	[redacted]					
69	69						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
77	77	[redacted]					
78	78						
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	A	B	C	D	E	F	G
1	Assumptions and Questions - OMT Release 2 and 3						
2	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
3	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
85	85				(b) (4)		
86	86						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
90	90						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
102	102	[redacted]					
103	103						
104	104						
105	105						
106	106						
107	107						

	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
108	108	[redacted]					
109	109						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
116	116	[redacted]					
117	117						
118	118						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
125	125						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
135	135	[redacted]					
136	136						
137	137						
138	138						
139	Volume 2 Price Quote						

Shively, Joseph <joseph_a_shively@ibc.doi.gov>

RE: OMT Release 2B-Re-plan Proposal submission for Change Order 001 - Intellectual Property Clauses

1 message

james.b.gooding@accenturefederal.com <james.b.gooding@accenturefederal.com> Mon, Dec 15, 2014 at 1:17 PM
To: joseph_a_shively@ibc.doi.gov, travis.nottberg@accenturefederal.com, shabnam.m.rentzios@accenturefederal.com
Cc: stacey.browne@onrr.gov, mark.a.snedeker@accenturefederal.com

Hi Joe,

We have reviewed the documents and the existing agreement with our Contracts and Legal team, and we agree with the Government's position.

Attached please find the revised documents with the IP clauses removed.

Note that the Price Proposal Narrative contained the same clauses; therefore, I have updated and attached that document as well.

Regards,

Jim

James B. Gooding, Contracts Manager

Accenture Federal Services, LLC (AFS)

Civilian Portfolio

Email: james.b.gooding@accenturefederal.com

Phone: 571-414-5620

High performance. Delivered.

Out of Office Advanced Notice: Friday December 26, 2014 through Friday January 2, 2015, and Monday January 26, 2015.

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From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Friday, December 12, 2014 2:58 PM
To: Gooding, James B.; Nottberg, Travis; Rentzios, Shabnam M.
Cc: Stacey Browne
Subject: OMT Release 2B-Re-plan Proposal submission for Change Order 001 - Intellectual Property Clauses

Jim,

Good afternoon.

I must bring to your attention that in the Government's final review of the subject proposal, exception is taken to the inclusion of the two Intellectual Property (IP) clauses

contained .at Section 3.0, "General Assumptions" at Items 6 and 7. These two clauses are contained in Volume 1C - Basis of Estimate (BOE), Technical Assumptions, C&E,

It is the Government's position that all the necessary and applicable Data Rights Clauses (Reference: FAR 52.227-14 through 52.224-18) are contained in the base IDIQ, D12PC70004, as renegotiated at Mod 011. The FAR Data Rights clauses contained in the base IDIQ contract are sufficient and require no further clarification or restatement as all FAR clauses contained in the base IDIQ naturally flow down to task orders. Further, the Data Rights clauses contained in the base IDIQ were further discussed, negotiated and clarified in the document titled: "IDIQ Questions/Comments & Final Agreement for Contract Incorporation at Modification 11 dated February 26, 2012. This document was updated and corrected March 29, 2012. See the aforementioned document at Item number 33, "Section H, Part 27".

The Government requests that data rights clauses at items 6 and 7 of Section 3.0 be removed from the subject task order proposal.

Thank you,

Out of Office Schedule:

A/L: February 27 - March 13, 2015

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov *PLEASE NOTE EMAIL CHANGE*

US Department of the Interior

Office of the Secretary

www.ibc.doi.gov

MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

Your Focus: Your Mission

Our Focus: You

---

2 attachments

D14PD01129 - OMT R2.B Change Order 001 - BOE_FINAL - Remove IP Clauses.pdf
223K

D14PD01129 - OMT R2.B Change Order 001 - Price Narrative_Final - Remove IP Clauses.pdf
196K

Assumptions and Questions - OMT Release 2.C Part 1 revised proposal dtd April 7, 2015					
Basis of Estimation	Page #	Section #	Section Desc	Stated Assumption or proposal_04/07/2015 proposal	ONRR Response/Question dtd. 4/17/2015
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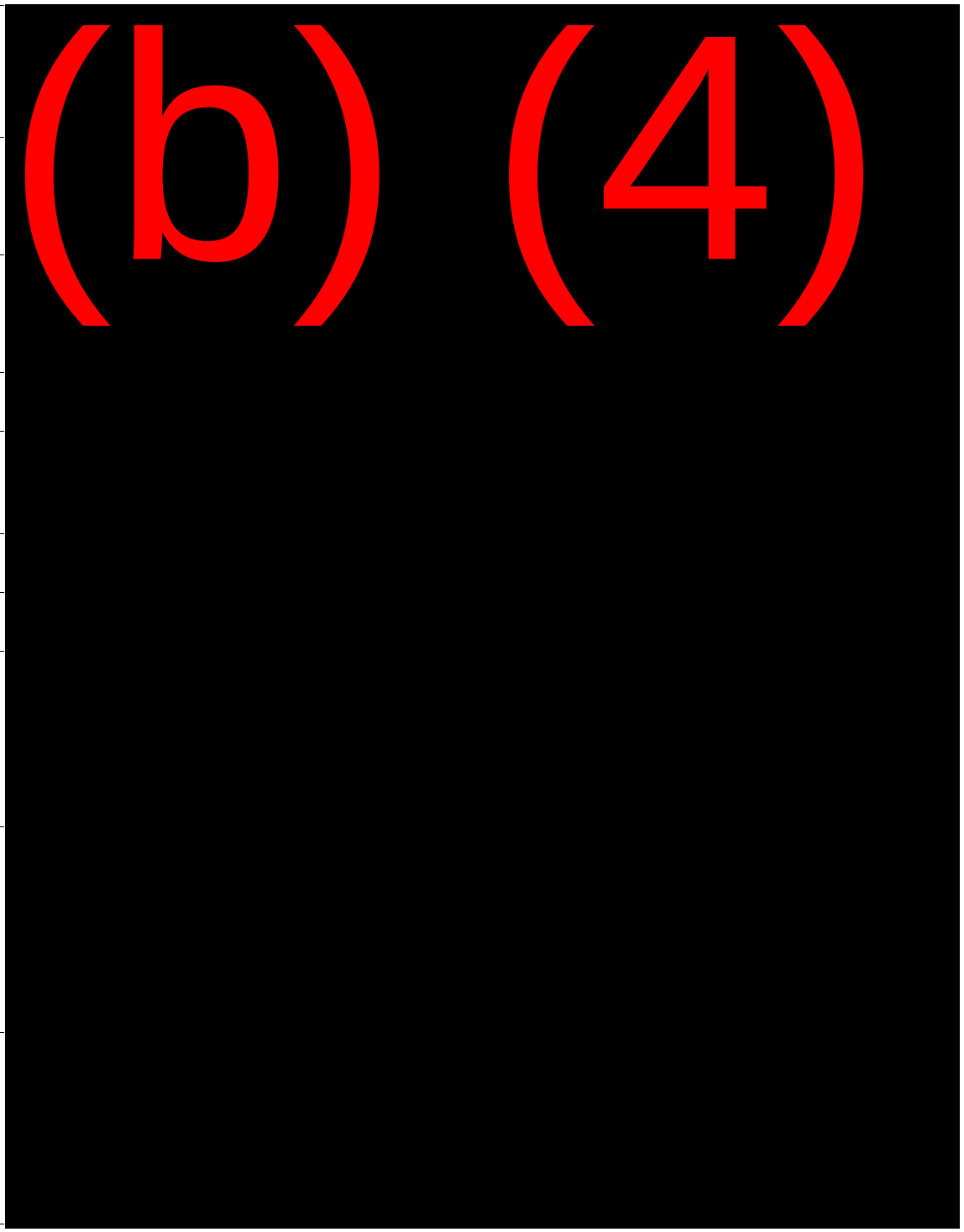
	10	
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Fwd: Questions/Comments/Responses to Accenture's OMT Release 2.0/3.0 proposal of June 16, 2014 - Accenture Responses

Browne, Stacey <stacey.browne@onrr.gov> Mon, Jul 14, 2014 at 10:00 AM
To: Barbara Lambert <Barbara.Lambert@onrr.gov>, John Dembiczak <John.Dembiczak@onrr.gov>, Seglem <mark.seglem@onrr.gov>, Judy Tegeler <judy.tegeler@onrr.gov>, "Shively, Joseph" <joseph_a_shively@ibc.doi.gov>

Hi all, attached for your review is the responses to our comments. Please read through carefully and send me any comments/concerns by cob Wednesday, July 16, 2014. Thanks, Stacey

---------- Forwarded message ---------
From: <james.b.gooding@accenturefederal.com>
Date: Fri, Jul 11, 2014 at 4:53 PM
Subject: RE: Questions/Comments/Responses to Accenture's OMT Release 2.0/3.0 proposal of June 16, 2014 - Accenture Responses
To: joseph_a_shively@ibc.doi.gov
Cc: stacey.browne@onrr.gov, shabnam.m.rentzios@accenturefederal.com, marty.j.hebeler@accenturefederal.com, travis.nottberg@accenturefederal.com, mark.a.snedeker@accenturefederal.com

Hi Joe,

Attached please find our responses to your questions.

Please let me know if there are any items we need to discuss.

Regards,

Jim

James B. Gooding, Contracts Manager

Accenture Federal Services, LLC (AFS)

Health and Public Services

Email: james.b.gooding@accenturefederal.com

Phone: 571-414-5620

Out of Office Advanced Notice: 7/26 – 8/10

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From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Friday, June 27, 2014 7:01 PM
To: Hebeler, Marty J.; Gooding, James B.; Nottberg, Travis; Snedeker, Mark A.
Cc: Stacey Browne
Subject: Questions/Comments/Responses to Accenture's OMT Release 2.0/3.0 proposal of June 16, 2014

Jim,

Attached is a spreadsheet containing the Government's comments/questions/responses to the subject proposal.

Please provide Accenture's comment by COB Monday, July 7, 2014.

Out of Office Schedule:

July 21 - 23, 2014 A/L

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov *PLEASE NOTE EMAIL CHANGE*

US Department of the Interior

Office of the Secretary

www.ibc.doi.gov

MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

Your Focus: Your Mission

Our Focus: You

–

Stacey D. Browne, PMP, FAC P/PM, COR
Program Analyst
Information Management Center
MRMSS Management Team
Work - 303-231-3177
Cell - 720-746-8964
Fax - 303-231-3998

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REC'D FRIDAY, JULY 11, 2014

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4	4	[redacted]						
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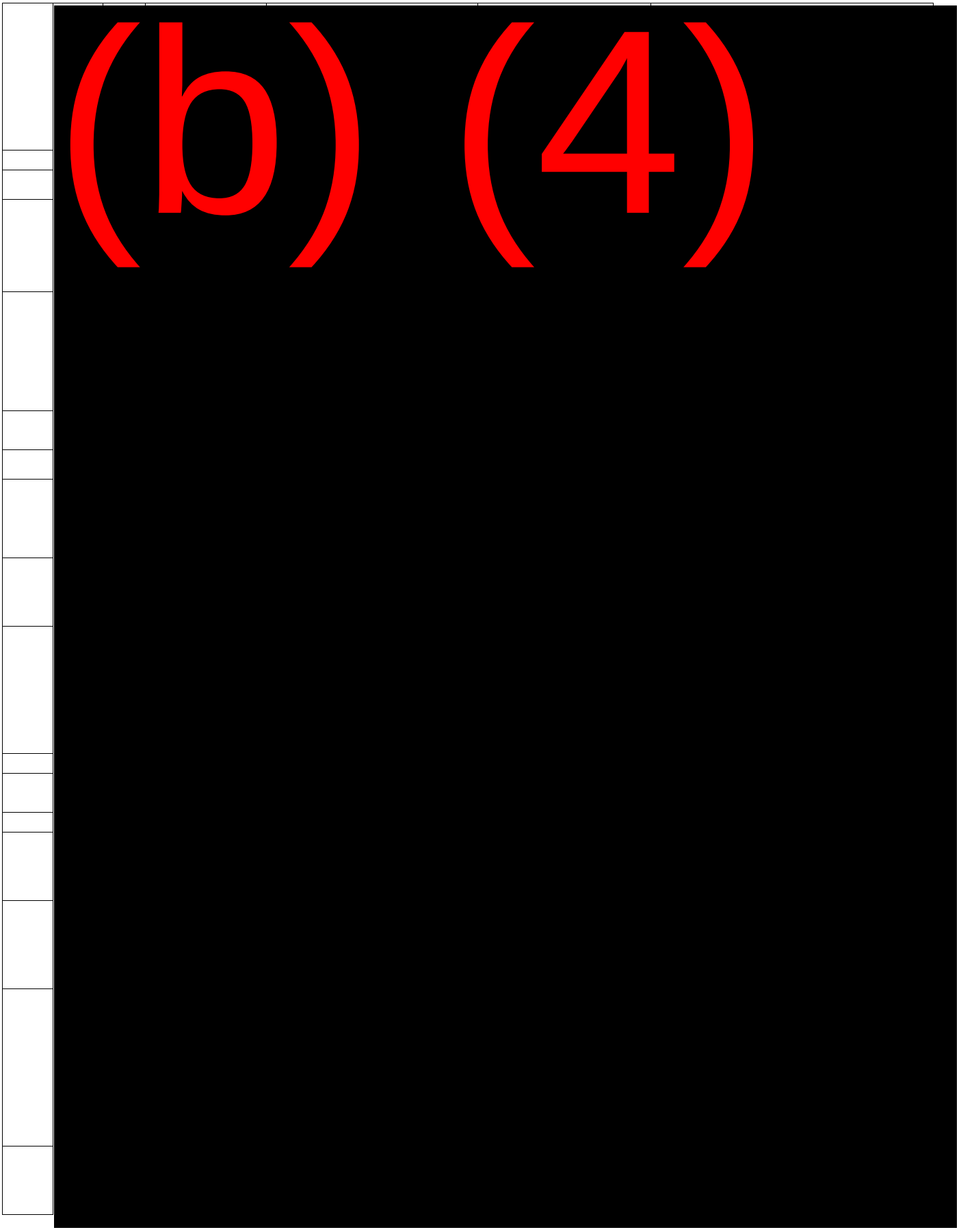
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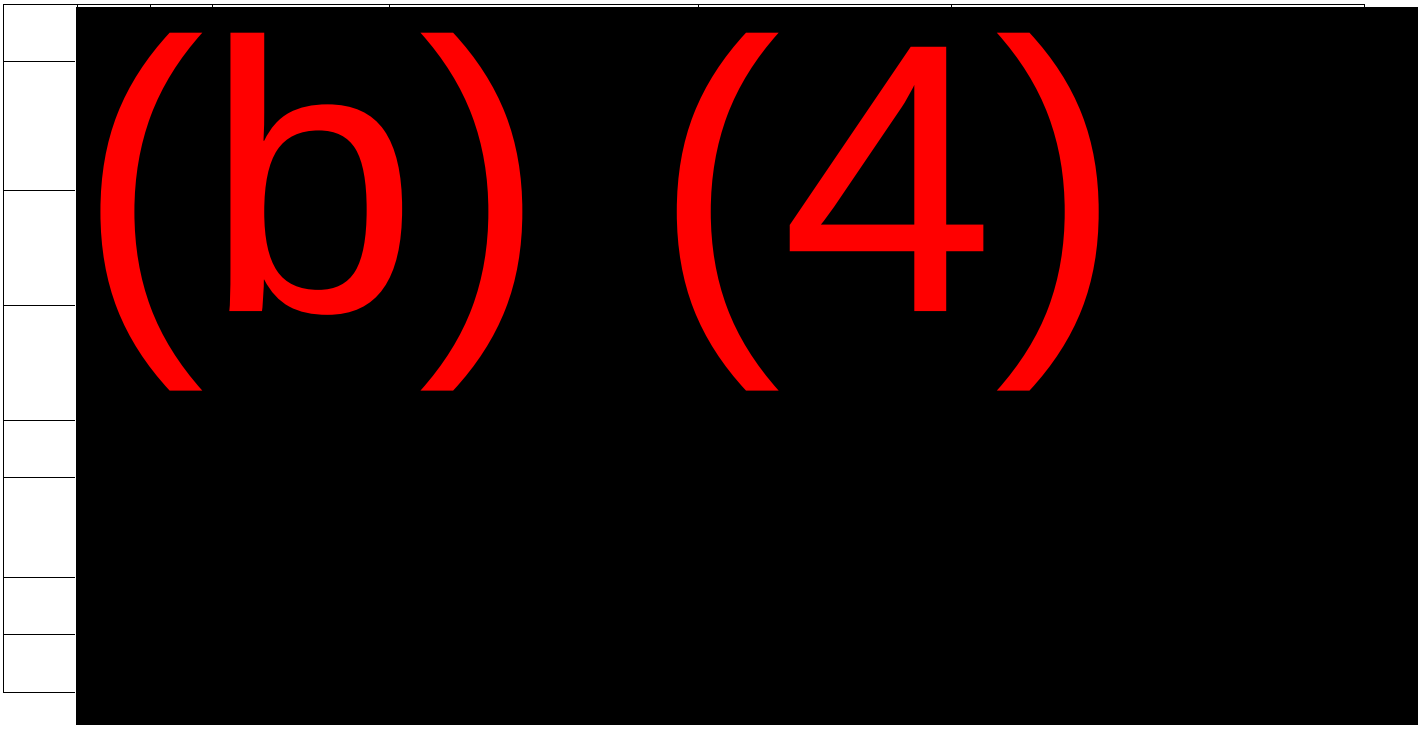
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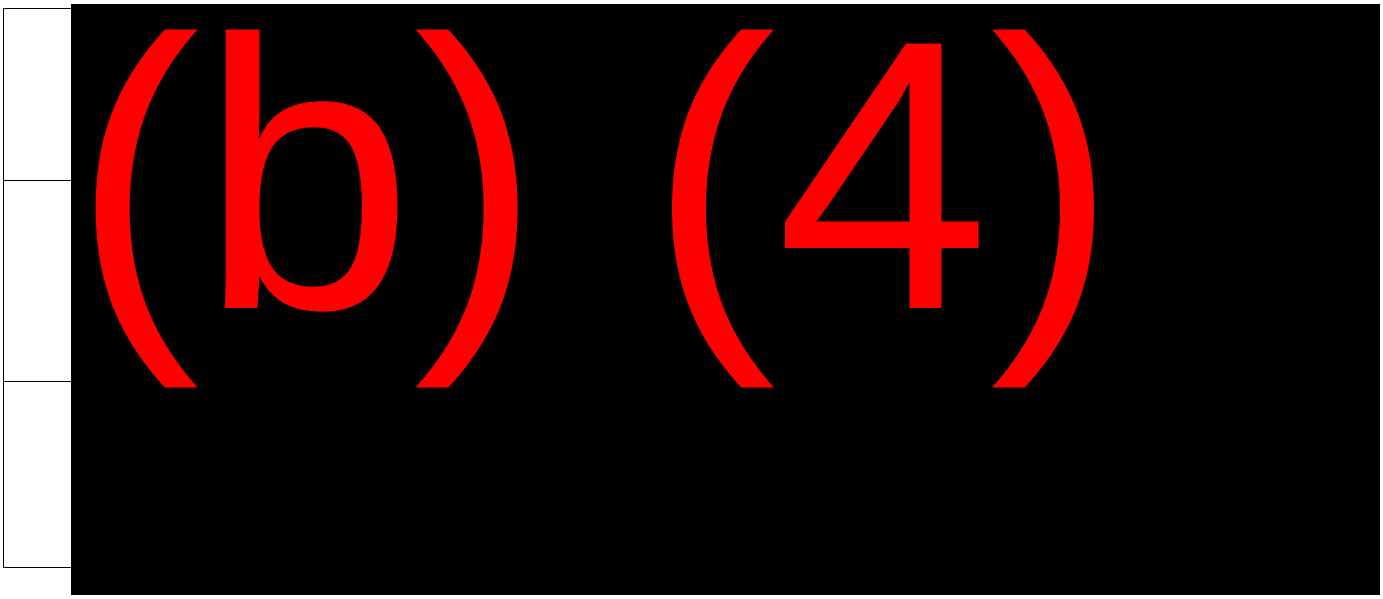
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Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1A: Technical Narrative

August 6, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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accenture

Accenture LLP
800 North Glebe Road
Arlington, VA 22203

August 6th, 2014

Joseph A. Shively Contracting Officer
Acquisition Services Directorate
Interior Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165

Subject: D14PS00377 – Request for Quote (RFQ): Operations Management Tool (OMT) Release R2/R3

Dear Mr. Shively:

Accenture is pleased to provide our **D14PS00377 – Operations Management Tool (OMT) Release R2/R3** proposal. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,
Civilian Portfolio Lead - CM
Accenture Federal Services, LLC

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1.0 Introduction and Background

The Department of Interior's (DOI) Office of Natural Resources Revenue (ONRR) has undertaken a transformational effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. ONRR's entrusted role as the office that manages an average of $11 billion in annual revenues from energy and mineral leases, the end to end implementation of an automated operational tool will unlock opportunities for ONRR in its mission objective to collect every dollar due. ONRR and Accenture, as a part of the MRMSS Upgrade, began the process of developing the Operations Management Tool (OMT) to provide end-to-end compliance process tracking, analytics-based risk model, electronic work papers, and work planning activities in one automated tool. This tool will help ONRR achieve the One-ONRR vision. While developing OMT, ONRR and Accenture will engage in Business Process Improvement workshops coupled with System Design activities. This coupling prior to and as a part of System Design activities, while time intensive, will lead to a more robust and useful OMT tool to serve ONRR Management for years to come as a tool in gauging the performance of their organization.

The overall objectives ONRR aims to achieve with OMT:

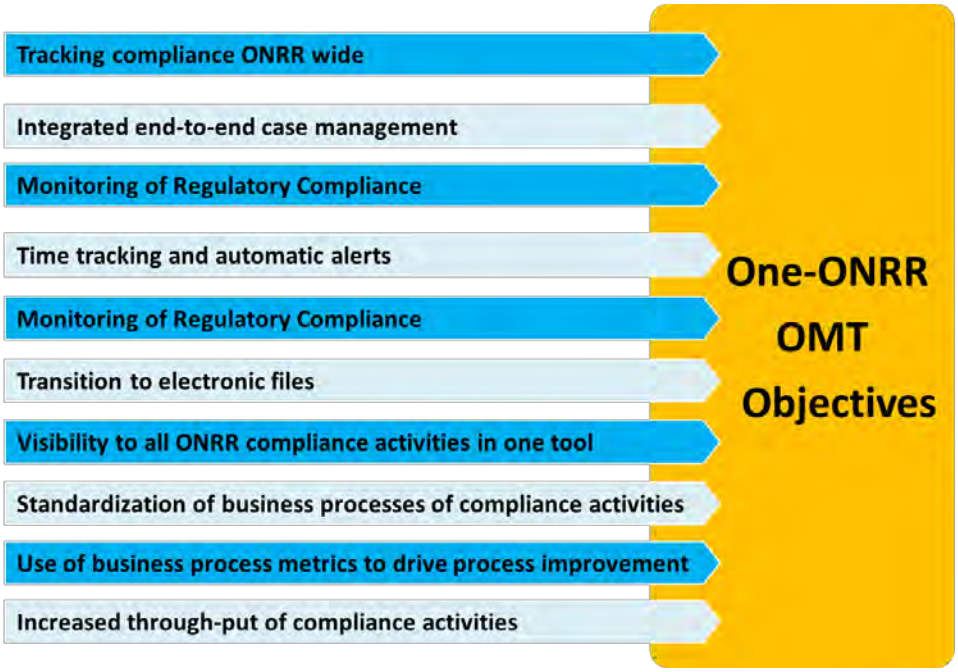

Figure 1 *One-ONRR OMT Objectives*

Within each organization of ONRR, the above objectives have diverse goals and gained efficiencies when applied, however, OMT objectives support overall ONRR-wide business goals and the One-ONRR vision. Ultimately these OMT objectives support the business objectives of transparency, consistency, efficiency and increased collection.

There are specific hurdles for overall Work Management, Audit & Compliance Management (ACM), Finance & Production Management (F&PM) and Coordination, Enforcement, Valuation

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and Appeals (CEVA) in order to reach ONRR's business and OMT vision. However, there are many opportunities for gained efficiencies, effectiveness and transparency through OMT's collaborative environment. Some examples of shared benefits include:

- **Reporting Objectives:** (b) (4) [redacted] y.
- **Electronic Work Papers:** (b) (4) [redacted]

(b) (4) [redacted]

Audit & Compliance Management (ACM)

Audit & Compliance Management (ACM) faces the day to day business challenges of monitoring its entire organization in an effective and efficient manner. These challenges are only compounded by the number of regional and State and Tribal Royalty Audit Committee (STRAC) offices as well as the distinct business processes in use at each location. While all ONRR departments will gain insight and efficiencies with the deployment of OMT, ACM will generate the highest rate of return on investment with the deployment.

(b) (4) [redacted]

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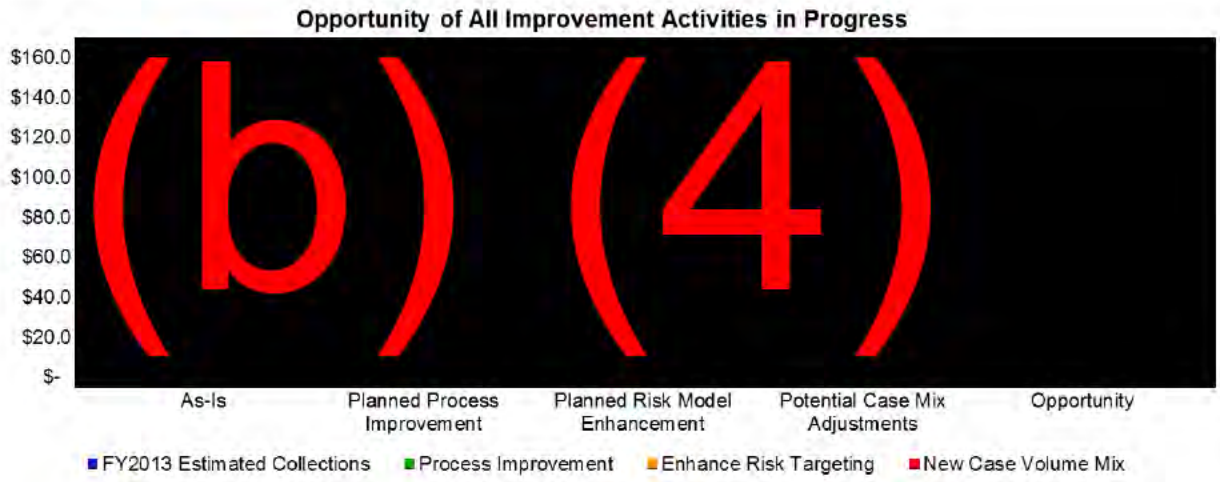

***Figure 2** Opportunity of All Improvement Activities in Progress*

**Note:* *Measurements in millions of dollars*

Business Process Improvement:
The goal of process improvement is to reduce the waste and increase the throughput of a process while creating a robust, standardized, visible, and measurable system that can continue to be refined and improved over time.

(b) (4)

Risk Model Enhancement:
Risk analytics proactively build strategic, preemptive capabilities focused on real business benefits. They can help you understand and measure business solutions that drive risk identification, infuse risk awareness across the organization and help you invest in continuous improvement.

(b) (4)

Case Mix:
Research to date has shown that capture of revenue by case type may warrant a change in the change in volume of compliance reviews and audits assigned per year.

(b) (4)

In addition to the potential for increased throughput and additional revenue generation, there are many other advantages to deploying OMT, many of which addresses efficiencies the Inspector General (IG) and General Accounting Office (GAO) recommended:

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- Standardized Audit and Compliance Review (CR) processes and work products
- Automation of those processes and work products
- More uniform Generally Accepted Government Auditing Standards (GAGAS) compliance
- Ability for internal and peer reviews to evaluate both compliance and quality of an audit
- Common processes for Resolution and Closure for both Audit and CRs
- Replacement of numerous current systems and databases with one connected system
- The use of process metrics to drive continued process improvement
- Useful performance data that can be used in performance evaluation process

Finance & Production Management - Data Mining (DM)

(b) (4)

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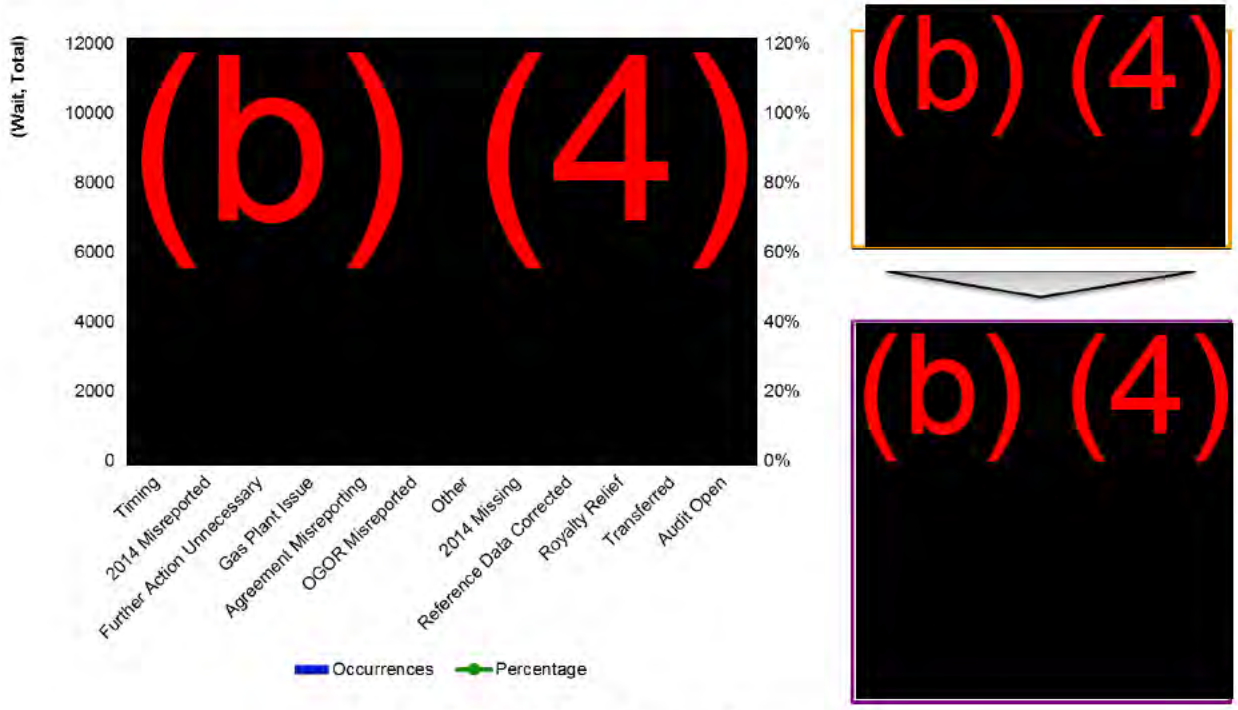

***Figure 3** Data Mining Process Improvement*

Coordination, Enforcement, Valuation and Appeals (CEVA)

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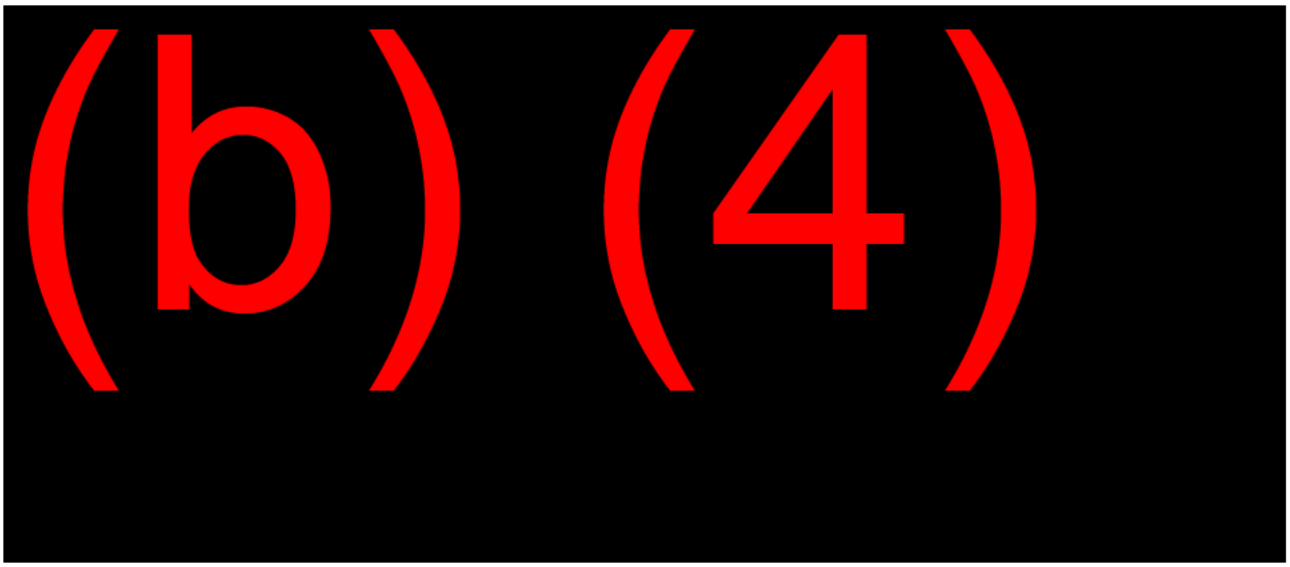

Figure 4 *CEVA Transparency through OMT*

(b) (4)

2.0 Deployment Approach

ONRR has requested an OMT delivery approach which meets their business objectives and requirements, provides end-to-end functionality for business processes, and adds more users into the system faster. (b) (4)

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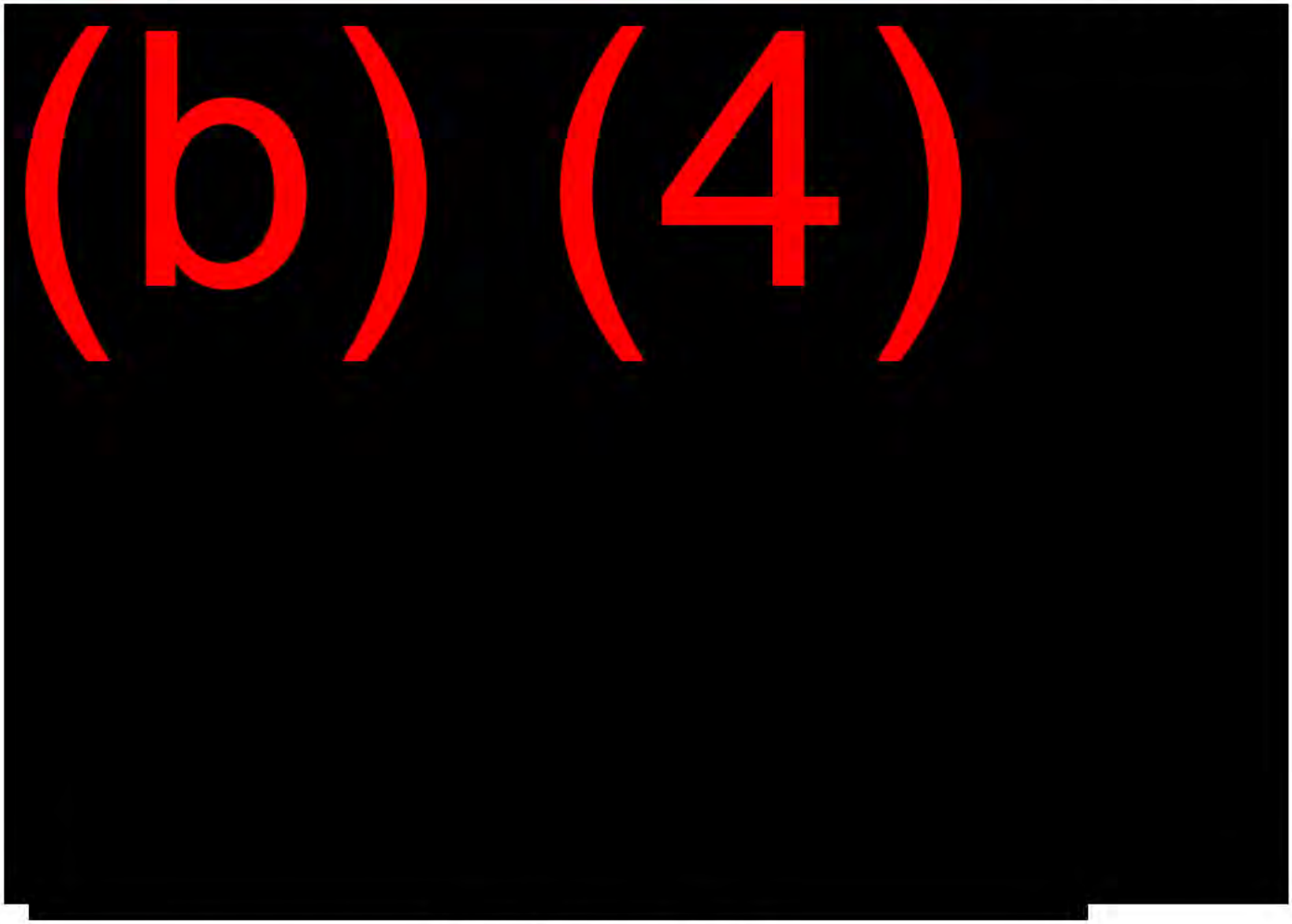

Figure 5 Deployment Timeline

Release 2.A - Work Management

Release 2.B - Audit Planning/Oracle 12.1.3 (2014) BPM Upgrade

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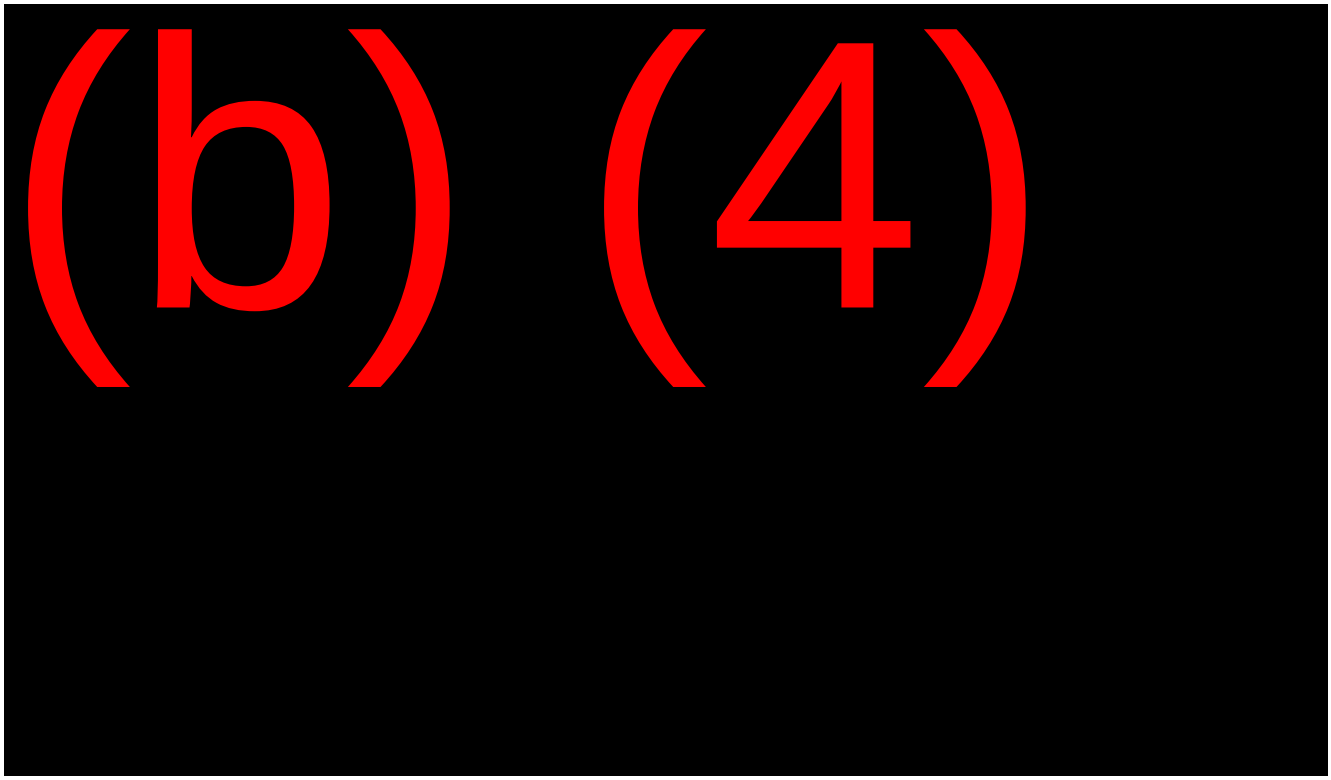
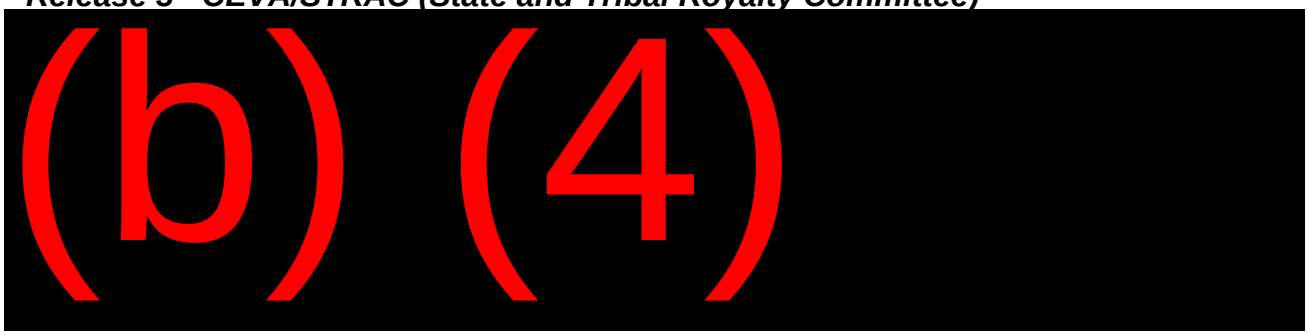


Release 2.C - Audit Analysis, Resolution & Closure and Compliance Review (CR)

Release 3 - CEVA/STRAC (State and Tribal Royalty Committee)



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3.0 Release 2.A - Work Management

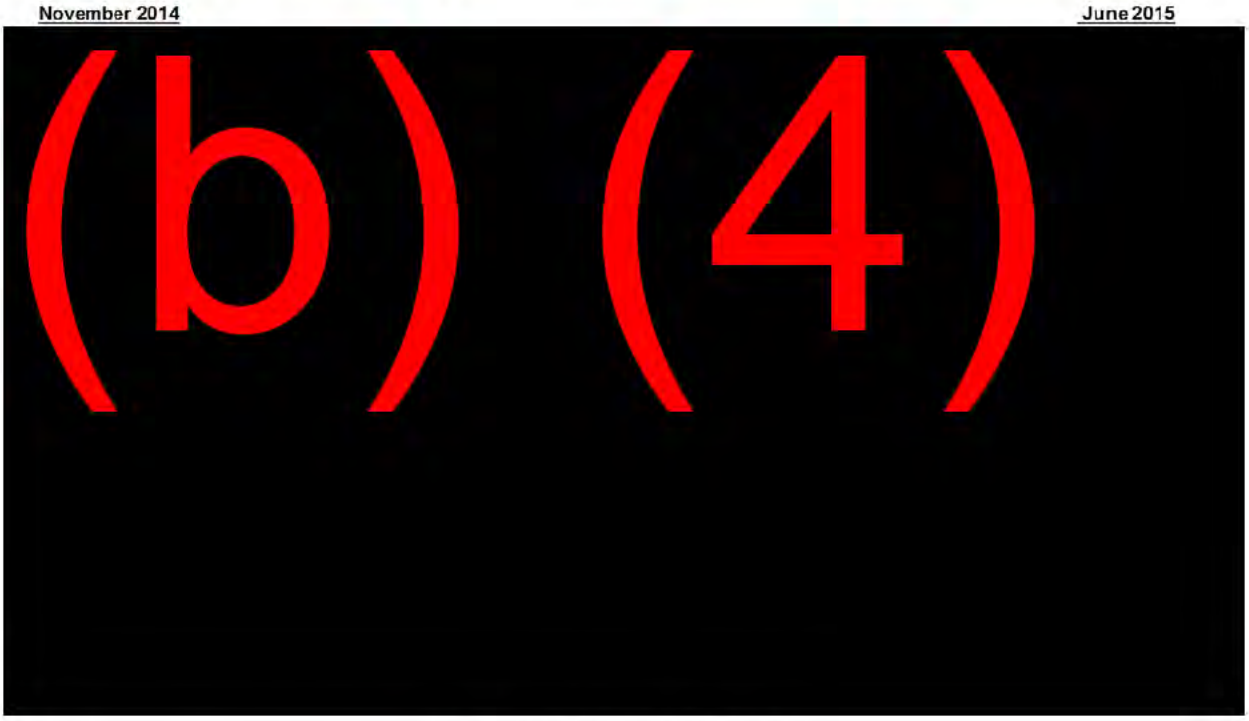

Figure 6 Release 2.A Timeline

3.1 Release 2.A Summary

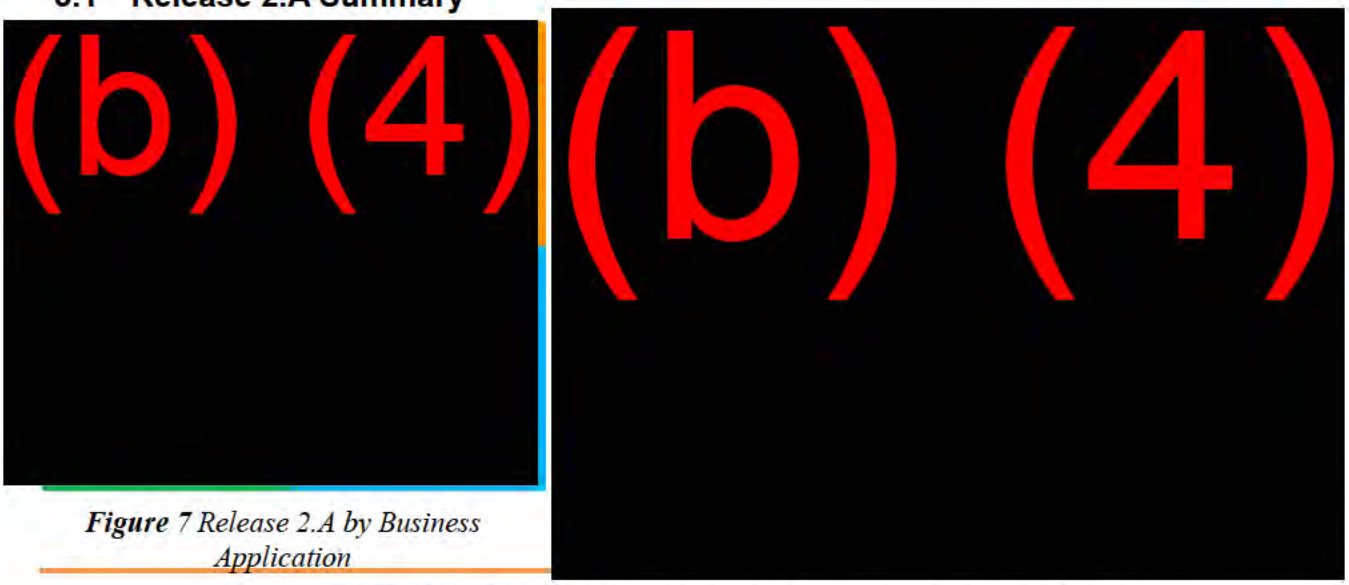

Figure 7 Release 2.A by Business Application

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3.2 R2.A – Project Management and Governance

July 2014 February 2015

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Figure 8 *Release 2.A Project Management and Governance Timeline*

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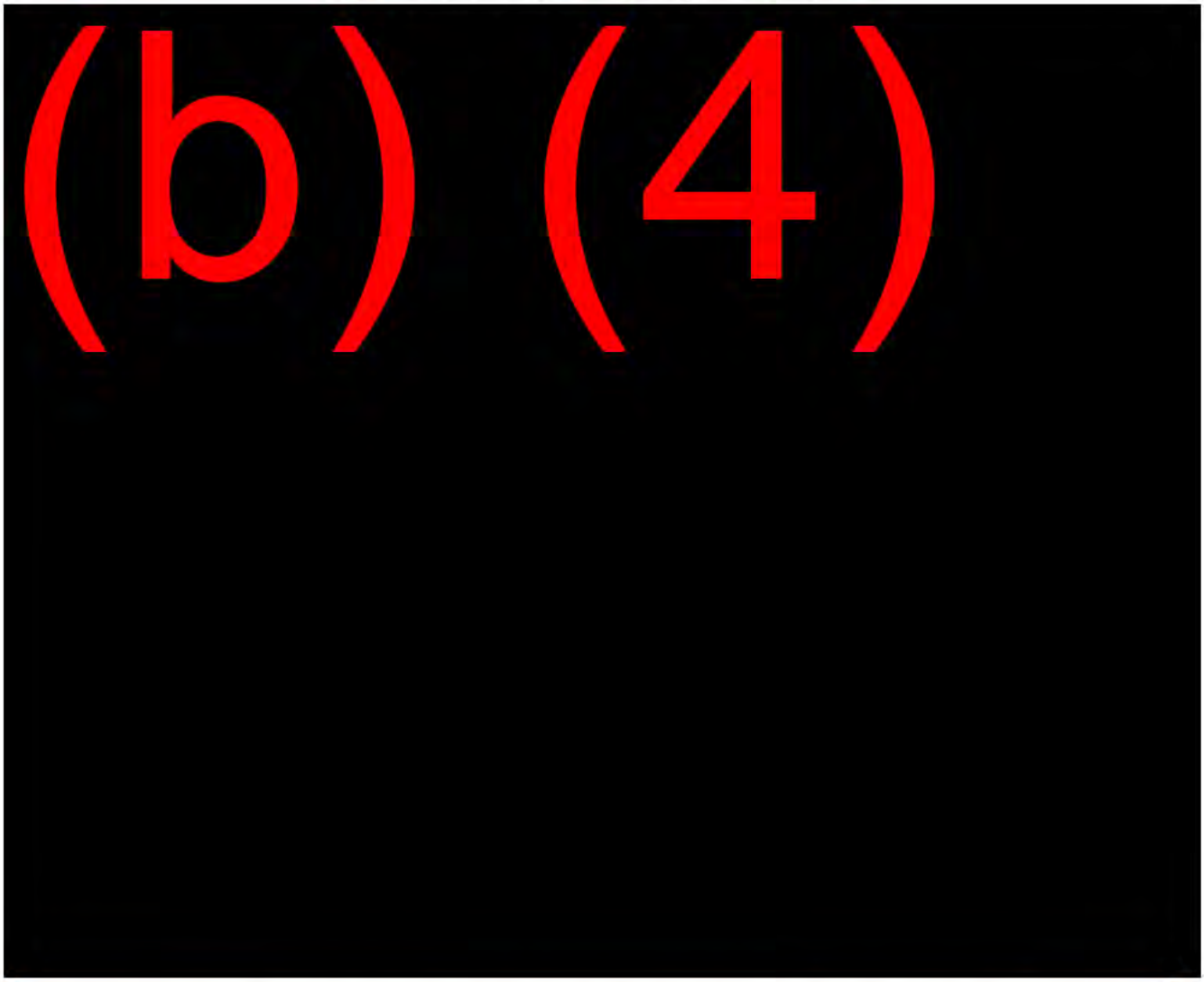
3.3 R2.A – Case Management

[SOO 4.1.1, 4.1.3, 4.1.5, 4.1.7, 4.2.1, 4.2.3, 4.2.10, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

July 2014 February 2015

Figure 9 *Release 2.A Case Management Timeline*



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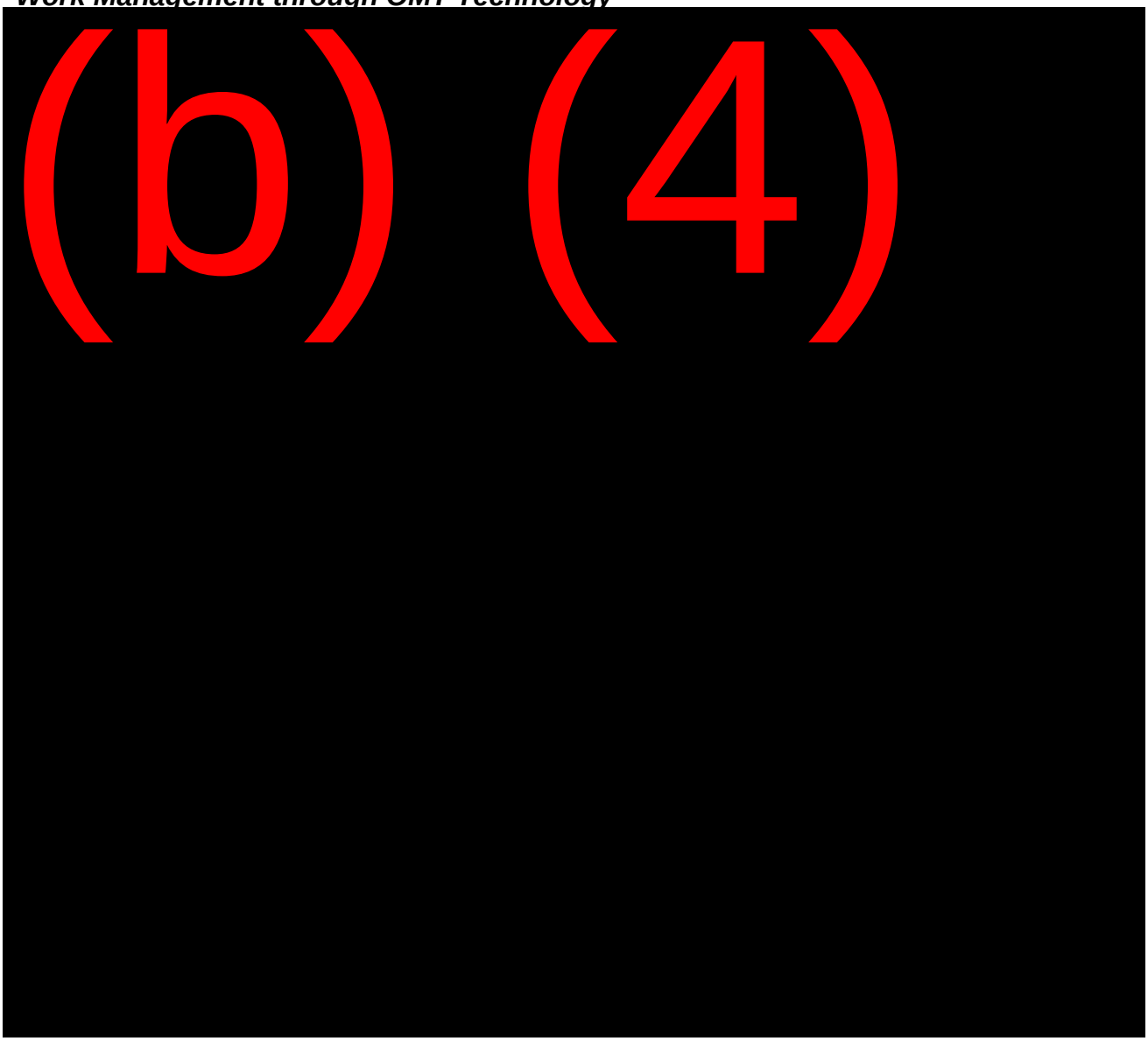
Work Management through OMT Technology



Work Management Integration with Exception Queries

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(b) (4)

Dashboards and Work Products

(b) (4)

Object	Simple	Medium	Complex	total
(b) (4)				

***Table 1** Release 2.A Objects*

(b) (4)

Work Management Integration with Custom Tables

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3.4 R2.A – Deployment Training *[SOO 4.1.11]*

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Figure 10 *Release 2.A Deployment Training Timeline*

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3.5 R2.A – Security Authorization Support *[SOO 4.1.12]*

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Figure 11 *Release 2.A Security Authorization Support Timeline*

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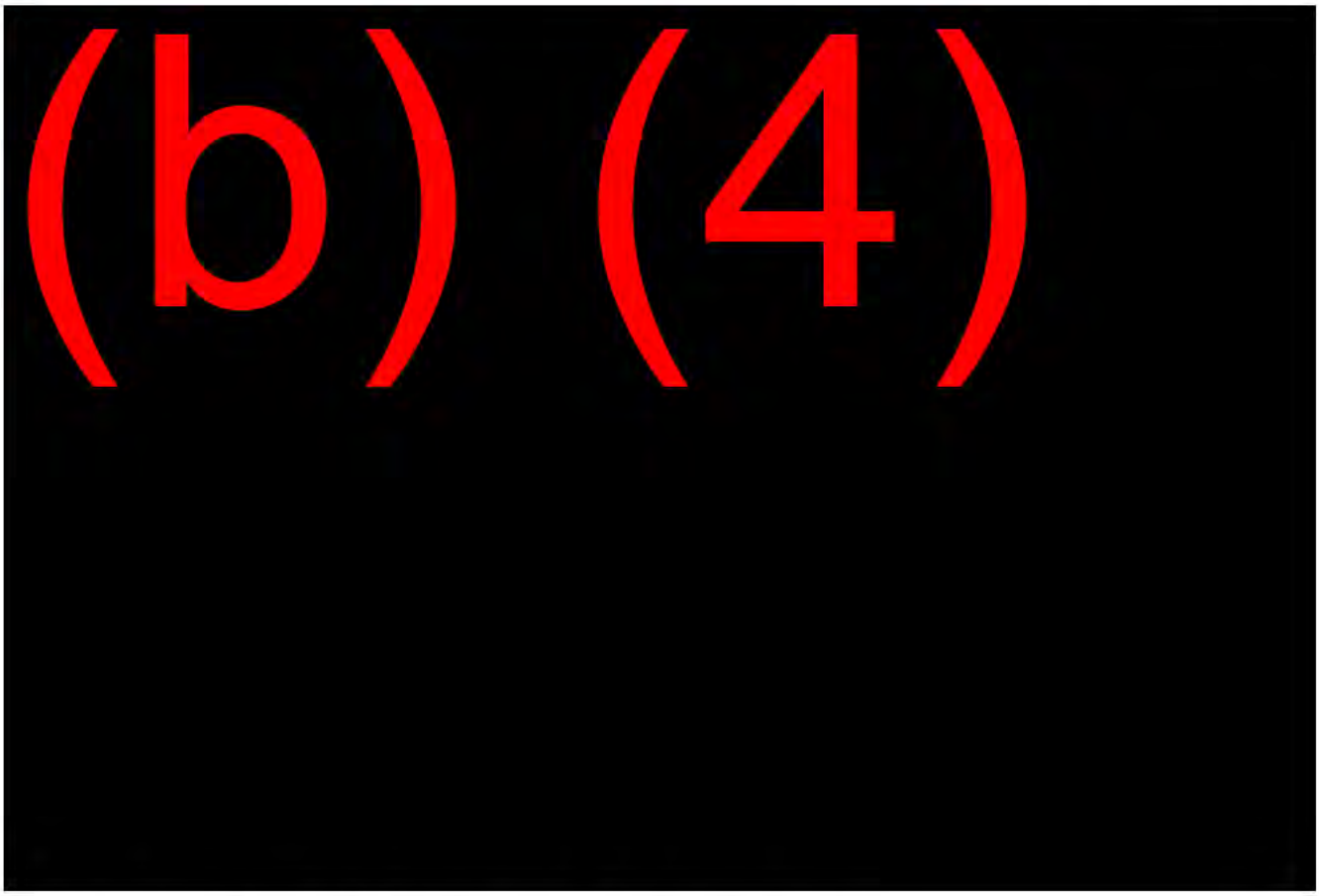

3.6 R2.A – Integrated Business PI and System Design

[SOO 4.1.2, 4.1.5, 4.1.6, 4.1.9, 4.4.10]

Figure 12 *Release 2.A Integrated BPI and System Design Timeline*

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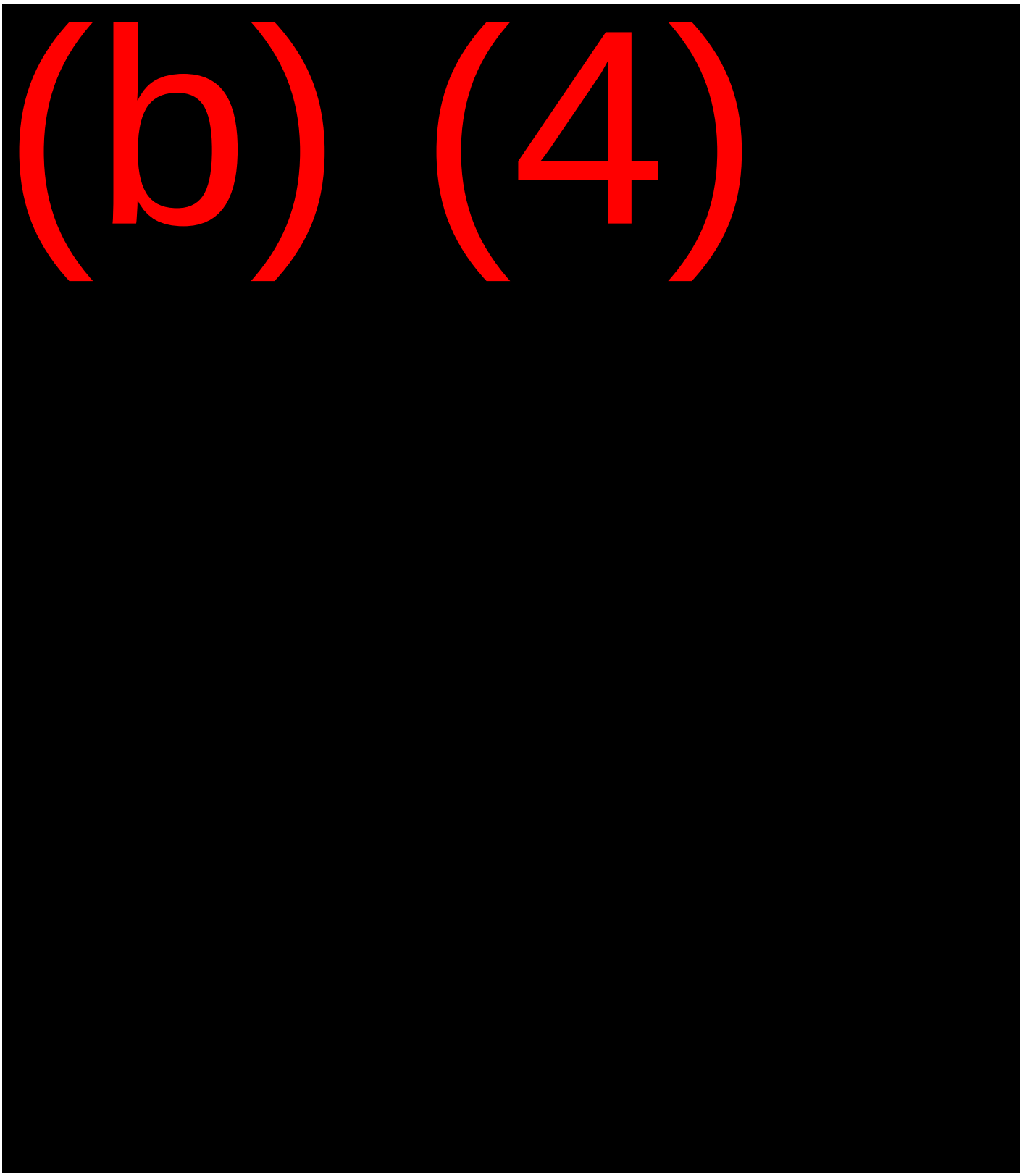

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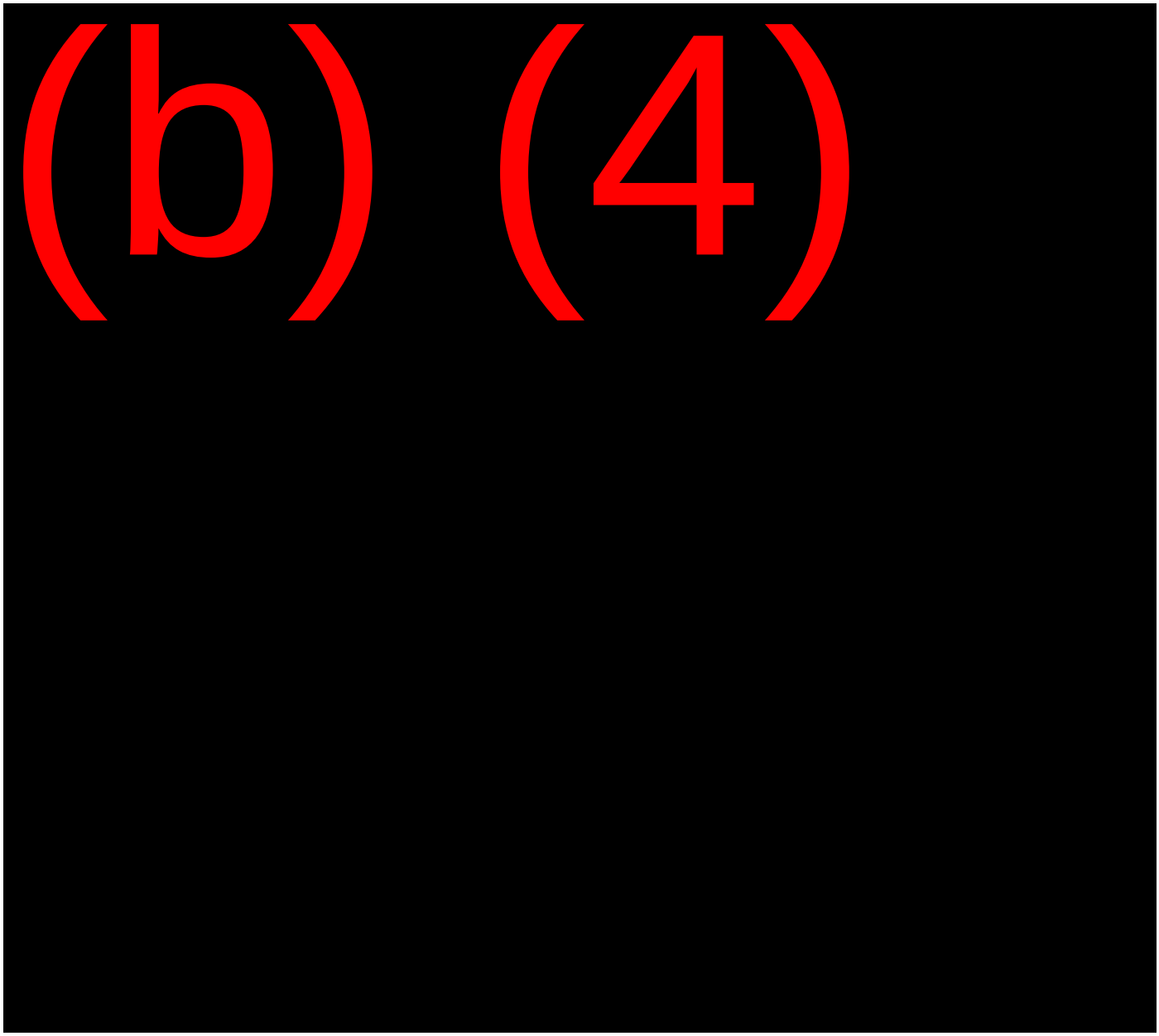

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4.0 Release 2.B - Audit Planning and Oracle 12.1.3 (2014) Upgrade

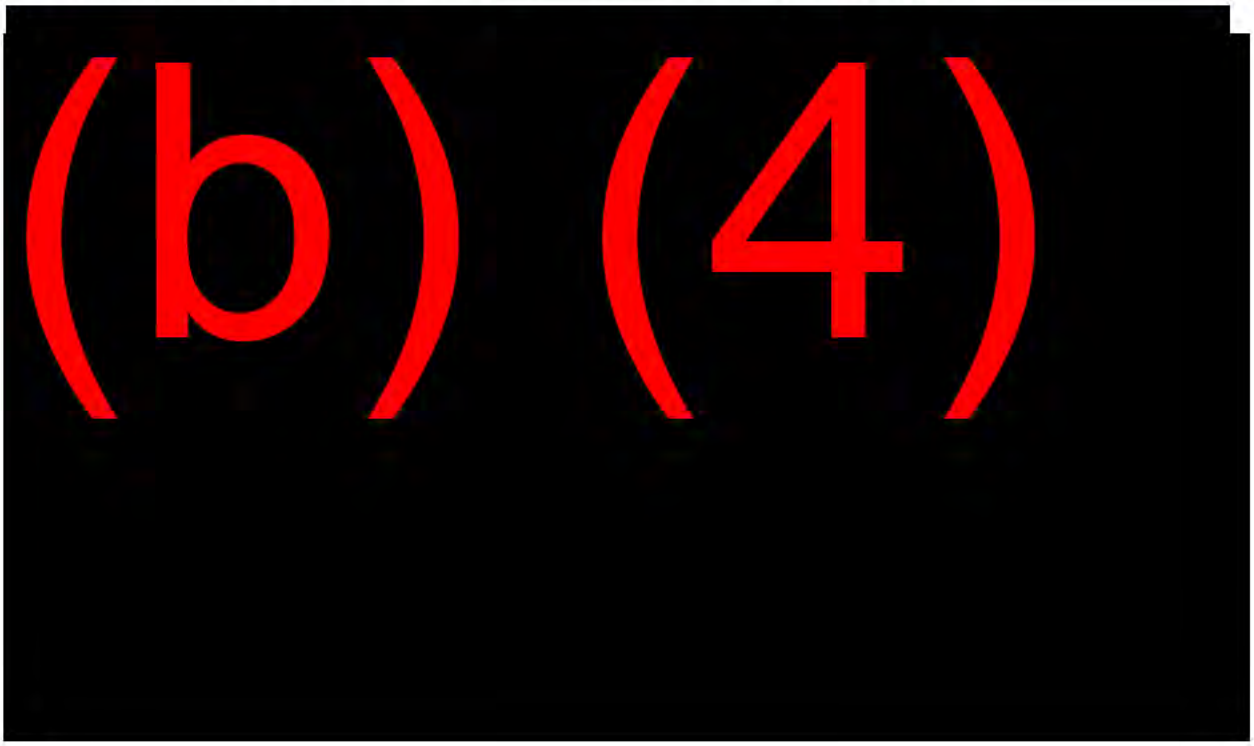

Figure 13 *Release 2.B Timeline*

4.1 Release 2.B Summary

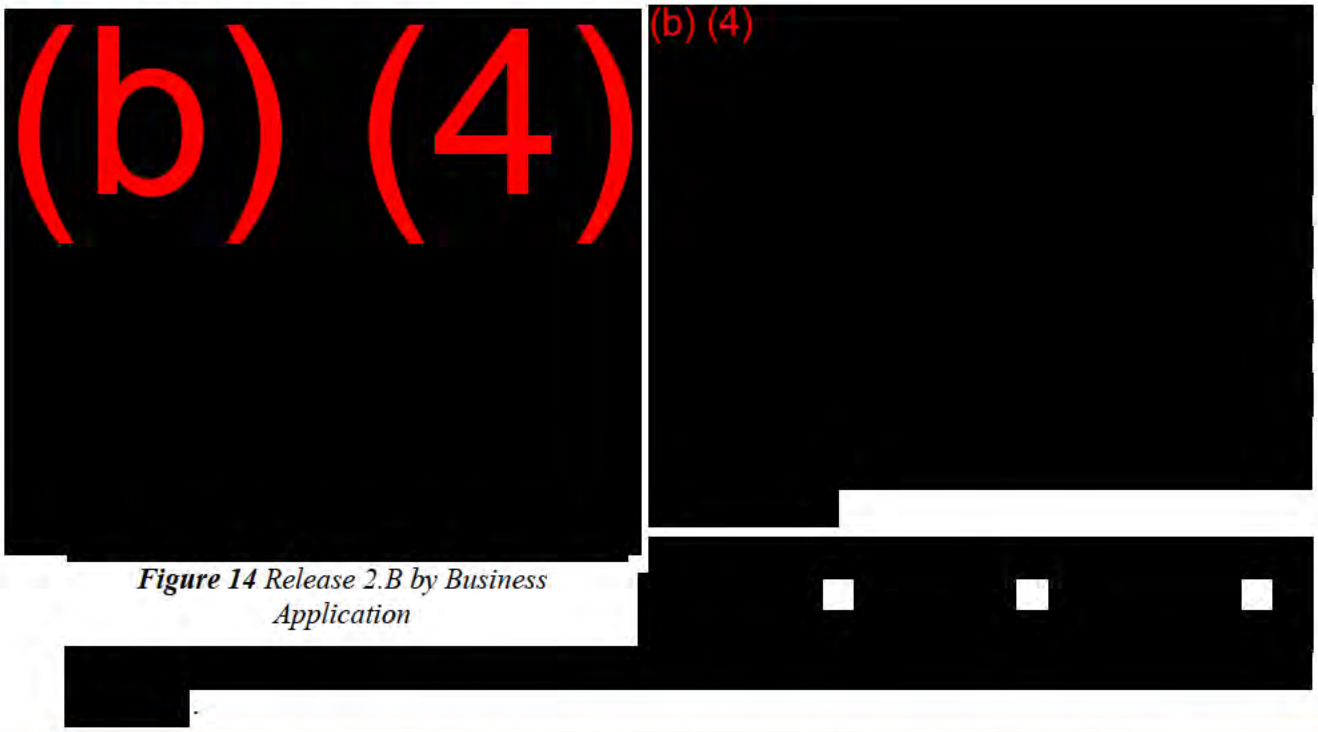

Figure 14 *Release 2.B by Business Application*

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4.2 R2.B – Project Management and Governance

November 2014 June 2015

(b) (4)

Figure 15 *Release 2.B Project Management and Governance Timeline*

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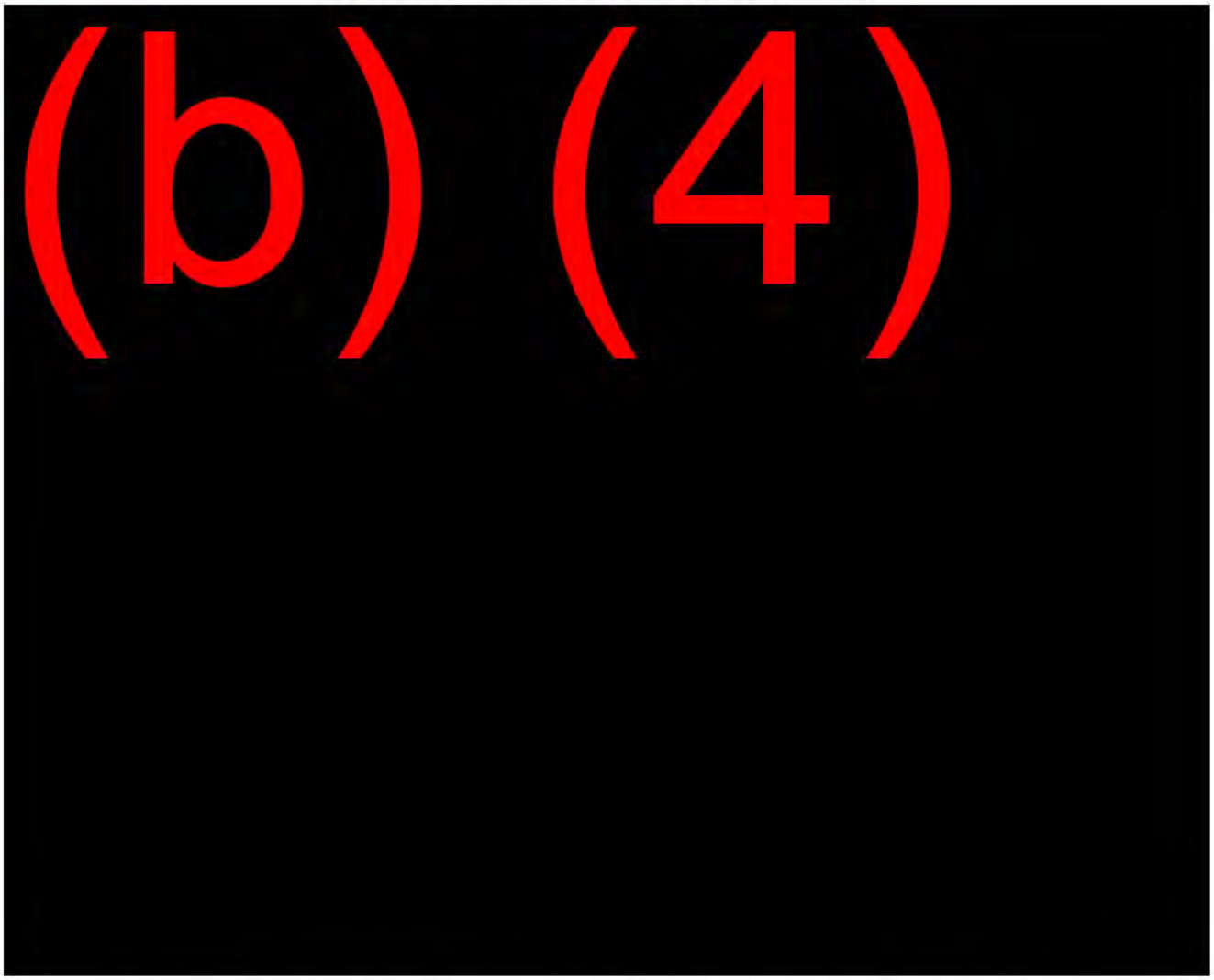
4.3 R2.B – Case Management

[SOO 4.1.3, 4.1.4, 4.1.5, 4.1.6, 4.1.9, 4.2.1, 4.2.2, 4.2.3, 4.2.4, 4.2.7, 4.2.9, 4.2.10, 4.3.2, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

November 2014 June 2015

Figure 16 *Release 2.B Case Management Timeline*



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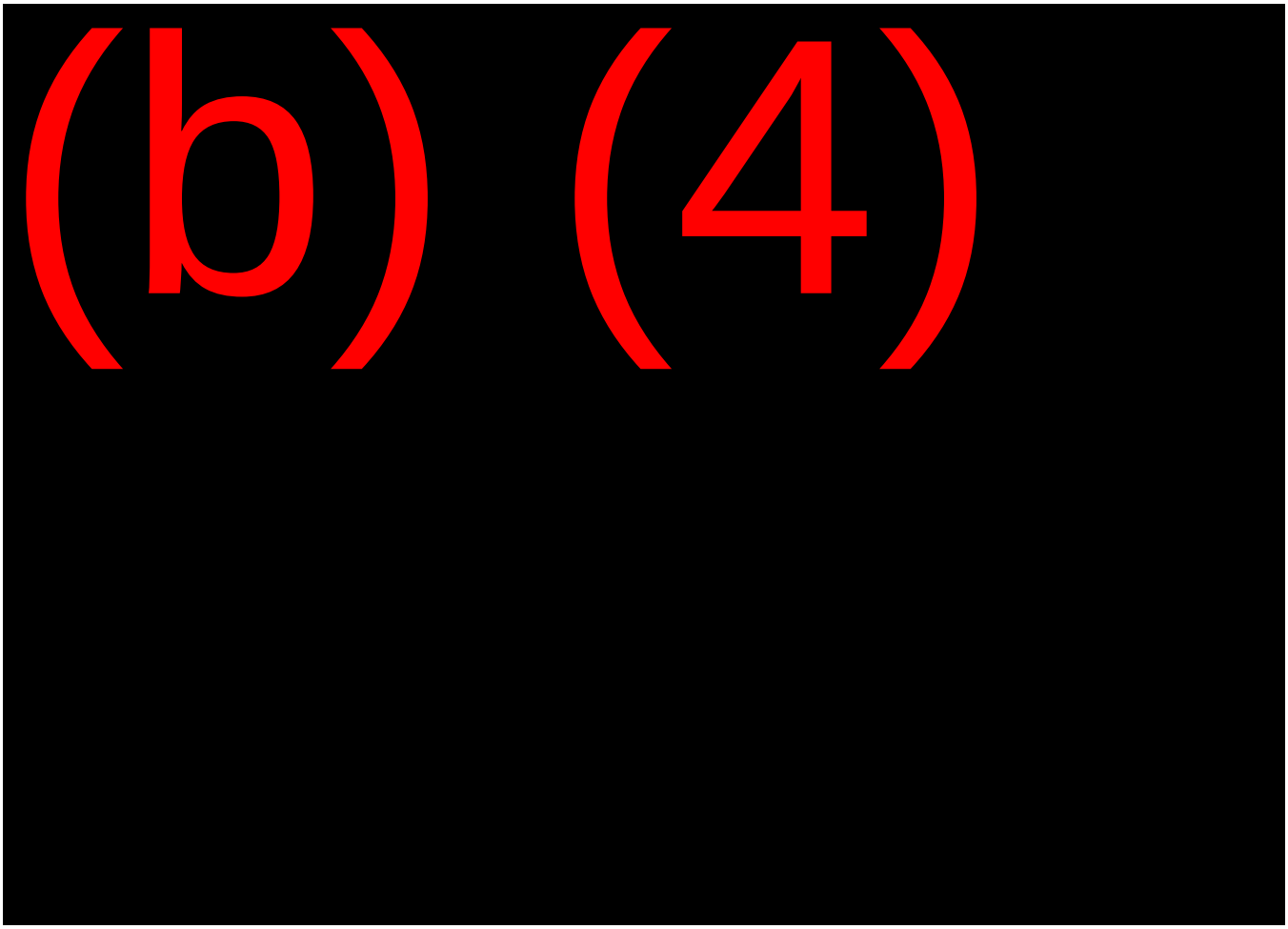
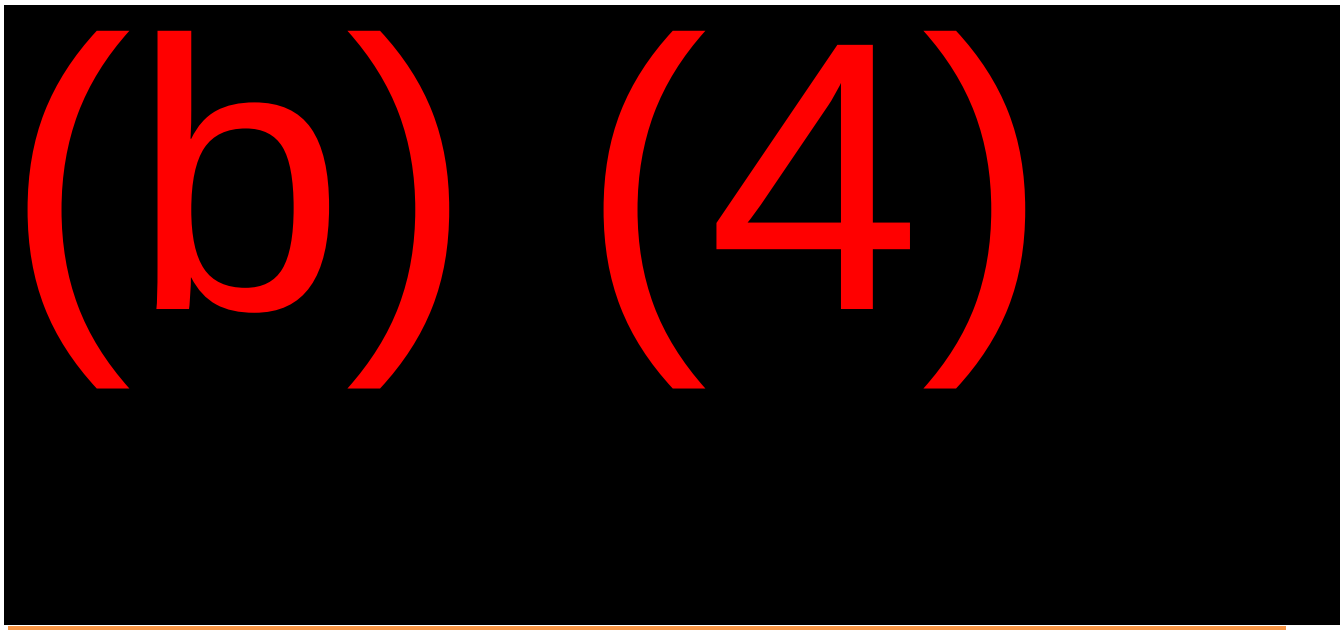


Audit Case File Management through OMT Technology



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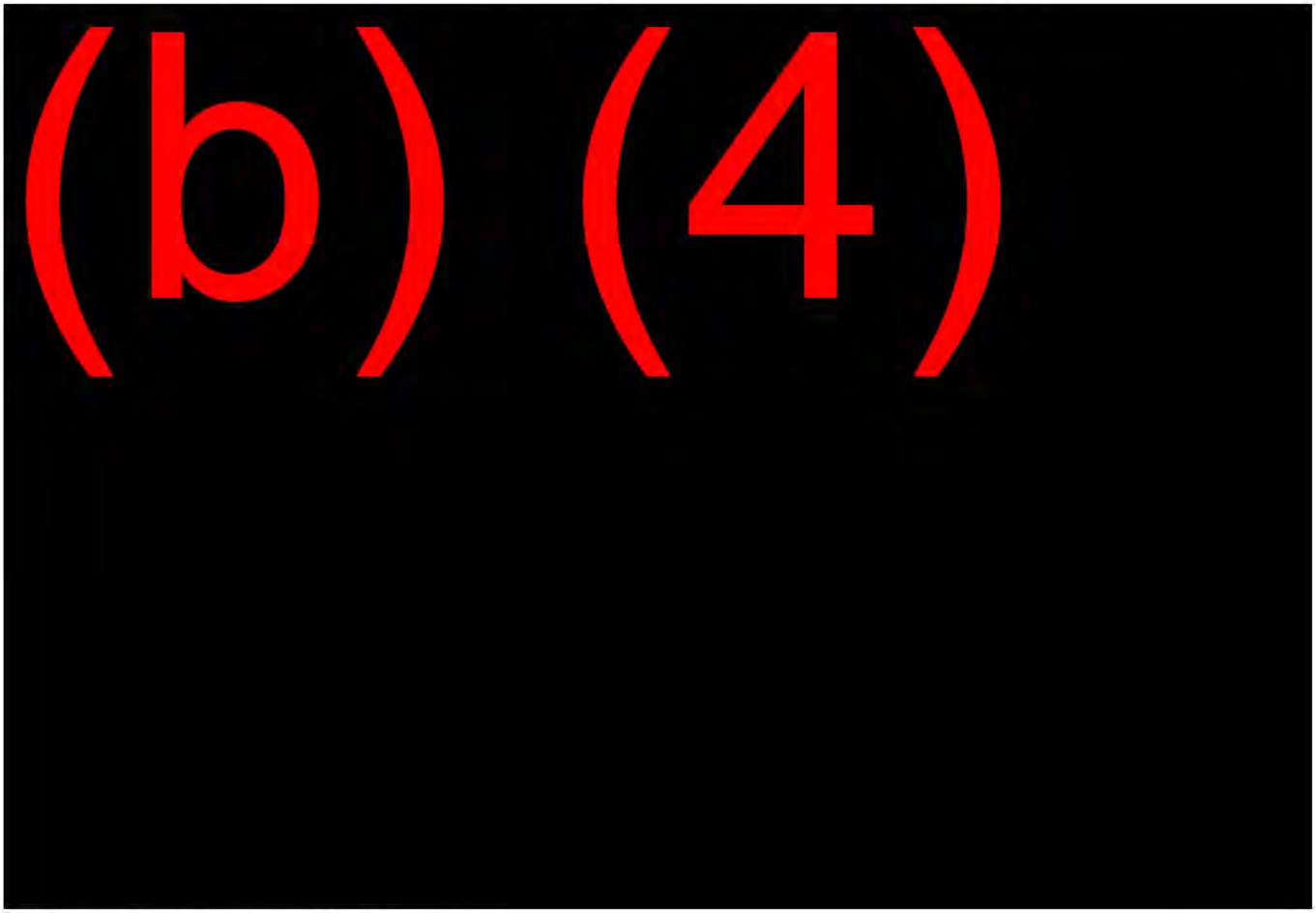
GPRA, Management, and Statistical Reports through BI Technology



Upgrade of Oracle Middleware

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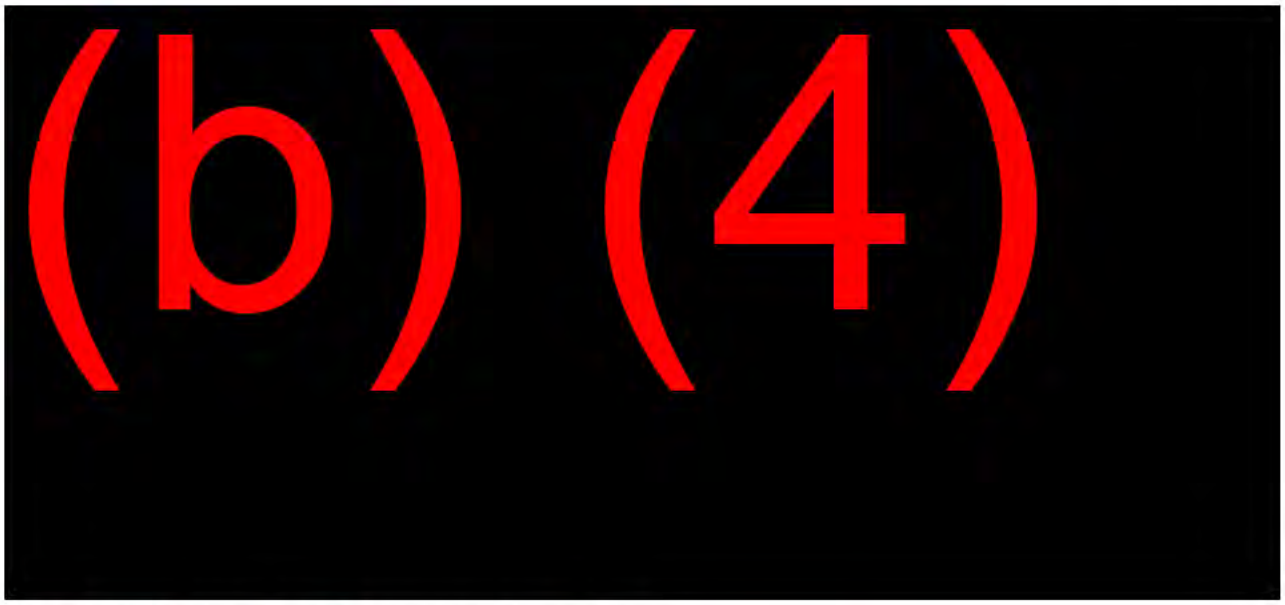

ONE ONRR Case File/Associate Case Files

Integration of CMP2014

Work Management Integration with Unit Pricing Exception Query

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(b) (4)

Dashboards and Work Products

(b) (4)

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				
Analytical BI Dashboard				

***Table 2** Release 2.B Objects*

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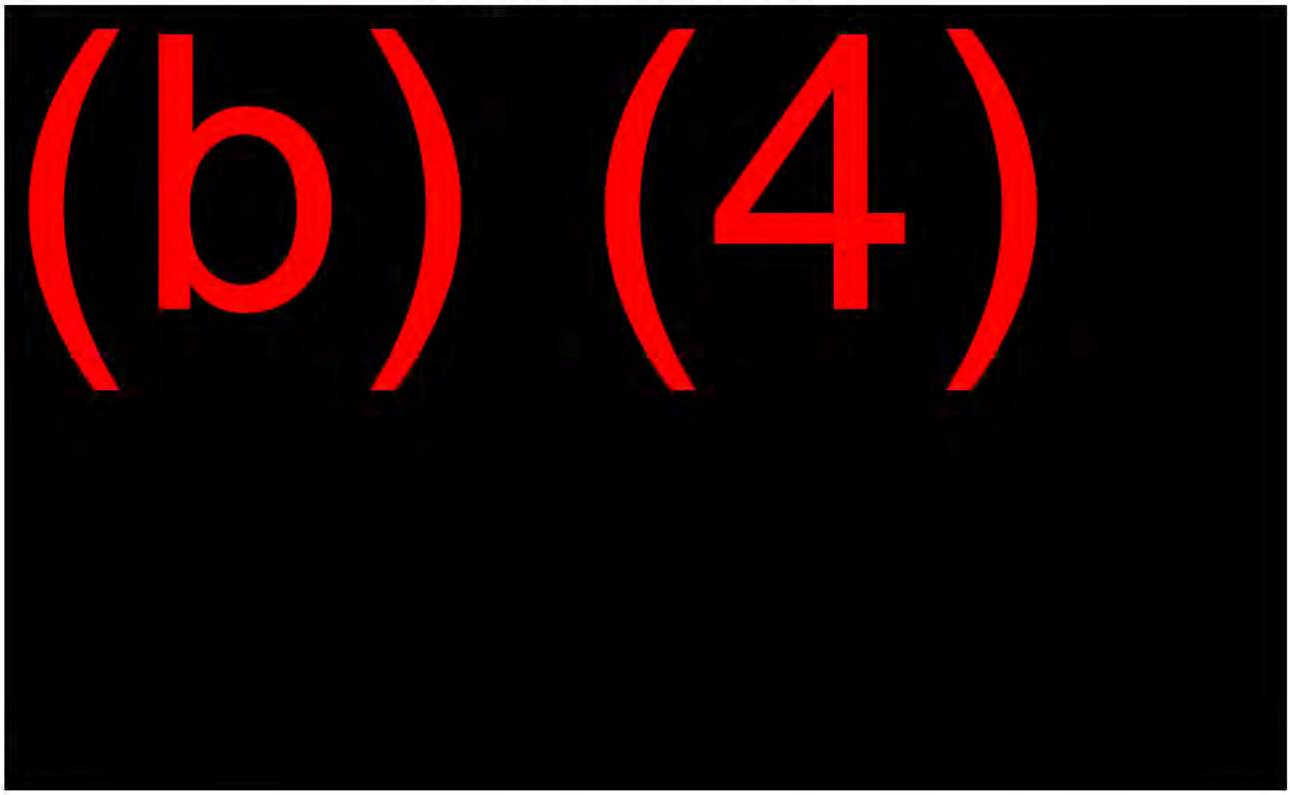
4.4 R2.B – Risk Assessment through Data-Driven Analytics

[SOO 4.1.10, 4.2.12, 4.2.13, 4.4.1]

***Figure 17** Release 2.B Risk Timeline*



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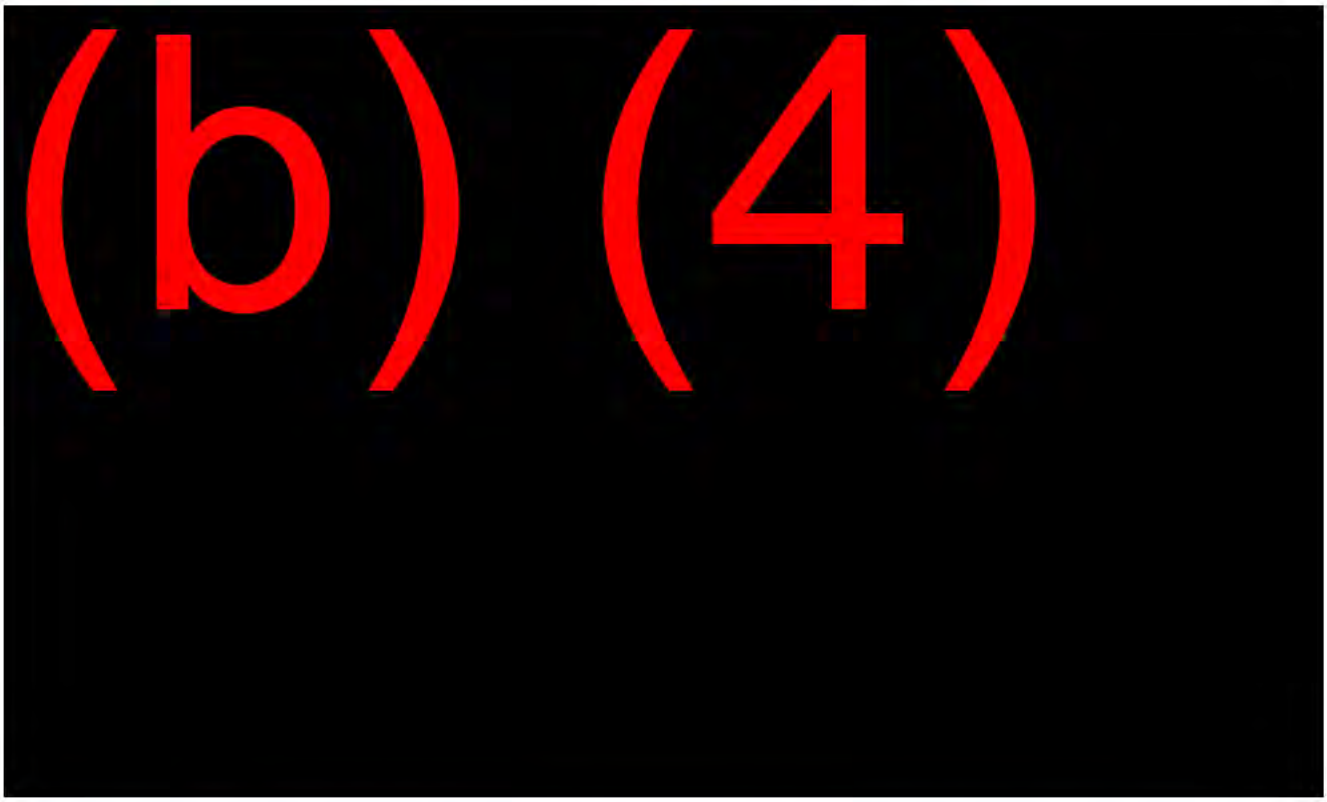
4.5 R2.B – Security Authorization Support
[SOO 4.2.15]

Figure 18 *Release 2.B Security Timeline*

(b) (4)

4.6 R2.B – Deployment Training
[SOO 4.2.14]

Figure 19 *Release 2.B Deployment Training Timeline*



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4.7 R2.B – Integrated Business PI and System Design

[SOO 4.1.1, 4.1.2, 4.1.3, 4.2.5]

November 2014 June 2015

(b) (4)

Figure 20 *Release 2.B Integrated BPI and System Design Timeline*

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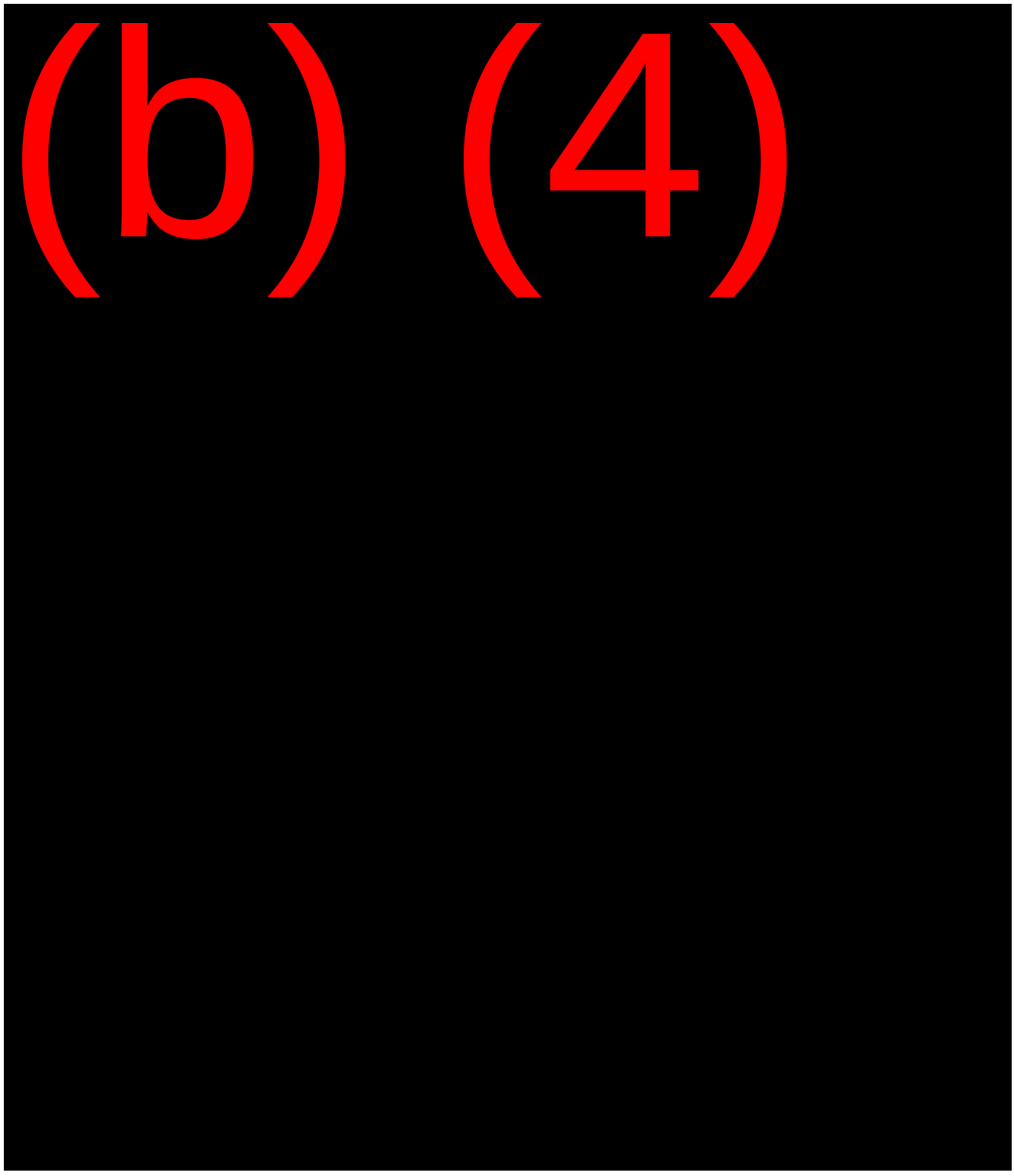

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5.0 Release 2.C - Audit Analysis, Resolution & Closure and CR (Full Business Process)

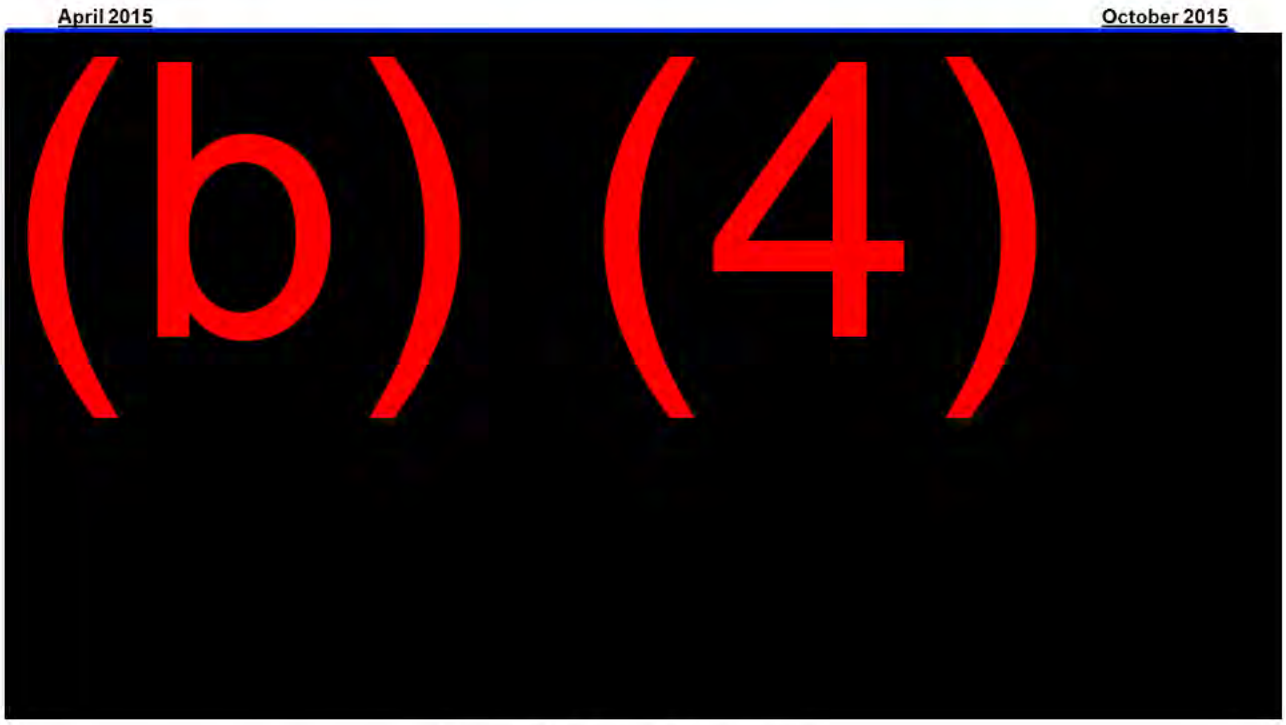

Figure 21 Release 2.C Timeline

5.1 Release 2.C Summary

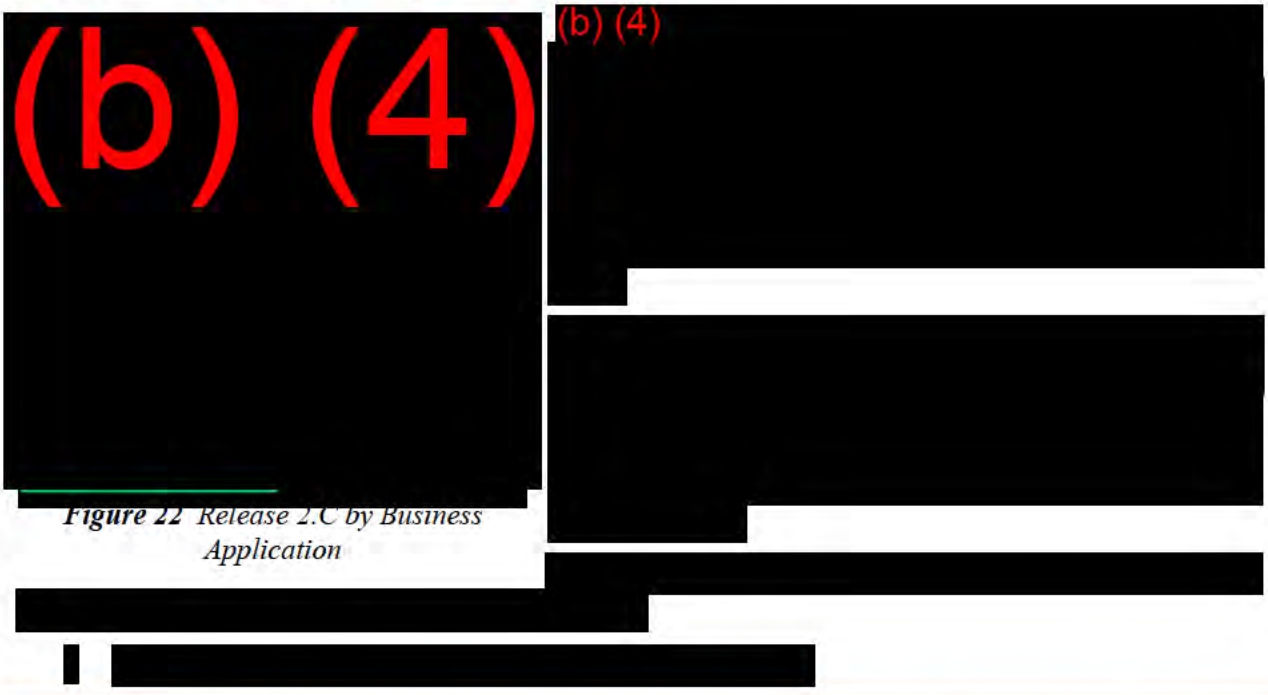

Figure 22 Release 2.C by Business Application

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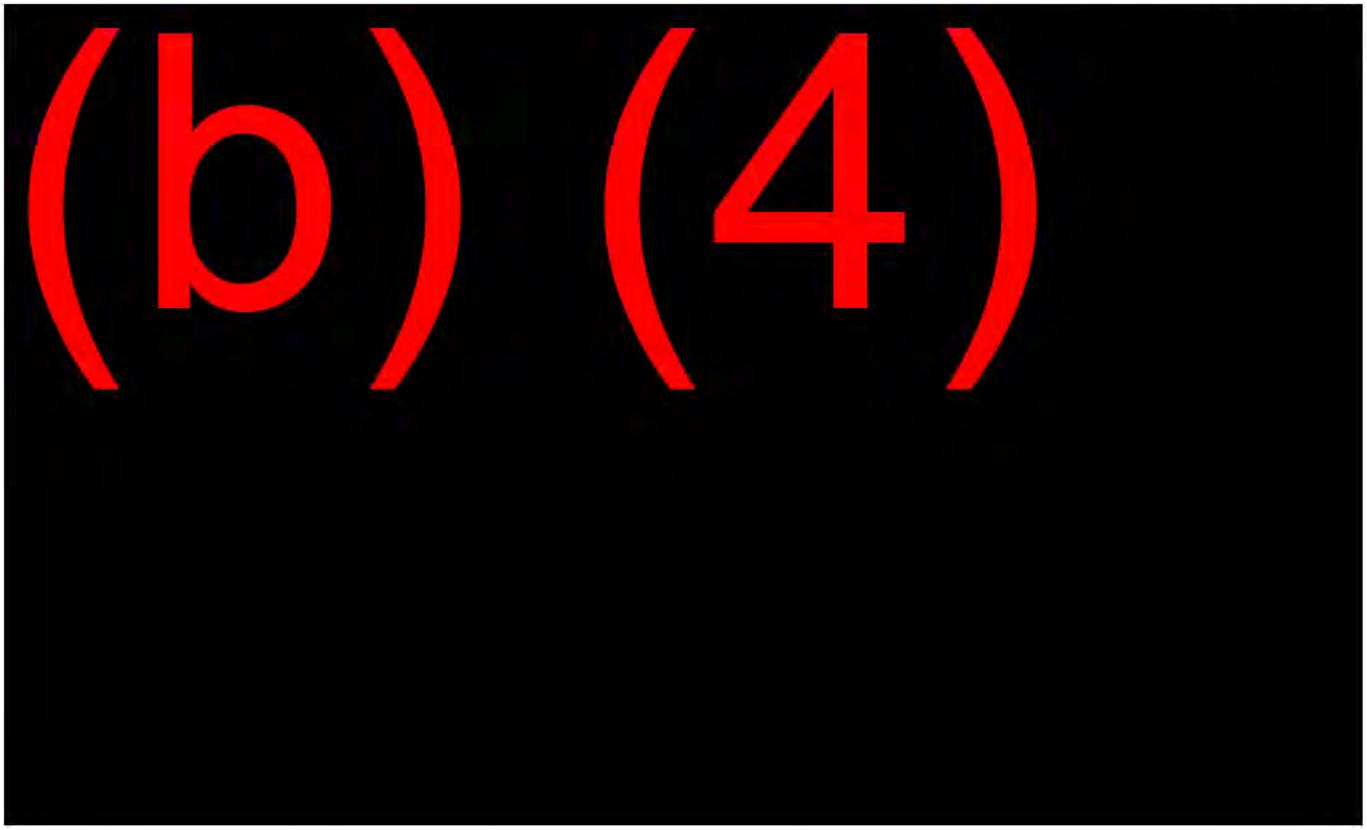

5.2 R2.C – Project Management and Governance

Figure 23 *Release 2.C Project Management and Governance Timeline*

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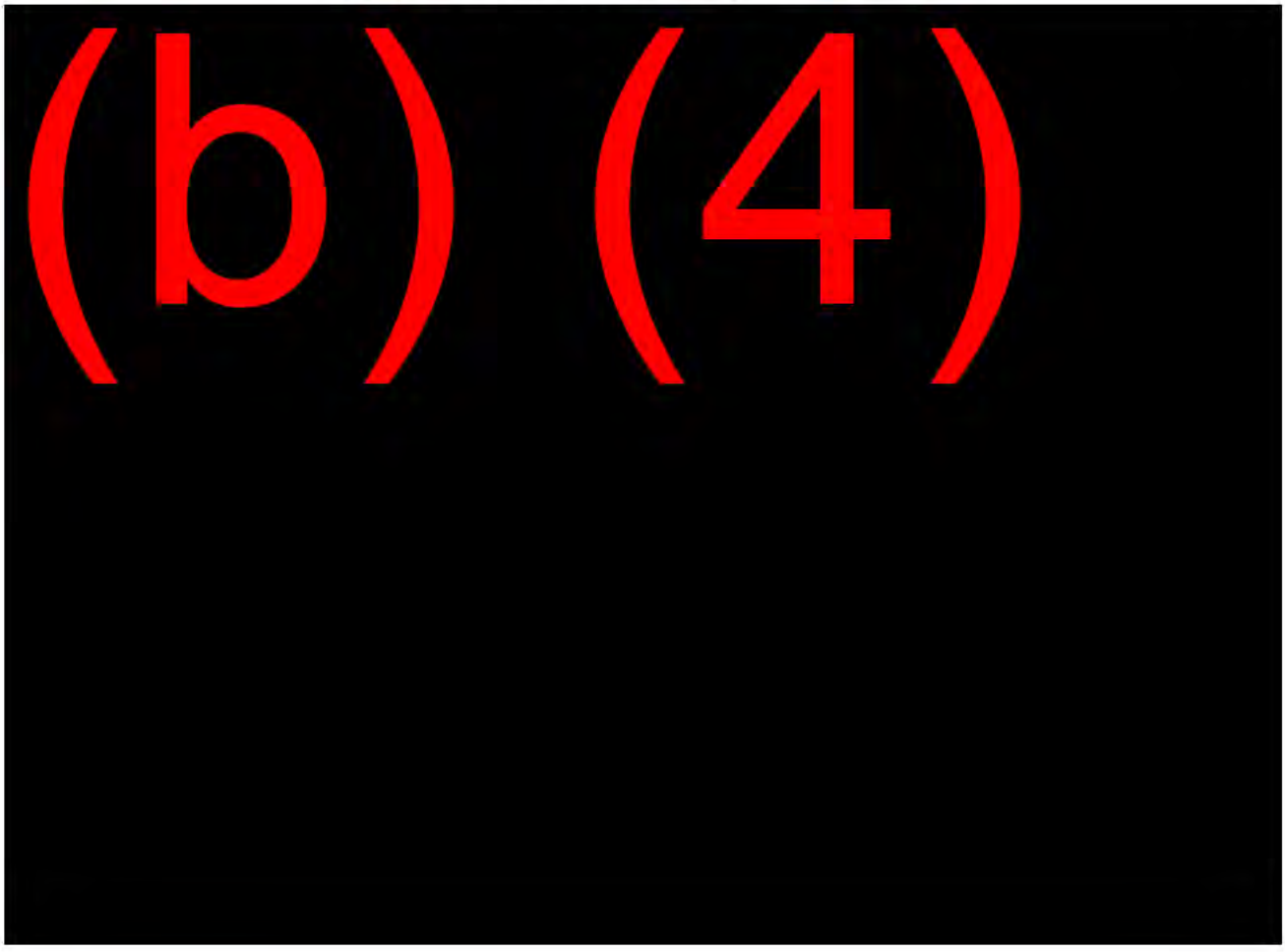
5.3 R2.C – Case Management

[SOO 4.1.3, 4.1.5, 4.2.1, 4.2.2, 4.2.5, 4.2.9, 4.2.10, 4.3.2, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

Figure 24 *Release 2.C Case Management Timeline*



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(b) (4)

Modifications for electronic signature, indexing & referencing

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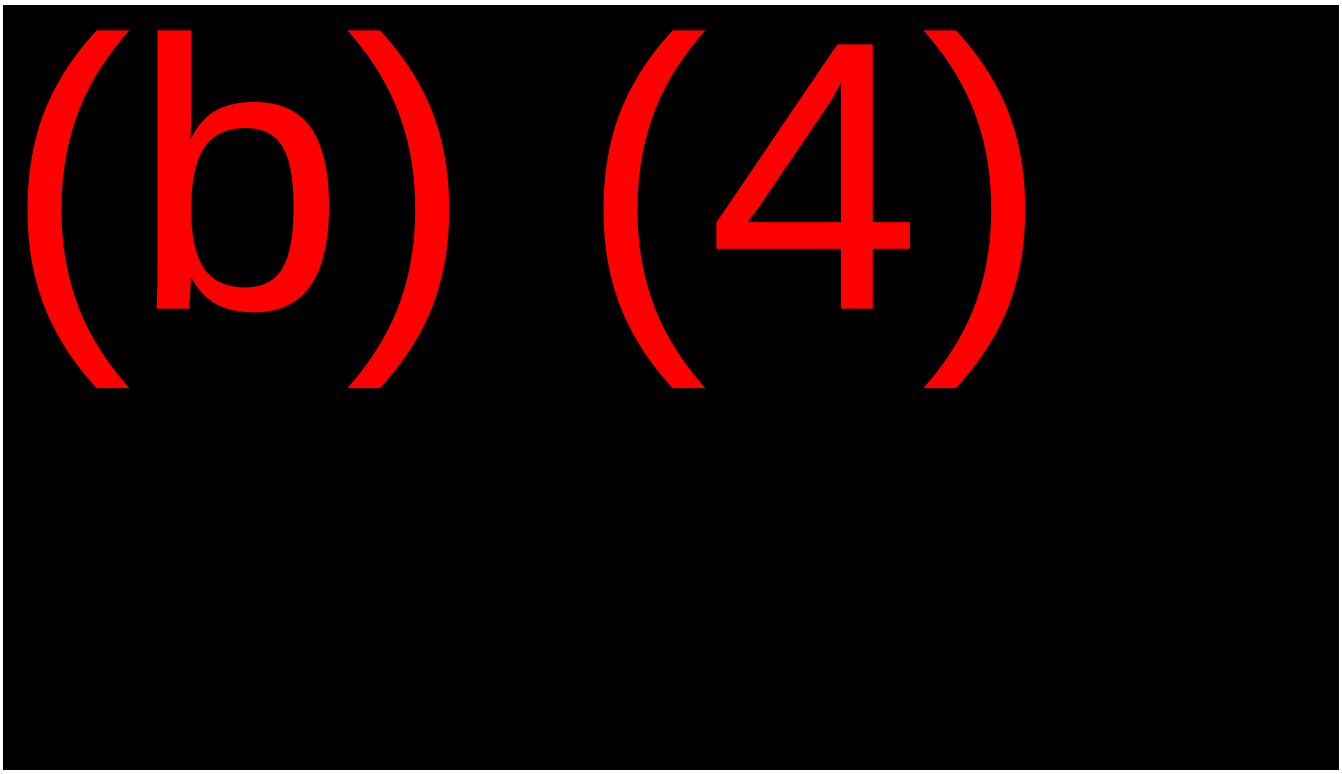
Case Management Integration with CPT/SCPT



Integration with Custom Tables

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Dashboards and Work Products

Accenture will design, build, test, and deploy the following additional dashboards and work products:

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				

Table 3 *Release 2.C Objects*

(b) (4)

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(b) (4)

Integration of newly deployed ONRR Volume Comparison Tool

(b) (4)

Case Management – Generation of Appeals Case File

(b) (4)

5.4 R2.C – Security Authorization Support
[SOO 4.3.9]

April 2015 October 2015

(b) (4)

Figure 25 *Release 2.C Security Timeline*

(b) (4)

5.5 R2.C – Deployment Training
[SOO 4.3.8]

April 2015 October 2015

(b) (4)

Figure 26 *Release 2.C Deployment Training Timeline*

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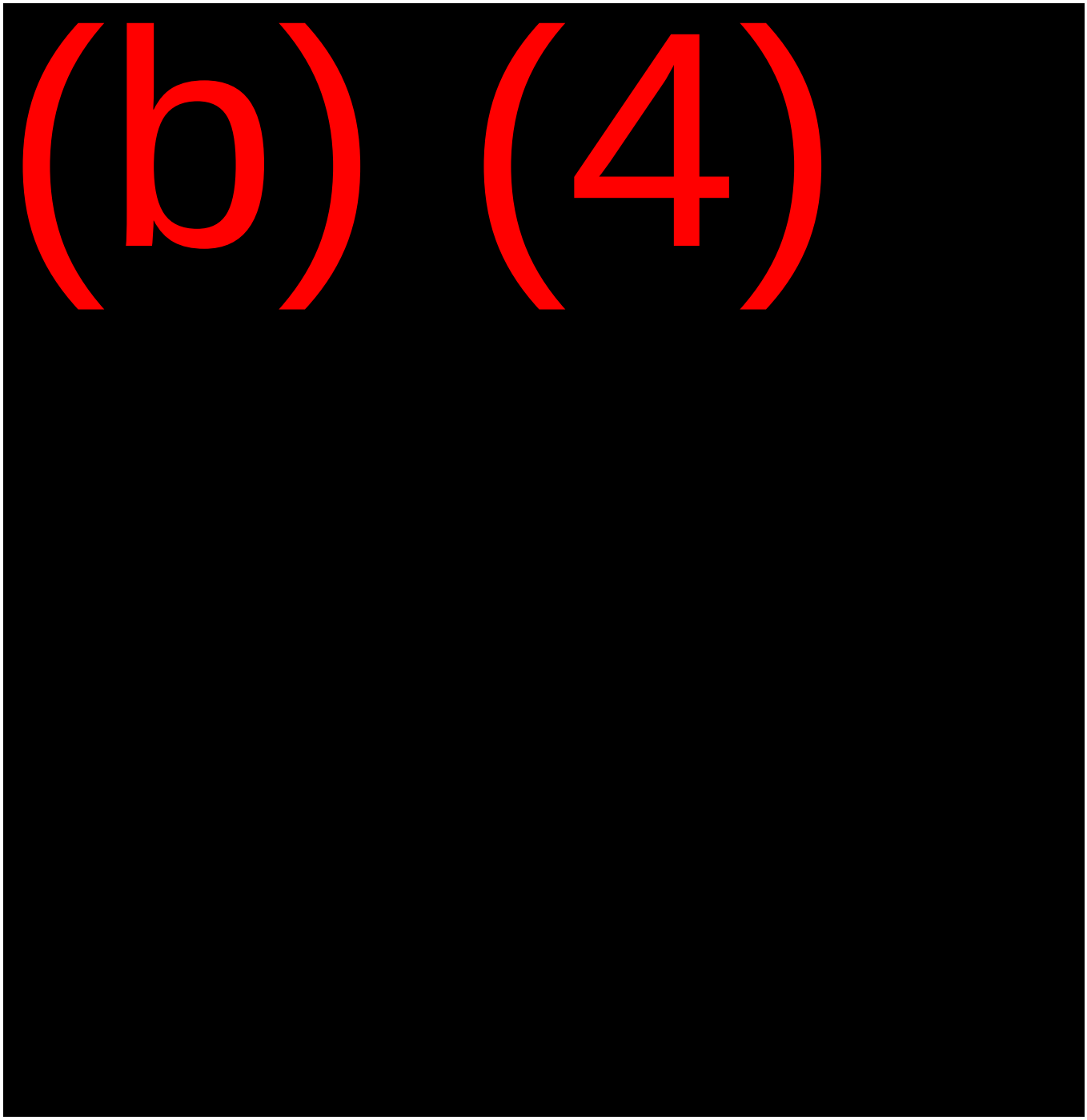

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5.6 R2.C – Integrated Business PI and System Design
[SOO 4.1.8, 4.1.9, 4.2.6, 4.2.8, 4.2.11, 4.3.5]

April 2015 October 2015

Figure 27 *Release 2.C Integrated BPI and System Design Timeline*

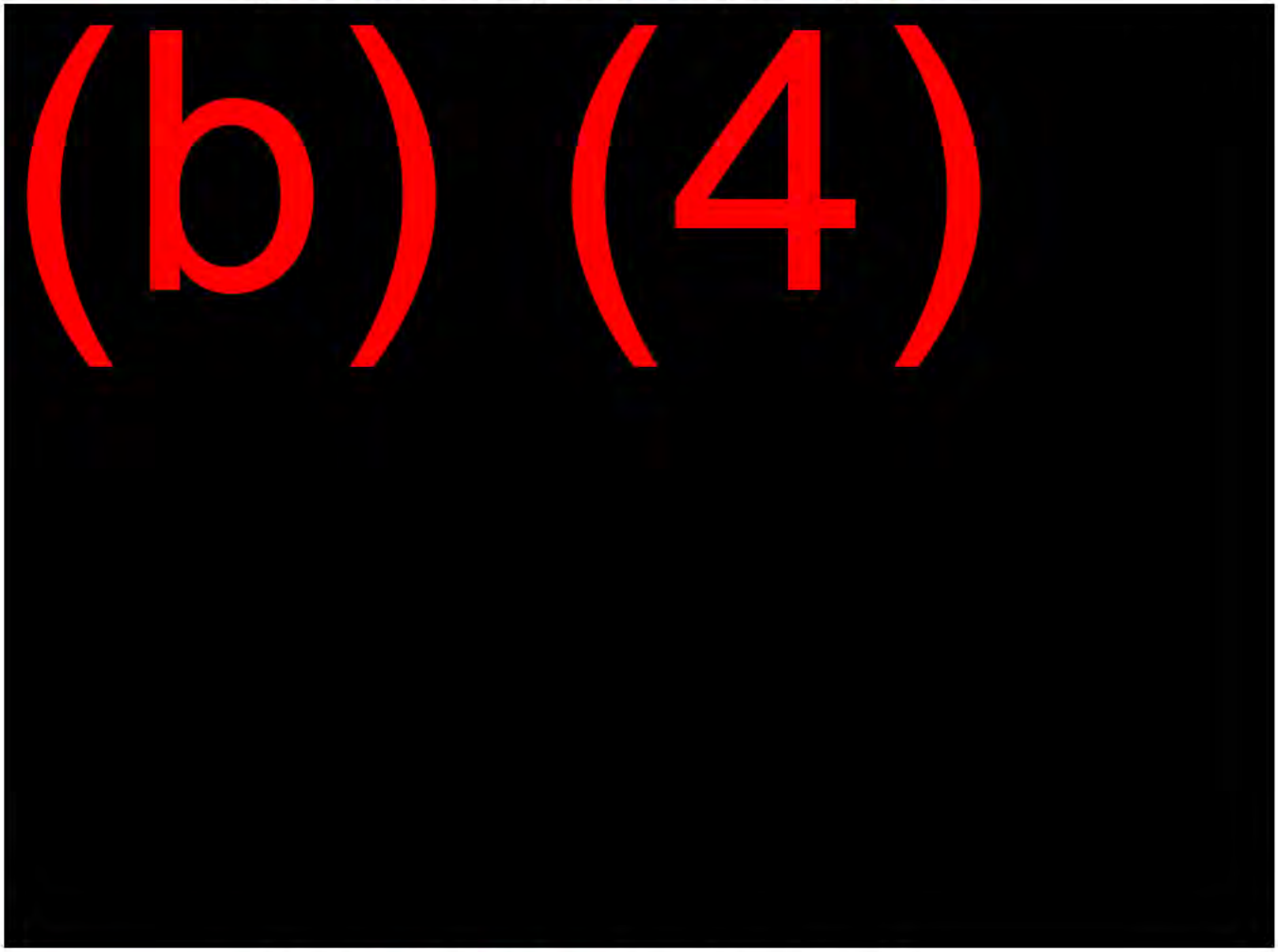

Figure 28 *CEVA BPI & System Design during Release 2.C*

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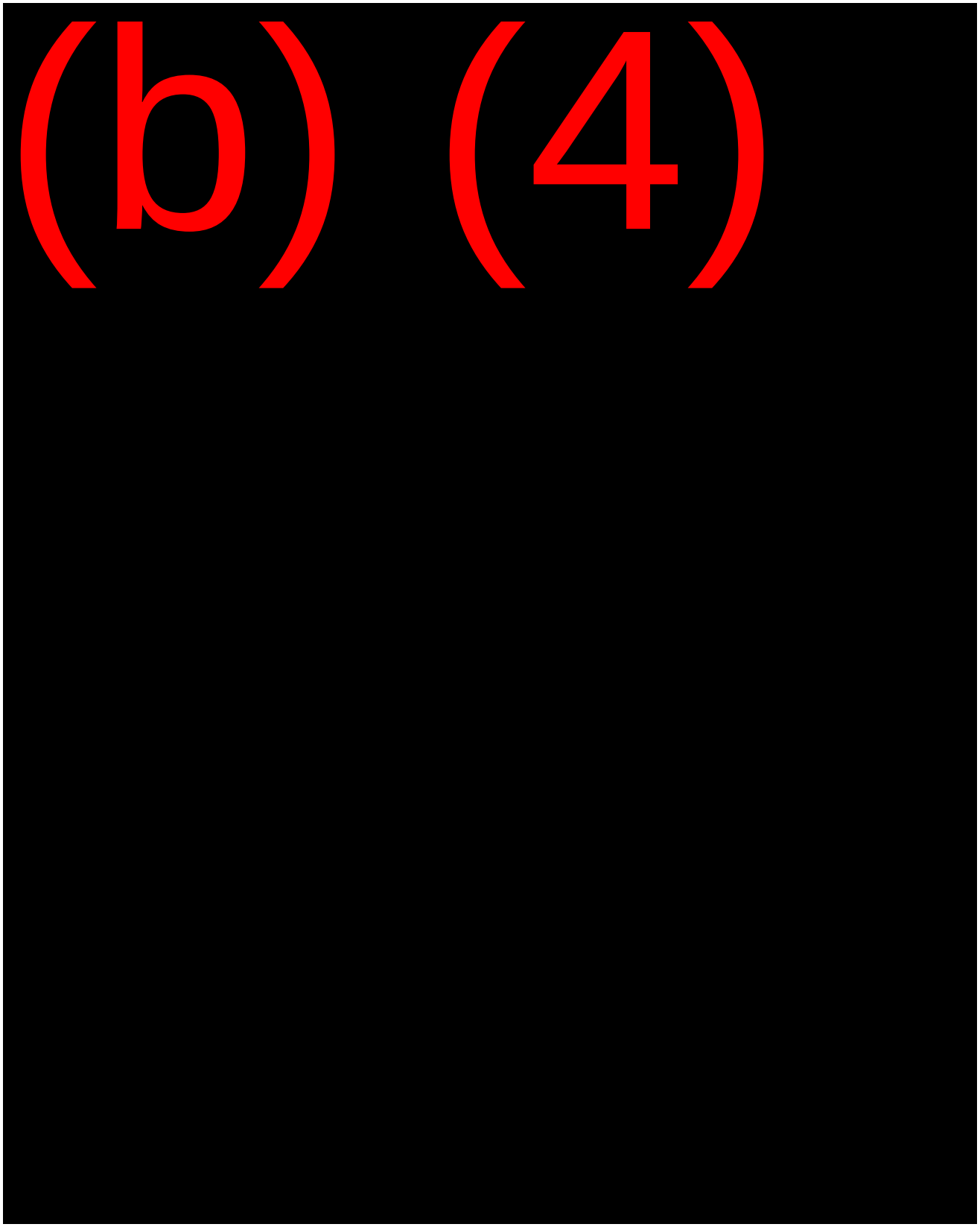

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6.0 Release 3 - CEVA/STRAC

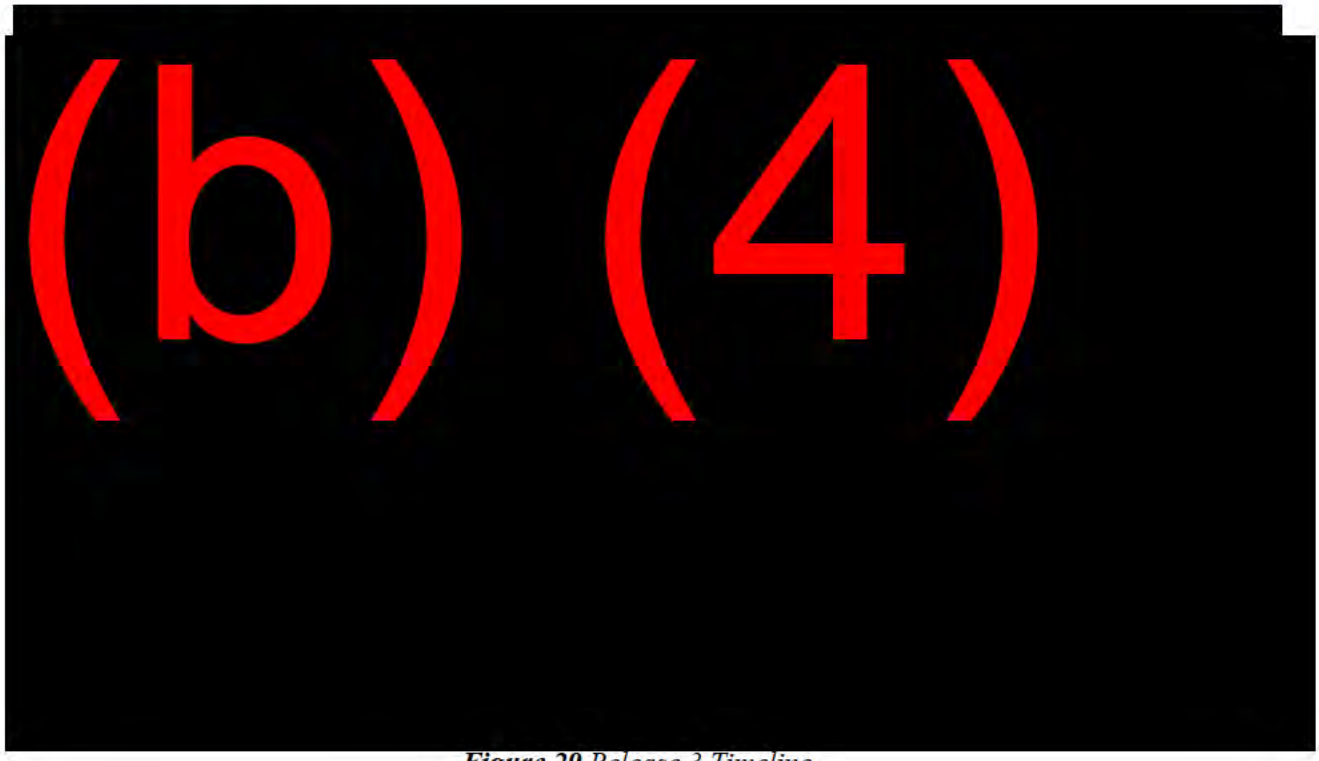

Figure 29 *Release 3 Timeline*

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6.1 Release 3 Summary

(b) (4)

(b) (4)

Figure 30 *Release 3 by Business Application*

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6.2 R3 – Project Management and Governance

August 2015 March 2016

(b) (4)

Figure 31 *Release 3 Project Management and Governance Timeline*

(b) (4)

6.3 R3 – Case Management

[SOO 4.1.3, 4.1.5, 4.1.9, 4.2.1, 4.2.2, 4.2.9, 4.2.10, 4.3.1, 4.3.2, 4.3.3, 4.3.4, 4.4.2, 4.4.3, 4.4.4, 4.4.6, 4.5.1]

August 2015 March 2016

(b) (4)

Figure 32 *Release 3 Case Management Timeline*

(b) (4)

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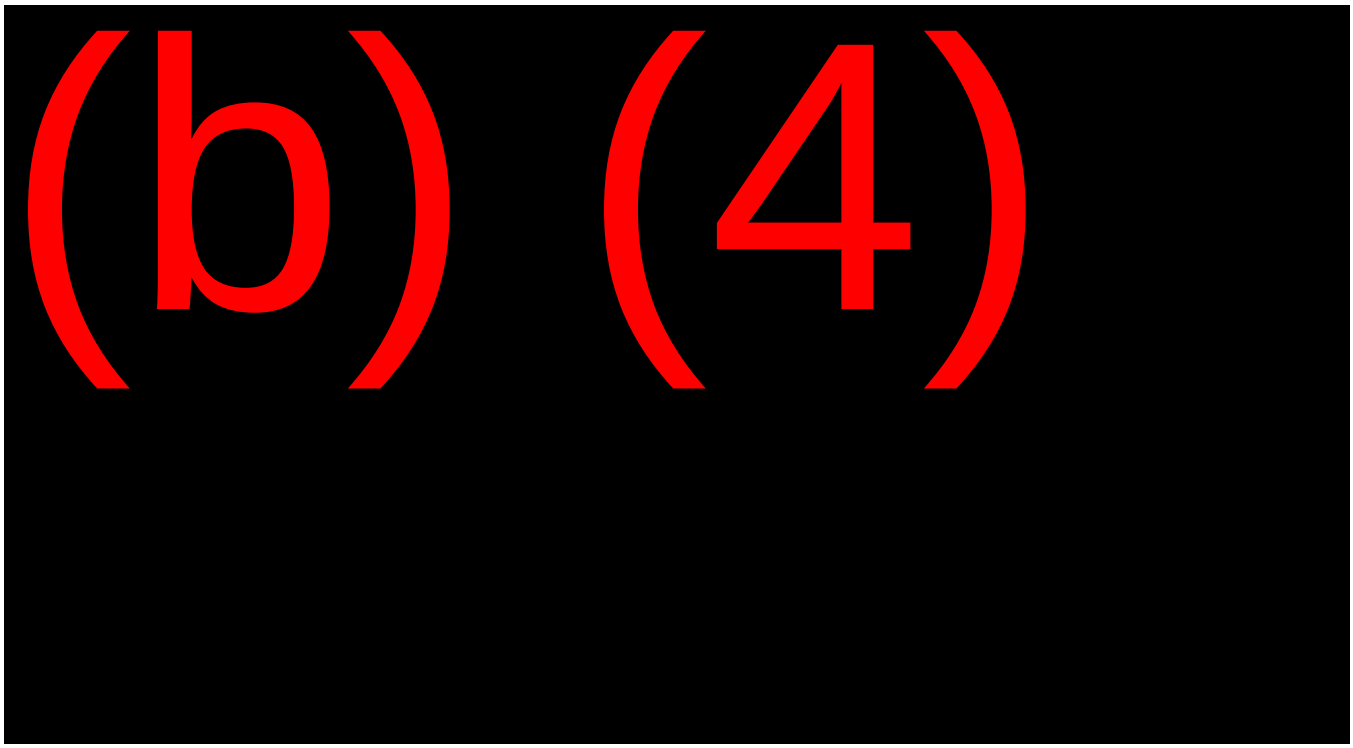
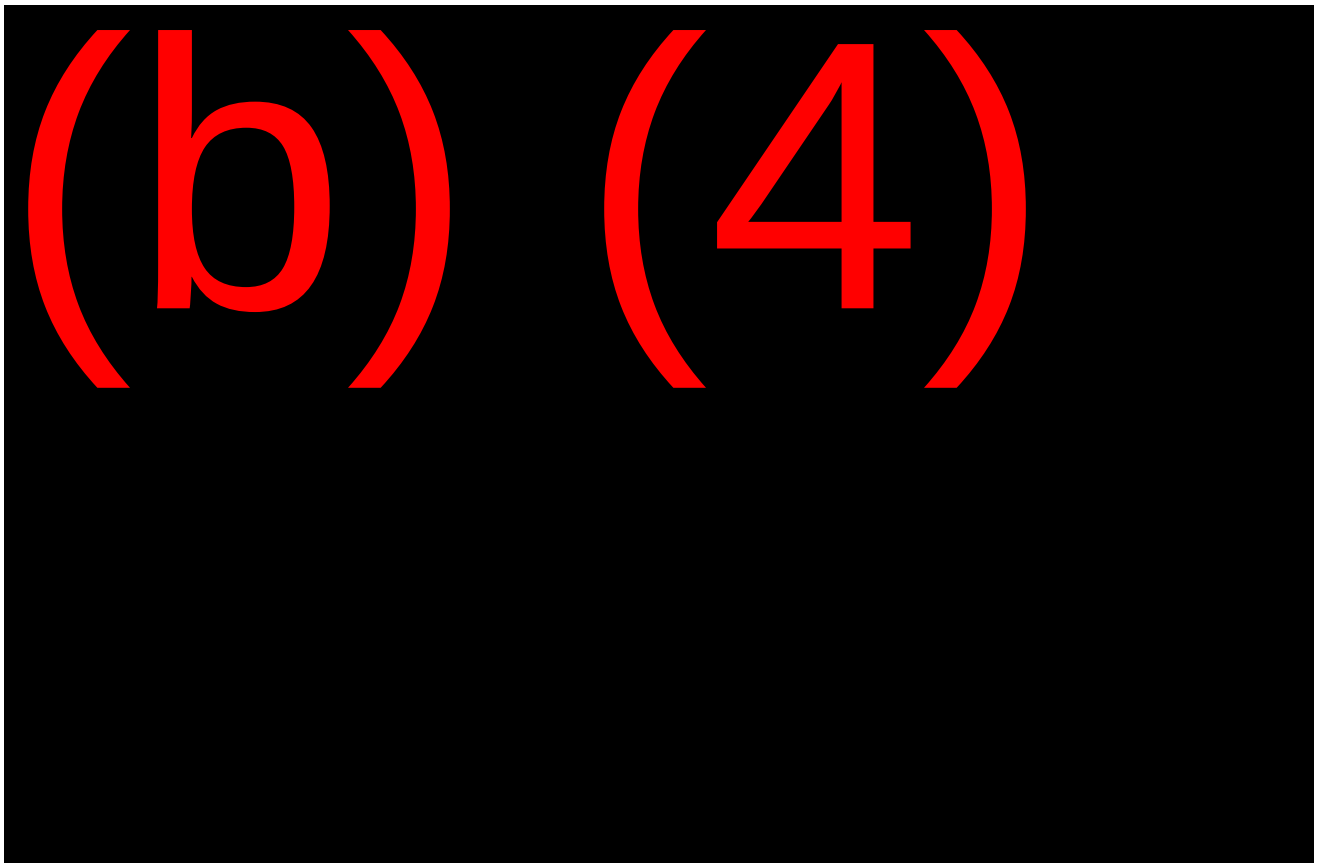


CEVA Case File Management through OMT Technology



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STRAC Case File Management with RLS through OMT Technology

Time Tracking through OMT Technology

Integration to Analytical/Reporting Tools through Smart Hyperlinks

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Case Management – Referrals

(b) (4)

(b) (4)

Case Management – Print Entire Case File

(b) (4)

Dashboards and Work Products

(b) (4)

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				

Table 4 *Release 3 Objects*

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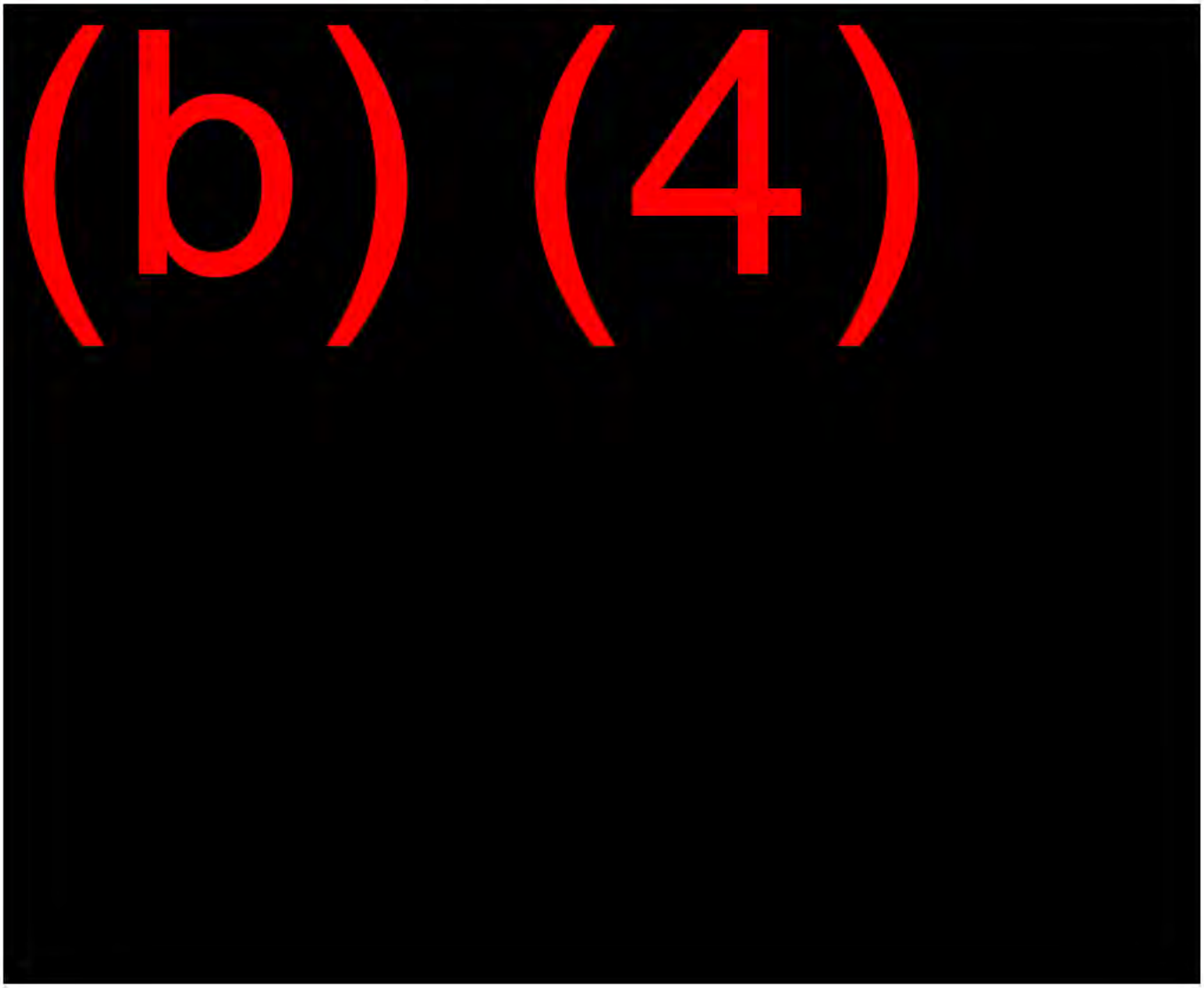
6.4 R3 – Risk Assessment through Data-Driven Analytics *[SOO 4.4.1]*

August 2015 March 2016

Figure 33 *Release 3 Risk Timeline*



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6.5 R3 – Security Authorization Support and Independent Audit Report *[SOO 4.4.7, 4.4.9]*

August 2015 March 2016

(b) (4)

Figure 34 *Release 3 Security Timeline*

(b) (4)

6.6 R3 – Deployment Training *[SOO 4.4.8]*

August 2015 March 2016

(b) (4)

Figure 35 *Release 3 Deployment Training Timeline*

(b) (4)

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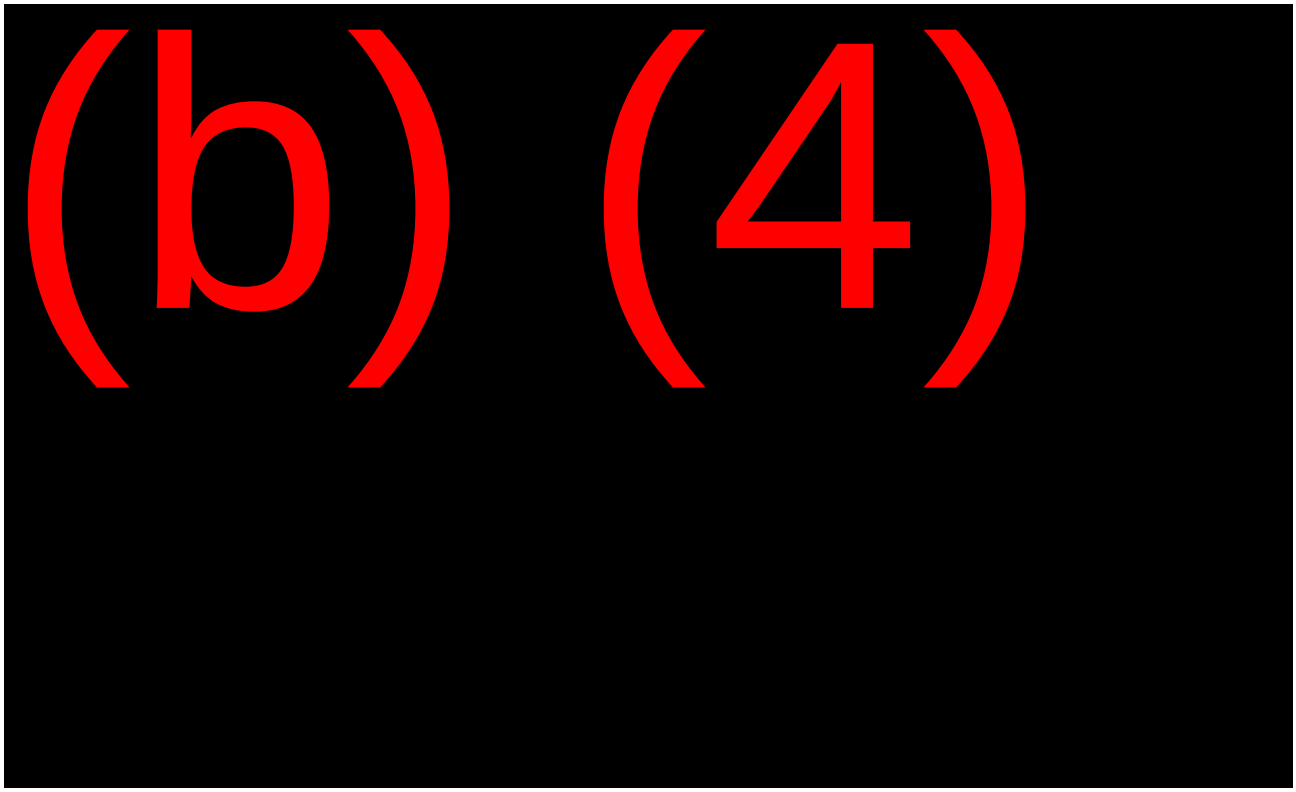

7.0 Summary

8.0 Assumptions

Please reference ***Volume 1 (C) – Basis of Estimate, Technical Assumptions, Conditions or Expectations*** for details on assumptions.

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9.0 Options

9.1 Option 1: Oracle 12.1.4 Upgrade (2015)

(b) (4)

[redacted]

9.2 Option 2: Customized Search Option

(b) (4)

[redacted]

10.0 Deliverables

Each functional area listed in the Overall Approach to Delivery Services will have its own list of deliverables. Note: These deliverables are representative of, but not limited to the services which will be provided. The list of deliverables can be found in ***Volume 1 (A) Attachment A – Project Management Plan***.

11.0 Quality Assurance Surveillance Plan and Project Management Plan and Schedule

Please reference the following attachments:

- ***Volume 1 (A) – Attachment A – Project Management Plan***
- ***Volume 1 (A) – Attachment B – Quality Assurance Surveillance Plan***

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Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1A: Technical Narrative

August 6, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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accenture

Accenture LLP
800 North Glebe Road
Arlington, VA 22203

August 6th, 2014

Joseph A. Shively Contracting Officer
Acquisition Services Directorate
Interior Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165

Subject: D14PS00377 – Request for Quote (RFQ): Operations Management Tool (OMT) Release R2/R3

Dear Mr. Shively:

Accenture is pleased to provide our **D14PS00377 – Operations Management Tool (OMT) Release R2/R3** proposal. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,
Civilian Portfolio Lead - CM
Accenture Federal Services, LLC

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2.0	4.1	2		2.A 2.B	3.5 4.6
2.0	4.1	3		2.A 2.B 2.B 2.C 3	3.2 4.2 4.6 5.2 6.2
2.0	4.1	4		2.B	4.2
2.0	4.1	5		2.A 2.A 2.B 2.C 3	3.2 3.5 4.2 5.2 6.2
2.0	4.1	6		2.A 2.B	3.5 4.2
2.0	4.1	7		2.A	3.2
2.0	4.1	8		2.C	5.5
2.0	4.1	9		2.A 2.B 2.C 3	3.5 4.2 5.5 6.2
2.0	4.1	10		2.B	4.3
2.0	4.1	11		2.A	3.3

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2.0	4.1	12	(b) (4)	2.A	3.4
2.1	4.2 Opt	1		2.A 2.B 2.C 3	3.2 4.2 5.2 6.2
2.1	4.2 Opt	2		2.B 2.C 3	4.2 5.2 6.2
2.1	4.2 Opt	3		2.A 2.B	3.2 4.2
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2.1	4.2 Opt	5		2.B 2.C	4.6 5.2
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2.2	4.3 Opt	9	(b) (4)	2.C	5.3
3.0	4.4 Opt	1		2.B 3	4.3 6.3
3.0	4.4 Opt	2		3	6.2
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3.1	4.5 Opt	1		3	6.2
3.1	4.5 Opt	2		2.C	5.0

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1.0 Introduction and Background

The Department of Interior's (DOI) Office of Natural Resources Revenue (ONRR) has undertaken a transformational effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. ONRR's entrusted role as the office that manages an average of $11 billion in annual revenues from energy and mineral leases, the end to end implementation of an automated operational tool will unlock opportunities for ONRR in its mission objective to collect every dollar due. ONRR and Accenture, as a part of the MRMSS Upgrade, began the process of developing the Operations Management Tool (OMT) to provide end-to-end compliance process tracking, analytics-based risk model, electronic work papers, and work planning activities in one automated tool. This tool will help ONRR achieve the One-ONRR vision. While developing OMT, ONRR and Accenture will engage in Business Process Improvement workshops coupled with System Design activities. This coupling prior to and as a part of System Design activities, while time intensive, will lead to a more robust and useful OMT tool to serve ONRR Management for years to come as a tool in gauging the performance of their organization.

The overall objectives ONRR aims to achieve with OMT:

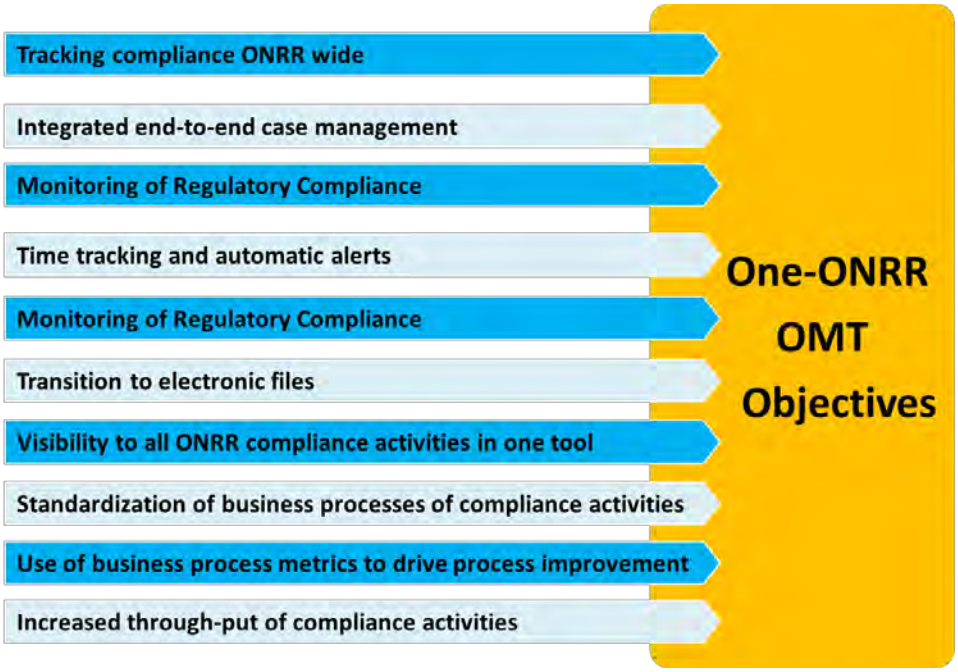

Figure 1 *One-ONRR OMT Objectives*

Within each organization of ONRR, the above objectives have diverse goals and gained efficiencies when applied, however, OMT objectives support overall ONRR-wide business goals and the One-ONRR vision. Ultimately these OMT objectives support the business objectives of transparency, consistency, efficiency and increased collection.

There are specific hurdles for overall Work Management, Audit & Compliance Management (ACM), Finance & Production Management (F&PM) and Coordination, Enforcement, Valuation

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and Appeals (CEVA) in order to reach ONRR's business and OMT vision. However, there are many opportunities for gained efficiencies, effectiveness and transparency through OMT's collaborative environment. Some examples of shared benefits include:

- **Reporting Objectives:** (b) (4) [redacted].
- **Electronic Work Papers:** (b) (4) [redacted]

(b) (4) [redacted]

Audit & Compliance Management (ACM)

Audit & Compliance Management (ACM) faces the day to day business challenges of monitoring its entire organization in an effective and efficient manner. These challenges are only compounded by the number of regional and State and Tribal Royalty Audit Committee (STRAC) offices as well as the distinct business processes in use at each location. While all ONRR departments will gain insight and efficiencies with the deployment of OMT, ACM will generate the highest rate of return on investment with the deployment.

(b) (4) [redacted]

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(b) (4)

***Figure 2** Opportunity of All Improvement Activities in Progress*

**Note:* *Measurements in millions of dollars*

Business Process Improvement:
The goal of process improvement is to reduce the waste and increase the throughput of a process while creating a robust, standardized, visible, and measurable system that can continue to be refined and improved over time.

(b) (4)

Risk Model Enhancement:
Risk analytics proactively build strategic, preemptive capabilities focused on real business benefits. They can help you understand and measure business solutions that drive risk identification, infuse risk awareness across the organization and help you invest in continuous improvement.

(b) (4)

Case Mix:
Research to date has shown that capture of revenue by case type may warrant a change in the change in volume of compliance reviews and audits assigned per year.

(b) (4)

In addition to the potential for increased throughput and additional revenue generation, there are many other advantages to deploying OMT, many of which addresses efficiencies the Inspector General (IG) and General Accounting Office (GAO) recommended:

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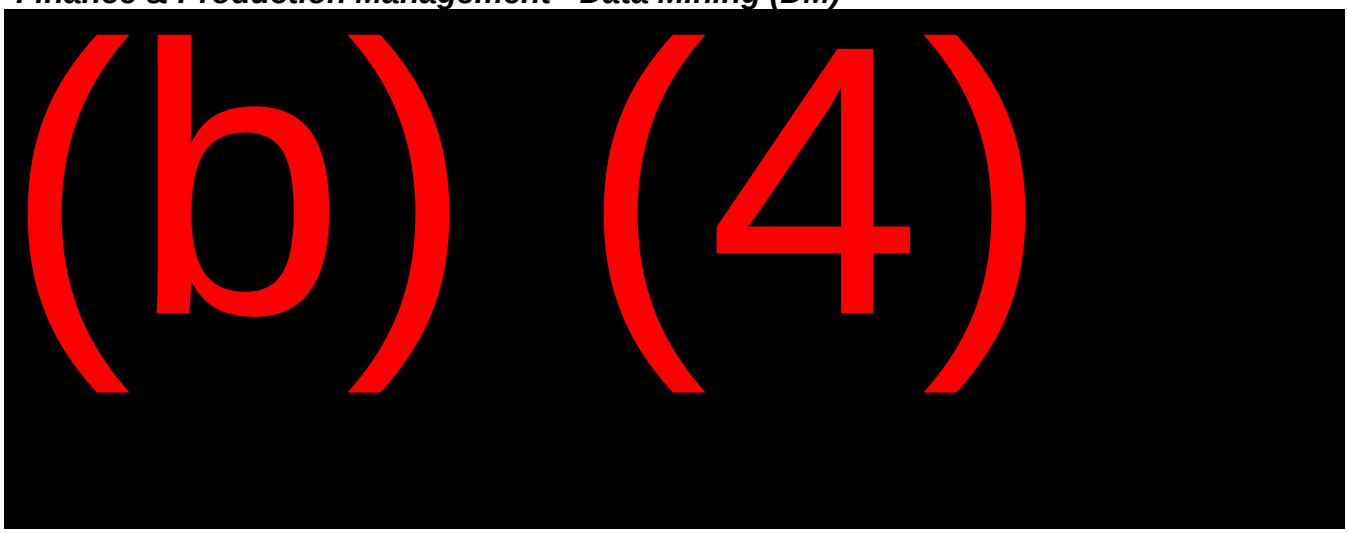
- Standardized Audit and Compliance Review (CR) processes and work products
- Automation of those processes and work products
- More uniform Generally Accepted Government Auditing Standards (GAGAS) compliance
- Ability for internal and peer reviews to evaluate both compliance and quality of an audit
- Common processes for Resolution and Closure for both Audit and CRs
- Replacement of numerous current systems and databases with one connected system
- The use of process metrics to drive continued process improvement
- Useful performance data that can be used in performance evaluation process

Finance & Production Management - Data Mining (DM)



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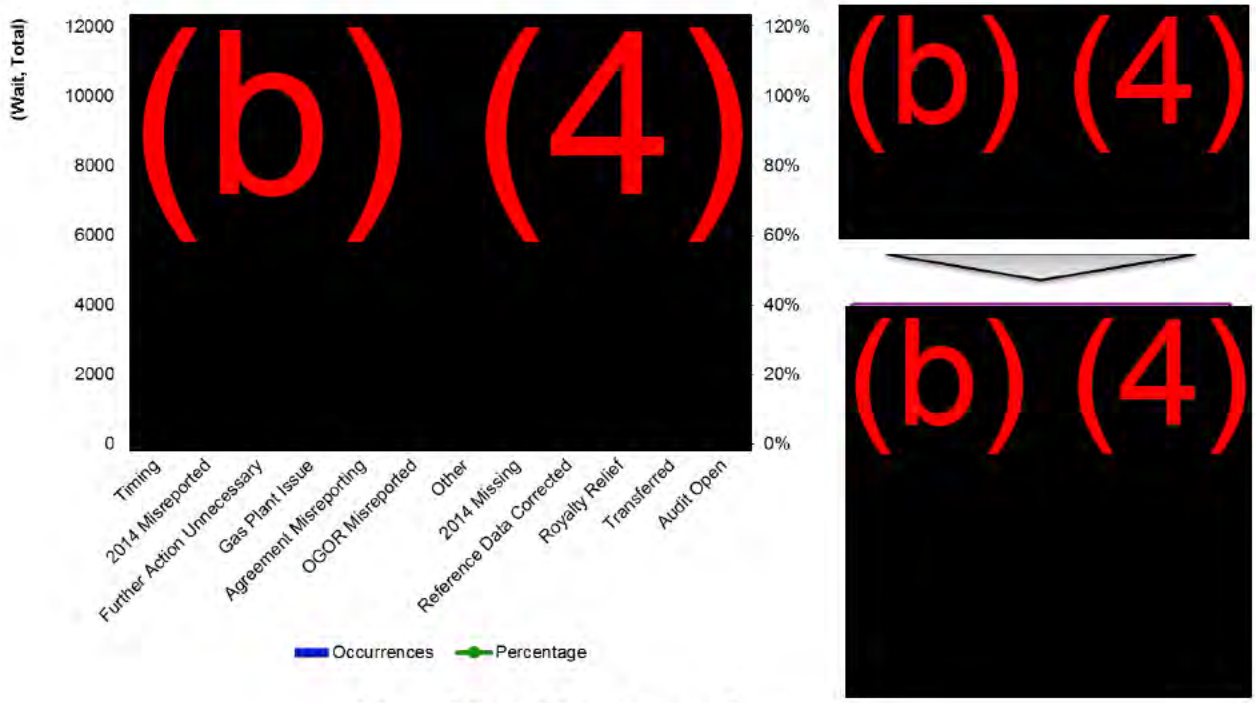

***Figure 3** Data Mining Process Improvement*

Coordination, Enforcement, Valuation and Appeals (CEVA)

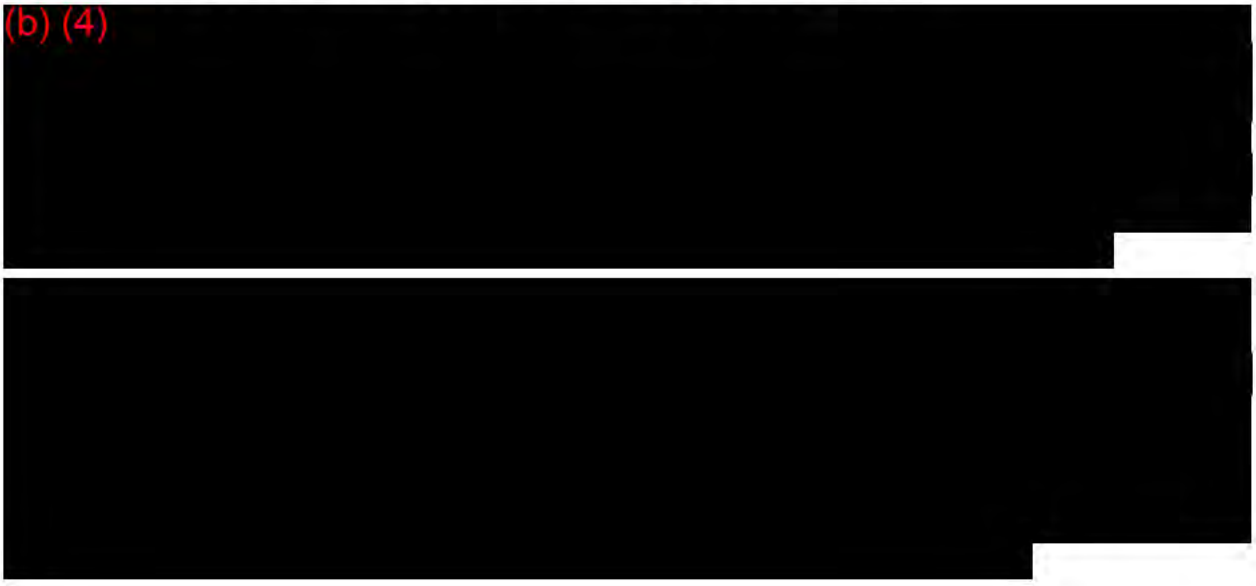

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Figure 4 *CEVA Transparency through OMT*

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2.0 Deployment Approach

ONRR has requested an OMT delivery approach which meets their business objectives and requirements, provides end-to-end functionality for business processes, and adds more users into the system faster. (b) (4)

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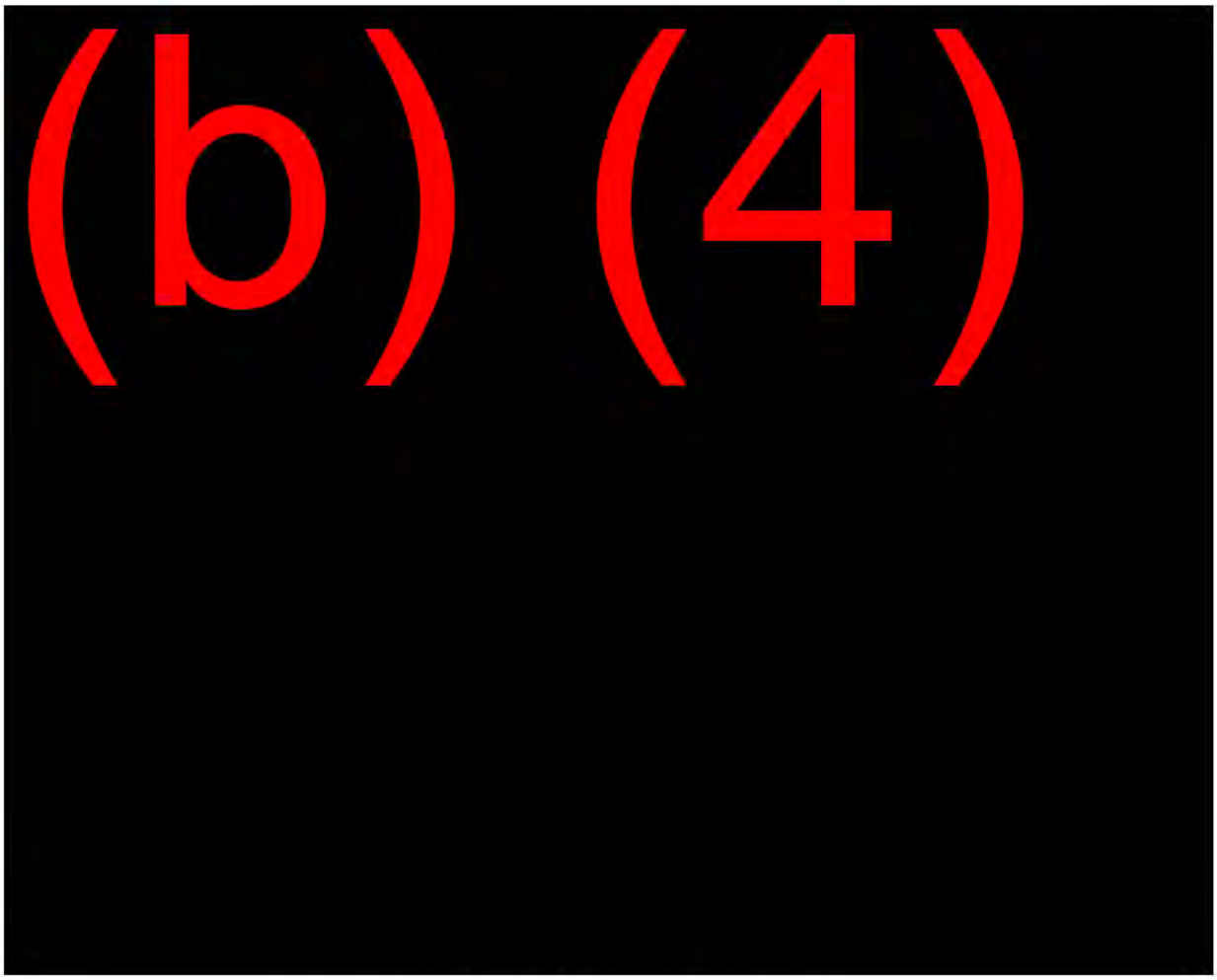

Figure 5 Deployment Timeline

Release 2.A - Work Management

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Release 2.B - Audit Planning/Oracle 12.1.3 (2014) BPM Upgrade

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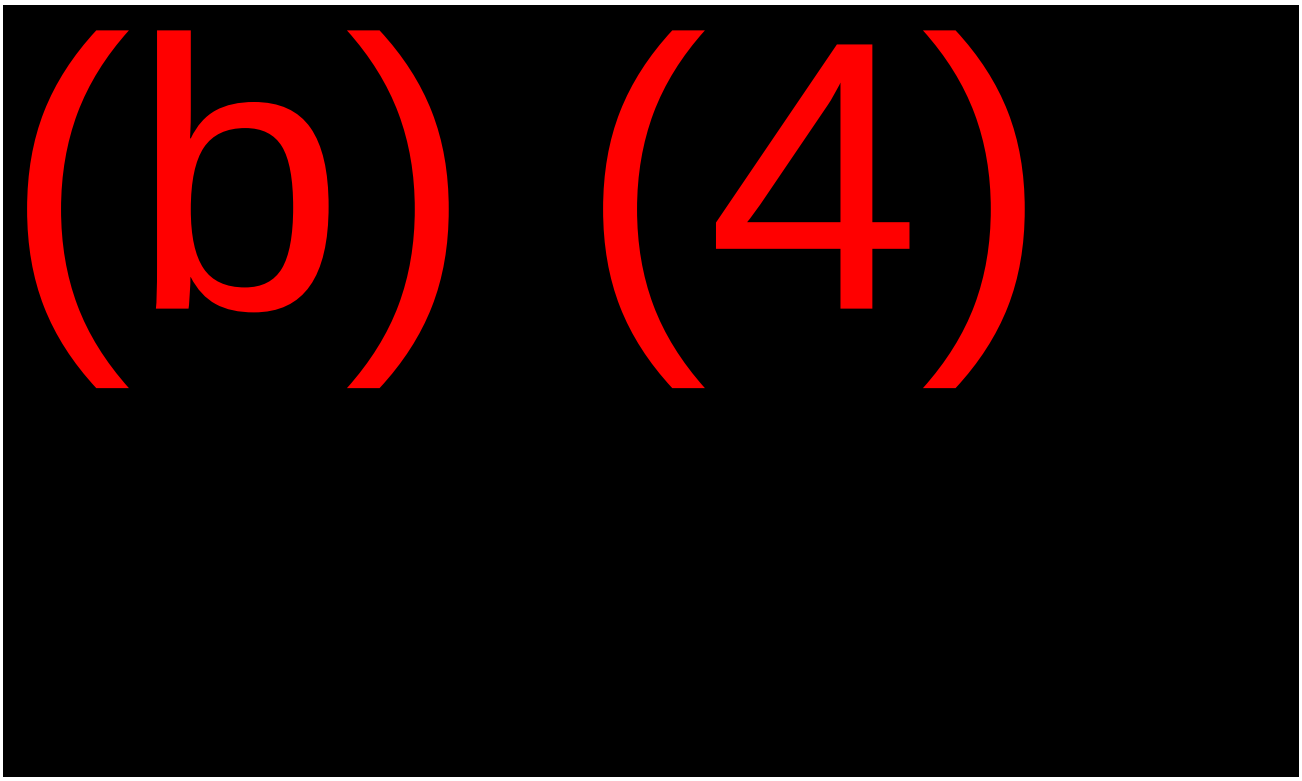

Release 2.C - Audit Analysis, Resolution & Closure and Compliance Review (CR)

Release 3 - CEVA/STRAC (State and Tribal Royalty Committee)

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3.0 Release 2.A - Work Management

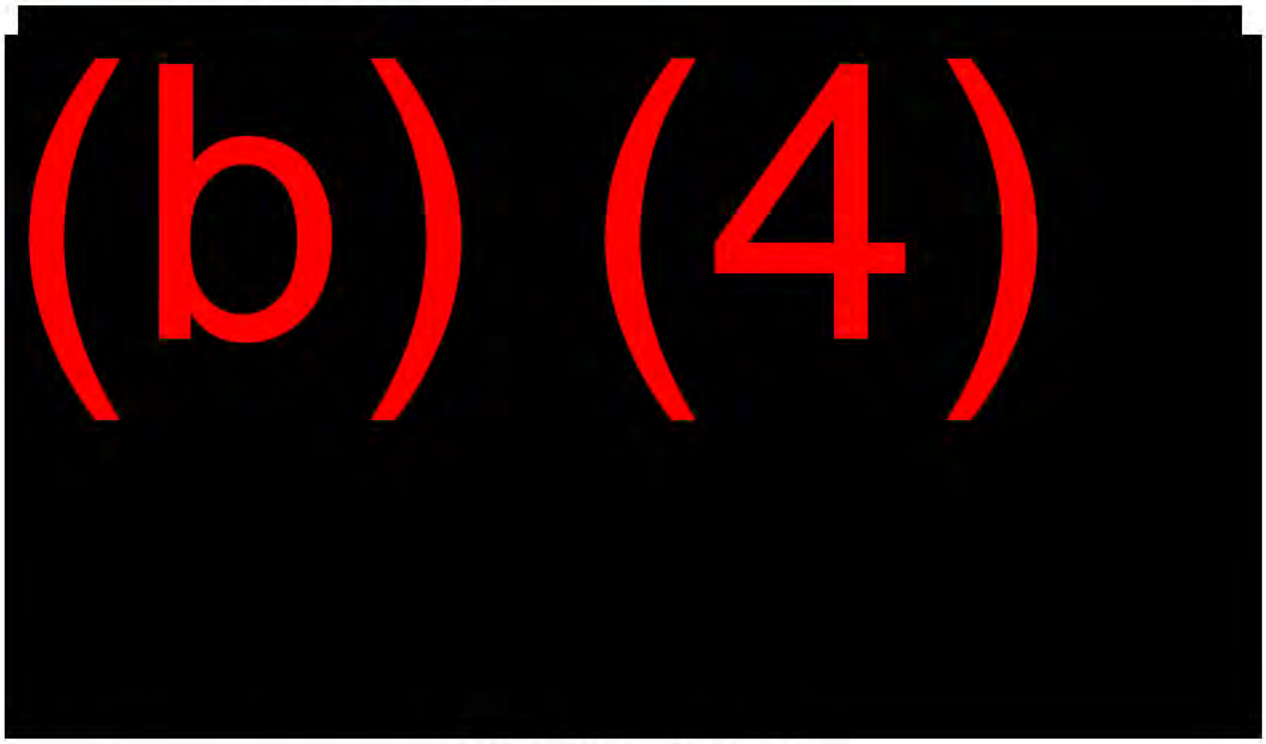

Figure 6 *Release 2.A Timeline*

3.1 Release 2.A Summary

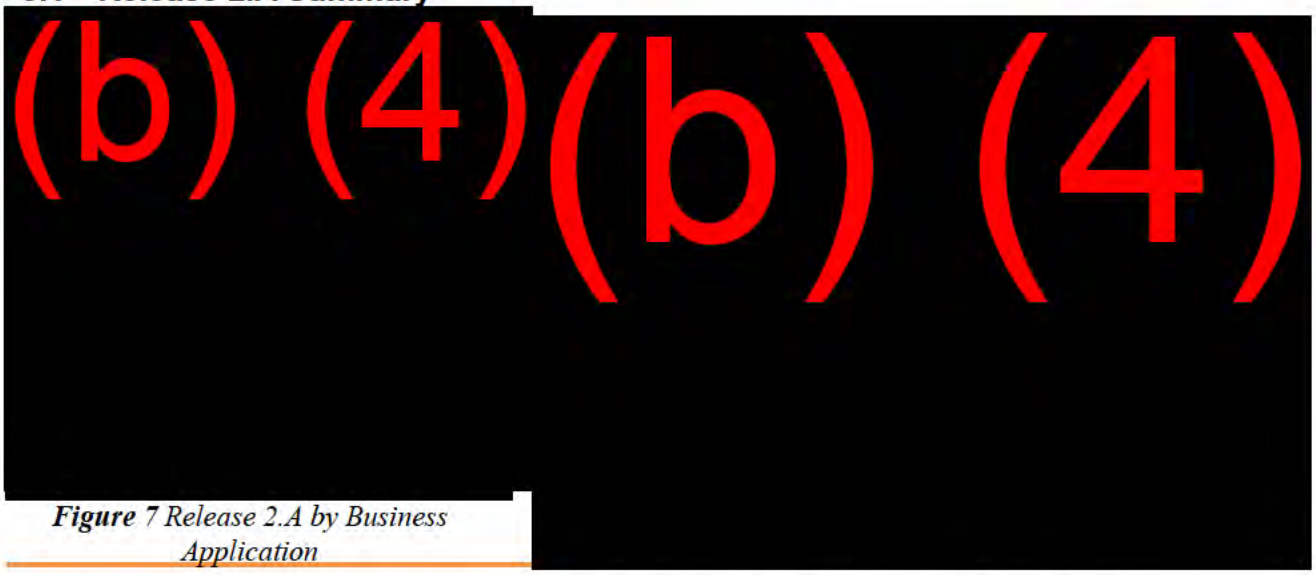

Figure 7 *Release 2.A by Business Application*

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(b) (4)

3.2 R2.A – Project Management and Governance

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Figure 8 *Release 2.A Project Management and Governance Timeline*

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3.3 R2.A – Case Management

[SOO 4.1.1, 4.1.3, 4.1.5, 4.1.7, 4.2.1, 4.2.3, 4.2.10, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

Figure 9 *Release 2.A Case Management Timeline*

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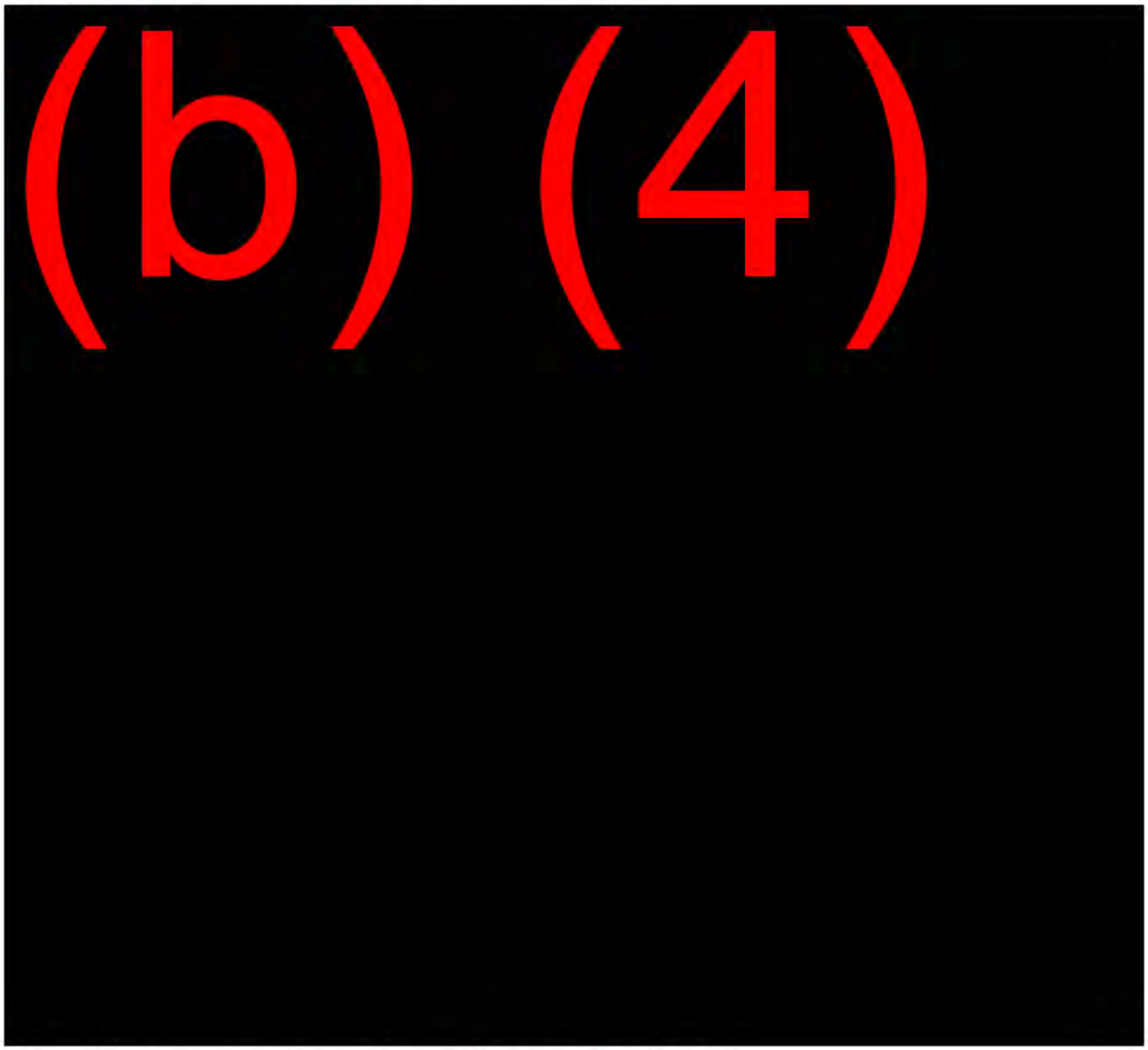
Work Management through OMT Technology



Work Management Integration with Exception Queries

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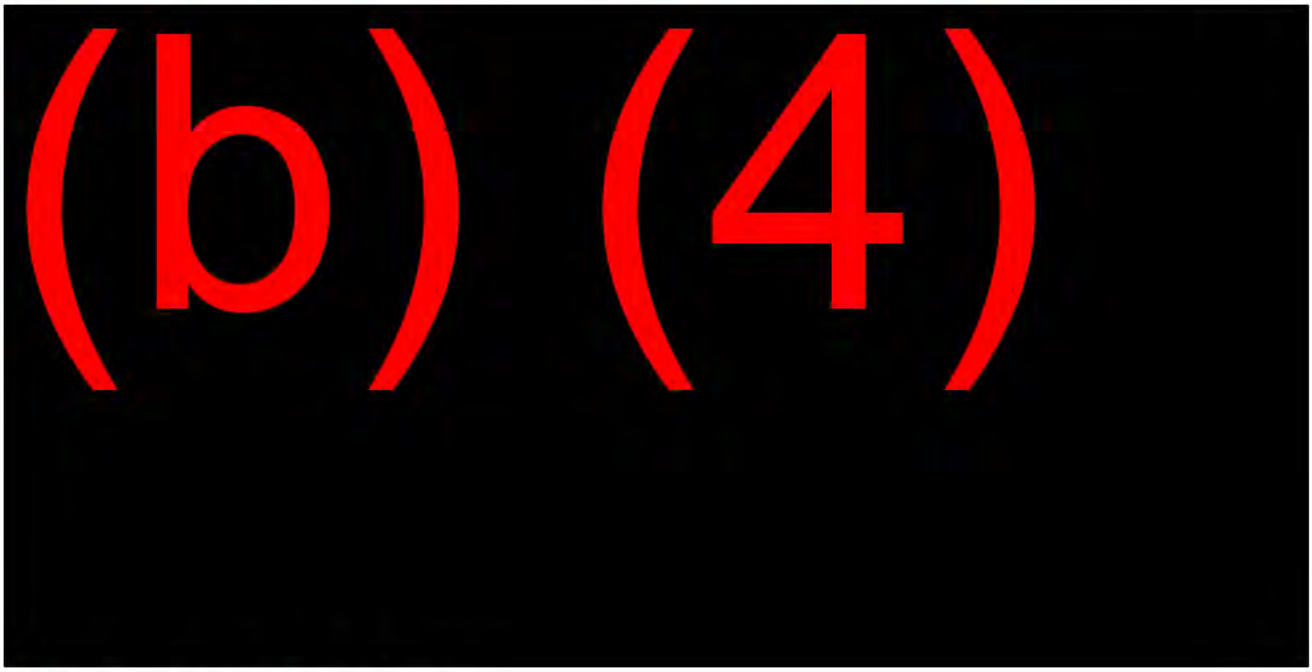

Dashboards and Work Products

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				

Table 1 *Release 2.A Objects*

Work Management Integration with Custom Tables

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3.4 R2.A – Deployment Training
[SOO 4.1.11]

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Figure 10 *Release 2.A Deployment Training Timeline*

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3.5 R2.A – Security Authorization Support *[SOO 4.1.12]*

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Figure 11 *Release 2.A Security Authorization Support Timeline*

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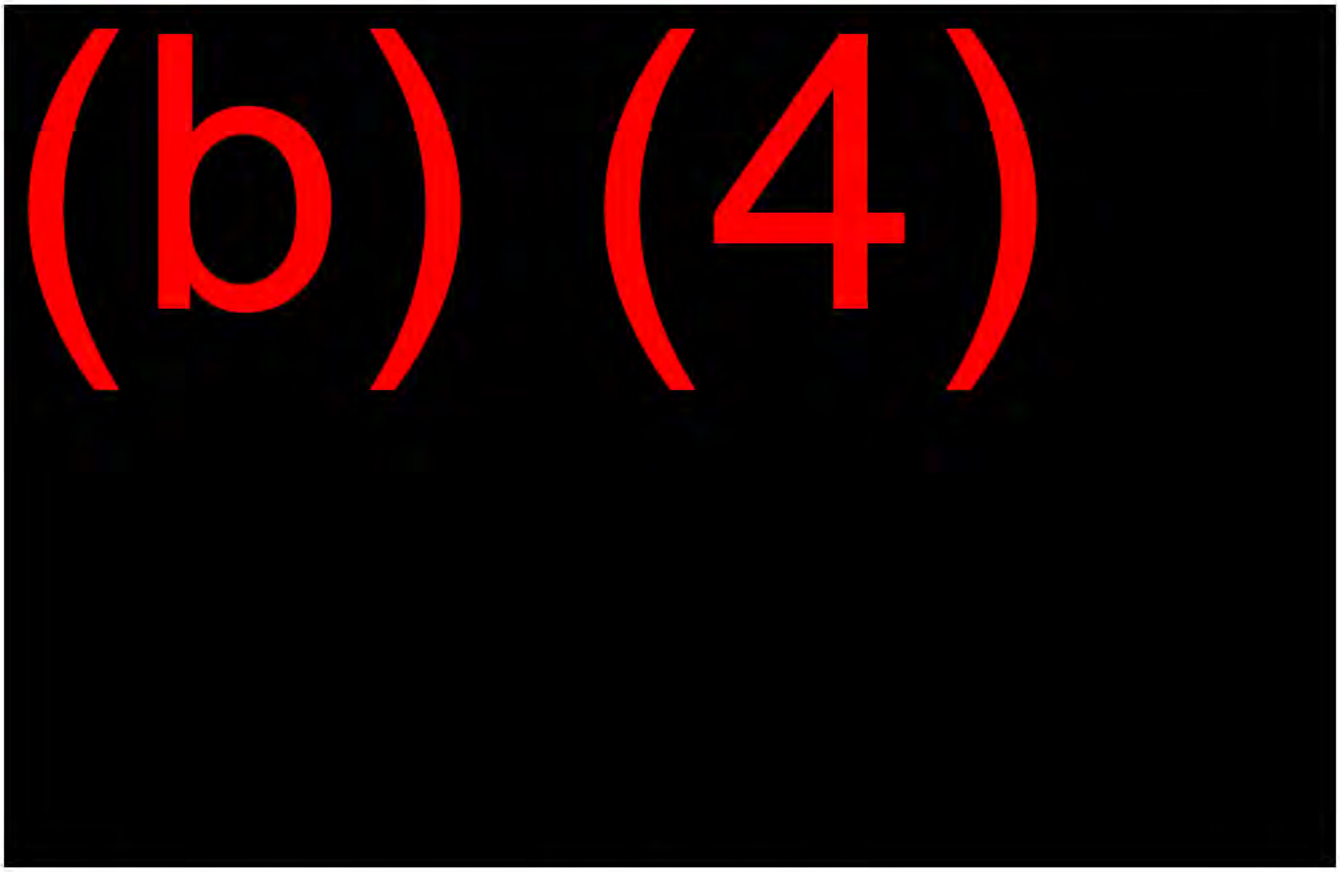

3.6 R2.A – Integrated Business PI and System Design

[SOO 4.1.2, 4.1.5, 4.1.6, 4.1.9, 4.4.10]

Figure 12 *Release 2.A Integrated BPI and System Design Timeline*

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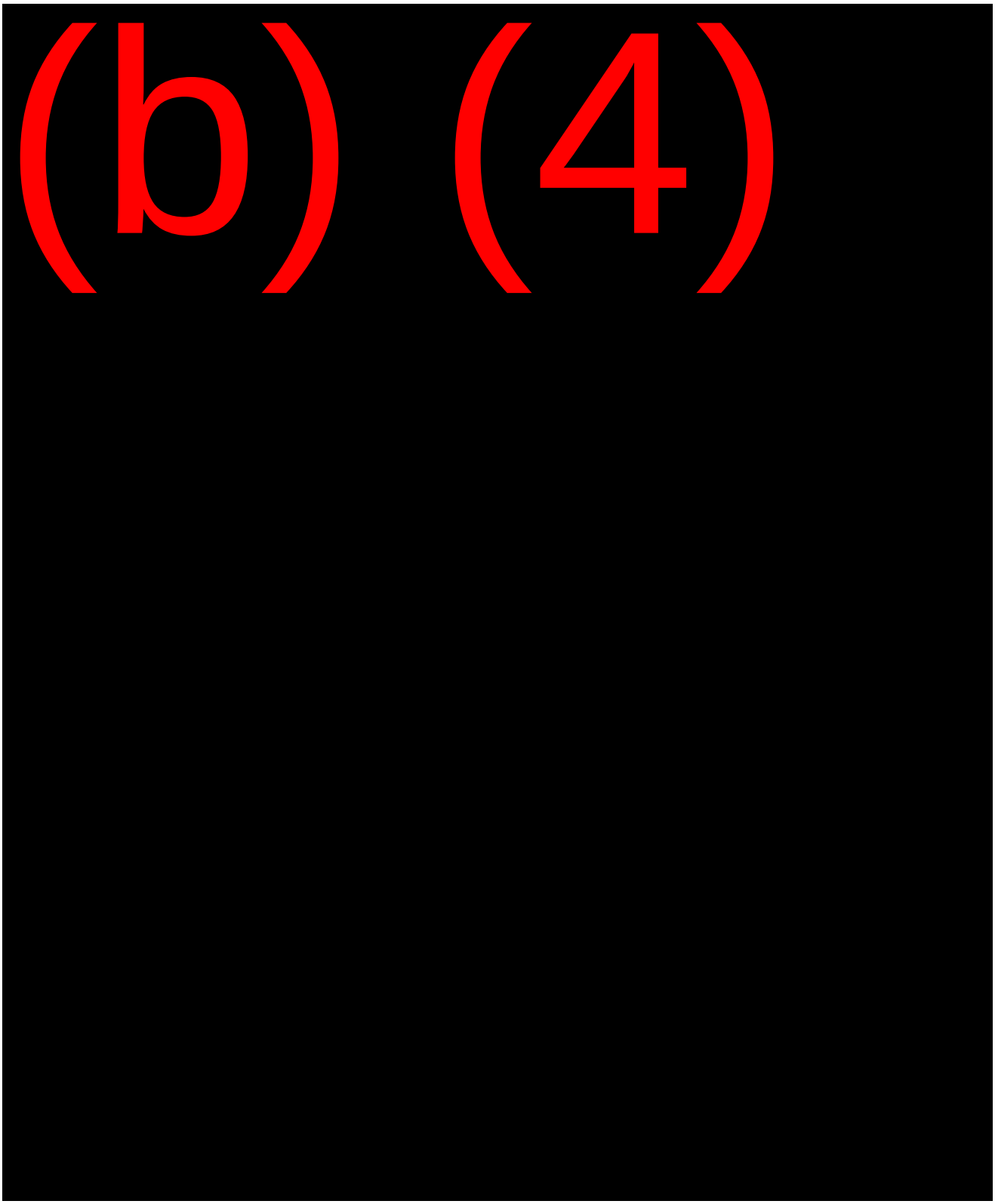

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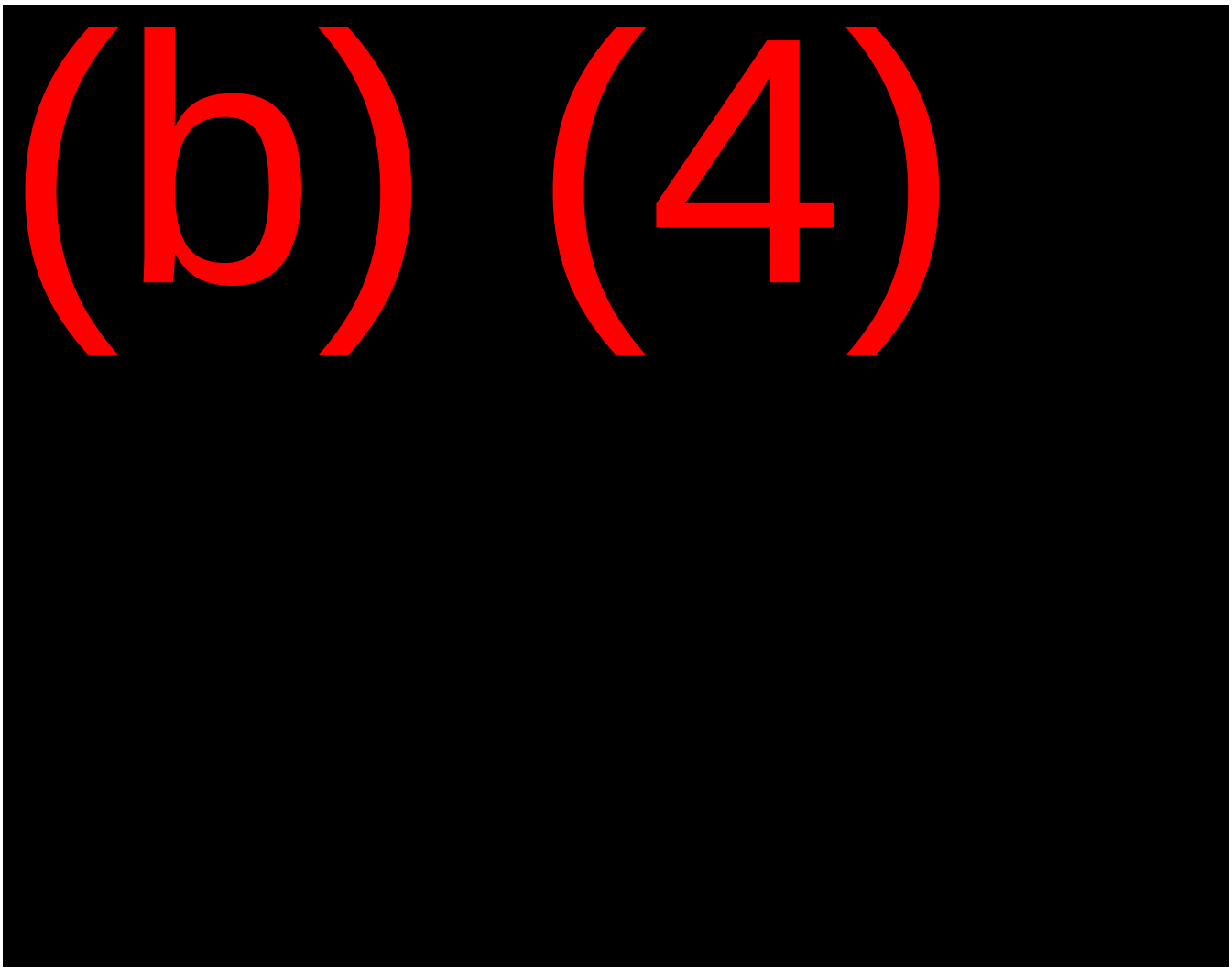

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4.0 Release 2.B - Audit Planning and Oracle 12.1.3 (2014) Upgrade

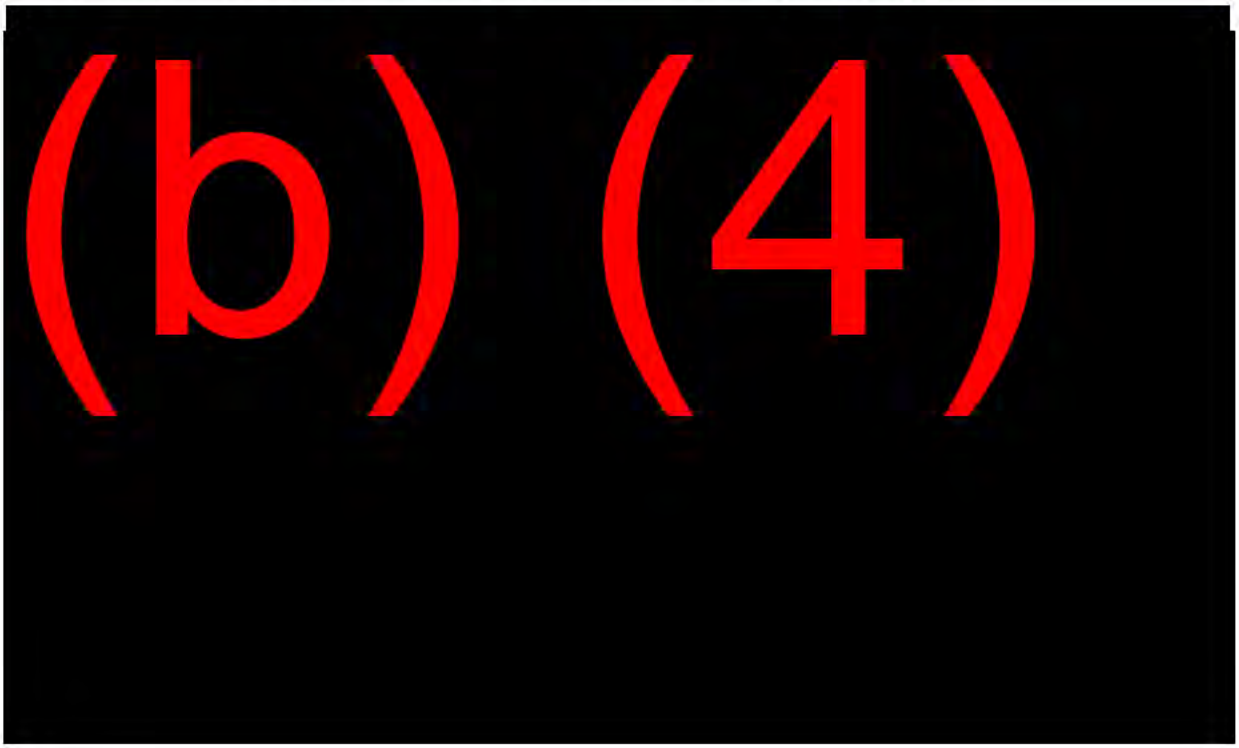

Figure 13 *Release 2.B Timeline*

4.1 Release 2.B Summary

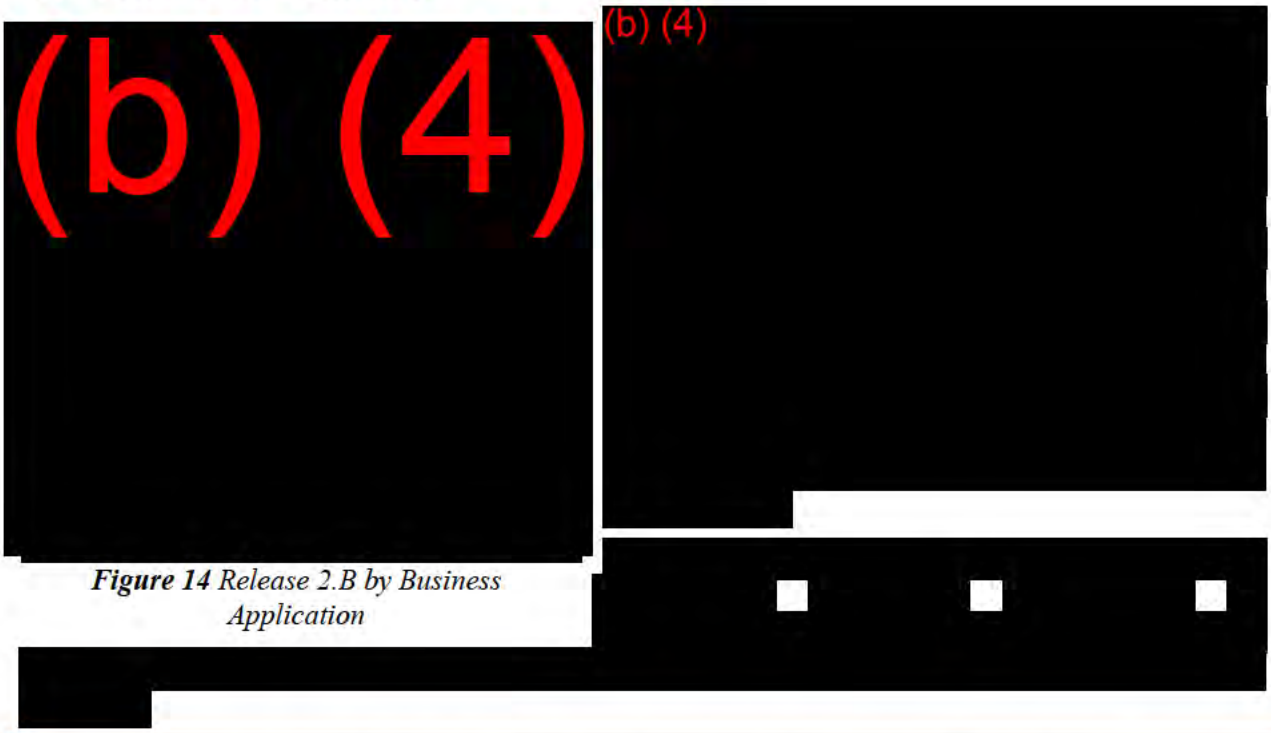

Figure 14 *Release 2.B by Business Application*

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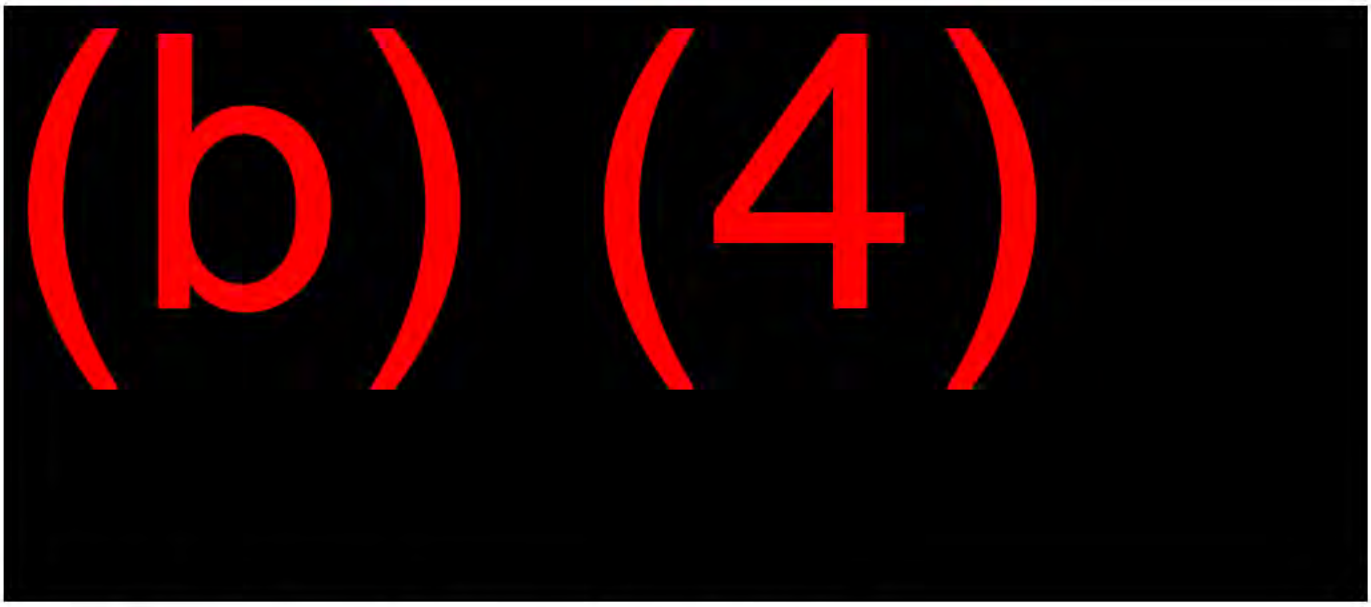

4.2 R2.B – Project Management and Governance

Figure 15 *Release 2.B Project Management and Governance Timeline*

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4.3 R2.B – Case Management

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Figure 16 *Release 2.B Case Management Timeline*

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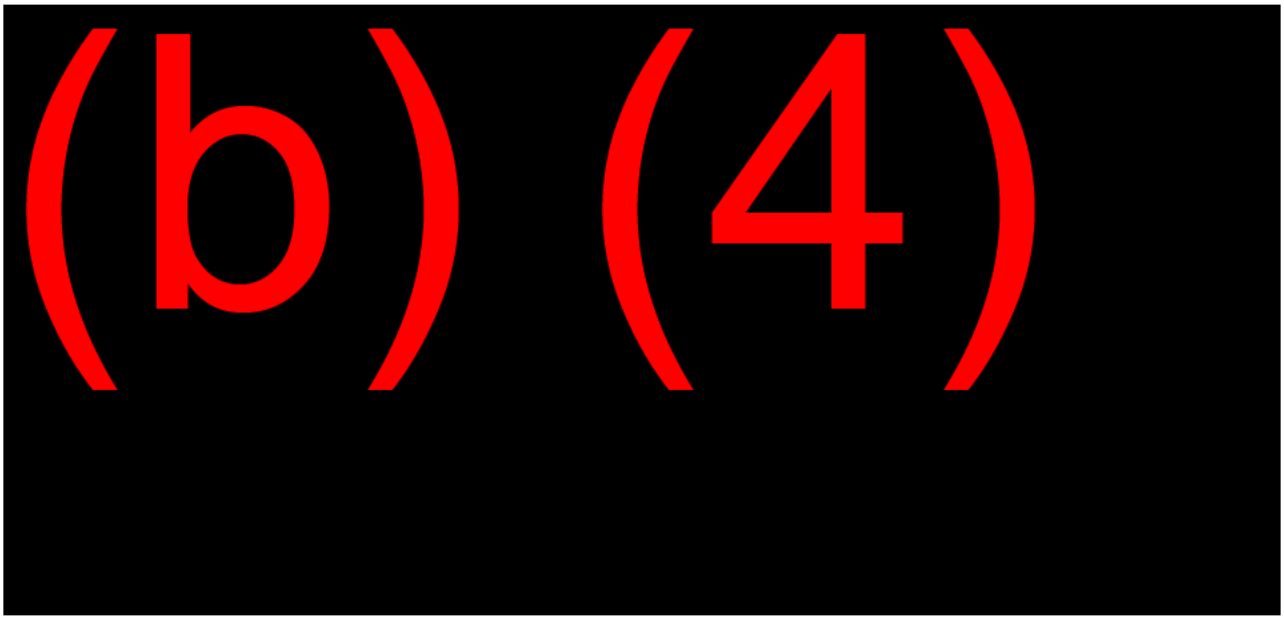
Audit Case File Management through OMT Technology



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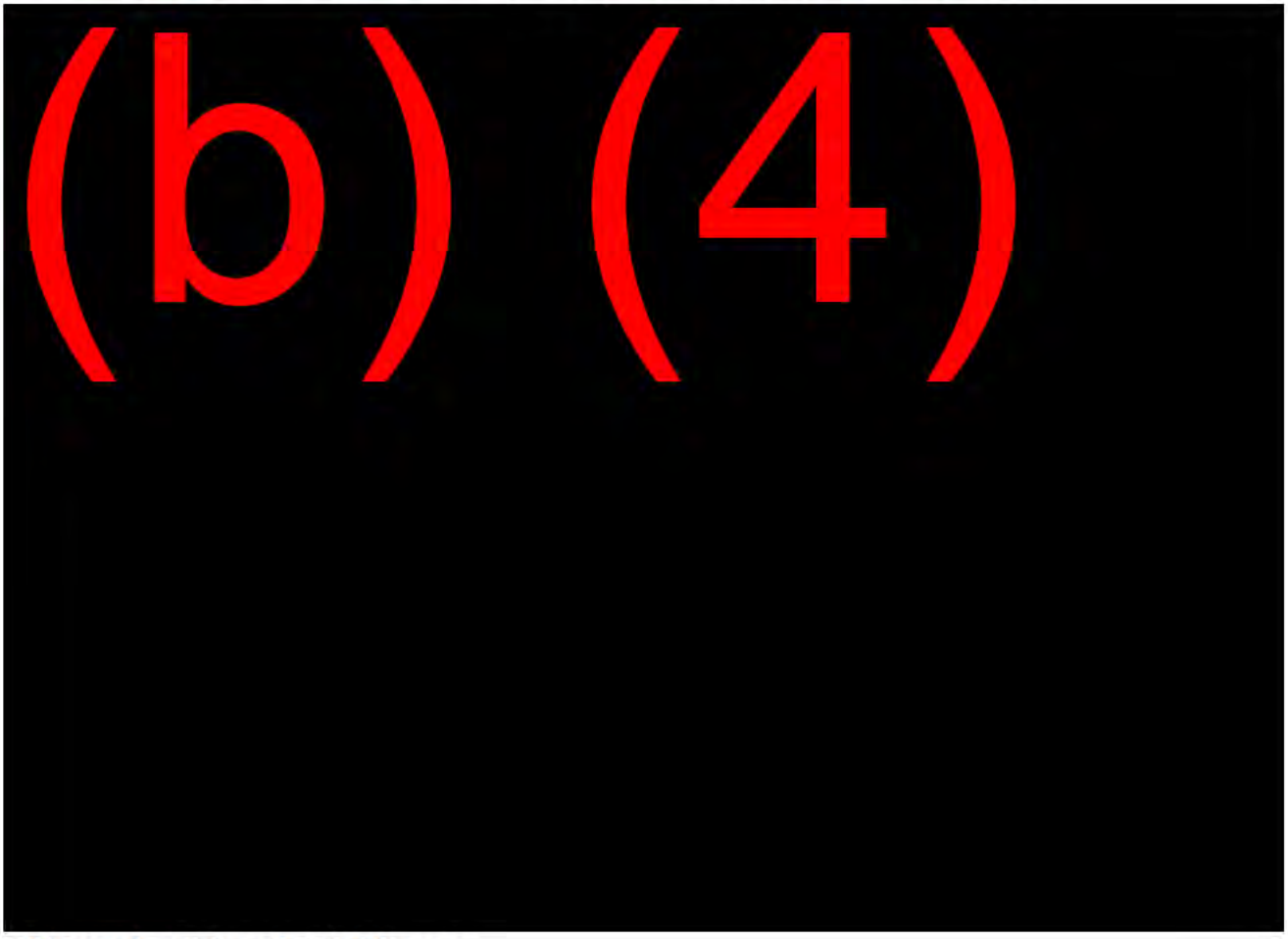
GPRA, Management, and Statistical Reports through BI Technology



Upgrade of Oracle Middleware

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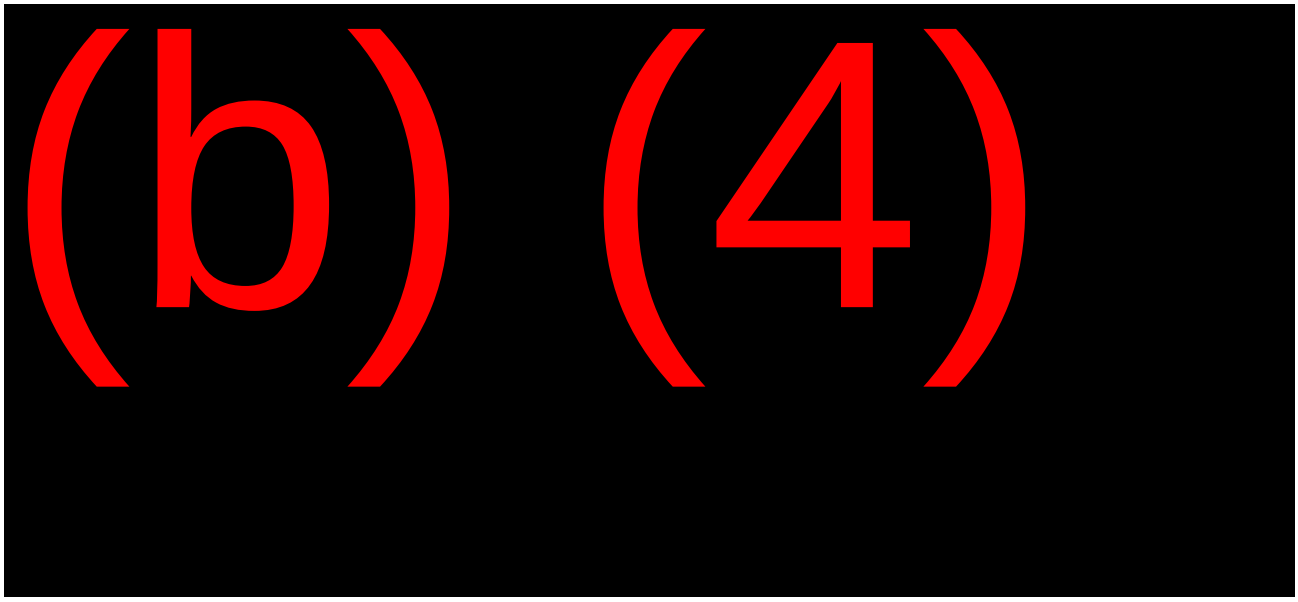

ONE ONRR Case File/Associate Case Files

Integration of CMP2014

Work Management Integration with Unit Pricing Exception Query

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(b) (4)

Performance Assessment

(b) (4)

Work Management Integration with Custom Tables

(b) (4)

Dashboards and Work Products

(b) (4)

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				
Analytical BI Dashboard				

Table 2 Release 2.B Objects

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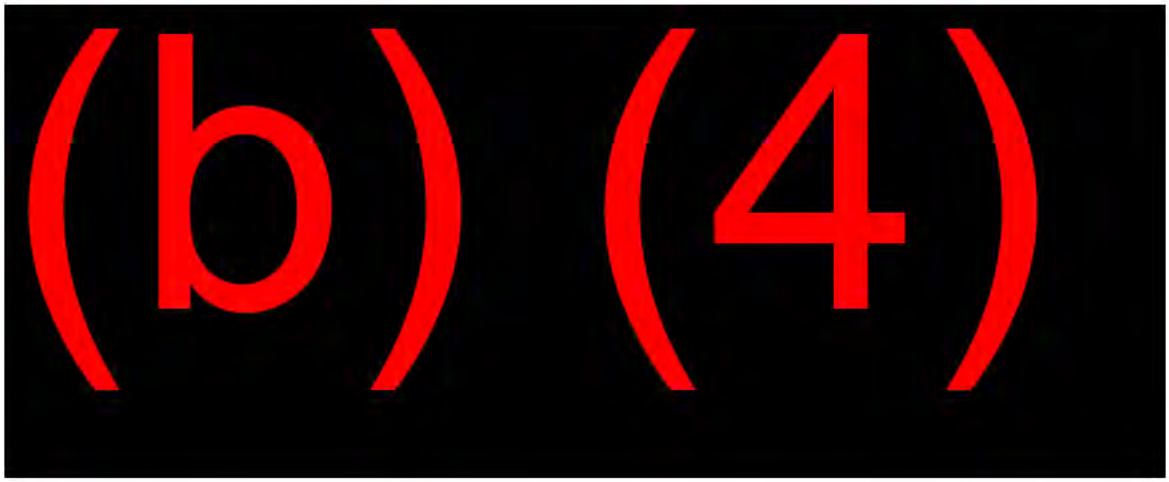
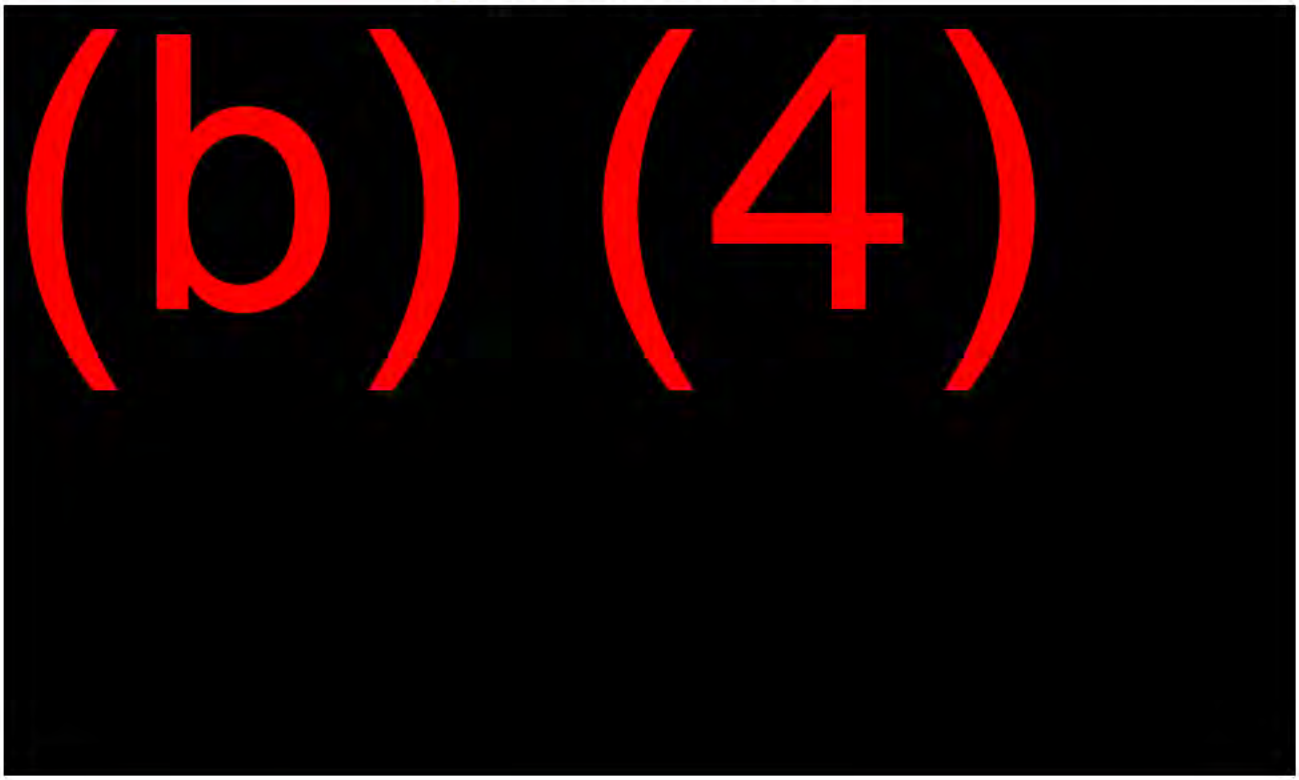


4.4 R2.B – Risk Assessment through Data-Driven Analytics

[SOO 4.1.10, 4.2.12, 4.2.13, 4.4.1]

***Figure 17** Release 2.B Risk Timeline*



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4.5 R2.B – Security Authorization Support
[SOO 4.2.15]

Figure 18 *Release 2.B Security Timeline*

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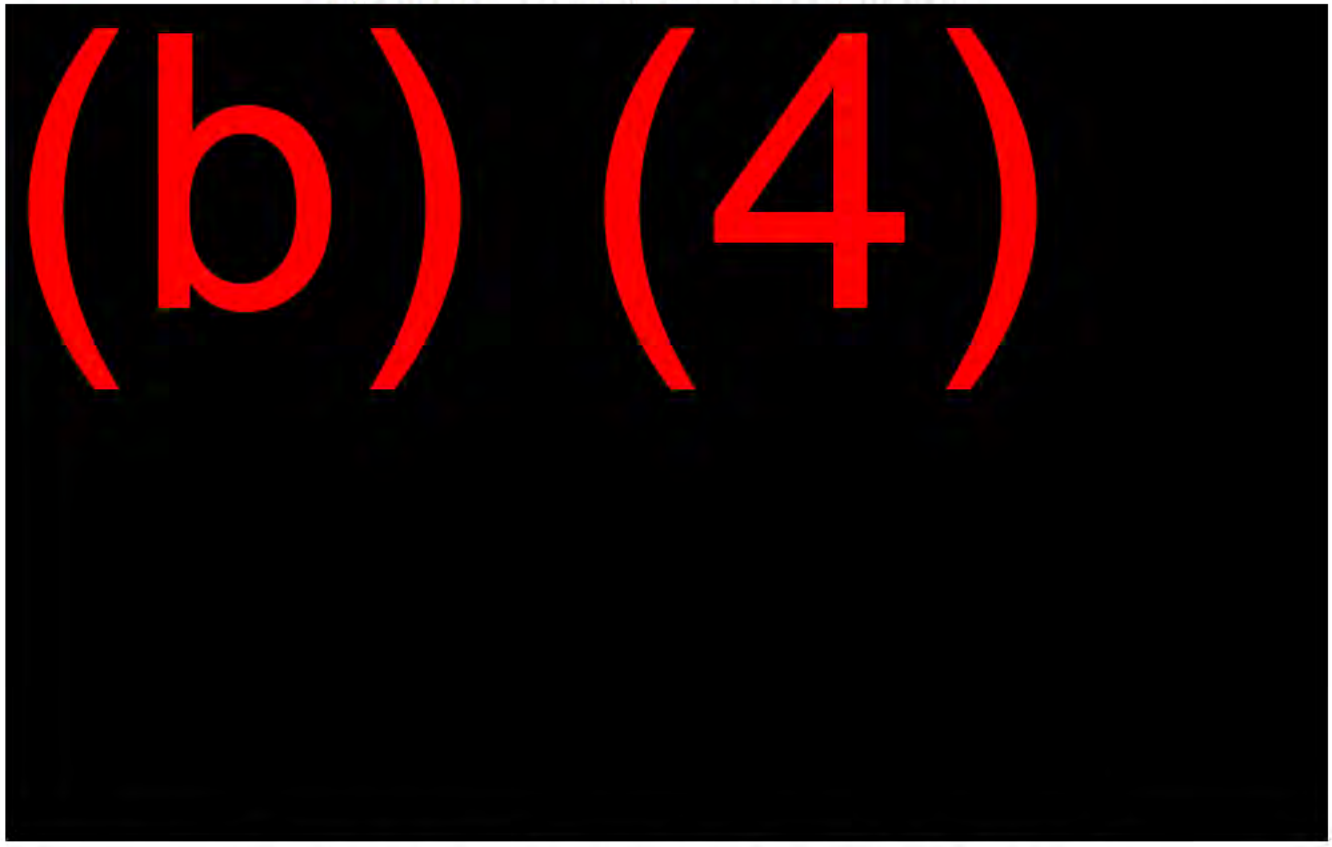
4.6 R2.B – Deployment Training
[SOO 4.2.14]

Figure 19 *Release 2.B Deployment Training Timeline*



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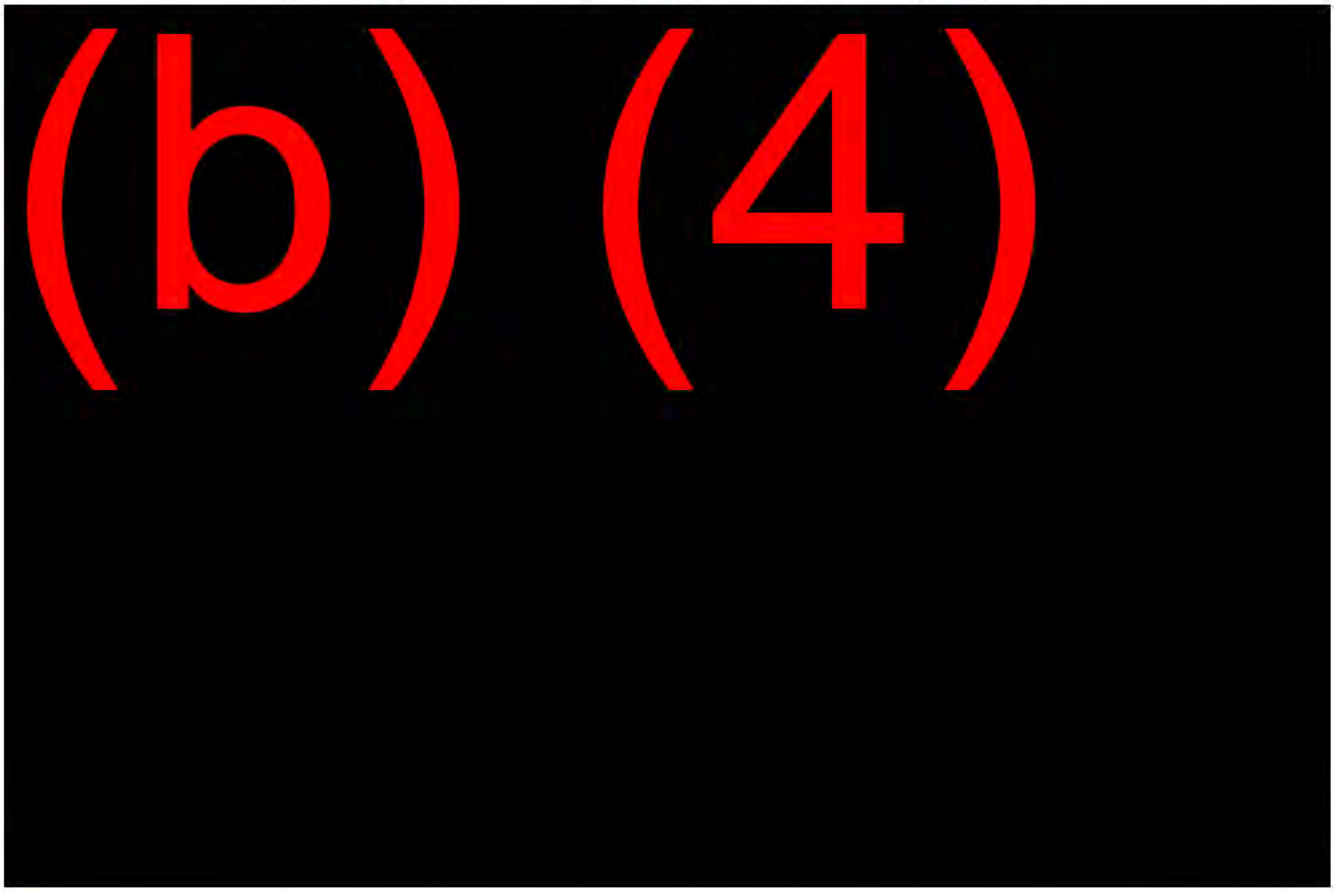
4.7 R2.B – Integrated Business PI and System Design

[SOO 4.1.1, 4.1.2, 4.1.3, 4.2.5]

Figure 20 *Release 2.B Integrated BPI and System Design Timeline*



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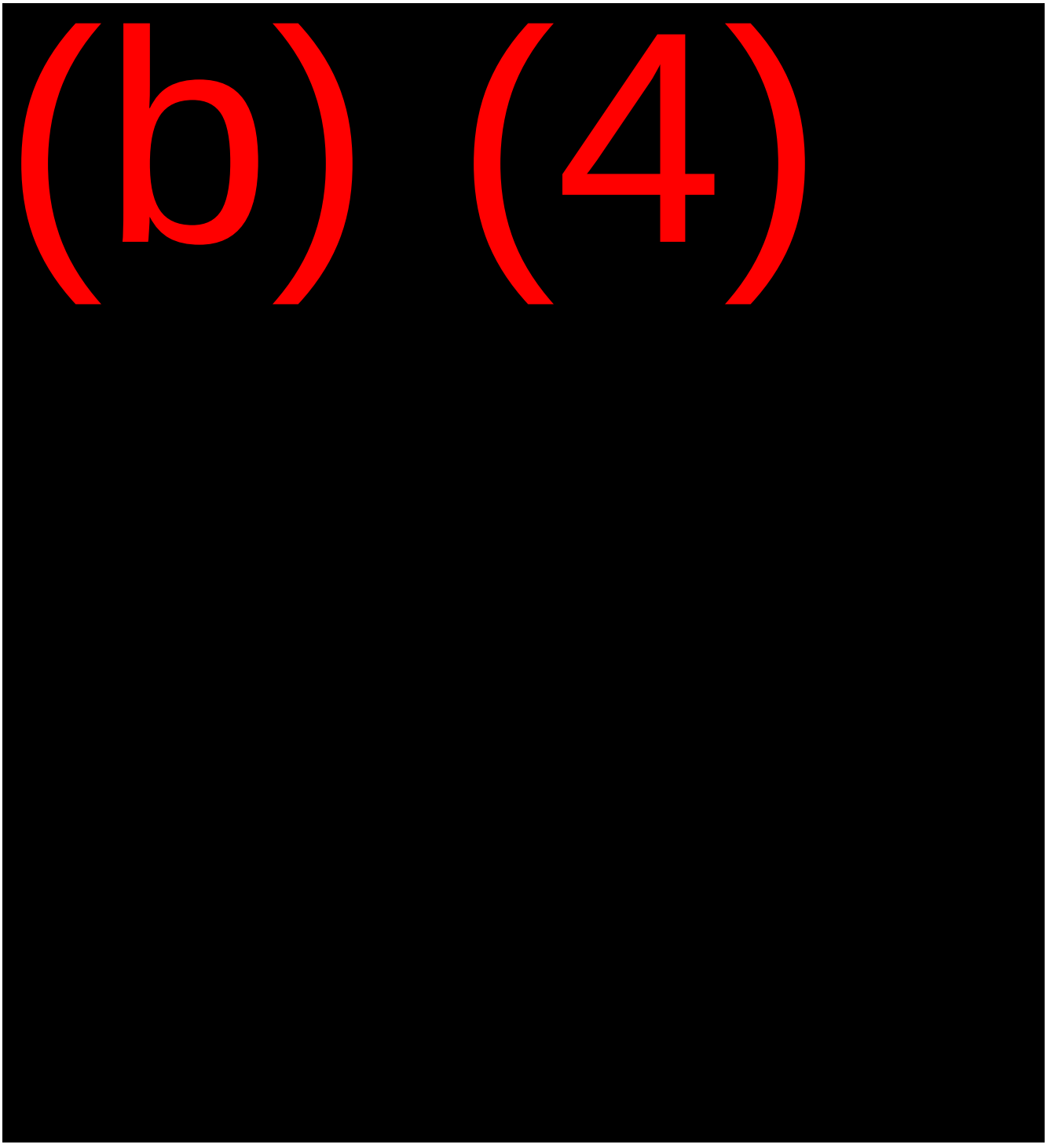

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5.0 Release 2.C - Audit Analysis, Resolution & Closure and CR (Full Business Process)

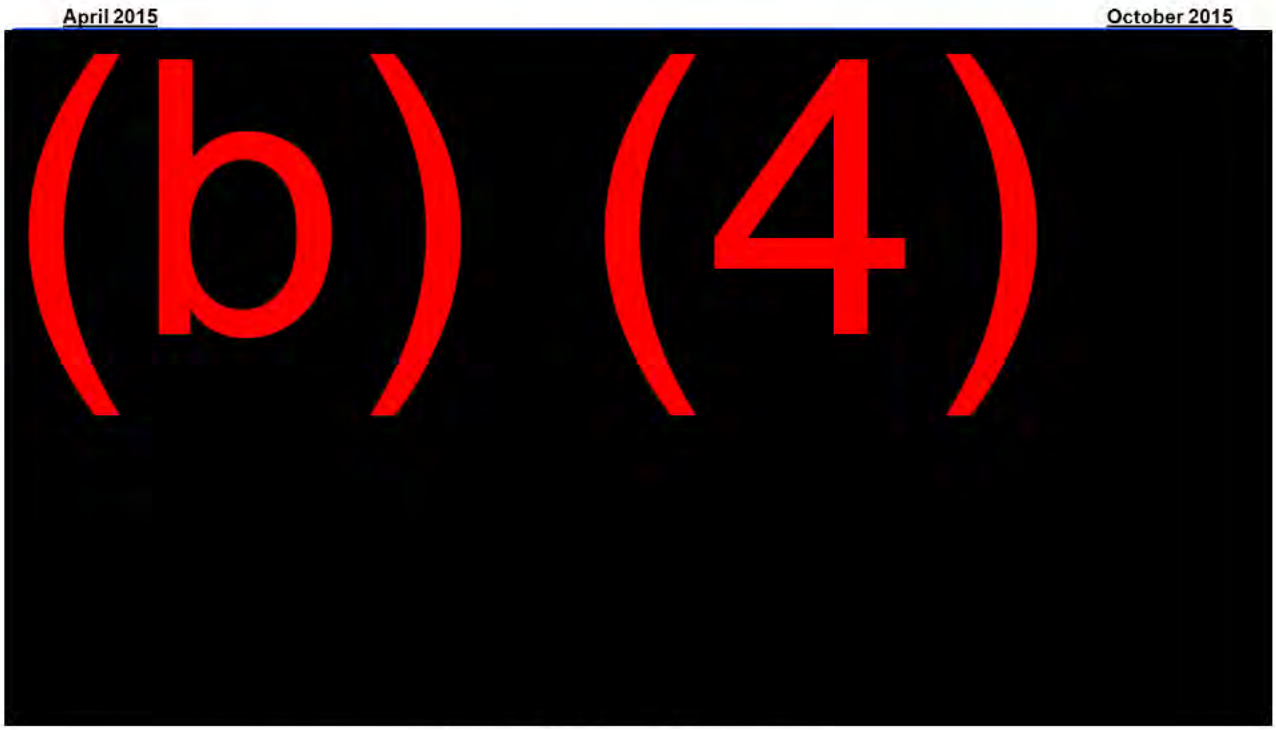

Figure 21 *Release 2.C Timeline*

5.1 Release 2.C Summary

Figure 22 *Release 2.C by Business Application*

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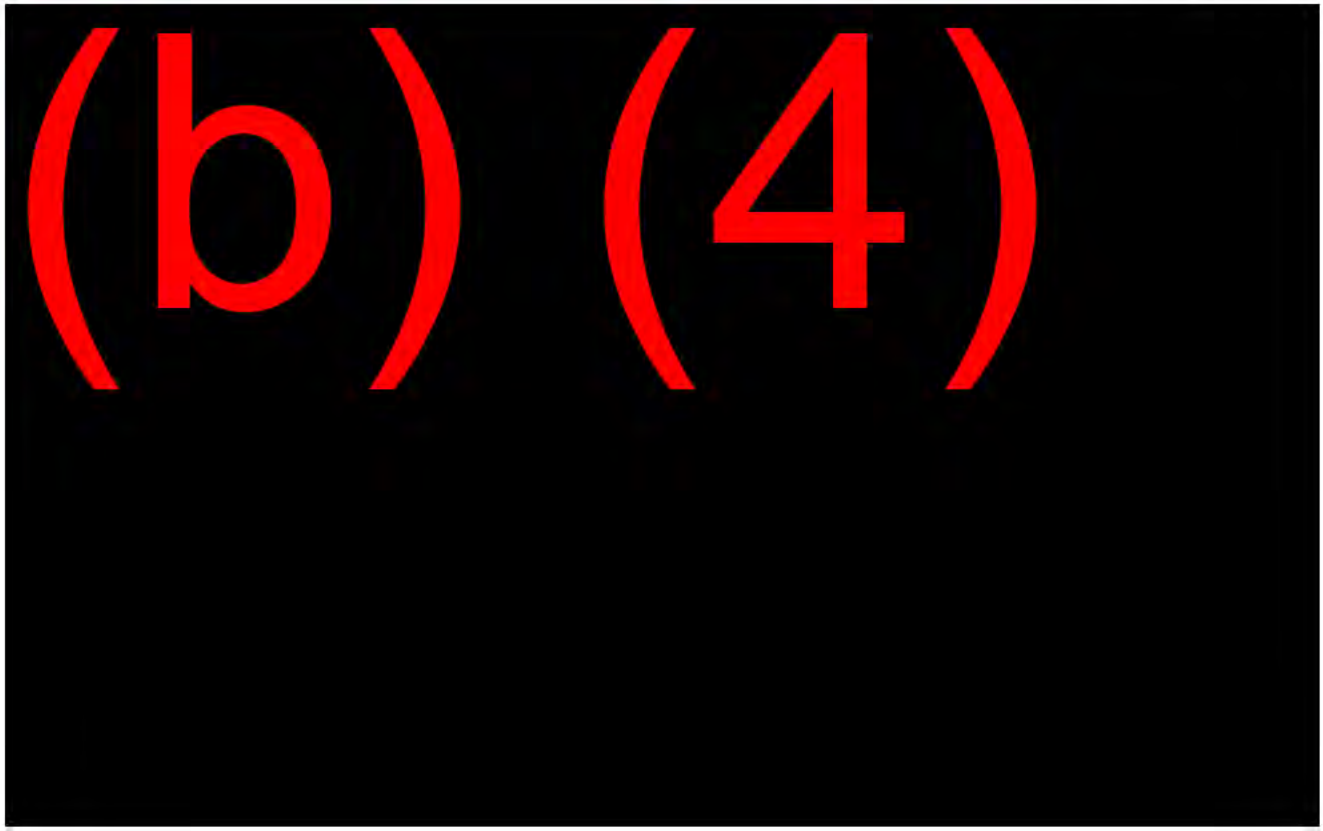

5.2 R2.C – Project Management and Governance

Figure 23 *Release 2.C Project Management and Governance Timeline*

(b) (4)

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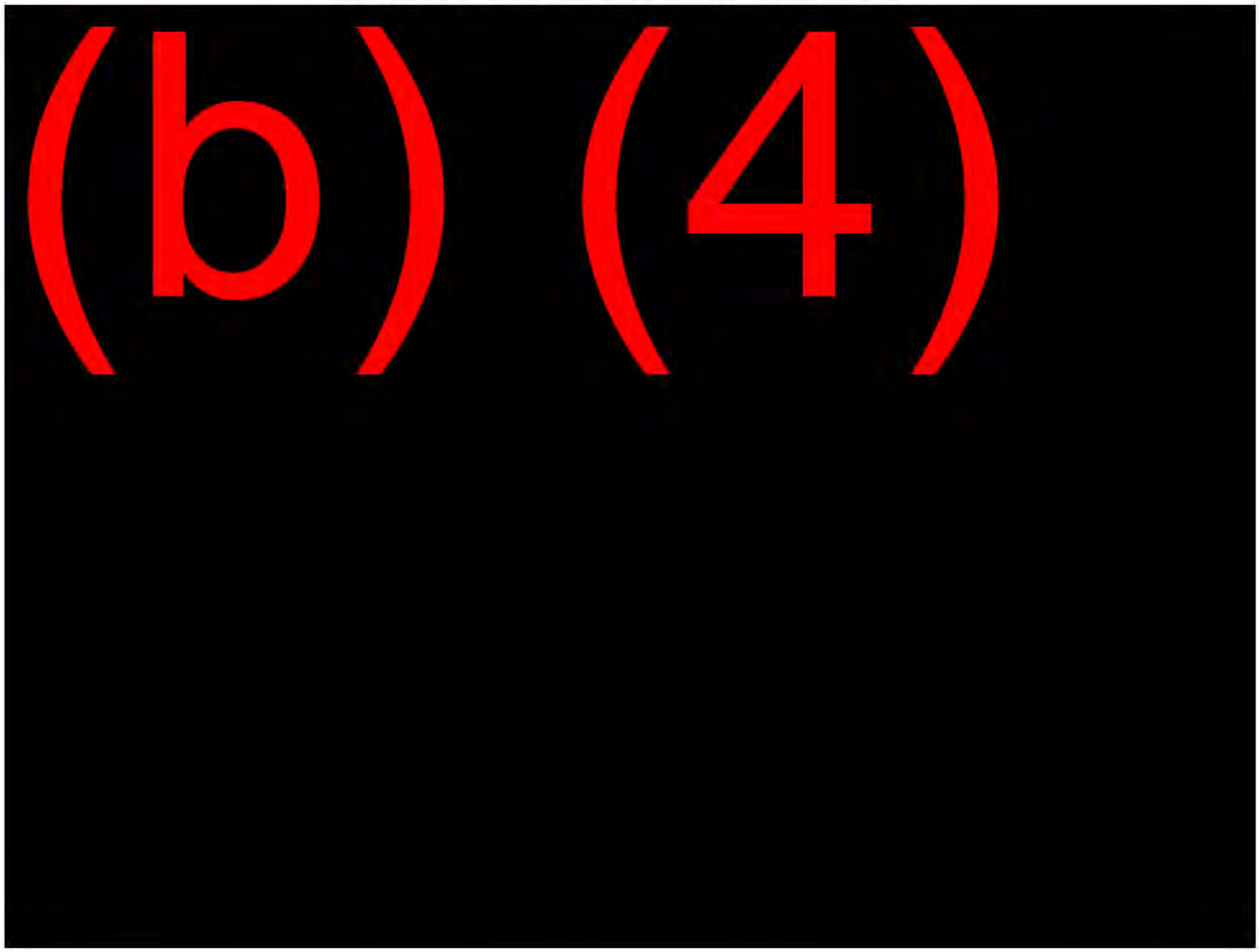
5.3 R2.C – Case Management

[SOO 4.1.3, 4.1.5, 4.2.1, 4.2.2, 4.2.5, 4.2.9, 4.2.10, 4.3.2, 4.3.4, 4.3.6, 4.3.7, 4.4.4, 4.4.6]

Figure 24 *Release 2.C Case Management Timeline*



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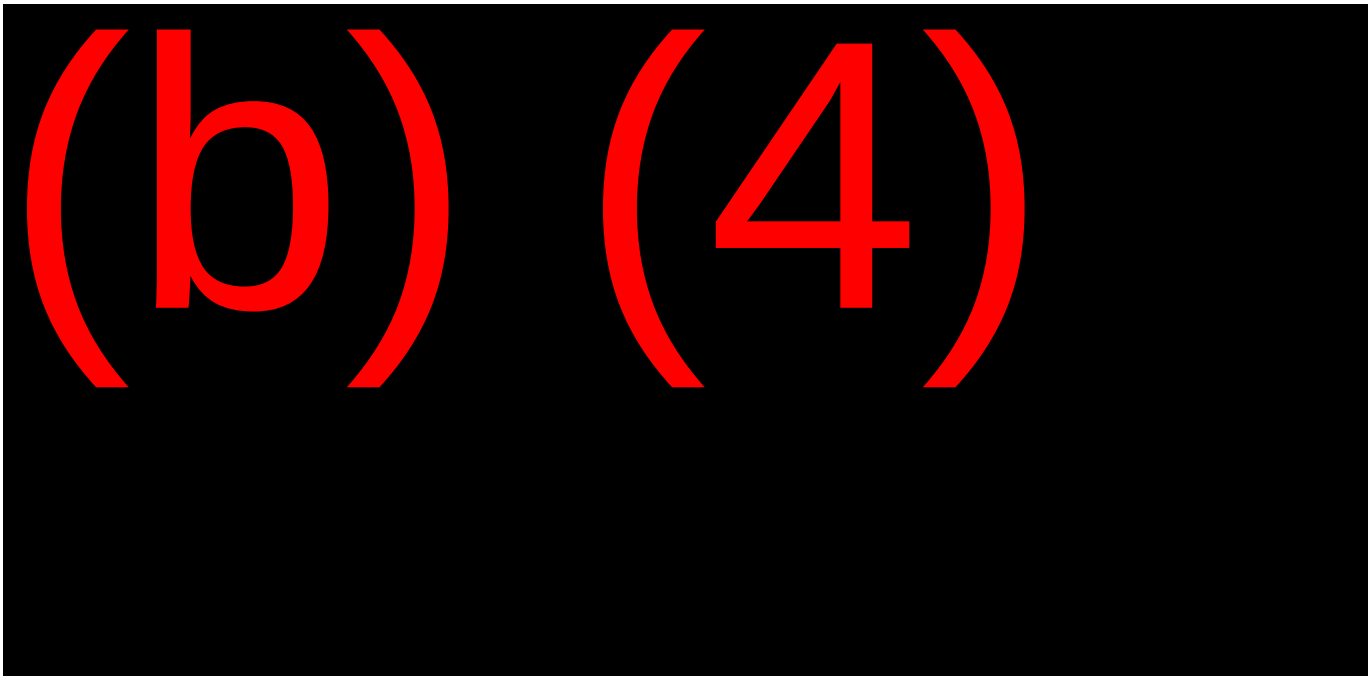
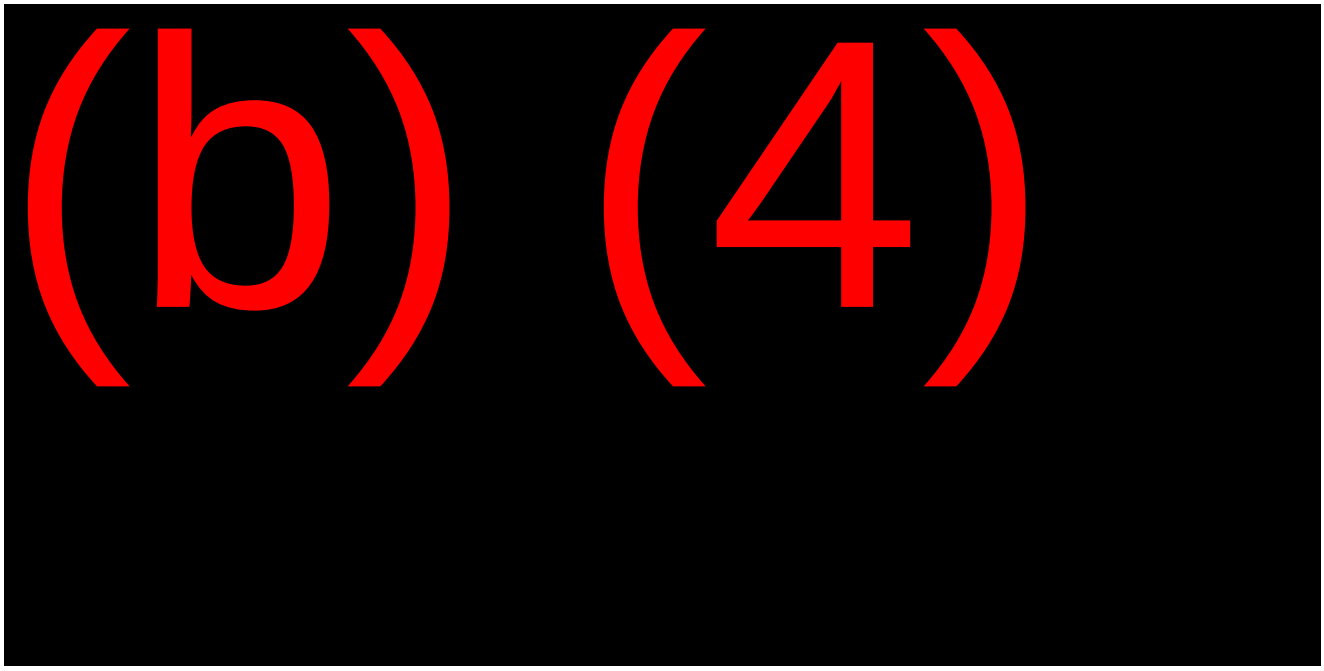


Audit Case File Management through OMT Technology



Modifications for electronic signature, indexing & referencing

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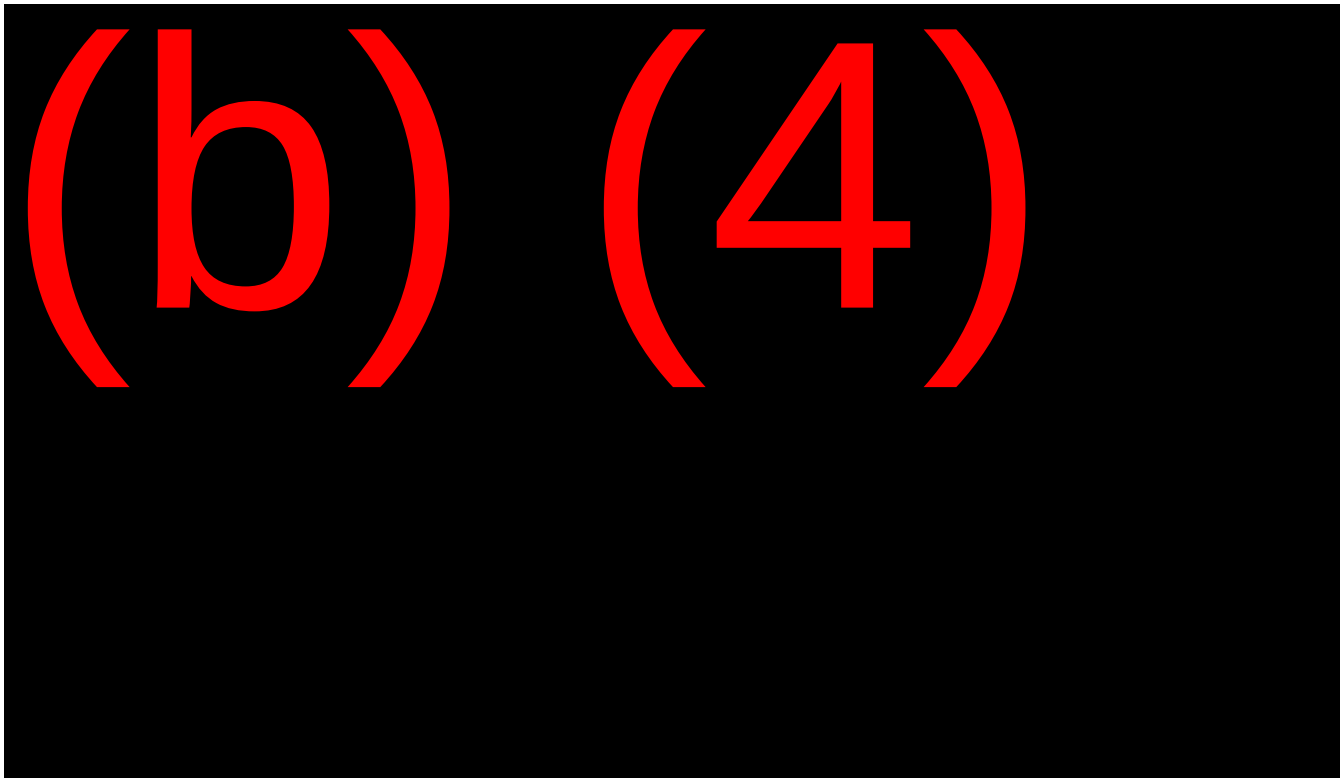
Case Management Integration with CPT/SCPT



Integration with Custom Tables

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Dashboards and Work Products

Accenture will design, build, test, and deploy the following additional dashboards and work products:

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				

Table 3 *Release 2.C Objects*

(b) (4)

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(b) (4)

Integration of newly deployed ONRR Volume Comparison Tool

(b) (4)

Case Management – Generation of Appeals Case File

(b) (4)

5.4 R2.C – Security Authorization Support
[SOO 4.3.9]

April 2015 October 2015

(b) (4)

Figure 25 *Release 2.C Security Timeline*

(b) (4)

5.5 R2.C – Deployment Training
[SOO 4.3.8]

April 2015 October 2015

(b) (4)

Figure 26 *Release 2.C Deployment Training Timeline*

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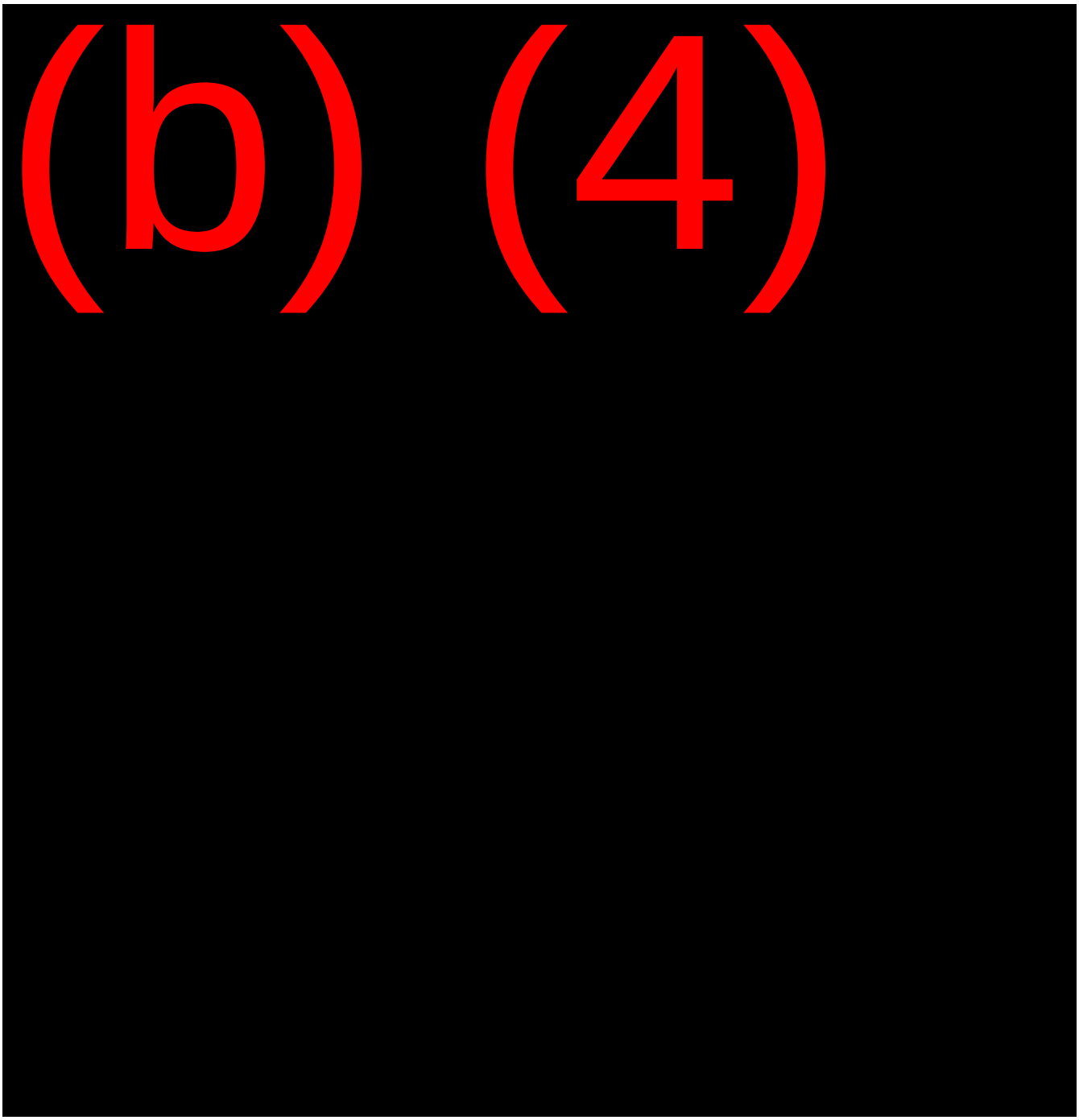

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5.6 R2.C – Integrated Business PI and System Design

[SOO 4.1.8, 4.1.9, 4.2.6, 4.2.8, 4.2.11, 4.3.5]

April 2015 October 2015

Figure 27 *Release 2.C Integrated BPI and System Design Timeline*

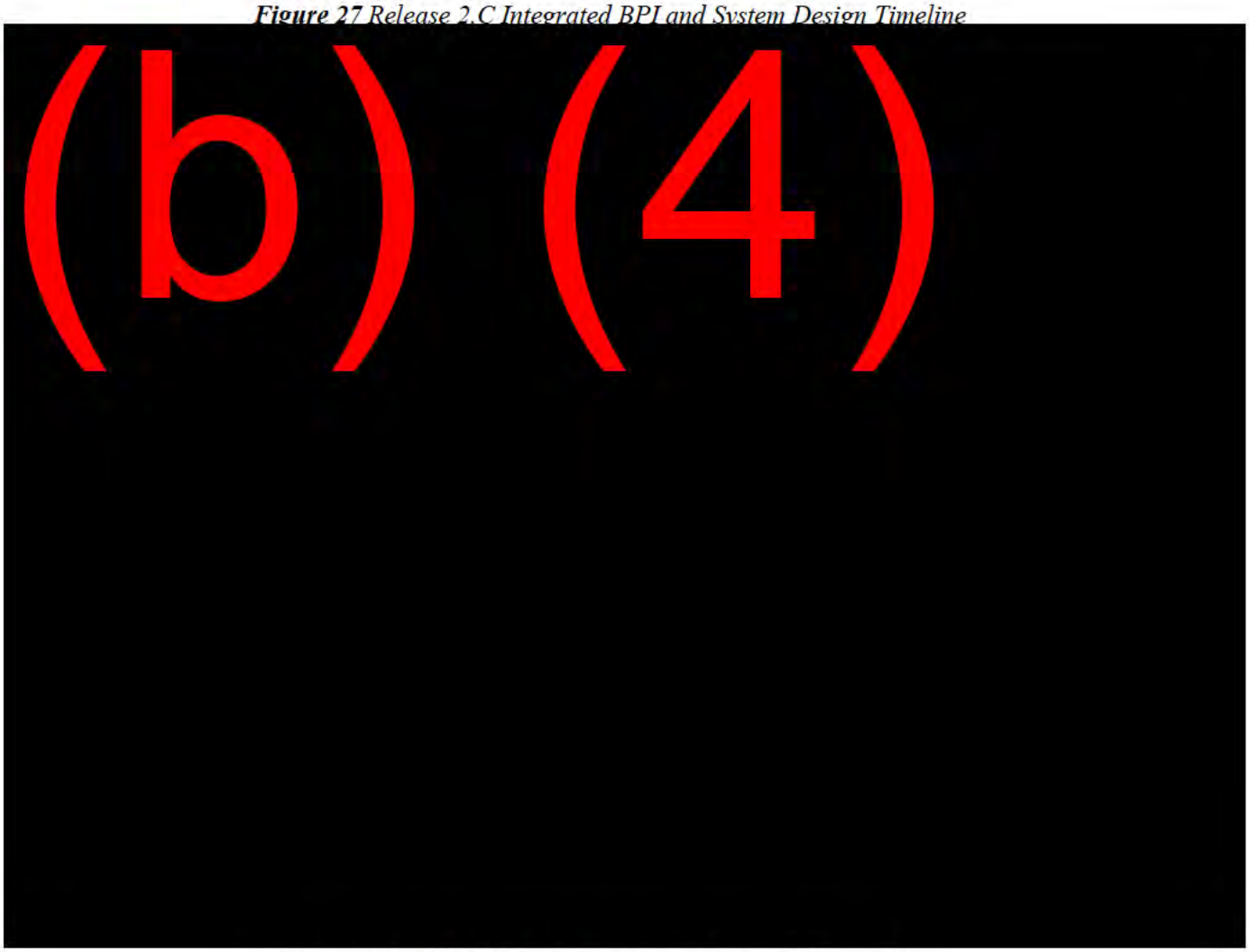

Figure 28 *CEVA BPI & System Design during Release 2.C*

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(b) (4)

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6.0 Release 3 - CEVA/STRAC

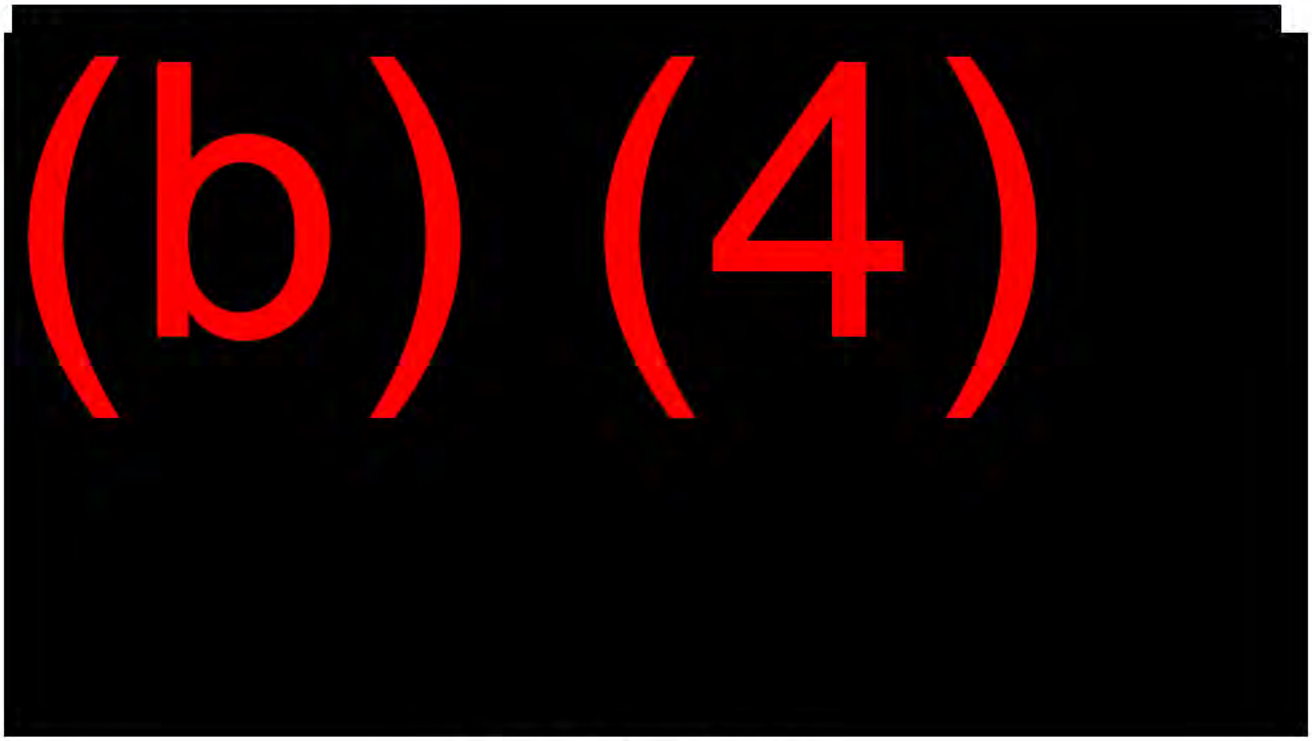

Figure 29 *Release 3 Timeline*

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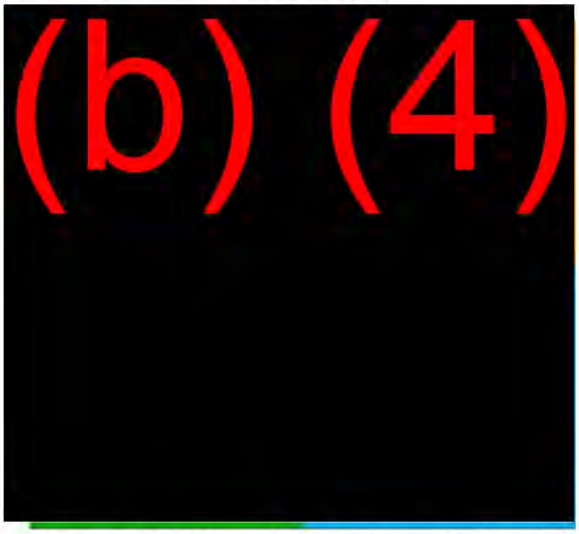
6.1 Release 3 Summary



(b) (4)

Figure 30 *Release 3 by Business Application*

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6.2 R3 – Project Management and Governance

August 2015 March 2016

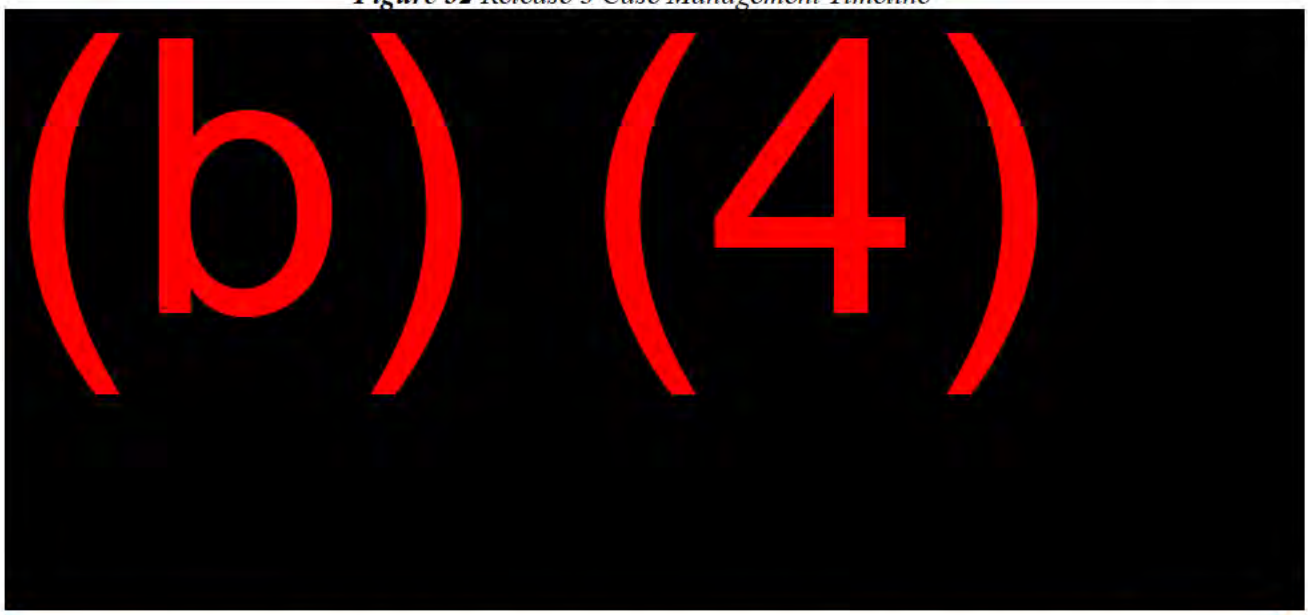
Figure 31 *Release 3 Project Management and Governance Timeline*

6.3 R3 – Case Management

[SOO 4.1.3, 4.1.5, 4.1.9, 4.2.1, 4.2.2, 4.2.9, 4.2.10, 4.3.1, 4.3.2, 4.3.3, 4.3.4, 4.4.2, 4.4.3, 4.4.4, 4.4.6, 4.5.1]

August 2015 March 2016

Figure 32 *Release 3 Case Management Timeline*



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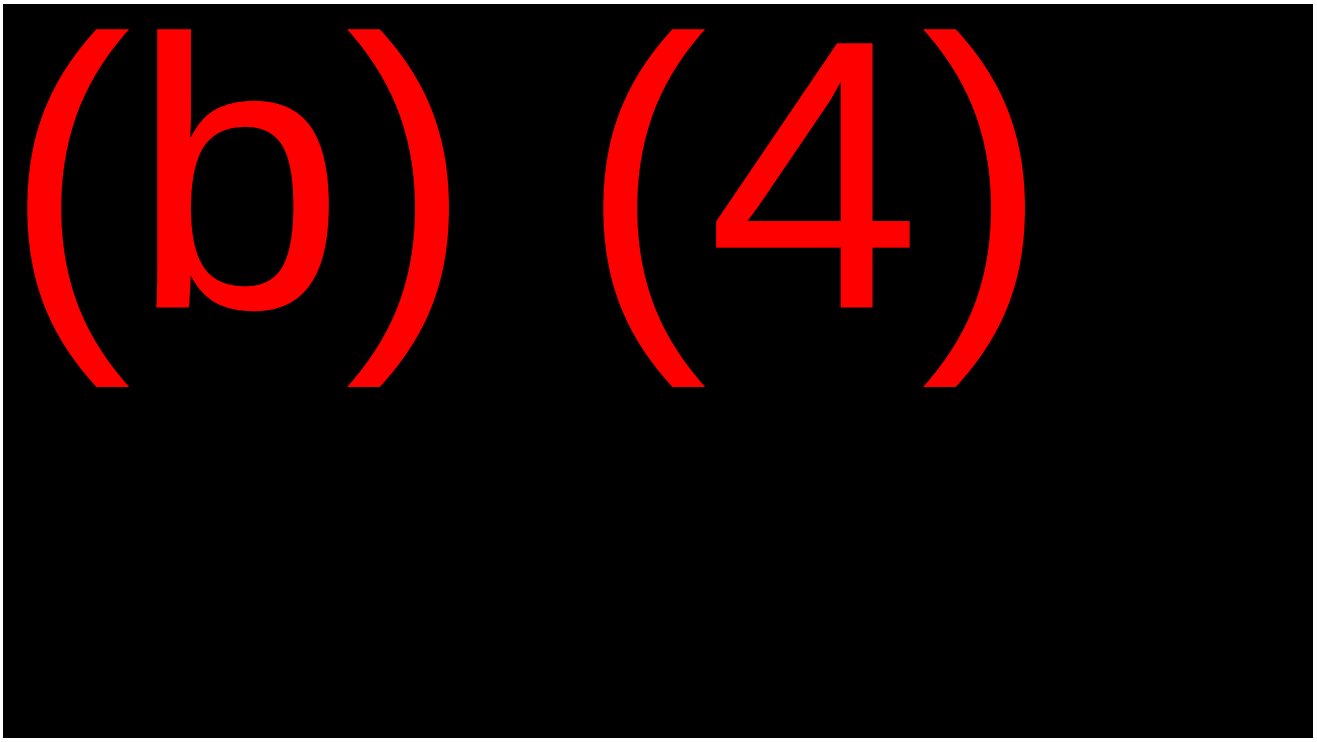
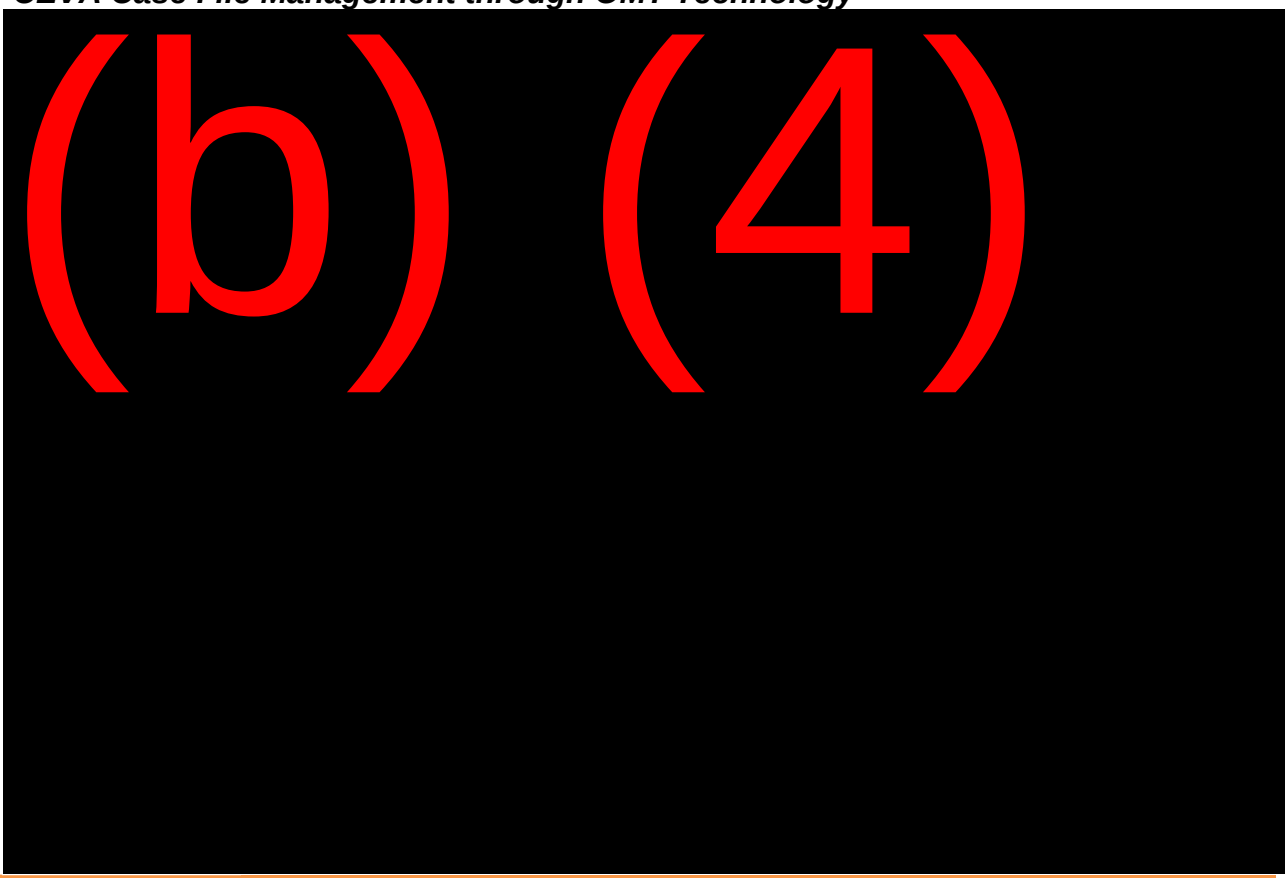


CEVA Case File Management through OMT Technology



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STRAC Case File Management with RLS through OMT Technology

Time Tracking through OMT Technology

Integration to Analytical/Reporting Tools through Smart Hyperlinks

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Case Management – Referrals

(b) (4)

Case Management – Suspend Partial Case File

(b) (4)

Case Management – Print Entire Case File

(b) (4)

Dashboards and Work Products

(b) (4)

Object	Simple	Medium	Complex	total
Work Product	(b) (4)			
Dashboard (Report)				

***Table 4** Release 3 Objects*

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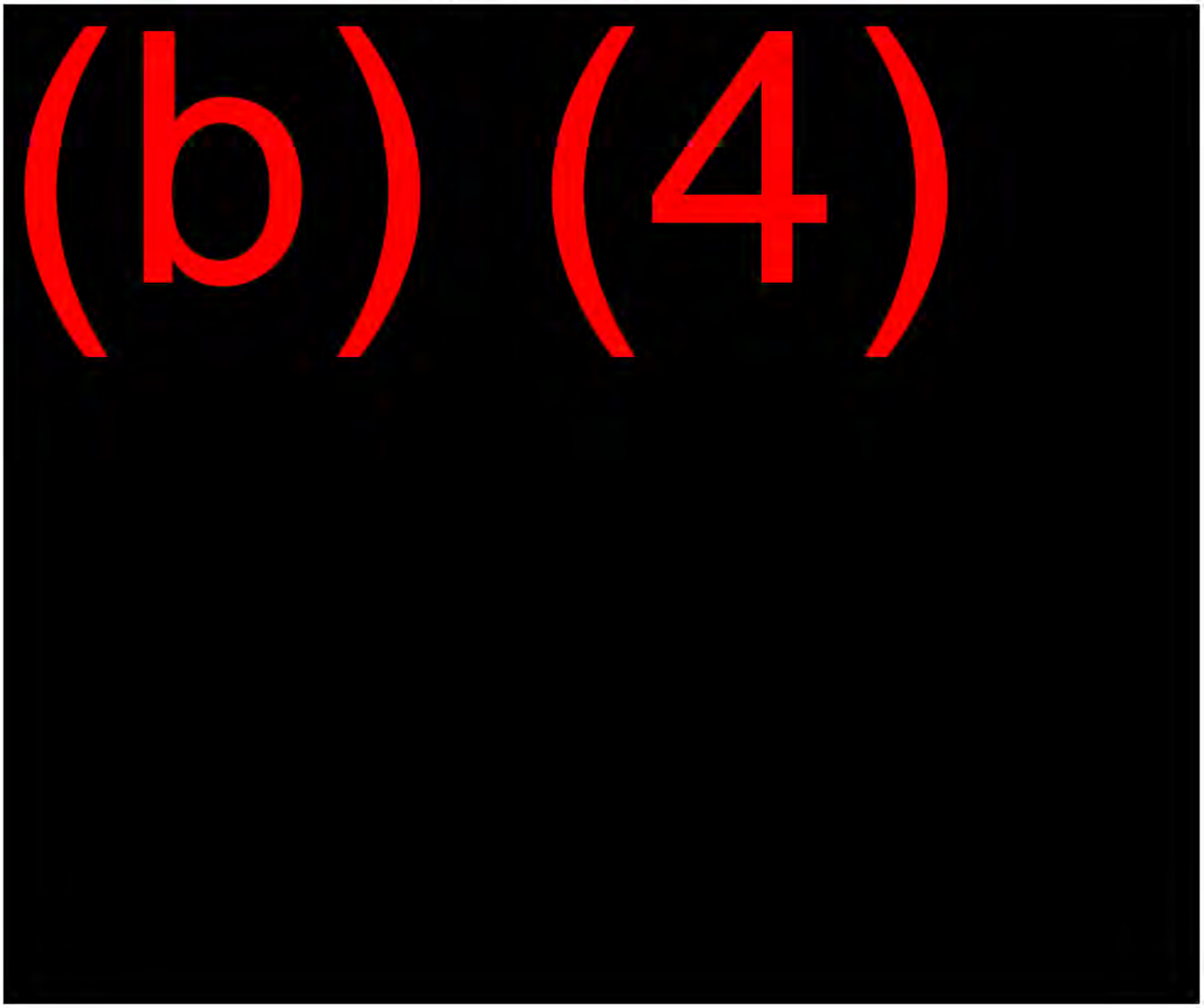
6.4 R3 – Risk Assessment through Data-Driven Analytics *[SOO 4.4.1]*

Figure 33 *Release 3 Risk Timeline*



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6.5 R3 – Security Authorization Support and Independent Audit Report *[SOO 4.4.7, 4.4.9]*

August 2015 March 2016

Figure 34 *Release 3 Security Timeline*

(b) (4)

6.6 R3 – Deployment Training *[SOO 4.4.8]*

August 2015 March 2016

Figure 35 *Release 3 Deployment Training Timeline*

(b) (4)

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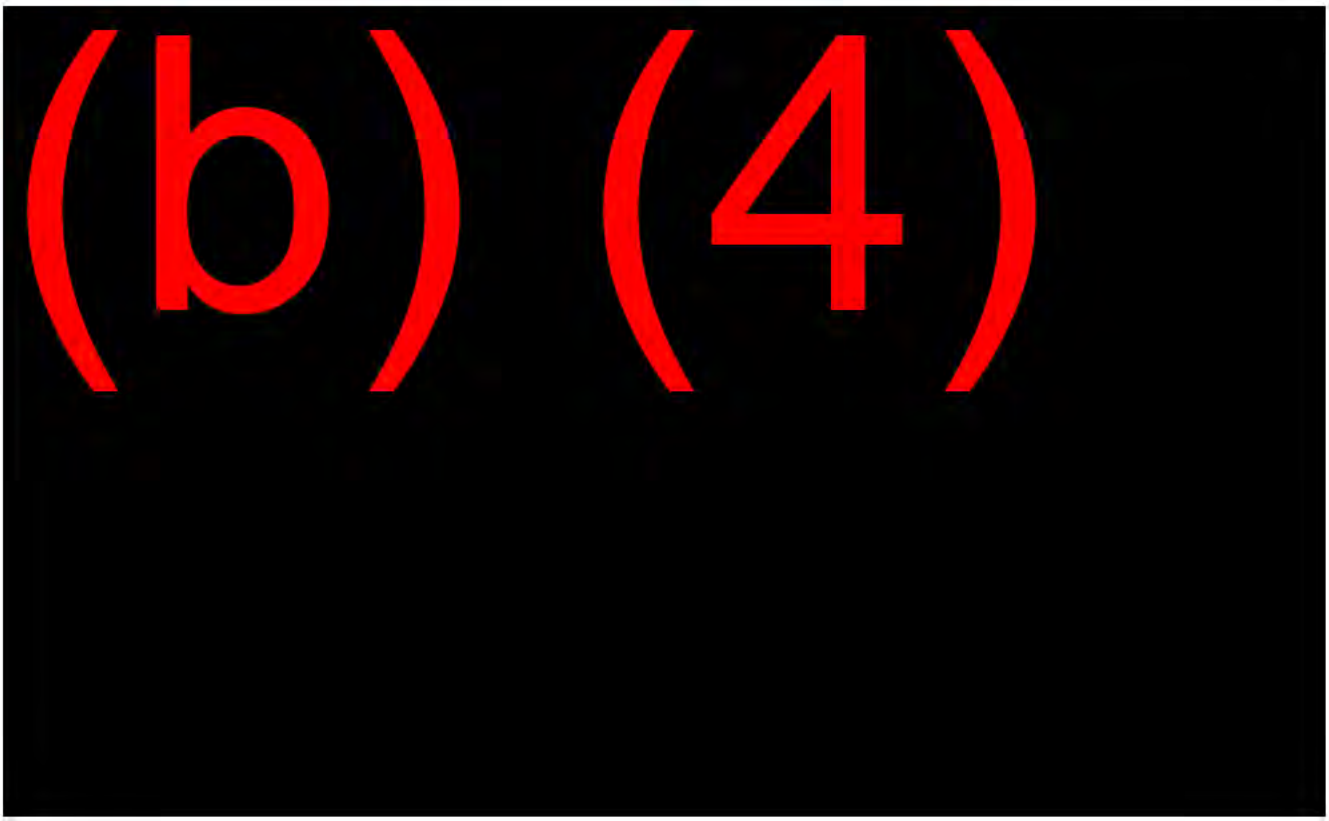

7.0 Summary

(b) (4)

8.0 Assumptions

Please reference ***Volume 1 (C) – Basis of Estimate, Technical Assumptions, Conditions or Expectations*** for details on assumptions.

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9.0 Options

9.1 Option 1: Oracle 12.1.4 Upgrade (2015)

(b) (4) [redacted]

9.2 Option 2: Customized Search Option

(b) (4) [redacted] s product vendors to exhaust other technology options that may require a lower level of effort.

10.0 Deliverables

Each functional area listed in the Overall Approach to Delivery Services will have its own list of deliverables. Note: These deliverables are representative of, but not limited to the services which will be provided. The list of deliverables can be found in ***Volume 1 (A) Attachment A – Project Management Plan***.

11.0 Quality Assurance Surveillance Plan and Project Management Plan and Schedule

Please reference the following attachments:

- ***Volume 1 (A) – Attachment A – Project Management Plan***
- ***Volume 1 (A) – Attachment B – Quality Assurance Surveillance Plan***

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 2: Price Narrative

August 6, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture LLP
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
Pre-award CM: James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

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accenture

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1.0 Validity Period 1
2.0 Contract Type 1
3.0 Price Attachments 1
4.0 Deliverable Payment Schedule 2
5.0 General Information 2
6.0 Assumptions, Conditions, or Exceptions 3

Price Narrative

Accenture LLP (hereinafter referred to as Accenture) is pleased to submit this revised price quote to the Department of the Interior (DOI) Office of Natural Resource Revenue (ONRR) Minerals Revenue Management Support System (MRMSS) for the MRMSS Operations Mangaement Tool (OMT) R2/R3 under RFQ No. D14PS00377. Accenture's revised proposal was developed in accordance with the Government's requirements and our standard estimating procedures. This revised price quote supports the Accenture team's technical approach and is designed to provide DOI –ONRR a cost effective, realistic, and reasonable response to this request.

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This revised proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates the award of a Firm Fixed Price Task Order with Cost Reimbursable travel in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Price Attachments

Accenture provides the following list of supporting price summaries and detail schedules for this price quote. The individual schedules are provided as attachments. Please reference Table 1 for descriptions of each of the attachments.

Attachment	Description
Attachment 1	**Price Summary - Revised** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*
Attachment 2	**FFP Labor Detail - Revised** *This attachment provides the Firm Fixed Price labor detail.*

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Attachment	Description
Attachment 3	**Deliverable Price Schedule - Revised** *This attachment provides the deliverables price schedule.*
Attachment 4	**Travel Detail - Revised** *This attachment provides the cost reimbursable travel detail.*
Attachment 5	**Facility Detail - Revised** *This attachment provides the facility detail.*
Attachment 6	**Rate Cards - Revised** *This attachment provides the Accenture D12PC70004 rate card and our subcontractor rate cards.*
Attachment 7	**Facility Detail Support - Revised** *This attachment provides facilities methodology.*

Table 1 Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Accenture will invoice for the fixed price facilities on monthly basis in accordance with Attachment 5. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable
- Accenture LLP is registered on the System for Award Management (SAM) website: https:\\www.sam.gov.

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6.0 Assumptions, Conditions, or Exceptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

Accenture assumes the period of performance is:

- Release 2.a: 7/1/14 – 4/15/15
- Release 2.b: 11/1/14 – 7/15/15
- Release 2.c: 4/1/15 – 12/15/15
- Release 3.0: 8/1/15 – 4/15/16
- OPTIONAL - Search: 10/1/15 – 10/31/15
- OPTIONAL – Oracle 12.1.4: 10/1/15 – 12/31/15

- Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase. **Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.**
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Travel has been estimated and priced based on the requirements of the RFQ
- Accenture has reduced our overall travel budget by (b) (4) since our last proposal submission. The OMT R2/R3 Project requires "skilled" resources to implement the new Oracle Business Process Management (BPM) – Adaptive Case Management (ACM) technologies that are the backbone of the entire Tool. Unfortunately, Accenture has been unable to staff locally in the Denver Market for all the specialized skills (Business Process Improvement, Case Management, Project Management, Risk, and Security) necessary to meet the requirements of the project. Accenture believes that the co-location of our non-local resources in Denver provides the ability to work with ONRR to mitigate

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risks due to technology constraints and to work with the various ONRR teams during critical design, build, test and deploy solutions phases. Specifically, during development and test phases people need to be working side by side with ONRR stakeholders to validate data, application configuration, and work through issues.

- Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
- To meet DOI's resource requirements Accenture will staff some resources remotely in our Atlanta and San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- The Government shall have or obtain no rights in any Accenture pre-existing Intellectual Property (IP) other than (i) to use the same as authorized by Accenture in writing from time to time solely for purposes of performing Government Responsibilities, (ii) to the extent the Accenture pre-existing IP is incorporated into a Deliverable, to use it as part of the Deliverable for purposes of the Government's internal business only, or (iii) pursuant to Accenture's standard license for such IP or, in the case of IP owned by third parties, pursuant to terms acceptable to the applicable third party. As between the Government and Accenture, Accenture IP will be deemed Confidential Information. Prior to incorporating any pre-existing IP into any Deliverables under this contract, Accenture shall obtain concurrence from the Government (ONRR) to utilize 3rd party IP software or Accenture IP software. In requesting such concurrence, Accenture shall identify and provide a detailed listing of pre-existing 3rd party IP or Accenture IP which may be incorporated into any Deliverable.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services

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- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- **CURRENT FACILTIES:**

  To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following:

  (b) (4)

  The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

  Accenture's current office build-out supports (b) (4). Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail and Attachment 7 – Facility Detail Support. Accenture's "FFP Resource Rate" is (b) (4) and includes applicable G&A. A (b) (4) fee has also been included. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5. Due to the period of performance overlap for each release, the facility charges run through the end the exisiting release before being invoiced in the next release.

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Attachment 1 - Price Summary - Revised 09/24/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.:	D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.:	D14PS00377
Task Order Name:	MRMSS OMT Release 2.0 - 3.0
Contract Type:	Firm Fixed Price
POP:	7/1/2014 - 4/15/2016

Price Summary

Firm Fixed Price

	Release 2.a	Release 2.b	Release 2.c	Release 3.0	Optional - Search	Optional - Oracle 12.1.4	TOTAL
Labor	(b) (4)						
Includes Change Order 6 CR Reobligation							
Facility							
TOTAL PRICE							

Cost Reimbursable

	Release 2.a	Release 2.b	Release 2.c	Release 3.0	Optional - Search	Optional - Oracle 12.1.4	TOTAL
Travel	(b) (4)						
TOTAL PRICE							

GRAND TOTAL	(b) (4)

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1: Attachment A – Initial Project Management Plan

High performance. Delivered.

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Project Management Plan (PMP)

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1.0 Introduction

1.1 Management Plan Overview

This Management Plan applies to OMT - Release R2/R3 specifically 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4. The Management Plan is required reading for all team members and serves as a guideline for defining, measuring, and monitoring commitment to quality by team members of the program and projects. It outlines the project's objectives, parties involved in project planning and execution, the overall timeframe and the delivery strategy for the project.

The Management Plan should be reviewed by new team members during roll-on. The plan serves as a continuing source of information for all project team members.

Some Project Management information, such as configuration, risk, performance, quality, training, and staffing is not included in the Project Management Plan explicitly. For Project Management areas not covered in this document, the OMT Release specifically 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4 project is following the standard processes already in place for the ONRR Engagement.

1.2 Responsibility for the Plan

The Management Plan was prepared by the Project Manager, who is also responsible for updating it with significant changes to its contents such as:

- Office-to-Office arrangements
- Project scope
- Project methods, standards, and approach

The initial issue of this Management Plan, and major versions, shall be reviewed and approved by the Project Manager. This document is accessible to the program and project team members, program and project management, and the Quality Assurance (QA) Manager.

2.0 Project Overview

2.1 Project Objective

The Department of Interior's (DOI), Office of Natural Resources Revenue (ONRR) has been undertaking a transformation effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. Releases 2.A-3 will build upon the functionality deployed in Release 1.

2.2 Project Description and Schedule

Summarized in Figure 1, this proposal defines the scope of work for OMT Release specifically 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4, occurring July 2014 – April 2016 as follows:

1. Project Management and Governance
2. Deployment through Workforce Adoption
3. Work Planning through Business Process Improvement

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4. Risk Assessment through Data-Driven Analytics
5. Case Management through OMT Technology
6. Security Authorization

Figure 1 below summarizes the main delivered functionality and period of performance of this Project. (b) (4)

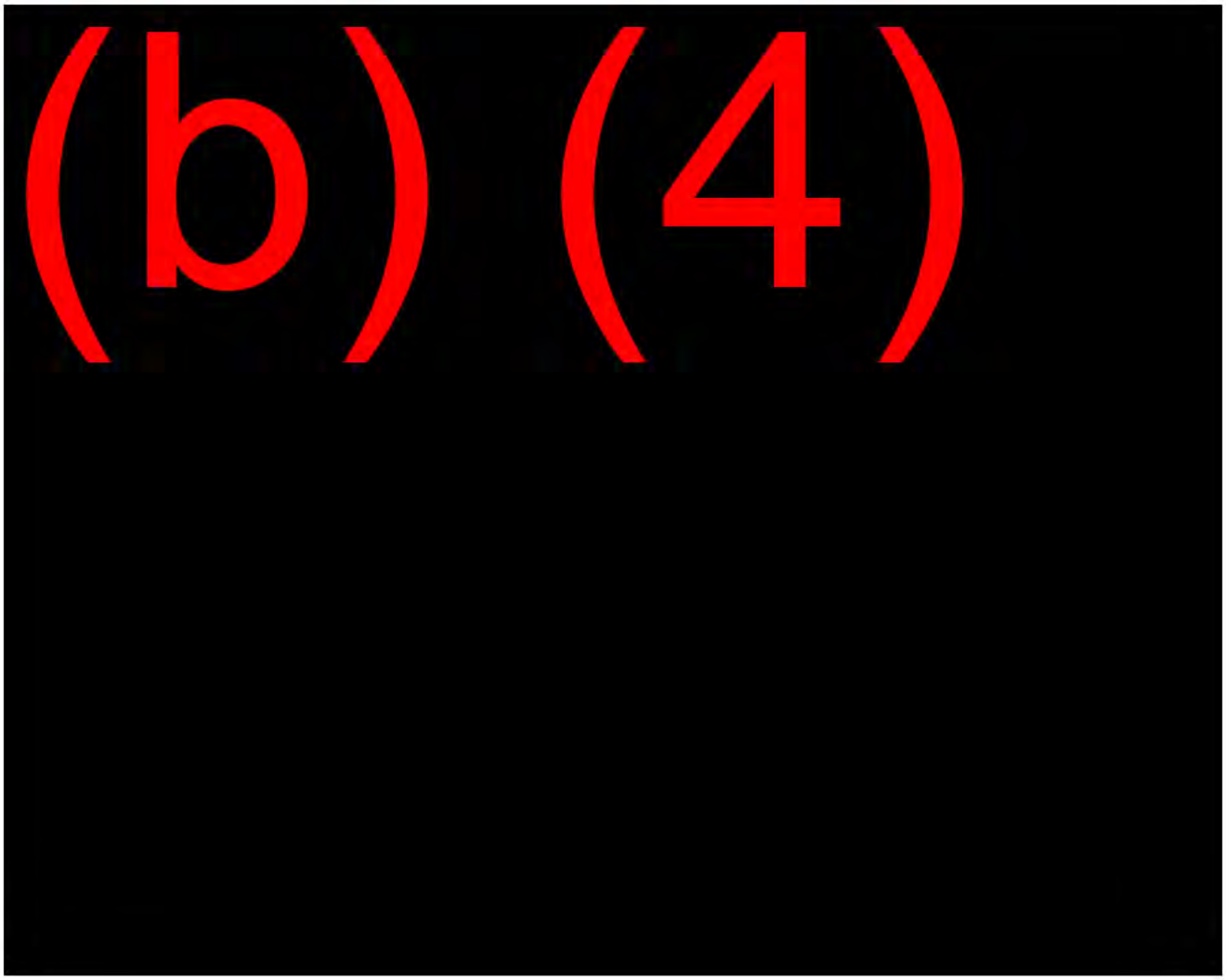

Figure 1 OMT Release Overview and Schedule

3.0 Organization

3.1 Program and Project Continuity

Several resources were involved in the prior analysis of OMT requirements and processes, and helped develop the proposal. These resources will continue with the project through design, build, and implementation. These resources have been selected for their extensive experience with the software, the business/functional area, or understanding of the Client's environment.

Resource	Position	Key Contribution
Marty Hebeler	OMT Overall Project Manager	Project Management
Mark Osteen	Business Process Improvement	ACM Process Improvement Expertise
Sarah Crower	Business Process Management Lead	OMT Case Management Expertise
Regina Patton-Thulin	Deployment Lead	Change Management/Deployment Expertise
Shawn Vandenhul	Risk Model Lead	Risk Analytics Expertise
Sherry Layton	OMT Functional Specialist	OMT Functional Subject Matter Expertise

Table 1 Accenture has identified resources who provide continuity

3.2 Project Organization

The Project Manager will provide overall direction for the various work streams encompassed by the OMT Release 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4. Additionally there will be a designated lead for each of the areas of work.

3.2.1 Roles and Responsibilities

Roles and Responsibilities for select members of the team are listed below:

3.2.1.1 OMT Overall Project Manager

The Project Manager is responsible for the overall delivery and quality of the project, specifically:

- Developing, implementing, and maintaining (keeping up to date) the Management Plan, which includes the Work Plan and other guiding documentation
- Monitoring project budget and financial status
- Managing deliverables for completeness and quality
- Providing overall guidance and direction to the project
- Implementing project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Providing guidance/direction on contract, task order, and/or work request issues
- Defining and managing the project quality metrics
- Analyzing and interpreting metrics and using them to make necessary plan and process changes on the project
- Preparing project status reports
- Identifying the reason for any budget or schedule variances in the project status report
- Representing the project in ONRR meetings to report progress and communicate issues and risks that will impact schedule

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- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Developing the project-specific PPQA Review schedule
- Establishing the overall project schedule and associated PPQA review components
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Confirming that metrics are collected and kept up to date, using the processes and tools provided as part of the Management Plan, and reporting monthly program and project metrics to the QPI (Quality Process Improvement) Team as well as to any other required organizational group

3.2.1.2 Business Process Improvement Lead

Business Process Improvement Lead is responsible for:

- Gather, analyze and interrupt data to formulate conclusions and make recommendations about current status of processes
- Develop and assist implementation of future state processes
- Provide coaching and council on ONRR OMT activities
- Develop future state metrics to determine compliance with established objectives
- Develop corrective action process
- Facilitate workshops and meetings as requested
- Developing and maintaining the Process Improvement section of the Work Plan
- Managing Process Improvement deliverables for completeness and quality
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Process Improvement related activities
- Updating the project Work Plan with actual hours worked
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that design/ programming/ functional issues are resolved efficiently and accurately

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- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.3 Business Process Management Lead

- Design, develop, and configure the OMT system to meet ONRR requirements.
- Developing and maintaining the BPM Case Management section of the Work Plan
- Managing BPM Case Management deliverables for completeness and quality
- Providing guidance and direction to individual team members
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for BPM Case Management related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that change management issues are resolved efficiently and accurately
- Managing delivery of BPM Case Management deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.4 Deployment Lead

The Deployment Lead is responsible for:

- Developing and maintaining the Deployment section of the Work Plan
- Managing Deployment deliverables for completeness and quality
- Providing guidance and direction to individual team members
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Deployment related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements

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- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that change management (including training and communications) issues are resolved efficiently and accurately
- Managing delivery of Deployment deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

3.2.1.5 Risk Model Lead

The Risk Model Lead is responsible for:

- Develop, implement and test modelling implementations for ONRR.
- Assess opportunities and make subsequent recommendations as to the analytical approach.
- Guide the data formulation process including exploratory data analysis, data transformation, and temporal layout.
- Developing and maintaining the Risk Model section of the Work Plan
- Managing Risk Model deliverables for completeness and quality
- Providing guidance and direction to individual team members
- Supporting and following project management processes such as scope management/change control, risk management, quality management, and configuration management according to the management plan
- Preparing project status reports for Risk Model related activities
- Developing personnel (skills, career) on project
- Supervising resources on the project
- Updating the project Work Plan with actual hours worked
- Preparing performance evaluations for team members who directly report to them
- Resolving issues and/or escalating issues to the appropriate level to be resolved
- Managing changes to commitments/requirements
- Participating in quality activities such as Process and Product Quality Assurance (PPQA) Reviews and peer reviews as necessary
- Reviewing all PPQA review non-compliance issues and confirm corrective action is taken
- Coordinating PPQA Reviews and implementing metrics and processes for improving the quality of deliverables
- Communicating with the ONRR SMEs and team members to confirm that change management issues are resolved efficiently and accurately
- Managing delivery of Risk Model deliverables and plans for the duration of the OMT Releases.
- Reporting any issues or risks to the OMT Overall Project Manager

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3.2.1.6 OMT Functional Specialist

The OMT Functional Specialist is responsible for:

- Completing detailed technical and functional requirements and designs
- Communicating with the user or team members to confirm that functional issues are resolved efficiently and accurately
- Facilitating OMT Release Design workshops with ONRR subject matter experts
- Providing expertise on OMT requirements and BPM COTS package to team members
- Following applicable design development standards
- Reporting any issues or risks to work stream lead
- Verifying that all requirements and designs are functionally and technically sound
- Verifying that requirements and designs integrate with the work of other designers within the project
- Developing technical and functional knowledge
- Completing all appropriate documentation
- Participating in quality activities such as PPQA Reviews, peer reviews, etc.
- Providing weekly status reports
- Reporting time worked at the assigned task level on a weekly basis

4.0 Management Plan Stakeholders

Organization/Team	Stakeholder Name	Email/Phone
ONRR Business Executive Sponsor	Debbie Gibbs-Tschudy	Deborah.GibbsTschudy@onrr.gov
ONRR COR	Stacey Browne	Stacey.Browne@onrr.gov
ONRR – Business Sponsor	Theresa Bayani	Theresa.Bayani@onrr.gov
ONRR OMT Project Manager	Mark Seglem	Mark.Seglem@onrr.gov
OMT Project Manager	Marty Hebeler	Marty.Hebeler@onrr.gov
O&S Project Manager	Nora Bolke	Nora.Bolke@onrr.gov

Table 2 Accenture has identified these stakeholders for the Management Plan

5.0 Critical Dependencies

5.1 Project-level Critical Dependencies

Project activities will require interactions with other teams and organizations. These interactions will have to occur by specific dates for the team to meet critical project deadlines.

Organization	Description
ONRR Sponsors/Leadership	(b) (4)
ONRR Audit & Compliance Management	

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Organization	Description
	(b) (4)
ONRR F&PM - Data Mining	
ONRR - CEVA	
ONRR Security	
Oracle Corporation	
AT&T Hosting	
ONRR Sponsors/Leadership	
ONRR Communications	
ONRR Organizational Enablement	

Table 3 Accenture identified several dependencies critical to the success of the project

5.2 Task-level Critical Dependencies

(b) (4)

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6.0 Project Monitoring and Tracking

6.1 Track Project Schedule/Time

Project budget and schedule are tightly managed and reported in status reports. The Project Manager is responsible for adding new team members to the Project Schedule, adding tasks for those team members, reviewing their team's turnaround time tracking submissions, and validating that all team members are familiar with the time reporting process.

Full documentation on policies and procedures around Time Reporting/Submission are found in the MRM Project Plan.

6.1.1 Enter Time

Team members are responsible for entering their time daily. Daily time reporting is required to comply with Federal Regulations. Team members must report their time through the standard Accenture time reporting process, and in the project time tracking tool.

6.1.2 Submit Time

All team members must submit their completed time sheets by the engagement defined time on the 15th and the last day of each month. Use the "Submit Time Entry" button to officially submit hours. Upon successful submission, the Accenture timekeeping system will automatically forward each team member's time entry information to the appropriate supervisor for approval. Supervisors are responsible for approving all time entered prior to the period end date. Project time entry information must correspond to the time charged to the project in the timekeeping system.

6.1.3 Update Project Work Plan

The project work plan is updated with each bi-weekly submission of team member's actual hours. The work plans are approved monthly and the schedule is adjusted accordingly. As they are updated, the Work Stream Team Leads review the metrics from each period and make adjustments as needed.

6.2 Measure Project Performance

(b) (4)

[redacted]

(b) (4)

6.3 Manage Project Performance

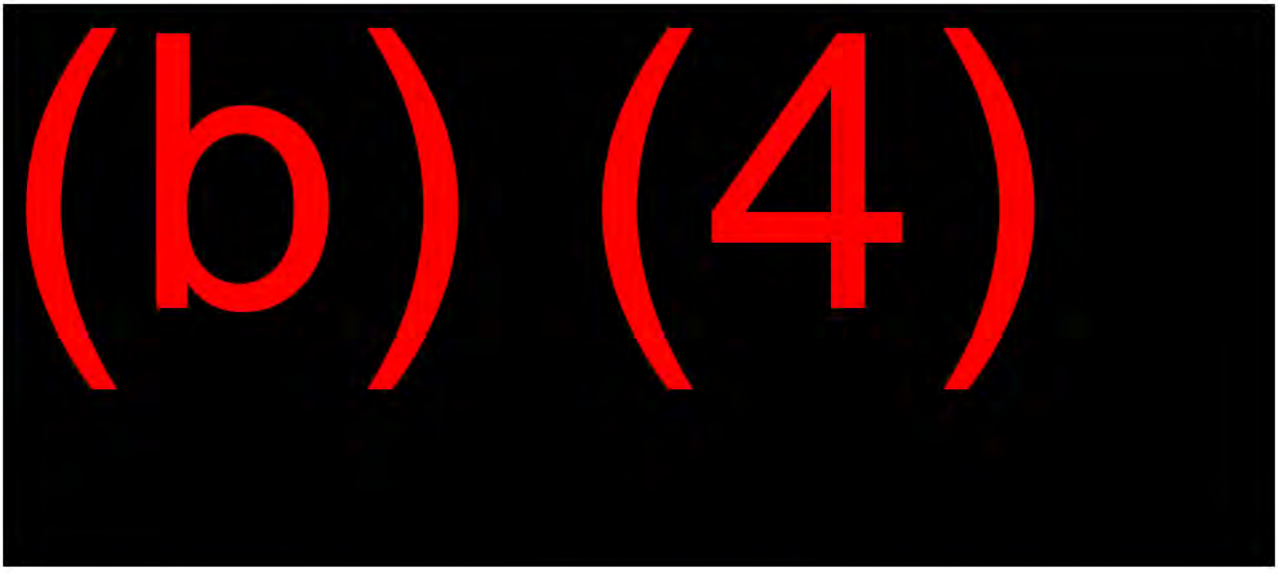
The project management team uses the requirements provided by ONRR and confirmed by Accenture, and the direction provided in client-facing meetings to examine the progress team members are making toward the completion of their work. Program quality, risks and the overall status of the program are continuously assessed. Various reports and deliverables are created during the implementation phases to confirm the appropriate progress has been accomplished.

6.4 Communicate Project Status

Project status is reported in utilizing four main communication channels:

- **Bi-weekly COR Status Meetings** – ONRR and Accenture meet every other week to discuss outstanding action items, resolve open issues, and clarify direction/strategy. This meeting supports aligning the Accenture Project team, Accenture O&S team, and ONRR on cross project issues.
- **Bi-weekly OMT Release** 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4. **Status Meetings** – ONRR and Accenture meet bi-weekly to discuss outstanding action items, resolve open issues, clarify direction/strategy and to align both Accenture and ONRR core project team members across the OMT project.
- **Status Reports** – Accenture creates reports documenting accomplishments of the project and providing statuses in each of the different work streams – including Deployment, Risk Assessment, Process Improvement, Case Management and Security Authorization. This is provided bi-weekly in conjunction with status meetings.
- **Email Communications** – As issues arise ONRR and Accenture will communicate via email. Only the Contracting Officer Representative (COR) can officially task the Accenture team with work. The COR will send over an email describing the effort of work and provide approval to work on the outlined tasks and defining the scope. If there is an issue with the system or activities being worked on, Accenture will email ONRR with a description of the situation.

6.5 Manage Project Issues



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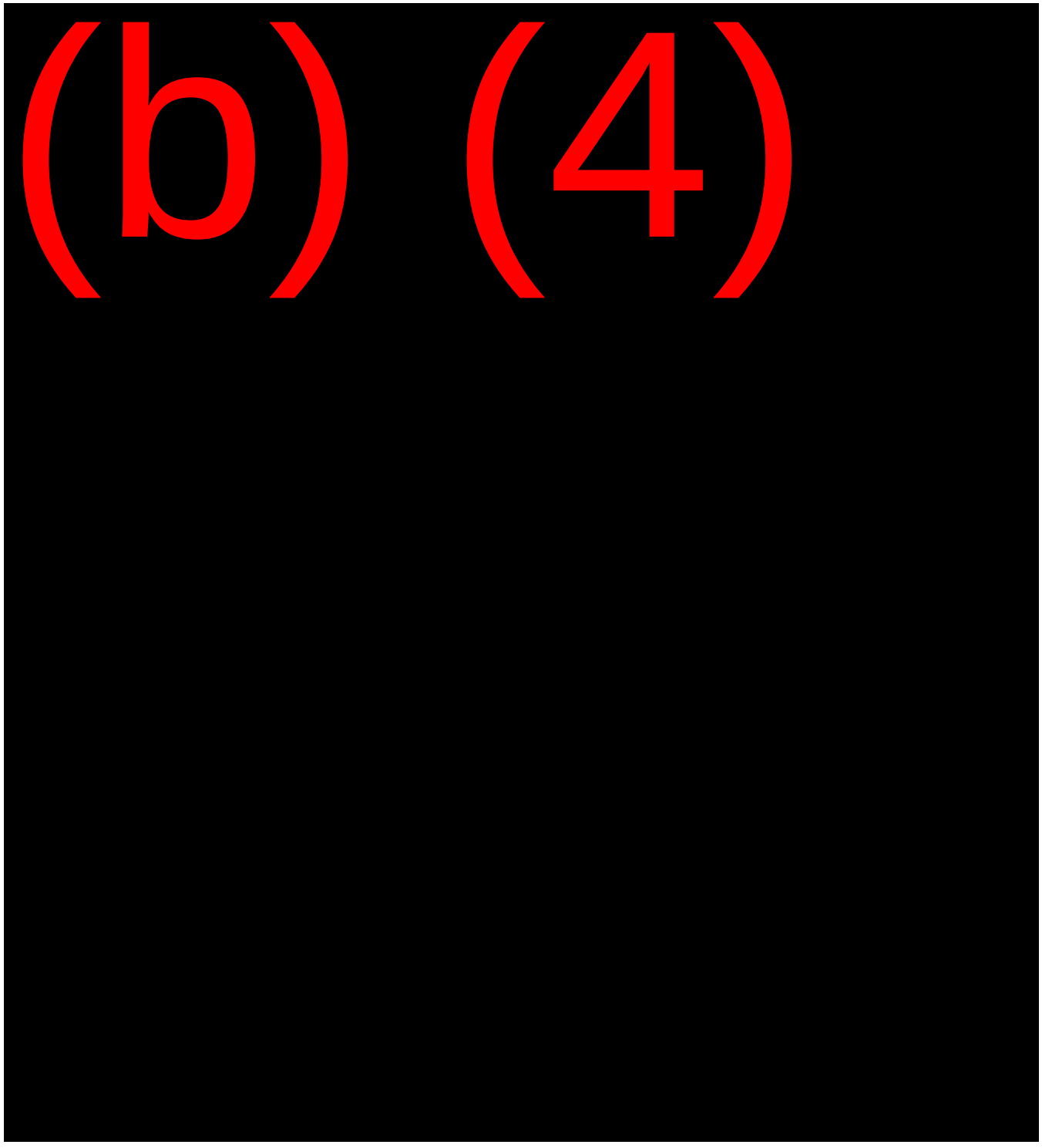

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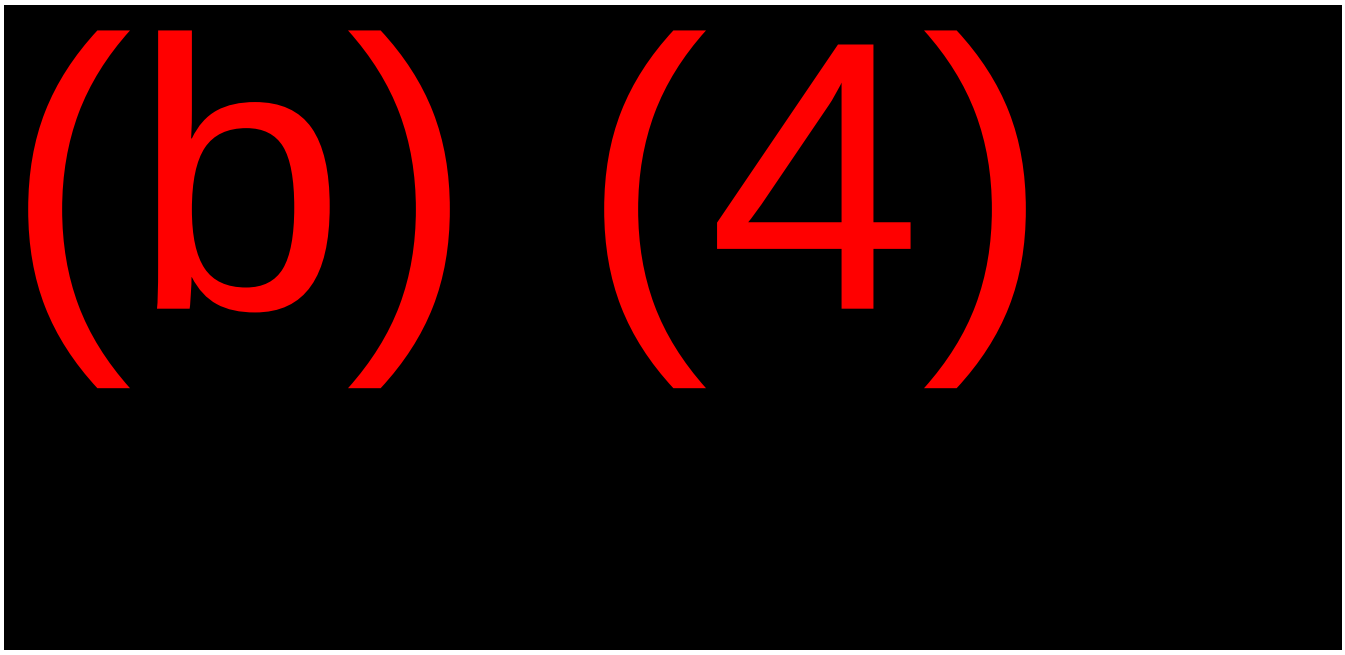
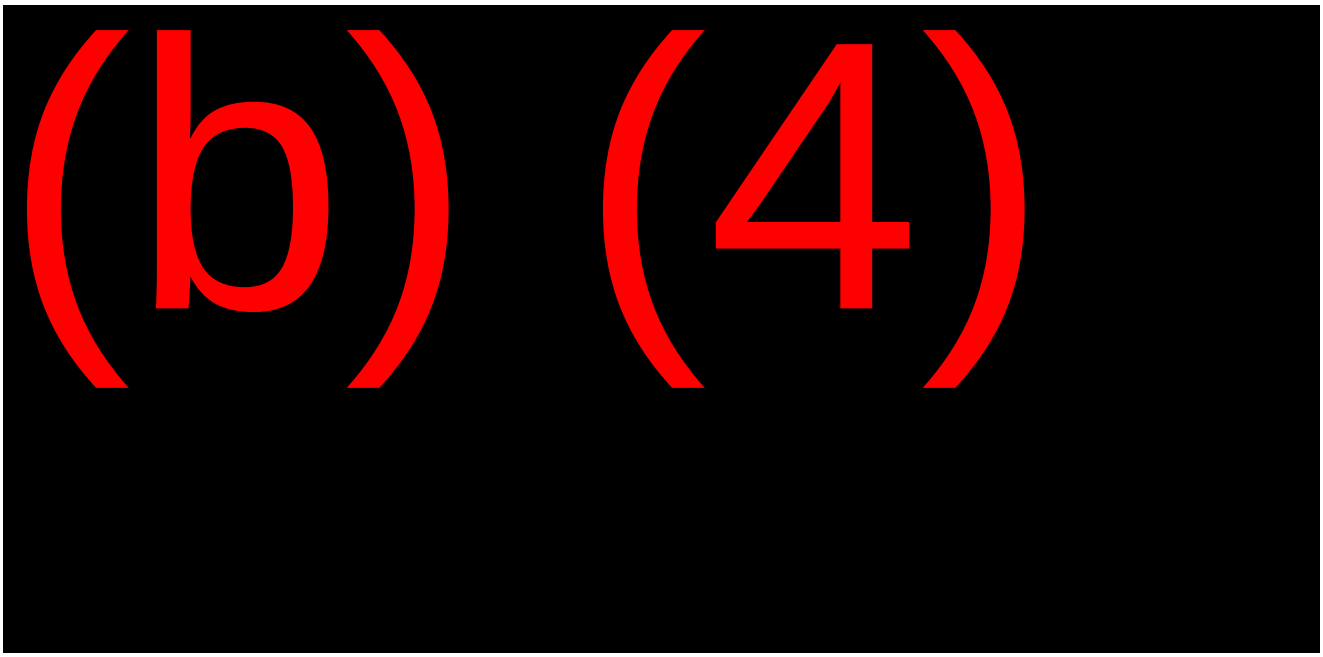


Figure 2 - Issue Lifecycle

6.5.1 Issue Identification



6.5.2 Issue Assignment

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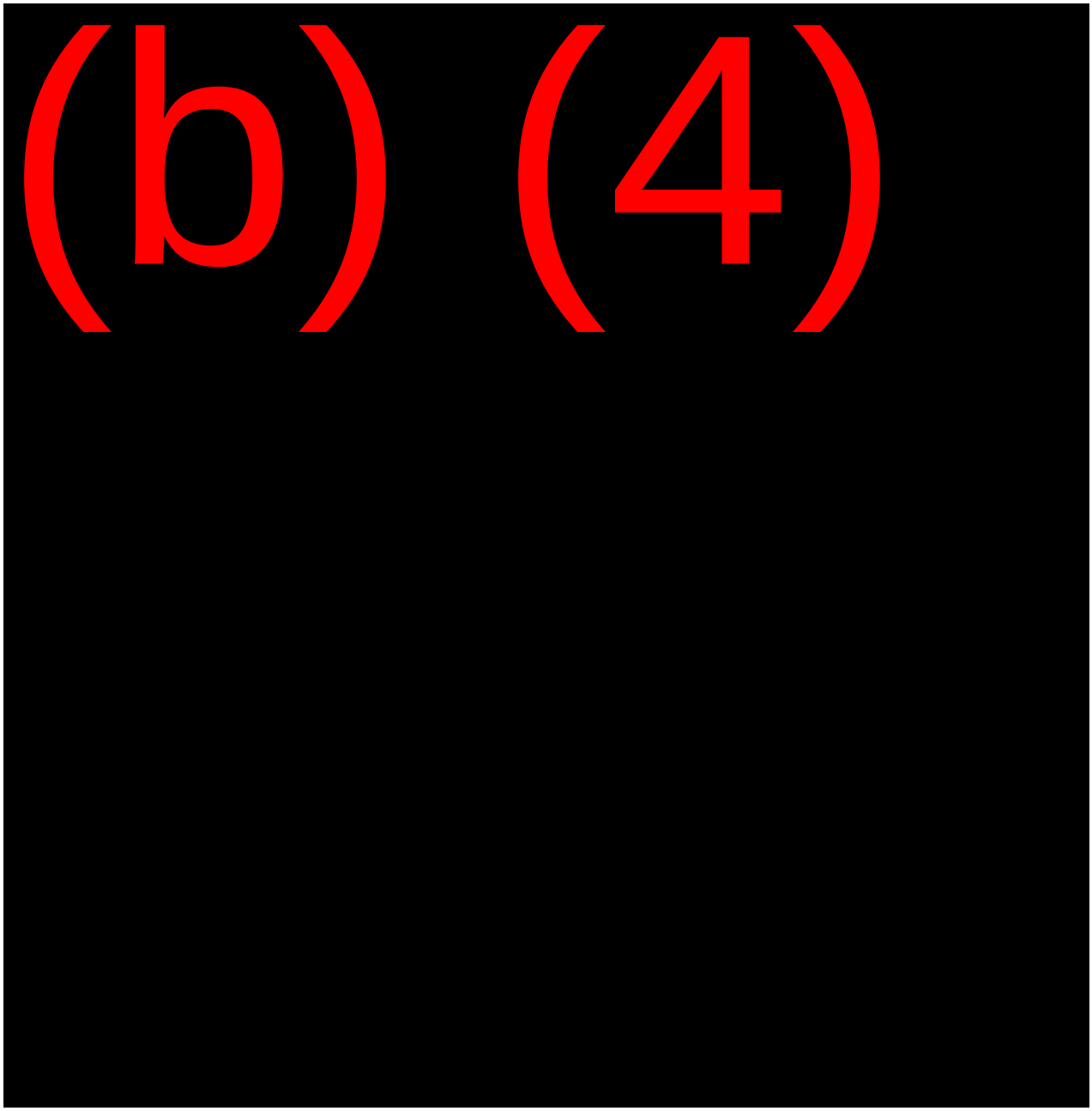
6.5.3 Issue Analysis



6.5.4 Issue Resolution

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6.5.5 Issue Approval and Closure

6.5.6 Issue Documentation (Issue Log)

6.5.7 Issue Escalation

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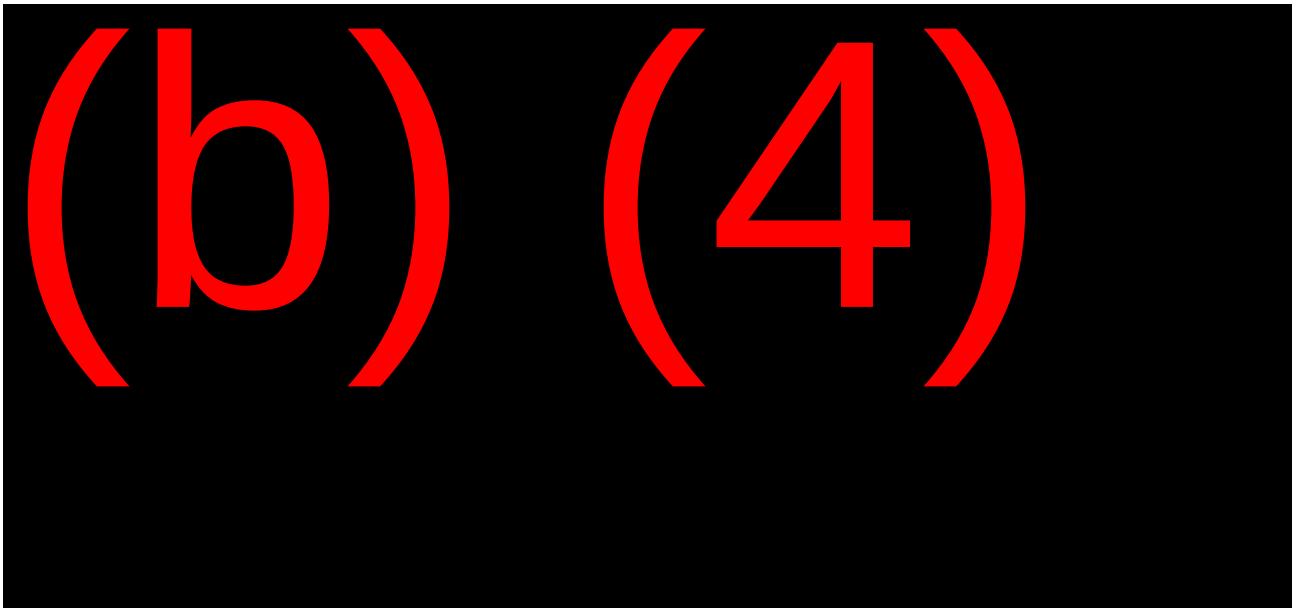

6.6 Manage Project SIRs

7.0 Program and Project Schedule and Milestones

7.1 Project Timetable

The project work begins on July 1, 2014. The project will span approximately 21 months, completing approximately April 15, 2016. Accenture has outline critical tasks associated with Release 2.A.

Release 2.A (7/1/14 – 4/15/15) :

Activity	Description	Timeframe
(b) (4)		

Table 4 Release 2.A Project Schedule

For Releases 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4, Accenture has provided the anticpated period of performance of each Phase and overall Release Go Live dates. We will update the PMP and Project Schedule 7 business days after the award of each subsequent Optional Release:

Release 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4**:**

Release	Description	Timeframe
(b) (4)		

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Release	Description	Timeframe
Release 3	Go Live – CEVA Business Processes Part 2	3/31/16
Option – Oracle 12.1.4	Technical Upgrade Oracle BPM/OACM to 12.1.14	TBD
Option - Search	Custom OMT Search Capability	TBD

Table 5 Releases 2.B, 2.C, 3, Optional-Search and Optional Oracle 12.1.4

7.2 Program and Project Work Plan and Budget

The project work plan was initially created during the proposal phase using the ADM BPM Estimator combined with additional factors to account for the full scope of OMT Release .a, 2.b, 2.c, 3, Optional – Search and Optional Oracle 12.1.4 tasks. The work plan includes a Work Breakdown Structure consistent with Accenture standard methodology. The work plan includes specific tasks, estimated effort required, deliverables to be produced, resources, planned start date, planned finish date, actual start date, actual finish date, actual effort, and estimate to complete. This work plan is the basis for the resource plan. The work plan will be baselined at the beginning of the project and must be re-baselined whenever a change is introduced via an approved Change Request, or through the expansion of work packages.

7.3 Project Planning and Estimating Assumptions

Project planning and estimating was conducted in a bottom-up approach, with the business requirements serving as the basis. All estimating assumptions are included with the Proposal for OMT Release .a, 2.b, 2.c, 3, Optional – Search and Optional Oracle 12.1.4.

8.0 Deliverable List

8.1 Deliverable List

A **Work Product** is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.

Accenture will submit a **Monthly EVM Report Deliverable .** These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

A **Standard Deliverable** is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may

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increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

A **Non-Standard Deliverable** is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

The dates in the table below assume the period of performance per release as outlined in Section 2.2.

#	Deliverable	Type	Due Date
	Release 2.A - Case Management		
1	(b) (4)		
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#	Deliverable	Type	Due Date
28	(b) (4)		
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34			
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#	Deliverable	Type	Due Date
66	(b) (4)		
67			
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72			

Table 6 Release 2.A Deliverables

#	Deliverable	Type	Date
73	(b) (4)		
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(b) (4)

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136	OMT Security Test Plan Updates	Work Product	2/6/2015
137	OMT Security Authorization Artifact Documentation Updates	Work Product	6/19/2015

Table 7 Release 2.B Deliverables

#	Deliverable	Type	Date
138	(b) (4)		
139			
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#	Deliverable	Type	Date
168	(b) (4)		
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Table 8 Release 2.C Deliverables

#	Deliverable	Type	Date
206	(b) (4)		
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#	Deliverable	Type	Date
240	(b) (4)		
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Table 9 Release 3 Deliverables

#	Deliverable	Type	Due Date
	(b) (4)		
270			
271			
272			
273			

Table 11 Optional – Oracle 12.1.4 Deliverables

#	Deliverable	Type	Due Date
	(b) (4)		
274			
275			

Table 12 Optional – Search Deliverables

9.0 Communication and Sponsorship

Project Team Communication

- Communication is key to the success of the project at all phases. In addition, there are multiple levels of communication that must be managed.
- Communication between teams and within teams is crucial to the successful development and maintenance of the system. Although most of this communication is verbal and informal, weekly status reports to team leads are provided by individual team members. Individual issues needing attention, progress on assigned work, vacation requests and additional needs for skills should be communicated to the team leads using the weekly status report. Team leads are responsible for providing team level status to the overall project manager.
- Requests for information directed towards MRMSS O&S resources must be provided in written format prior to a verbal discussion whenever possible/practical. Additionally, questions must be grouped whenever possible to minimize the impact to the O&S resources duties.
- Status meetings within the project team will communicate project status from management to the team leads. These meetings will occur at a minimum of once a week, but may be daily at peak times in the project. Team leads will also conduct team meetings with their work stream.
- Bi-weekly meetings will be established between ONRR management and Accenture management to communicate status, issues and other relevant items.
- Meeting Minutes will be distributed to meeting attendees and the Contracting Officer's Representative for review. Recipients will have 2 business days to provide feedback. If feedback is received, it will be incorporated within 1 business day. Meeting minutes will be posted to the Task Order eRoom after acceptance.
- Deliverables will be posted to the Task Order eRoom folder. The Project Manager or designated appointee will send a notification email after the deliverable is posted. The notification will be sent to the Contracting Officer's Representative (Stacey Browne). The Project team and Accenture engagement leadership will be carbon copied on the notification.

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Deployment and User Readiness

- Accenture submitted a Communications Approach Deliverables as part of OMT Release 1 to establish the plan for communications to end users and other impacted groups. The ONRR Communications team will maintain the responsibility for creating release specific Communications Approach(es) and executing these communications and measuring impact and understanding.
- Communication to ONRR employees and the ONRR user community will be a very important factor in the overall success of OMT Release .a, 2.b, 2.c, 3, Optional – Search and Optional Oracle 12.1.4.. Communications from the Business Executive Stakeholder will set the tone on the importance of completing these various activities and the need for the user community to support these activities.
- ONRR employees and the user community are kept informed of the project through the ONRR communications team, as directed by the ONRR Project Manager.

10.0 Project Tools

The project will use the following tools:

- Collaboration – Microsoft (MS) SharePoint and Lync
- Issues and Risks – MS SharePoint and MS Excel Tracking Tools
- Work Plan – MS Project and Project Server
- Requirements Management – Requirements Traceability Matrix, Application Lifecycle Management
- Development and Release – Oracle BPM, SAS

11.0 Measures

The project will follow the MRM Project Plan and Quality Assurance Surveillance Plan (QASP) to measure the effectiveness and success of the activities documented in this plan. Earned Value will be reported monthly to provide cost and schedule variance measurements. For OMT Release 2.A, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4of the contract, EVM is reported based on invoiced cost to the Government and does not include information based on actual hours.

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Revision Trail

11.1 Changes to the PMP

If the PMP is updated during OMT Release 2.B, 2.B, 2.C, 3, Optional – Search and Optional Oracle 12.1.4, the the updates will be captured here.

11.2 Approval Control

This Management Plan was reviewed and approved by:

Name_____ Date _____

ONRR Engagement, O&S Project Manager

12.0 Revision History

Date	Version	Description	Author
8/6/14	1.0	Initial Draft	Travis Nottberg

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1: Attachment B – Quality Assurance Surveillance Plan (QASP)

High performance. Delivered.

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Quality Assurance Surveillance Plan (QASP)

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1.0 Purpose

ONRR requires the ability to monitor performance of New Development task orders and enforce accountability for effective delivery of task order requirements. Accenture's QASP for MRMSS New Development Task Orders provides an effective framework for the management and oversight of New Development Task Orders.

Accenture's QASP focuses on performance against measurements tied to ONRR task order requirements. This document identifies the major deliverables to ONRR, the deliverables acceptance criteria and our QASP process to collect measurements and report performance against those measurements. We also detail how we will work collaboratively with ONRR to monitor and evaluate performance and resolve task order-related issues.

2.0 Overview

2.1 Contractor Deliverables

Accenture's detailed Level of Effort Estimate in New Development Task Order proposals lists the activities and schedule for the project. In addition, the deliverables section of our proposal lists the project deliverables, the delivery frequency and the period of performance for key project activities. We grouped deliverables into types, providing a general description of the content, format and standards of acceptance for each deliverable. Table 1 details the deliverable types, the delivery formats and the acceptance criteria by MRM.

Accenture follows our CMMI Level 4 compliant deliverables management process for System Development Life Cycle (SDLC) deliverables for New Development Task Orders. We involve ONRR in the deliverable definition and review process.

Deliverable Type	Delivery Format	Acceptance Criteria
Meeting Minutes	Appropriately formatted hardcopy, electronic file	Handout provided at the meeting, if appropriate. Meeting minutes provided within two days and stored in the New Development Task Order's eRoom. Meeting results and decisions may be incorporated into SDLC deliverables as documented in the meeting minutes within a mutually agreeable timeframe appropriate to the scope of the deliverables and/or meeting minutes.
SDLC Documentation	Appropriately formatted electronic file with hardcopy signoff sheet	Clearly stated analysis, design, test approach, test scripts, etc., in the format agreed to in ONRR's task order request for proposal and Accenture's New Development Task Order proposal. The schedule for delivery and signoff are detailed in the Deliverables section of the New Development Task Order proposal.
Monthly Status Reports, Problem Trouble Report, EVM report	Appropriately formatted electronic file	Tasks and deliverables completed over the previous period, tasks and deliverables planned during the upcoming period, action items and issues requiring management attention, status of progress against metrics and earned value management. Provided as scheduled in the Deliverables section of New Development Task Order proposals. QASP metrics related the measurements listed in section 2.7 will be reported in the EVM report.
Project Management Plan	Appropriately formatted electronic file	Provides a project overview, describes the organization of the team and team member responsibilities. Additionally identifies stakeholders and critical dependencies, and describes the methods to be used for Project

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Deliverable Type	Delivery Format	Acceptance Criteria
		Monitoring and Tracking. The plan also contains project Schedule and Milestone information and a list of deliverables.
Project Schedule	Appropriately formatted electronic file	Clearly outlined tasks, start and end dates, task dependencies, and critical path. Tasks will be mutually exclusive – work is easily categorized in one element of work.

Figure 1 – Acceptance Criteria

2.2 Performance Standards for Acceptance

Accenture will measure our performance against the Acceptable Quality Levels (AQL) for the items identified in Section 2.7, QASP AQLs. We use our CMMI Level 4 assessed processes to quantitatively manage and statistically control our processes. These processes support day-to-day project management for New Development Task Orders and facilitate reporting, such as our Earned Value Management (EVM), for Accenture and ONRR. Tom Greiner, Accenture's Quality Assurance Director, will provide an independent quality assessment of our New Development Task Orders. His scheduled reviews will focus on measuring customer satisfaction and checking project team performance against established benchmarks and standards.

2.3 Methods of Monitoring

(b) (4) [redacted]

2.4 Frequency

(b) (4) [redacted]

2.5 Management Responsiveness

The QASP reporting process will assist ONRR to determine whether we have managed New Development Task Orders delivery effectively, with successful and timely response to activities indicated for corrective action. ONRR will confirm whether we have satisfactorily met all reporting requirements, including Monthly Status (includes QASP metrics) and EVM reports. Should issues arise in our performance or reporting, our Project Manager will work with ONRR's Contracting Officer (CO) and Contracting Officer Representative (COR) Organization to quickly identify a resolution and institute a corrective action plan. We will communicate any issue not resolved in consultations with the COR Organization to the CO. Communication of

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issue(s) will occur within one (1) business day of discovery. Corrective action response timeframes will be negotiated and agreed upon as part of the communication of the issue(s).

2.6 Quality Aligned with ONRR Business Objectives

The QASP's true value is to align the outcome of New Development Task Orders with the business objectives for the task order. ONRR and Accenture have worked together to define QASP measurements that will measure progress towards and the achievement of the delivery of task order requirements as documented into the MRMSS environment as scheduled. These requirements are the focus of ONRR's request for New Development Task Orders, our management solution, our quality and performance management processes and the QASP.

2.7 QASP AQLs

Accenture shall use the QASP Performance Measures listed below as the Quality Assurance Surveillance Plan (QASP) to implement MRMSS Upgrades. The varying characteristics of each task order require that some details be tailored for individual task orders. The following are the details related to the OMT Release 2.0, 2.1, 2.2, 3.0, and 3.1 proposal.

Planning Measures

(b) (4)

Analysis Measures

(b) (4)

Detailed Design and Build Measures

(b) (4)

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Pre-UAT Measures

Post-UAT Measures

Additional Measures

- Accenture will complete identified deliverables on the schedule set forth in the Deliverables section of the OMT Proposal.

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1B: Technical Area II – Personnel Qualifications & Organizational Experience

August 6, 2014

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@nbc.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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1.0 Currency, Quality and Depth of Experience and Capabilities of Each Proposed Personnel [RFQ Instructions Vol. 1(B) (1)]

As ONRR continues the Operations Management Tool (OMT) Release, a team with the correct knowledge and experience is required and the Accenture team has these capabilities. Accenture has helped ONRR achieve its business goals over the past 10 years and possesses a thorough understanding of ONRR's complex business processes and supporting applications. Our staff delivering operations and maintenance will stay in place and help the key personnel for OMT Release 2.0/3.0.The six key personnel are currently working on the OMT Release 1.

Marty Hebeler will be the Overall Project Manager. **Currency:** Mrs. Hebeler currently serves as the Overall Program Lead for the Operations Management Tool (OMT) R1 task order after having previously served as a Program/Project Manager on MRMSS Upgrade. **Quality**: Mrs. Hebeler has a record of delivering large-scale projects on time and within budget. **Depth**: Mrs. Hebeler is a Project Management Institute-certified Project Management Professional (PMP) and senior member of the Accenture technology consulting practice, with almost 19 years of experience in the Information Technology (IT) field. She has extensive experience working with clients to understand their business needs, converting those needs to requirements, and design technology solutions to meet those requirements. **Capabilities**: Mrs. Hebeler specializes in the implementation of complex business and technical solutions using ERP solutions and Program/Project Management. She also has extensive experience in implementing Oracle products. She is skilled in Requirements Development and Management. She has led teams through implementation of the entire development lifecycle. **Similar projects**: Mrs. Hebeler has held responsibility for leading a large-scale ERP implementation of PeopleSoft Financials 9.1 and Hyperion budgeting for statewide financials. She held responsibility from contract negotiations through design/development and led the technology team including both technical architecture and technical development. The technology suite was largely Oracle based including many components of the Oracle SOA stack. Mrs. Hebeler also led the implementation of PeopleSoft 9.1 for a Human Resource Information System where she provided SME expertise on PeopleSoft and led the definition, design and installation of the Oracle based solution architecture.

Sarah Crower will serve as the BPM Case Management Lead for the remaining OMT Releases. **Currency**: Since February 2014, Mrs. Crower has led the BPM Case Management work stream as part of the OMT Release 1 project. As the BPM Case Management Lead, her responsibilities include leading the Case Management Design, Development, and Testing teams to meet ONRR requirements end-to-end from analysis, design, quality assurance (including testing), to delivery implementation and maintenance of the software product or system or for a specific phase of the lifecycle. **Quality**: As Project Manager on a recent curriculum redevelopment and mobile app implementation for Junior Achievement USA, Sarah created and managed the work plan, and 15+ Accenture, client, and vendor resources, while managing risks and issues and stakeholder communications to deliver the project on time and within budget. On a customized front-end insurance solution for The Hartford, Sarah analyzed risks and issues associated with the project and proposed multiple innovative, alternate approaches to delivery when critical path items encountered unexpected resistance. On another project at The Hartford, Mrs. Crower worked to solution via Continuous Improvement sessions and then implemented delivery approach changes, which resulted in a project go-live three months earlier than planned and over $2M in savings for the client. **Depth**: Mrs. Crower has over 8 years of experience in project

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management and is studying to receive her Project Management Institute Project Management Professional (PMP) certification. **Similar Projects**: As sole Project Manager on a recent curriculum redevelopment and digitization implementation for Junior Achievement USA, Sarah created and managed the work plan, budget, resources, risks and issues and stakeholder communications to deliver the project on time and within budget. At The Hartford, Mrs. Crower worked as the Requirements & Functional Design Project Manager and Estimation Lead for the entire project. Her role as Requirements PM included managing over 50 FTE (client, 3rd party vendor, & Accenture; onshore + offshore). She drove the requirements and functional design completion for Release 2 of the project. She managed the extensive work plan using Microsoft Project Server including Earned Value Metrics. She performed risk & issue management and change control management, while managing improvements in Requirements and Design processes including tailoring deliverables to their consumers and a better requirements traceability methodology.

Regina Patton will be the OMT Deployment Lead. **Currency**: Mrs. Patton currently leads the deployment team, training development, and process enablement and delivery efforts in support of the OMT Deployment. **Quality**: For the Oracle Financial upgrade at Cisco, Mrs. Patton developed and delivered global business value capability and analysis. She also led the communications, organizational enablement and training strategy, including planning and delivery. Mrs. Patton completed process enablement activities for over 10 companies in Financial Services, Heavy Equipment, Technology and Manufacturing. **Depth**: Mrs. Patton has over 10 years in the consulting industry with a focus on Change Management and Process Enablement through mergers and acquisitions. She has seven years in the Financial Service Industry with a focus on system deployments. Mrs. Patton has an MBA with a focus on Strategy. **Similar projects:** Mrs. Patton led Change Management end-to-end activities for the Oracle Financial upgrade at Cisco, which impacted 15 finance departments and over 45,000 users. She delivered over 75 communications, 15 hours of web-based training and 80 hours of instructor led training. Mrs. Patton integrated the products portion of advance content security acquired by Cisco, which impacted 100 countries and over 500 Cisco Partners, and Distributors. This included pricing, purchase programs and certification initiatives process reviews. She delivered communications and training in over 15 languages.

Mark Osteen will serve as the Process Improvement Lead. **Currency:** Mr. Osteen facilitated a series of Value Stream Map (VSM) or process maps to deepen the understanding of ONRR's As-Is processes and designed the To-Be processes prior to the OMT system build. He focused on Work Planning Management and Audit Process improvements for ACM. **Quality:** Mr. Osteen has extensive experience in building process maps as well as developing and executing deployment strategies. **Depth:** Mr. Osteen has a B.S. in Industrial Management from Auburn University and is a certified Accenture-Lean Six Sigma-Master Black Belt II. Mr. Osteen has over nine years of experience in Federal Government Process Improvement programs. **Similar projects**: Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes for the MRMSS Upgrade Continuation Project. He was also assigned to the Headquarters Department of the Army (HQDA), G1 as the Lean Six Sigma Master Black Belt. He taught the Army Program of Instruction for Lean Six Sigma, was assigned to coach and mentor Black Belts and Green Belts through the completion of projects leading to certification. As the Deployment Advisor for HRC (Human Resource Command), he developed and executed a deployment strategy that has resulted in HRC leading all other HQDA G1 departments or Commands in the numbers of completed projects and certified belts.

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Shawn VandenHul will serve as the Lead OMT Risk Statistician. **Currency:** Since January, Dr. VandenHul has been the OMT Risk Statistician. During this time, he created the new Property and Payor Risk models based on data driven analytics and insights. **Quality:** For the Defense Logistics Agency, Dr. VandenHul created risk models for Supplier, Item and Price that in estimation would save DLA over $200 million. While helping to create Equitec, later purchased by Acxiom to form Acxiom RCI, Dr. VandenHul teamed with Travelocity.com to start the first travel data consortium. Dr. VandenHul has been in charge of leading and creating many analytics departments. **Depth:** Dr. VandenHul has his BA in Psychology, MS in Statistics and PhD in Applied Statistics and Research as well as over 10 years of experience in many industries. **Similar Projects:** Dr. VandenHul worked with the Defense Logistics Agency building Supplier, Item and Price risk models.

Sherry Layton will be the Operations Management Tool (OMT) Functional Specialist. **Currency:** She is currently working as a functional specialist with the OMT team on the MRMSS Upgrade project to identify and define high-level requirements and to elicit design decisions for the implementation of the tool. **Quality:** On the original MRMSS implementation, she worked with the Accenture Quality team to implement standard Accenture metric and performance reporting for the engagement. This included Performance Management Reporting, Client Service Reporting, and Service Management Reporting. When she served as MRMSS Team Lead for six years, Accenture provided a consistently high level of service, meeting or surpassing service level agreements on the majority of occasions. **Depth:** Ms. Layton has more than 20 years of Information Technology experience and extensive experience with MRMSS in particular. She was the database administrator for the original implementation of the current solution and was the MRM Financial System Technical Support Team Lead for six years. By working in this capacity, Ms. Layton has obtained a high level of knowledge regarding ONRR's data and business practices. Ms. Layton has also been with the OMT team since its inception, providing her with historical knowledge regarding ONRR's requirements. Ms. Layton has extensive database experience and experience in developing and implementing business processes. **Similar Projects:** Ms. Layton has extensive experience with MRMSS itself and for nearly 12 years, she served as the senior database administrator for a health care provider, responsible for the administration of 12 Oracle databases.

More details about our personnel are in Section 6, Resumes.

2.0 Currency, Quality, and Depth of Project Director/Manager [RFQ Instructions Vol. 1(B) (2)]

The Project Manager, Marty Hebeler, is a PMP-certified senior member of the Accenture technology consulting practice, with nearly 19 years of experience in the Information Technology (IT) field. She specializes in Program/Project Management, Oracle IT implementations and System Re-engineering. Mrs. Hebeler has extensive experience implementing both packaged and custom systems. She is skilled in Requirements Development and Management and has led teams through implementation of the entire development lifecycle. She has extensive experience working with clients to understand their business needs, convert those needs to requirements, and implement technology solutions to meet those requirements. **Currency:** Mrs. Hebeler currently serves as the Overall Program Lead for the Operations Management Tool (OMT) Release1 task order. **Quality**: Mrs. Hebeler has many years of experience supervising large teams and has extensive experience managing key project risks and

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issues. She has implemented processes that require regular review and alignment with industry accepted practices and methods. On the current OMT project, Mrs. Hebeler has been responsible for reviewing key project deliverables, confirming alignment with overall project goals, and providing that key deliverables undergo thorough peer review prior to client submission. She reviews key project risks and issues weekly both internally and with the client to allow for proactive risk management on the project. **Depth:** Mrs. Hebeler's PMP certification and 18+ years of experience give ONRR the depth of experience required for management of the OMT Deployment.

Mrs. Hebeler will use the processes and methods she has used in the past. She will track overall project progress, escalate technical or management issues, track project risks, communicate overall project status, manage and participate in the technical writing, conduct deliverable reviews, and coordinate activities with ONRR management and staff. She will have the following responsibilities:

- Manage delivery of a project that addresses your requirements
- Develop, implement, and maintain (keeping up to date) the Management Plan, which includes the Work Plan and other guiding documentation
- Monitor project budget and financial status
- Manage deliverables for completeness and quality
- Provide overall guidance and direction to the project team

3.0 Evidence that Organization has Current Capabilities [RFQ Instructions Vol. 1(B) (3)]

OMT Capabilities: (b) (4)

[redacted]

(b) (4)

Quality Assurance: (b) (4)

4.0 Approximate Mix and Balance of Education and Training of Team Members [RFQ Instructions Vol. 1(B) (4)]

We chose our personnel for their education, training, and experience that are relevant to the requirements of the OMT deployment.

Overall Project Manager, Marty Hebeler, received a B.S. in Engineering from Mankato State University. She is a Project Management Institute (PMI)-certified Project Management Professional (PMP). She also has Accenture certifications as a Senior Technical Architect, as a Delivery Lead and Solution Architect for Systems Integration. She has nearly 19 years of experience in information technology.

Sarah Crower, the Application Support Functional Lead for OMT Business Process Management, received a Bachelor of Business Administration in Marketing from the University of Iowa. Having over nine years of industry experience has given her end-to-end project lifecycle experience.

Regina Patton, the Deployment Lead, received a B.A. in Communications from Texas Tech University and an MBA, with a focus on Strategy, from the University of North Carolina at Charlotte. Mrs. Patton has over 10 years in the consulting industry with a focus on Change Management and Process Enablement, which has given her extensive knowledge in planning and management of training, communications and organization enablement.

Mark Osteen, the Process Improvement Lead, received a B.S. in Industrial Management from Auburn University and is certified by George Group for Lean Six Sigma-Master Black Belt II. Mr. Osteen has over nine years of experience in Federal Government Process Improvement programs.

Dr. Shawn VandenHul, the OMT Risk Lead, received a BA in Psychology, MS in Statistics and PhD in Applied Statistics and Research. Dr. VandenHul has well over 10 years of experience in many industries and has been in charge of leading and creating many analytics departments.

Sherry Layton, our OMT Functional Specialist, has a BS in Information Management from the University of Phoenix. She is an Oracle Certified Professional database administrator. Her

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training has enabled her to reach the Advanced level in Oracle-BI Data Warehouse Development, Oracle-Core DBA, and Oracle-Database Administration.

5.0 Active Clearance level for Each Key Personnel [RFQ Instructions Vol. 1(B) (5)]

To address DOI's security requirements, all personnel have a public trust clearance.

Personnel	Clearance Status
Marty Hebeler	Received Public Trust 7/16/13
Sarah Crower	Received Public Trust 06/25/14
Regina Patton	Received Public Trust 05/21/14
Mark Osteen	Received Public Trust 12/24/13
Shawn VandenHul	Received Public Trust 3/20/14
Sherry Layton	Received Public Trust 5/23/12

6.0 Key Personnel Resumes [RFQ Instructions Vol. 1(B) (6)]

6.1 Prime Key Personnel and Proposed Labor Category

6.1.1 Key Personnel #1 Resume

Marty Hebeler *Overall Project Manager*	
Role Description	Develop and execute activities related to end-to-end project management, including project plans and estimates, scoping, and requirements through implementation and deployment. Monitor, manage, and report on execution of deliverables.
Key Qualifications	Ms. Hebeler has nearly 19 years of experience specializing in the implementation of complex business and technical solutions; using ERP solutions including PeopleSoft and Oracle EBS for our federal and state government clients, including implementations for State of California, Virginia Department of Transportation, State of Ohio, US Air Force, US Census Bureau, Department of Interior's Mineral Management Service, and State of New York. She also has extensive private industry experience in implementing Oracle technologies. She has worked at Accenture since 1995.
Labor Category	Program Manager
Relevant Experience	
Department of Interior: MRMSS Upgrade Continuation Project	
Program/Project Manager *December 2013 – present*	Mrs. Hebeler developed and executed activities related to end-to-end project management for OMT Release 1.0, including project plans, estimates, scoping, and requirements through implementation and deployment. She monitored, managed and reported on the execution of deliverables.
Department of Interior: MRMSS Upgrade	
Program/Project Manager *May – December 2013*	Mrs. Hebeler developed and executed activities related to end-to-end project management, including project plans, estimates, scoping, and requirements through implementation and deployment. She monitored, managed and reported on the execution of deliverables.
State of California: California FI$Cal ERP Implementation	
Technical Lead *June 2012 – June 2013*	Mrs. Hebeler reviewed and integrated all application requirements, including functional, security, performance, etc. She provided input into final decisions regarding hardware, network, system software and security. She also led the tech team's overall activities, and owned all deliverables and work products. Mrs. Hebeler reviewed and integrated the technical architecture requirements

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	as well as provided industry best practice design solutions
Department of Interior: MRMSS Roadmap	
Program/Project Manager *February – August 2012*	Mrs. Hebeler defined and developed a roadmap to update and upgrade MRMSS. She served as the day-to-day project manager for the Upgrade Planning, Analysis and Roadmap Phase. She led the team that defined a future state application landscape including roadmap for implementation of new technologies.
Department of Justice: FBI HRIS	
Application Technical Architect *November 2011 – May 2012*	Mrs. Hebeler led the definition, design and installation of an Oracle PeopleSoft based solution architecture. She conducted analysis of the hardware and software selection, alternative architectures, created arch standards, defined processes to ensure conformance to security and policy standards, familiar with performance testing and tuning, defined a solution's cost-of-ownership and promoted a clear consistent business vision through technical architectures.
VDOT: Cardinal	
Technical Lead *June 2009 – September 2011*	Mrs. Hebeler was part of the pursuit team that worked through the sales process including proposal and estimate revisions, SOW development, and negotiations that led to a successful sale of the VDOT ERP Cardinal project in late August 2009. She led the technology team including both technical architecture and technical development. In addition, she served as the Mobilization and Technical Deployment lead. Mrs. Hebeler also led the design, configuration, and implementation a new financial and project accounting system for the Virginia Department of Transportation (VDOT) using PeopleSoft Financials, HCM, and Portal v9.1.
State of Ohio: OSS	
Technology Services Delivery Lead *July – October 2009*	Mrs. Hebeler worked on the Implementation of Shared Services including an upgrade of PeopleSoft ELM and deployment of PeopleSoft CRM and Financials – Expense module, enhancements to AP. She provided day-to-day leadership and management of the technical team. She was involved in the project from the latter part of build through deployment and subsequent transition to the managed services team. She led performance-testing activities across CRM, ELM and Financials – T and E. She led technical deployment tasks for two go-lives, one for CRM and ELM and one for the addition of Financials T and E. She served as member of project management team with responsibility for project plans, risk management, configuration management for the technical team.
USAF: DEAMS	
Industry Subject Matter Advisor *March – May 2009*	Mrs. Hebeler served as the SME in two separate areas. She provided SME expertise on the Tech Install documentation and Security Certification. She then supported the final weeks of integration testing by assisting with expediting the final interface scripts through integration testing.
DHS: TASC Proposal	
Solution Architect-BPO *January – April 2009*	Mrs. Hebeler was one of a group of Solution Architects on this proposal. She specifically led the estimator and the Technical Architecture proposal response.
Radiant: Rave	
Program/Project Manager *October – December 2008*	Mrs. Hebeler was the Program Manager for a PeopleSoft Upgrade to V9.0 of 15 modules spanning Supply Chain and Financials. She led the client through a process redesign and project planning for four main areas: Quote to Cash, Forecast to Fulfill, Report to Close and Pay to Procure. She provided day-to-day leadership during design and re-planned the program schedule and effort to support detailed measurable metrics in business case.
SunTrust: SPeaRR	
Solution Architect	Mrs. Hebeler was the Solution Architect and overall lead for SPeaRR due diligence. Her

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May – September 2008	responsibilities included high-level definition of solution across Source To Pay and Record to Report, evaluation of options including software packages for Source to Pay (Ariba and Oracle iProc). She planned a due diligence approach and subsequently led a 12 person team through due diligence which included extensive meetings with client personnel to understand core requirements and perform a high level fit/gap. Mrs. Hebeler led the team through proposal and orals, including estimating and pricing solution (labor and HW/SW). She also prepared a draft Statement of Work to support a future project.
USCIS: Transformation Pursuit	
Subject Matter Expert *January – April 2008*	Mrs. Hebeler coordinated the estimating and staffing plan activities in support of a five-year transformation opportunity, on a basis of over 200K days.
Office of Personnel Management: FSM Pursuit	
Proposal Manager *October 2007 – February 2008*	Mrs. Hebeler led the pre-RFP activities to develop an overall Solution Blueprint for the proposed OPM solution. She staffed resources and coordinated activities with Oracle to confirm scope of requirements across functional and technical components. She provided direction to teams responsible for development and worked with pricing team to develop strategy for reducing overall spending. She also led the estimating and translation into staffing model to support client-pricing activities for a 50K day staffing plan. Mrs. Hebeler also created a comprehensive summary of all estimating activities so that future resources would have a comprehensive place to start a response to either BAFO or to begin delivery.
TRICARE Management Activity : EOSS II Pursuit	
August – September 2007	Mrs. Hebeler led a team through proposal development, estimating and costing in pursuit of a $40M program consisting of Oracle ERP, Infrastructure Outsourcing and Application Management.
American Red Cross: ARC One Pursuit	
April – August 2007	Mrs. Hebeler was a member of the American Red Cross ARC-ONE opportunity pursuit team. Her responsibilities included leading the Transformation Road Map deliverable, assistant to the Capture Manager to help manage the development of a response and Software / Technical Architecture subject matter expert for PeopleSoft HR and Oracle EBS.
U.S. Census Bureau: FDCA	
Solution Architect and Deputy Program Manager *April 2006 – January 2007*	Mrs. Hebeler served as the Cross Team Support Lead and then Deputy Program Manager to implement Mobile and Office software in support of the 2010 Decennial Census. She led 45 team members across technology, usability, security, configuration management, and deployment teams in providing support services to mobile and office development teams leveraging .NET technology and Oracle ERP (e.g., deployment to hosted data center). She supervised the testing effort covering unit, assembly, and product and performance test for all software components. She defined software and hardware infrastructure and framework to support current and future requirements crossing multiple functional areas. Mrs. Hebeler reviewed project plans and work products, provided technical input into contract and subcontracts, managed change request processes and reported status at Program Management Reviews (PMR). She also served as the Control Account Manager (CAM) for Integrated Mobile and Office Environment, defining milestones and monitoring the progress against planned milestones and overall project plan, meeting requirements of EVM.
Robert Half International (RHI): Asia Pacific ERP	
Technical Architect *March – April 2006*	Mrs. Hebeler assessed RHI's technology infrastructure to determine suitability for supporting globalization of the PeopleSoft Financials application. She focused on multi-language, release management, change control, performance implications of single site by supporting global operations, monitoring, and high availability. She mapped out strategic direction and next steps to allow the client to complete needed activities rapidly in support of PS Financials globalization.
Department of Interior: Enterprise Messaging System	
Project Manager *January 2005 –*	Mrs. Hebeler was the Project Manager for the DOI EMS project. As a subcontractor on this effort, Accenture had responsibility for the technical architecture design and the design for the migration

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January 2006	process. Mrs. Hebeler led the technology aspects of the design. EMS encompassed a broad design to deploy Exchange as a messaging system for the Department of Interior. The scope included 80,000 users and 100,000 mailboxes. The architecture design included highly available Exchange server clusters, full SAN architecture and full DR capacity and failover.
AeS - Accenture eDemocracy Services: AESM	
Project Manager *July 2004 – March 2005*	Mrs. Hebeler led Accenture's efforts to propose an AESM solution to the Commonwealth of Virginia. She was responsible for oral presentations and ongoing contract negotiations. She assisted with the AESM software on various technical issues including technical architecture security and the technical architecture performance. She worked with GACT to define a performance requirements and approach. She supported reviews of Delivery Approach Requests entailing detailed follow-ups across all teams.
Department of Interior - MMS - MRM: Security Certification	
Project Manager *March 2003 – May 2004*	Mrs. Hebeler wrote the proposal to outline what work needed to be completed to help MRM obtain Certification and Accreditation for their three Major Applications as well as their General Support Systems. She led a project team that created all deliverables, tracked overall progress of both Accenture tasks and MRM tasks. She completed extensive project issue resolution, as MRM navigated the Certification and Accreditation process for the first time. She also provided guidance to the Operations and Support Team on related system changes and updates that needed to be completed in order to obtain Certification and Accreditation.
Education	B.S. Electrical Engineering
Certifications/ Awards	• ACN-MTA-STA Senior Tech Arch • ACN-Technology DL-SI Certified • ACN-TGP Solution Architect - SI - Certified

6.1.2 Key Personnel #2 Resume

Sarah Crower ***Business Process Management Lead***	
Role Description	Lead the team to design, develop, and configure the OMT system to meet ONRR requirements, including end-to-end from analysis, design, implementation, and quality assurance. Apply knowledge of technologies, applications, methodologies, processes and tools to support OMT.
Key Qualifications	Mrs. Crower is a Senior Manager with extensive experience working in all phases of the project lifecycle.
Labor Category	Application Support Functional Lead
Relevant Experience	
U.S. Department of Interior – MRMSS Upgrade Continuation Project	
OMT BPM Lead *January 2014 – Present*	Mrs. Crower leads the team to design, develop, and configure the OMT system to meet ONRR requirements, including end-to-end from analysis, design, implementation, and quality assurance. She applies knowledge of technologies, applications, methodologies, processes and tools to support OMT. Mrs. Crower manages cost, schedule and the resource aspects of the project for her team.
Accenture : Accelerating SaaS Program	
Program/Project Manager *October 2013 – August 2014*	Mrs. Crower coordinated operations, asset build, and investment efforts across Accenture's Financial Services Operating Group, their Accenture Distribution & Marketing Services (ADMS) Business Service, and their Software as a Service (SaaS) group. Sarah managed a plan of key milestones across ADMS and SaaS, worked to improve the SaaS and ADMS Deal Desk, and improved Stakeholder communication and management overall while

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Sarah Crower

Business Process Management Lead

	assisting in building out all of Accenture's FS Assets during FY14.
Non-Profit USA : Upwardly Global- Learning and Strategy Assessment	
Program/Project Manager *August – September 2013*	Mrs. Crower worked as the online learning assessment lead for a Pro Bono project Accenture did with Upwardly Global. Sarah managed an 8-week assessment consisting of the key in-demand skills needed in the IT industry today; topics available in Accenture Learning, Accenture Academy and Accenture Open Education to close IT skill gaps for Upwardly Global job seekers; and developed a process and means to provide access to Accenture's training courses for UpGlo program participants. During the course of this project, Sarah orchestrated connecting Upwardly Global with SkillSoft, thereby opening up access for the client to an extensive library of online courseware.
Accenture: Skills to Succeed - Junior Achievement Curriculum Redevelopment	
Program/Project Manager *August 2012 – July 2013*	Mrs. Crower provided management services across the five domains of initiating, planning, executing, monitoring & controlling, and closing projects. This included organization, scoping, tracking, monitoring and presentation of Junior Achievement's $4.2M Curriculum Redevelopment & Digitization program initiative. Mrs. Crower prepared JA's Proposal Request to US Corporate Citizenship, and Accenture's Cash Grant Agreement and Pro Bono Engagement Letter. She determined project deliverables, JA/ACN accountability, roles & responsibilities, work stream structure, and reviewed effort estimates for the program. She staffed & managed Accenture and JA resources as well as vendor resources. Sarah created and managed the project work plan, completed risk and issue mitigation, and led the program to implementation on time and within budget.
The Hartford: New Business Vision (NBV) Release 3 - CL Spectrum (BOP)	
Program/Project Manager *January – April 2012*	Mrs. Crower was the Project Definition & Initiation Project Manager. Her responsibilities included: Interviewing and staffing the Release3 team with both on & offshore resources, creating current state Product Rules Harvesting and Requirements/Functional Design processes. She advised process improvements for future state Rules Harvesting & Requirements efforts. She assisted with the R3 ROM estimation and managed creation of Requirements Methodology for R3, including templates, deliverable interaction model, roles & responsibilities, and best practices. She worked with Six Sigma Black Belt to create a plan, timeline Gantt, meeting schedule and resource demand for identification of major areas of opportunity and recommendations for Release 3.
The Hartford: New Business Vision (NBV) Release 2 - CL Auto	
Program/Project Manager *September 2010 – March 2012*	Mrs. Crower worked as the Requirements & Functional Design Project Manager and Estimation Lead for the entire $55M project. Her role as Requirements PM included managing over 50 FTE (client, 3rd party vendor, & Accenture; onshore + offshore) and $2.1M Accenture Revenue. She drove the requirements and functional design completion for Release 2. She managed the work plan using Microsoft Project Server including Earned Value Metrics. She performed risk & issue management and change control management. She managed improvements in Requirements processes including tailoring deliverables to consumers, establishing traceability, and adding an Offshore Business Analyst capability as well as established Offshore BA capability and an interaction approach to enable offshore model success. Her role as Estimation Lead included: creating the overall Project Estimation Methodology, Process, and Timeline for the $55M project. She drove completion of all teams' estimation and variance explanation activities as well as provided QA of ADM estimating models and compiled all teams' estimates into presentation format for Client Senior Leadership.
The Hartford: Risk Score & Pricing Program	
Program/Project Manager *May 2009 – August*	Mrs. Crower's responsibilities on the Risk Score & Pricing Program included estimation. She was responsible for driving the $6.3 million D2 estimation effort for the Auto NextGen project. She worked as the Delivery Integrated Planning Project Manager creating the staffing plan and detailed

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Sarah Crower *Business Process Management Lead*	
2010	integrated workplan in MS Project to track dependencies. She also worked as the Estimation & Delivery Project Manager leading the $11 million estimation effort for both the Property & General Liability projects using the Accenture Delivery Methods estimator.
Education	BBA, Marketing

6.1.3 Key Personnel #3 Resume

Regina Patton *Deployment Lead*	
Role Description	Lead the deployment team, training development and delivery efforts in support of the OMT Deployment. Provide business process analysis, design and implementation and develop a workforce adoption delivery plan.
Key Qualifications	Mrs. Patton has extensive experience in Change Management, including organizational enablement, training development and delivery and communications. She also has experience in strategy development, process improvement and deployment management.
Labor Category	Application Support Functional Lead
Relevant Experience	
MRMSS Upgrade Continuation Project	
Deployment Lead *February 2014 - Present*	Mrs. Patton leads the deployment team, training development and delivery efforts in support of the OMT Deployment. She also provides business process analysis, design and implementation and developed a workforce adoption delivery plan.
Finance Capability Transformation	
Change Lead *January – December 2013*	Mrs. Patton led all change management activities for the Cisco Finance Capability Transformation global program. She managed program communication and cadence. Developed/refined the change management strategy and led the team through impact assessments. She developed the release communication plans and training plans and worked with Cisco's internal training development team for training design and development. She also directed business readiness activities, executed train the trainer sessions, and coordinated the training delivery.
Iron Port Acquisition	
Change Lead *February 2012 – January 2013*	Mrs. Patton- managed communications and training strategy, consolidation and logistics from multiple work streams for internal and external audiences aligned to the IronPort acquisition integration. She developed and executed a Change Management plan globally and managed leads in three geographical locations for local implementation. She defined the appropriate change initiatives including the skills, structures, tools and support mechanisms needed to manage organizational change.
Multiple Projects	
Change Practitioner *January 2010 – November 2011*	At Taylor Pump and Lift, Mrs. Patton developed new financial processes including billing, inventory controls, asset management and cash management for a new accounting system. She identified training needs and delivered a training plan. She also developed, managed and implemented organizational re-alignment of the generational succession plan. At Rold Electronica Srl, Mrs. Patton managed the maintenance of change measurement and effectiveness of a local acquired subsidiary through a parent CRM system specifically focused on Whirlpool and GE.

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Regina Patton *Deployment Lead*	
	At Blynk, Mrs. Patton implemented communication plan of changes to local product supply chain resources for US franchisees and monitored effectiveness. At Dirt Track Racing School, Mrs. Patton managed contract management of the US Legends program and the delivery of requirements documentation.
Multiple Projects	
Program/Project Manager *April 2005 – November 2009*	Mrs. Patton was the Senior Project Manager for a regional consulting firm focusing on the management of US acquired or Greenfield subsidiaries of foreign parent companies. Her responsibilities included strategy development, client status reports, presentations, and contract management. At Sermac, Mrs. Patton managed stakeholders to ensure business processes were in alignment with the parent company in the financial, resource and purchasing functional areas. At Simem, Mrs. Patton led a business process improvement project to re-align resources to the parent company product strategy. At LaTorre, Mrs. Patton-Thulin was responsible for the growth strategy and plan for Canadian partner expansion in the US. At RAASM, Mrs. Patton managed market analysis and developed a market plan for US entry of the Greenfield subsidiary. She interviewed resources to evaluate fit for client's cultural and process requirements.
Education	MBA, Strategy BA, Communications

6.1.4 Key Personnel #4 Resume

Mark Osteen *Process Improvement Lead*	
Role Description	Lead a series of client process focused workshops designed to reengineer ONRR processes as directed.
Key Qualifications	Over 9 years in Federal Government Process Improvement programs
Labor Category	Application Support Functional Lead
Relevant Experience	
Department of Interior: MRMSS Upgrade Continuation Project	
Process Improvement *November 2013 – June 2014*	Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes prior to system build. He focused on Work planning and Audit Process improvements for ACM.
Department of Interior: MRMSS Upgrade Continuation Project	
Functional Designer *July – October 2013*	Mr. Osteen facilitated a series of VSM or process maps to deepen the understanding of As-Is processes and designed To-Be processes prior to system build.
US Army Reserves: Medically Non-Ready Soldier Management	
Deployment Lead	Mr. Osteen developed and assisted with the implementation of the Rapid Evaluation Program to

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Mark Osteen *Process Improvement Lead*	
October 2010 –May 2013	determine a Soldiers medical status in significantly less time that current available methods. 7,500 Soldiers were returned to a ready status because of this program; saving the US Army, over 150M in replacement costs.
U.S. Army-G1: LSS	
Senior Consultant *July 2006 – September 2010*	Mr. Osteen was assigned to Headquarters Department of the Army, G1 as the Lean Six Sigma Master Black Belt. He taught the Army Program of Instruction for Lean Six Sigma, was assigned to coach and mentor Black Belts and Green Belts through the completion of projects leading to certification. As the Deployment Advisor for HRC (Human Resource Command), he developed and executed a deployment strategy, which has resulted in HRC leading all other HQDA G1 departments or Commands in the numbers of completed projects and certified belts. • Developed Value Stream analysis of all processes to be used as a model to determine the processes that were should be initial candidates for LSS projects based on the value those projects would deliver to the Command • Became a subject matter expert in in Medical Readiness for Soldiers • Advisor to Commander on process as applicable to Command
E-Z-GO/Textron, Augusta, Georgia	
Multiple Projects: *October 1995 – July 2005*	**Nov 2004 to July 2006, Manager-Supply Chain-Sourcing** Mr. Osteen was responsible for executing the vertical de-integration portion of E-Z-GO' ISC Strategy. Led team that developed detailed plans that included making the business case on Total Cost of Ownership, Validation Planning, Inventory Planning and Transition Plans. Outsourcing Team's execution of plans resulted in no interruption to factory operations and exceeded the 2005 objectives by 25%. **Oct 2003 to Oct 2004, Director of Supply Chain Management, E-Z-GO** Mr. Osteen was responsible for Sourcing, Planning & Scheduling and Warehousing and served as a key member of the team that developed the Integrated Supply Chain Strategy. Using a core vs. context approach for identifying strategic initiatives, the team developed the plans, presented to leadership for approval and tracked execution to full implementation. He continued to develop global sources in China and Eastern Europe, member of core management team that developed a Sales and Operations Planning Process to address variation from planned to actual customer demand. He launched a cross functional team responsible for sourcing through validation support of new product development using Six Sigma tools to shorten validation testing methods. **Feb 2001 to Oct 2003- E-Z-Go Textron, Textron Six Sigma Black belt.** **Mr. Osteen is a** Textron Wave 1 Black belt; he completed 5 weeks LSS training and one week of LSS for Design training. He completed two projects while in training, took the lead role with the executive staff at E-Z-GO in cascading objectives flow down exercises that identified Six Sigma projects that achieved over $3.35 million in savings. He supervised four Greenbelts and assisted in Greenbelt training. Projects included Inventory Reduction, achieved 29% raw and wip inventory reduction in Charlotte manufacturing facility, Plant Restructuring that included moving three assembly lines from Textron facility in the Midwest to Augusta. Completed projects included Inbound & Outbound Logistics, and Product Line & Parts Rationalization.
Education	BS Industrial Management
Certifications	Accenture-Lean Six Sigma-Master Black Belt II

6.1.5 Key Personnel #5 Resume

Shawn VandenHul *Lead Risk Statistician*

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Shawn VandenHul

Lead Risk Statistician

Role Description	Develop, implement and test modelling implementations for ONRR. Assess opportunities and make subsequent recommendations as to the analytical approach. Guide the data formulation process including exploratory data analysis, data transformation, and temporal layout.
Key Qualifications	Dr. VandenHul has over 15 years of experience in analytics and modeling. He has extensive experience in developing, testing, implementing and maintaining statistical modeling implementations.
Labor Category	Application Support Functional Lead
Relevant Experience	
US Department of Interior: MRMSS Upgrade Continuation Project	
Statistician *January – May 2014*	Dr. VandenHul developed, implemented and tested modelling implementations for ONRR. He assessed opportunities and made subsequent recommendations as to the analytical approach. He guided the data formulation process including exploratory data analysis, data transformation, and temporal layout.
State of California: San Bernardino Co -CalWorks	
Analytics and Modeling Practitioner *June – September 2013*	Dr. VandenHul was responsible for developing, testing, implementing, and maintaining thorough periodic refreshes and statistical modeling implementations. He assessed analytic opportunities and made subsequent recommendations as to the analytical approaches to be utilized to drive the most value for the client.
Department of Agriculture: FNS SNAP Retailer Integrity	
Analytics and Modeling Lead *May – July 2013*	Dr. VandenHul was responsible for developing, testing, implementing, and maintaining statistical modeling implementations.
Defense Logistics Agency: EBS	
Analytics and Modeling Lead *October 2011 – March 2013*	Dr. VandenHul served as the SME with responsibilities including assessing opportunities and making subsequent recommendations as to the analytical approach. He used logistic regression and pricing methodology to measure three risk areas: Supplier Risk, Pricing Risk and Item Risk. He developed tested, implemented and maintained statistical modeling implementations. He also developed a team to maintain and update the models on a regular basis.
USPS: Postal Sampling	
Industry Subject Matter Advisor *September – October 2011*	Dr. VandenHul created a sampling calculator and a host of sampling procedures based upon differing confidence intervals and confidence levels.
Royal Mail Group: R&D – LineHaul	
Analytics and Modeling Lead *June – July 2011*	Dr. VandenHul, in conjunction with the client team, identified advanced analytics opportunities utilizing the newly formed Enterprise Data Warehouse (EDW). He worked with client SME's to identify KPI's, performed a preliminary analysis to identify analytic opportunities using available data attributes from the release 1 EDW. He performed analysis of network performance data to schedule (reported times compared to scheduled times) and supported presentation preparation for delivery to client.
Time Warner Cable: COST - STRAT REDUC/EBITDA IMRPRO (NY)	
Industry Subject Matter Advisor	Dr. VandenHul conducted an analysis to determine if an external quality control testing company could outperform the internal Time Warner Cable testing. He created descriptive analytical reports, correlations and T-tests. He also created documentation and supported presentation work for

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Shawn VandenHul *Lead Risk Statistician*	
May 2011	proposal development.
Accenture Pharma R&D: Multi Channel Marketing Analytics Engine	
Industry Subject Matter Advisor *March 2011*	Dr. VandenHul supported proposal development for a Multi-Channel Marketing Analytics Engine (MCMA). The intent of the MCMA Engine is to identify a 6-stage process to create a customer (physician)-centric analysis model.
US POSTAL SERVICE: USPS Washington, DC	
Analytics and Modeling Practitioner *November 2010 – February 2011*	Dr. VandenHul gathered, analyzed and modeled client data (customers, financials, operational, organizational, access channel), key performance indicators, and market data (competitors, products, suppliers), using a broad set of analytical tools and techniques to develop quantitative and qualitative business insights and improve decision-making. He also gathered and appended existing data sources from multiple systems and created a single analytic dataset with documentation.
Nurse Family Partnership	
Analytics and Modeling Lead *Sr. Manager of Analytics* *July 2009 – October 2010*	Dr. VandenHul was the Senior Manager of Analytics and led the analytics vision and team in research and reporting. He changed the analytics department from a reporting arm to a Research and Development team by implementing a comprehensive research program and work stream. He was the analytic point of contact for National and Federal contact including funders, congressional representatives and senators.
Education	• PhD Applied Statistics • Masters in Applied Statistics and Research Methods • Psychology

6.1.6 Key Personnel #6 Resume

Sherry L Layton *Functional Specialist*	
Role Description	Identify and define detailed customer requirements; create and provide use case scenarios for the Operations Management Tool (OMT) business processes; help create business process documents, detailed design documents, and workflows to be utilized with the OMT. Help developers install and configure Oracle products to fulfill OMT requirements; work with other MRMSS upgrade teams to integrate the OMT tool with additional new technologies.
Key Qualifications	Ms. Layton has extensive experience working with ONRR's current system. Ms. Layton was the database administrator for the original implementation of the current solution and was the MRM Financial System Technical Support Team Lead for six years. By working in this capacity, Ms. Layton has obtained a high level of knowledge regarding ONRR's data and business practices. Ms. Layton also has extensive experience in developing and implementing business processes. Ms. Layton has also been a member of the OMT team since its inception, allowing her historical knowledge of the project.
Labor Category	Application Support Senior Functional Analyst
Relevant Experience	
US Department of Interior: MRMSS Upgrade Continuation Project	
OMT Functional Specialist *May 2012-Present*	Ms. Layton is currently working as the functional lead within the OMT team to identify and define high-level requirements, and to elicit and document design decisions for the implementation of the OMT tool. Ms. Layton has led a series of OMT Workshops with ONRR to refine the requirements and to achieve consensus on the design of the system. Ms. Layton was also involved in the

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Sherry L Layton
Functional Specialist

	selection, interview, and documentation process to identify possible BPM/COTS vendors, the creation of business process documentation, and the creation of use case scenarios for vendor presentations of BPM/COTS options.
State-Wide Financial System Implementation	
Service Delivery Lead *Sep 2011-* *May 2012*	This state client implemented a PeopleSoft financial system to improve the efficiency of its accounts payable and accounts receivable processes. As Service Delivery Lead, Ms. Layton was responsible for the creation and implementation of standard processes and tools to create operational efficiencies. In this capacity, Ms. Layton was responsible for the implementation of a service management tool and a standard monthly service level reporting process.
Large Hospitality Industry Client	
Database Administrator *Sep 2010-Aug 2011*	As part of a Payment Card Industry (PCI) Compliance Team, Ms. Layton designed and implemented a consistent, PCI-compliant, encryption strategy for all payment card data used in the existing system. Ms. Layton also created and implemented a process to re-encrypt payment card data on an on-going basis, in compliance with PCI industry standards. Ms. Layton assisted in the implementation of a third-party tool to manage user and administrative accounts across servers, databases, and applications in the client's technical infrastructure.
Internal Accenture Project	
Application Technical Architect *Sep 2009-Sep 2012*	Ms. Layton was a member of the Integrated Management Operations System team tasked with implementing new and enhanced information management capabilities to support Accenture senior executives in managing the global organization. As part of this team, Ms. Layton created a database of key reports Accenture senior executives use to make critical business decisions. Ms. Layton was also part of a team that created and implemented a delivery system to automate access to this information.
Minerals Revenue Management/Department of the Interior	
Team Lead *Feb2001-Sep 2009*	As the lead of the MRM Financial Systems Technical Support Team, Ms. Layton led the team responsible for the day-to-day maintenance and support of the numerous software products used by both MRM and Accenture staff on the engagement. Ms. Layton provided technical management to the application service provider used on the engagement and worked with the provider to resolve issues, set priorities, and implement contract addendums. Ms. Layton was also the primary database administrator (DBA) during the original implementation of the current MRMSS. She worked closely with the development and conversion teams to implement the initial release of the PeopleSoft MRM Financial System (MRMFS). Ms. Layton also worked to implement SharePlex, a data replication tool used to populate the reporting, disaster recovery, and data warehouse databases with data from the MRMFS. She developed a process to verify the success of the replication and resolved any issues with this product. Ms. Layton also assisted in the implementation of the current Row Level Security (RLS) code in the data warehouse by using Oracle's Virtual Private Database technology.
Large Health Care Provider	
Database Administrator *July 1999-* *Feb2011*	Ms. Layton was the senior DBA responsible for the administration of 12 Oracle databases. During this time, Ms. Layton was responsible for the completion of database and software upgrades, data refreshes using Oracle export and import utilities, proactive management of disc space requirements, and the resolution of replication and performance issues. Ms. Layton worked closely with service providers to resolve network and server based issues.
Large Health Care Provider	
Database Administrator *Jul 1991-Jul 1999*	Ms. Layton held several roles during her time with this client. She supervised seven employees as the lead of the Accounts Receivable Department. Ms. Layton also worked as a business analyst, interacting with the Information Systems department and Accounts Receivable department to

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Sherry L Layton
Functional Specialist

	implement new products and enhance existing functionality. During this time, Ms. Layton was responsible for the creation of business requirements, the identification of system related issues, the completion of user acceptance testing, and the documentation of system changes for the departmental management team. Ms. Layton also worked as a member of the Data Quality team, using PowerHouse tools to identify and correct data quality issues.
Education	BS Information Management, currently attending
Certifications	• Oracle Certified Professional-DBA • Oracle 9i SQL Certification

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Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1C – Basis of Estimate, Technical Assumptions, Conditions or Exceptions

August 06, 2014

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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1.0 Assumptions and Basis of Estimate (BOE) for OMT Release 2A, 2B, 2C and 3

1.1 Introduction and Background

Accenture has created a detailed and comprehensive set of BOEs for the OMT Release 2.A, 2.B, 2.C and 3 and other optional tasks (Universal Search and 12.1.4 (2015) BPM Upgrade). (b) (4)

[redacted]

The following section lists our general assumptions that apply across the Release 2.A, 2.B, 2.C, and 3. We then summarize the BOE factors, assumptions and results unique to each Release Tasks and other Optional Tasks.

1.2 General Solution Assumptions

The following are General Assumptions to clarify the scope and constraints associated with the capabilities of Releases 2.A, 2.B, 2.C, and 3 and Optional Tasks:

- **Solution delivery**
  - Accenture has based the delivery of its services on a solution approach that includes the use of third party products provided by product vendors such as Oracle, SAS, Adobe, etc. Such products often provide core capabilities, accelerators and native features that may

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be able to be used to meet ONRR requirements. Often Accenture's use of such core capabilities, accelerators and native features (i.e. the use of 12.1.3 BPM upgrade capability such as Oracle Adaptive Case Management) in its solution approach reduces the cost of development by avoiding more labor-intensive software customizations. Accenture has met with key primary product vendors such as Oracle to understand the current product direction to include planned release dates of needed capabilities. Based on the best available information provided from product vendors at the time of this proposal, Accenture has incorporated such core capabilities, accelerators and native functions into its solution approach to meet ONRR's requirements. Should the core capabilities, product accelerators and native features of vendor products at a future date be determined not to support Accenture's solution approach, Accenture and ONRR will assess the impact to the project collaboratively and determine an alternative solution approach. Accenture may provide ONRR the schedule and cost impact of the alternative solution approach via the project's contractual change request process, as required.

- **Deployment and Training**

– Accenture will develop OMT training material using ONRR's UPK license.
– Accenture assumes that ONRR will coordinate the timing of its train-the-trainer, training delivery, and post-go-live on-the-job user support activities to align with overall project milestones.
– ONRR Leadership will provide partnership, collaboration and time commitment during the Pulse Assessment in order to achieve value from this activity.
– Complexities for Training materials are based on the following factors:

Work Product	Simple	Medium	Complex
(b) (4)			

- **Business Process**

(b) (4)

- **Reporting**

– Accenture has proposed level of effort based on estimated counts of Work Products and dashboards needed. The following provides the summary count of work products and dashboards across Release 2.A, 2.B, 2.C, and 3. Detailed estimating factors, by release, are further described in each respective release section.

Release	2.A Work Management	2.B Audit Planning	2.C Audit/CR	3. CEVA/STRAC	Total

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New	Smp	Med	Cplx	Smp	Med	Cplx	Smp	Med	Cplx	Smp	Med	Cplx	Total
(b) (4)													

– Complexities for each reporting type detailed above are based on the following factors:

Type	Low	Medium	Complex
Dashboard	(b) (4)		
Work Products			

- **CAMPROD**

– It is assumed that existing data structures within the CAMPROD database will remain the same during the delivery of OMT, but may be extended as needed to fulfill ONRR's data related requirements. If existing data structures change, Accenture will work with ONRR to assess impact via the project change control process.

- **Data Migration**

– It is assumed that there will be no automated migration/conversion of data from CIM, ACAT, CEVA or Data Mining databases

- **Data Archival**

– Requirements specific to the archival of case information to a document repository outside of the OMT system is not included in the scope of this OMT proposal

- **Security**

– BAM Reports. It is assumed these will only require Access Control SSP updates, no other families or security testing
– Tool Integration activities. It is assumed these will not require security testing
– Work Product Generation. These items' functionality will not require security testing
– SSP Responses. All SSP Responses for Releases beyond 1.0 will be updates to existing OMT SSP Response documentation.
– Security Team Interviews. These will be focused on specific changes made by each release updates only

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- Single Sign-On. This is dependent on the implementation of an MRMSS Identity and Access Management solution, which is not included in this scope of work and needs to be covered under a separate task order
- SSP Responses Interviews. Unless explicitly stated otherwise, Interviews for SSP Responses are focused specifically on the 5 control families identified as core for the MRMSS Upgrade and OMT projects. Additionally, the OMT Security Team will identify the specific controls within each of the 5 core families as part of the Security Test Plan updates

- **UAT**
- Testing. In order to achieve ONRR's requested release schedule, Accenture has designated UAT to be two to five weeks in duration, as detailed in the Project Plan for OMT releases 2.A, 2.B, 2.C and 3 Based on size of functionality. We assume ONRR will start and complete UAT according to the UAT schedule. Should ONRR require additional UAT duration or different start/end date, Accenture will work with ONRR to assess impact to project according to the project change control process.
    - Release 2.A – One Deployment
    - Release 2.B – Two Deployments
    - Release 2.C – Two Deployments
    - Release 3 – Two Deployments
- Enhancements. Accenture has not planned effort to implement ONRR requested enhancements identified during UAT. If ONRR identifies enhancements during UAT, Accenture will work with ONRR to follow the project change control process.

- **Production Support of Release 1**
- O&S Option Year 6 starting October 1, 2014 will support OMT R1 Production Support.

- **External Information Systems**
- OMT Release 2.A, 2.B, 2.C, 3 and Optional Task activities will not require any additional connections to external information systems
- **Release Award Dates**
- ONRR would award a subsequent release appx 1 month before its Period of Performance as noted in Accenture's proposal to allow for Staff Continuity

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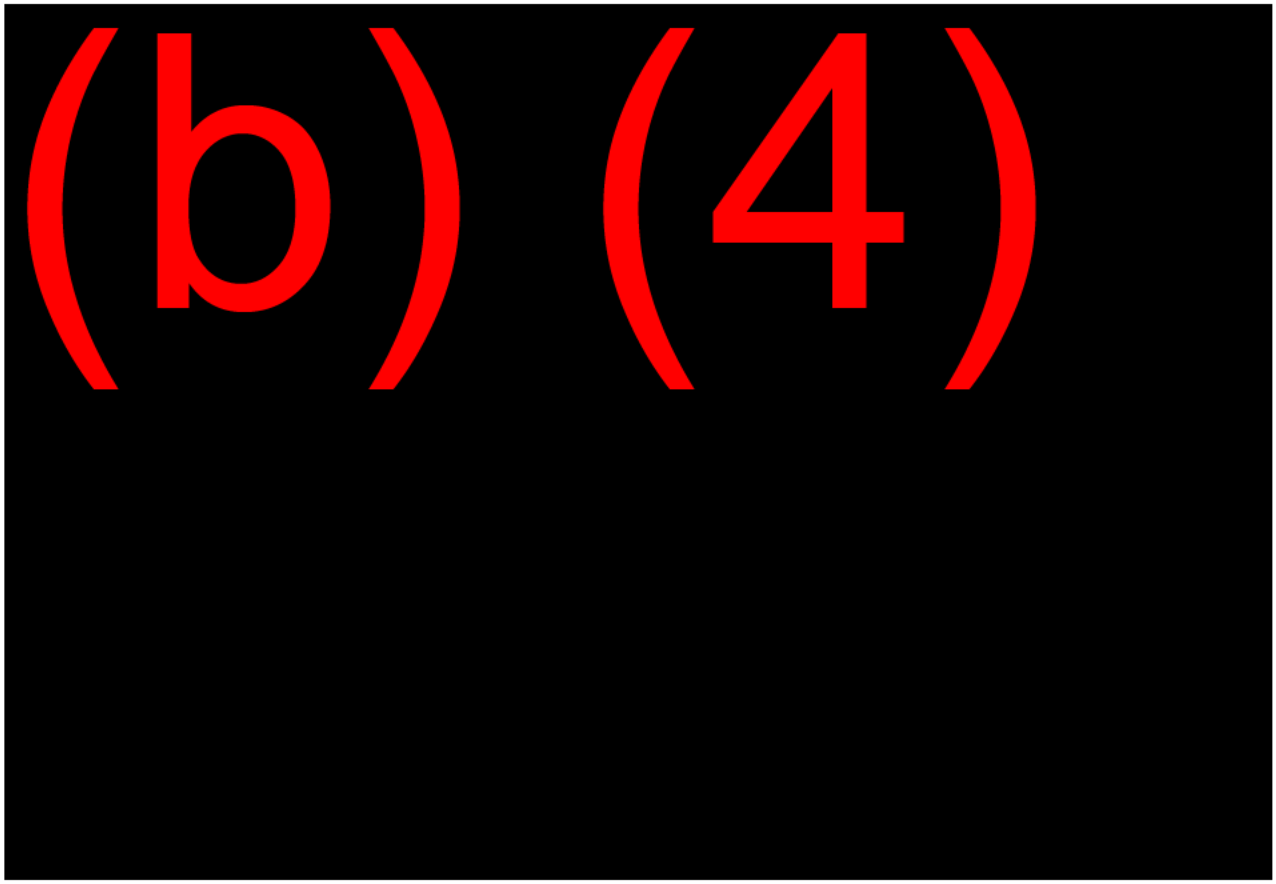
2.0 Release 2.A Work Management

Assumptions and Basis of Estimate (BOE) for Release 2.A Work Management			
Period of Performance Start Date	July 1, 2014	Period of Performance End Date	April 15, 2015
Task Type	Firm Fixed Price	Go-Live Date	February 28, 2015

2.1 R2.A Deployment Training

2.1.1 *Description - Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.A. – Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:



The Table in *Appendix Section 9.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.A.

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2.1.2 *Assumptions – Deployment Training*

The Deployment Training assumptions have been addressed in the General Assumptions Section 1.2. Note that Accenture has not estimated level of effort to update or enhance the R1.0 ILTs, WBTs, User Guides, Online Help and Release Notes when ONRR rolls out R1.0 to incremental users post Release 1.0. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

2.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for the Deployment Training Team. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.2 R2.A Risk Assessment

2.2.1 *Description – Risk Assessment*

(b) (4)

.

2.3 R2.A Business Process Improvement

2.3.1 *Description – Business Process Improvement*

(b) (4)

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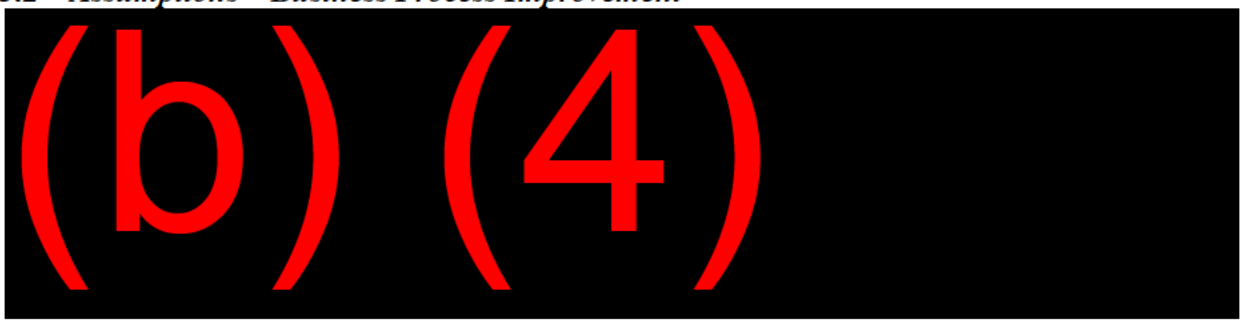
2.3.2 *Assumptions – Business Process Improvement*



2.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

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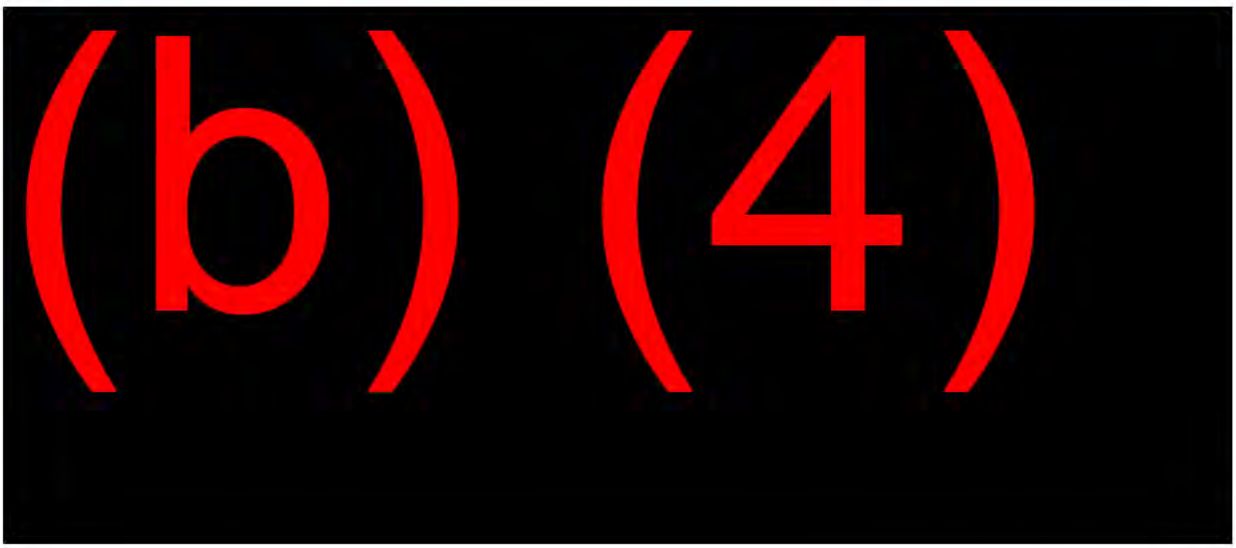
2.4 R2.A BPM – Case Management and Integration through OMT Technology

2.4.1 *Description – BPM – Case Management*

Release 2.A of OMT will include both the deployment of Release 2.A capabilities as well as analysis and design for select Release 2.B components.



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2.4.2 *Assumptions – BPM – Case Management*

The following outline assumptions we have made in our solution approach:

(b) (4)

2.4.3 *Key Estimating Factors – BPM - Case Management:*

The following table provides the estimating factors used to define the fixed price nature of the scope defined for Release 2.A. Scope Complexity has been included to address the high concentration of business process improvement, impacting system design, and build activities.

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total

(b) (4)

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(b) (4)

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following provides the estimating factors for Work Product and Dashboards. We anticipate these Dashboards to be:

(b) (4)

Release	2.A Work Management		
New	Simple	Med	Complex
(b) (4)			
(b) (4)			

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(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

2.5 R2.A Security Authorization

2.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Design Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

2.5.2 *Assumptions – Security Authorization*

- All security assumptions have been addressed in the General Solution Assumptions section.

2.5.3 *Key Estimating Factors – Security Authorization*

Security Authorization activities are based on the target OMT components. (b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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3.0 Release 2.B Audit Planning and Oracle 12.1.3 (2014) BPM Upgrade

Assumptions and Basis of Estimate (BOE) for Release 2.B Audit Planning			
Period of Performance Start Date	November 1, 2014	Period of Performance End Date	July 15, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	May 15, 2015 (Analytical Reports in BI) June 30, 2015 (Audit Planning)

3.1 R2.B Deployment Training

3.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.B – Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:

(b) (4)

The Table in *Appendix Section 9.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.1.

3.1.2 *Assumptions – Deployment Training*

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All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

3.1.3 *Key Estimating Factors - Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

3.2 R2.B Risk Assessment

3.2.1 *Description – Risk Assessment*

Due to the dynamic nature of data, Accenture suggests a refresh of the data in Release 2.B. The Analytic Risk team will deliver a new, refreshed list of scores based off of refreshed 2014, P&R and OGOR data. This List will contain refreshed Payor and Property risk scores that ONRR can use to plan and prioritize new investigations for maximized revenue recovery. The refreshed Payor and Property risk scores will be calculated by applying the Risk Model delivered in OMT Release 1 over a refreshed Analytical Base Table (ABT).

At the completion of this activity, ONRR will be provided with a refreshed Prioritized Investigation List and output spreadsheets will be recreated and delivered based on the refreshed data and new model scores.

Accenture has found Pricing Sources in the Data Warehouse to use for risk score calculation. When the model is recalibrated during this release, Accenture has included the level of effort to use these existing Pricing Sources. ONRR indicates it may require using pricing data for other needs. Accenture and ONRR can assess this need and level of effort during design as the need becomes defined.

Accenture will update the risk model from Release 1.0 to feed OMT findings that are created in OMT case files into the Risk Modeling process. The Risk Analytics team will recalibrate the Risk Models using the additional data from pricing and from OMT findings in conjunction with identification of up to 5 potential new indicators. During recalibration, Accenture will take the existing Risk Models and refit them with the new data. As a result of this recalibration, the

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indicators will be evaluated and the formula or weightings may change. This will provide that the models will remain best fit models going forward into production.

The Risk Analytics team will refine SAS code to better streamline the processes of rescoring and rerunning of the Risk models periodically to provide risk model integration into OMT.

3.2.2 *Assumptions – Risk Assessment*

These tasks will be based on the following assumptions:

(b) (4)

3.2.3 *Key Estimating Factors –Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

(b) (4)

3.3 R2.B Business Process Improvement

3.3.1 *Description – Business Process Improvement*

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The focus of PI continues on the designing core business processes for Audit and CR that began in Release 2.A. There will be a continued focus on the Integration of PI within the design activities per release. The ONRR functional teams that have been included in this scope of work are the following:

- ONRR's ACM - Audit, Compliance Review, CEVA

For release 2.B, BPI activities will be focused on completion of the Audit and CR PI work that was started in R2.A. Process improvement and process future state determination using Lean Six Sigma tools and techniques for:

- Complete Compliance Review process improvement for CR Planning, Analysis
- Complete Audit process improvement for Audit Analysis, Resolution and Closure
- Complete process improvement for Audit/Compliance Review Resolution and Closure
- Begin process improvement for CEVA processes
- Support ACM pilots on new processes in Audit and CR process
- Facilitate new process introduction workshops for ONRR staff
- Mentor ONRR staff during implementation of new processes
- Finalize productivity metrics for ACM

3.3.2 *Assumptions – Business Process Improvement*

(b) (4)

3.3.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the number of activities identified based on current direction from ONRR management team. These activities support producing the identified scope for the Process Improvement work stream. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Improvement Workshops:

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- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

3.4 R2.B BPM – Case Management and Integration through OMT Technology

3.4.1 *Description – BPM – Case Management*

Release 2.B of OMT will include both the deployment of Release 2.B capabilities as well as analysis and design for select subsequent OMT Release components.

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Design	Note: Deployed in Release

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(b) (4)

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3.4.2 *Assumptions – BPM – Case Management*

3.4.3 *Key Estimating Factors – BPM – Case Management*

BPM. The following table summarizes the number of key objects driving our bottom up estimate for Release 2.B, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream. Note Accenture has provided for scope complexity to address the risk of 12.1.3 upgrade being a new technology in MRMSS.

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Work Products and Dashboards. The following provides the estimating factors for Work Product and Dashboards. We anticipate these work products to be:

(b) (4)

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(b) (4)

We anticipate these dashboards to be:

(b) (4)

Release	2.B Audit Planning		
New	SImple	Med	Complex

(b) (4)

Modified	Simple	Med	Complex

(b) (4)

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total

(b) (4)

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

3.5 R2.B Security Authorization

3.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

3.5.2 *Assumptions – Security Authorization*

(b) (4)

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3.5.3 *Key Estimating Factors – Security Authorization*

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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4.0 Release 2.C Audit Analysis, Resolution and Closure Business Process and Compliance Review (CR) Business Process

Assumptions and Basis of Estimate (BOE) for Release 2.C			
Period of Performance Start Date	April 1, 2015	Period of Performance End Date	December 15, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	August 15, 2015 (CR) October 15, 2015 (Audit)

4.1 R2.C Deployment Training

4.1.1 *Description- Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 2.C - Training will consist of ILTs, WBTs, User Guides, Online Help and Release Notes and that all training materials will be developed by Accenture using ONRR's UPK license:

(b) (4)

The Table in *Appendix Section 9.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 2.2.

4.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

4.1.3 *Key Estimating Factors – Deployment Training*

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The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

4.2 R2.C Business Process Improvement

4.2.1 *Description – Business Process Improvement*

(b) (4)

4.2.2 *Assumptions – Business Process Improvement*

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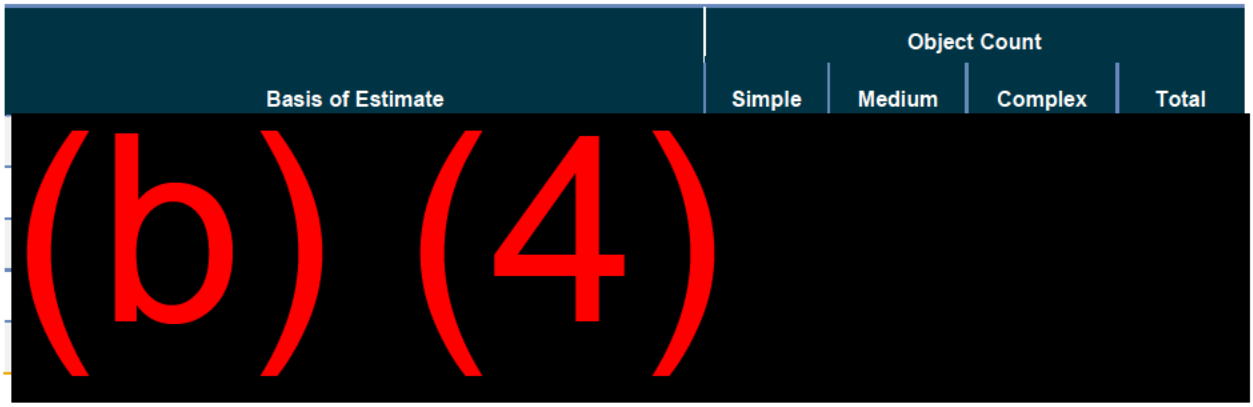
4.2.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.



The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

- Simple - validation of documented established and standardized processes.
- Medium - workshop activities that would make improvements to established and standardized processes.
- Complex - workshop activities that would establish standardized process.

4.3 R2.C Risk Assessment

4.3.1 *Description – Risk Assessment*

There is no project related level of effort during R2.C as it relates to the Risk Assessment.

4.4 R2.C BPM – Case Management and Integration through OMT Technology

4.4.1 *Description – BPM – Case Management*

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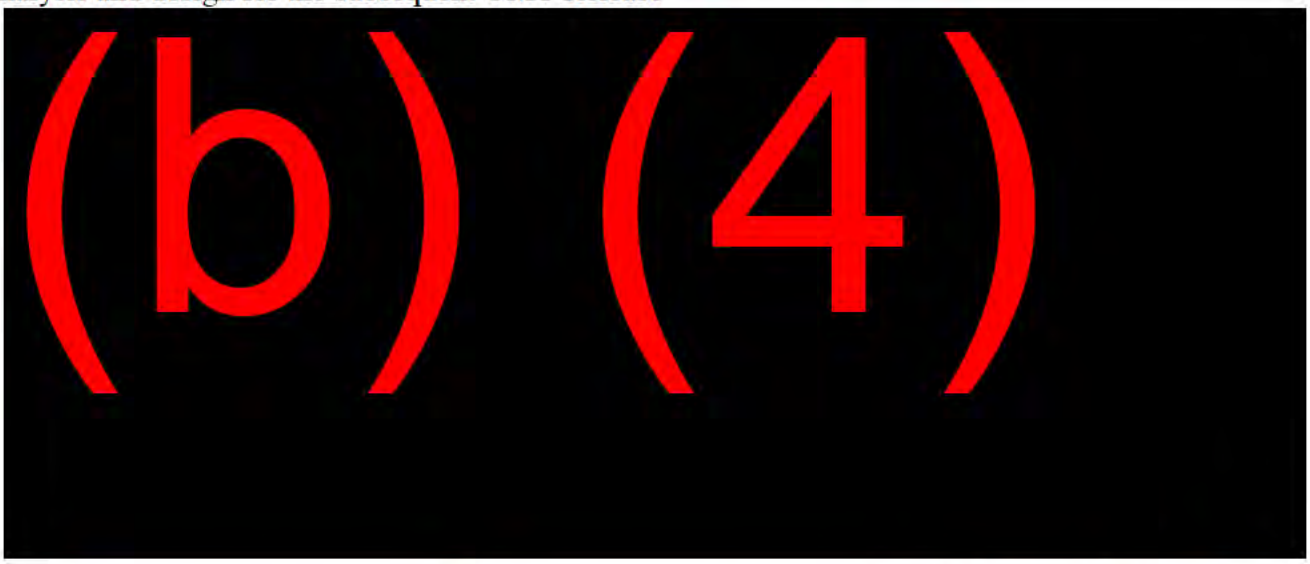
Release 2.C of OMT will include both the deployment of Release 2.C capabilities as well as analysis and design for the subsequent OMT Release



Accenture's solution approach in 2.C uses several Oracle BPM Suite 12.1.3 upgrade features of the core BPM product. These include:

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(b) (4)

4.4.2 *Assumptions – BPM – Case Management*

none

4.4.3 *Key Estimating Factors – BPM - Case Management*

The following table provides the estimating factors used to define the fixed price nature of the scope defined for Release 2.C. Note Accenture has provided for scope complexity to address the risk of 12.1.3 upgrade being a new technology:

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following provides the estimating factors for Work Product and Dashboards. We anticipate ONRR may select the following items (to be finalized during design):

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(b) (4)

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Release	2.C Audit/CR
(b) (4)	

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

(b) (4)

Basis of Estimate	Object Count

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	Simple	Medium	Complex	Total
(b) (4)				

4.5 R2.C Security Authorization

4.5.1 *Description – Security Authorization*

During release 2.C, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

4. (b) (4)

4.5.3 *Key Estimating Factors – Security Authorization*

Security Authorization activities are based on the target OMT components. (b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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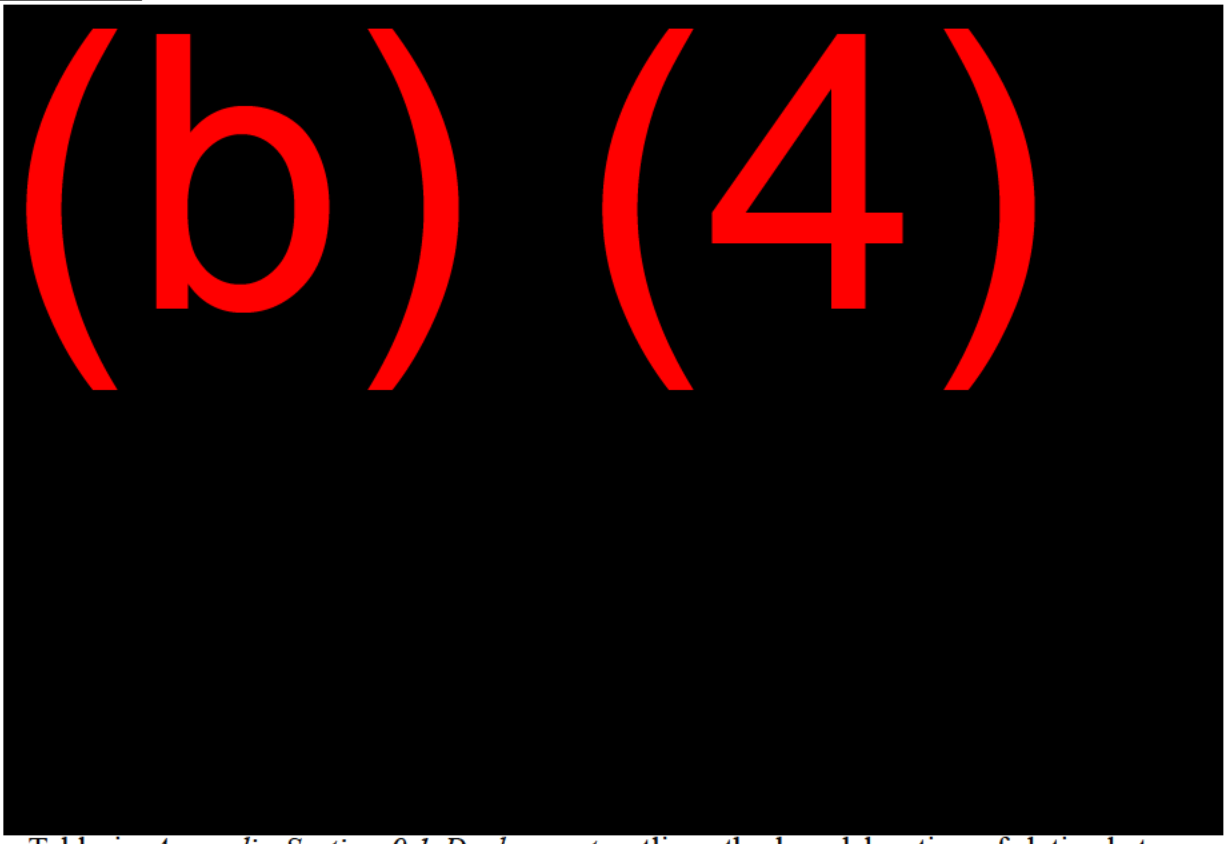
5.0 Release 3 CEVA Business Processes - Part I and Part II/STRAC

Assumptions and Basis of Estimate (BOE) for Release 3			
Period of Performance Start Date	August 1, 2015	Period of Performance End Date	April 15, 2016
Task Type	Firm Fixed Price	Go Live Date (s)	January 18, 2016 March 31, 2016

5.1 R3 Deployment Training

5.1.1 *Description – Deployment Training*

The Accenture Deployment Training Team will produce specific deliverables for OMT Release 3 - (b) (4)



The Table in *Appendix Section 9.1 Deployment* outlines the key delegation of duties between Accenture and ONRR in providing deployment related services during the lifecycle of OMT Release 3.

5.1.2 *Assumptions – Deployment Training*

All Deployment Training assumptions have been addressed in the General Solution Assumptions section. Scope Complexity has been included to address the development of new training materials and updates to current training materials.

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5.1.3 *Key Estimating Factors – Deployment Training*

The following table summarizes the number of objects identified in our inventory list to reflect a bottoms-up estimate for Deployment Training. This inventory determines the estimated number of hours or work activities needed for work effort throughout the phase.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

5.2 R3 BPM – Case Management and Integration through OMT Technology

5.2.1 *Description – BPM – Case Management*

Release 3 of OMT will include the deployment of the following capabilities:

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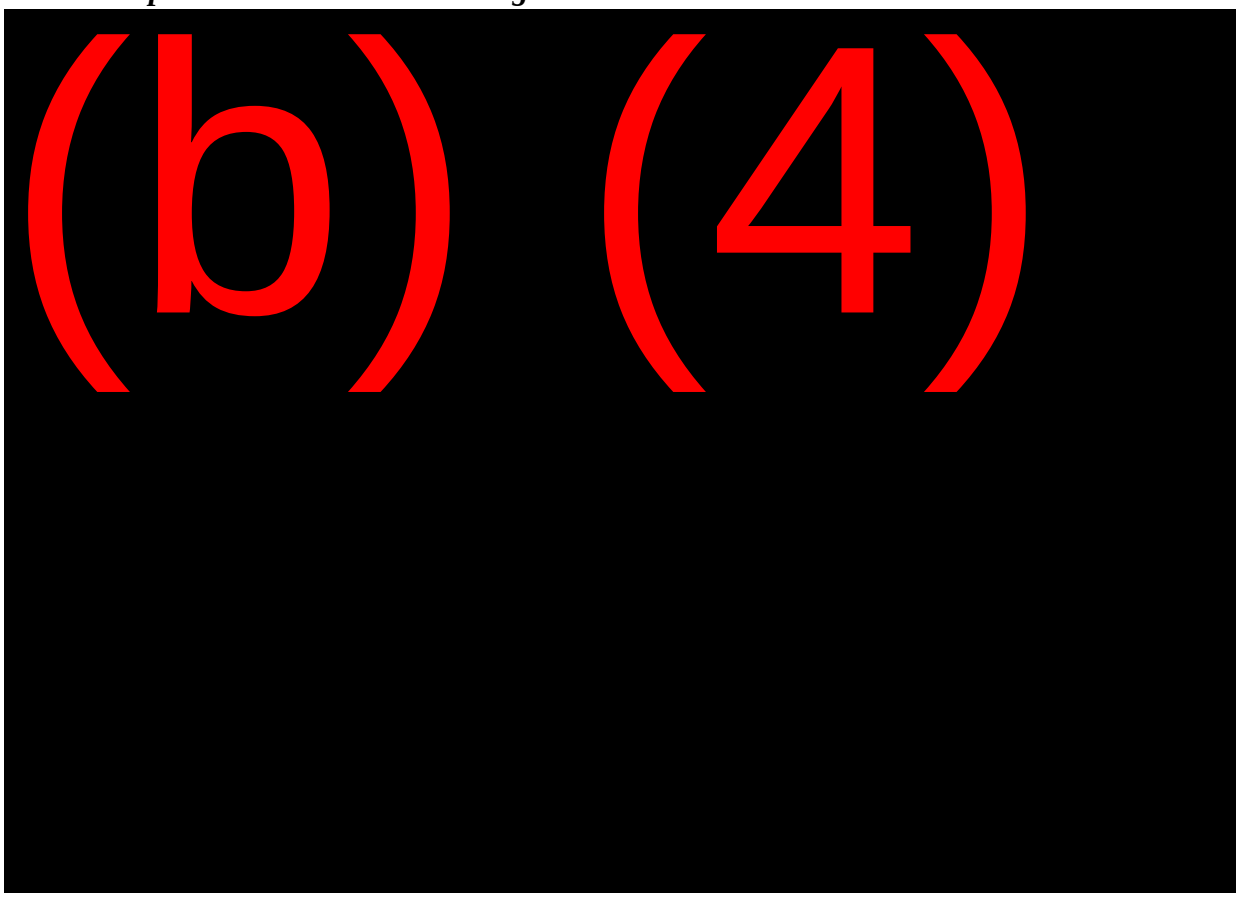
5.2.2 *Assumptions – BPM – Case Management*



5.2.3 *Key Estimating Factors – BPM - Case Management*

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The following table provides the estimating factors used to define the scope defined for Release 3. Note Accenture has provided for scope complexity to address the risk of 12.1.3 upgrade being a new technology in MRMSS:

Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Implementation	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

Work Products and Dashboards. The following provides the estimating factors for Work Product and Dashboards:

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Release Item	R3 CEVA/STRAC
(b) (4)	

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

(b) (4)

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

5.3 R3 Business Process Improvement

5.3.1 *Description – Business Process Improvement*

During R3, we expect focus of the release is on implementing the process improvement and system design activities identified for CEVA in R2.C. During R3, we have planned for no additional business process improvement project related activities.

5.4 R3 Risk Assessment

5.4.1 *Description – Risk Assessment*

(b) (4)

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5.4.2 *Assumptions – Risk Assessment*

This task will be based on the following assumptions:

(b) (4)

5.4.3 *Key Estimating Factors - Risk Assessment*

The following table summarizes the key activities required to produce the identified scope for the Risk Assessment work stream. The basis of estimate drives the scope of each activity and is based on the volume, size and complexity of the source data upon which the predictive analysis will be performed and the complexity of testing Risk model integration

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

5.5 R3 Security Authorization

5.5.1 *Description – Security Authorization*

During this release, the OMT Security Team will participate in different activities depending on the OMT tasks aligned within the release. For components that are subject to analysis and design activities, the OMT Security Team will participate in design reviews and control interviews with the OMT Development Team. For those components the OMT Development Team are building or deploying, the OMT Security Team will perform Security Testing activities and provide updates to the Security Test Plan and Security Authorization Artifact Documentation deliverables. Regardless of specific component tasks, the OMT Security Team will provide updates on progress and any issues encountered through the project status report deliverables.

5.5.2 *Assumptions – Security Authorization*

(b) (4)

5.5.3 *Key Estimating Factors – Security Authorization*

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Security Authorization activities are based on the target OMT components. (b) (4)

[redacted]

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4) [redacted]				

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6.0 OPTIONAL TASK 1: Universal User Search Capability in OMT

Assumptions and Basis of Estimate (BOE)			
Period of Performance Start Date	TBD	Period of Performance End Date	TBD
Task Type	Firm Fixed Price	Go-Live Date	TBD

6.1 BPM – Case Management through OMT Technology

6.1.1 *Description – BPM – Case Management*

Optional Task Custom OMT Search Capability will include the deployment of the following capabilities:

- Custom search capability across both the OMT case and the electronic work papers stored in the case file.

6.1.2 *Assumptions – BPM – Case Management*

The following is our assumption related to the capabilities described above which further clarify the scope and constraints associated with Optional Task for OMT Case Management Capability.

(b) (4)

6.1.3 *Key Estimating Factors - BPM - Case Management*

The following table summarizes the number of key objects driving our bottom up estimate for Custom OMT Search, also identified in our inventory list to produce the aforementioned scope for the BPM Case Management work stream.

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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7.0 OPTIONAL TASK 2: 12.1.4 (2015) Upgrade

Assumptions and Basis of Estimate (BOE)

(b) (4)

7.1 BPM – Case Management through OMT Technology

7.1.1 *Description – BPM – Case Management*

Optional Task 1 – 12.1.4 upgrade will include the deployment of the following capabilities:

- Technical upgrade to release 12.1.4 of Oracle BPM/OACM, which is anticipated to be released in 2015.

7.1.2 *Assumptions – BPM – Case Management*

(b) (4)

7.1.3 *Key Estimating Factors - BPM - Case Management*

The following table provides the estimating factors used to define the fixed price nature of the scope defined. Note Accenture has provided for scope complexity to address the risk of 12.1.4 (2015) upgrade being a new technology in MRMSS:

Basis of Estimate	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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8.0 General Assumptions

1. Accenture assumes the period of performance is:

Release	Period of Performance	Go Live Date
(b) (4)		

Accenture assumes that ONRR will provide 30 days advance notice of intent to exercise an OPTIONAL Release.

2. Accenture assumes the contract type is Firm Fixed Price (FFP) with cost-reimbursable travel
3. To account for facilities costs for new development task order resources, Accenture has established a "Firm-Fixed Price (FFP) resource rate" based on the following
    a. Original O&S proposed resource total of 31.6 FTEs
    b. The monthly unit cost of the Lake Plaza Base Rent and the Lake Plaza Common Area Maintenance line items in Attachment H1 of the revised MRMSS Operations and Support Service Program – Volume V – Cost/Price Proposal submitted on August 13, 2008.
    c. The "FFP Resource Rate" unburdened with Accenture's facilities fee and escalation rate is as follows:

Vendor	Monthly Unit Cost
Lake Plaza Base Rent	(b) (4)
Lake Plaza Common Area Maintenance	
O&S FTE Resources	
FFP Resource Rate	

    d. Accenture's current office build-out support (b) (4) . Consequently, if resources are brought on to support new task orders, Accenture would not charge the Government for more than (b) (4) at one time using the calculation provided above. The specific "FFP Resource Rate" for this proposal can be found in Attachment 5 – Facility Detail & Attachment 7 – Facility FFP Resource Rate. Accenture's "FFP Resource Rate" will be burdened with a (b) (4) fee and a (b) (4) escalation rate. Accenture will invoice for firm fixed price facilities on monthly basis in accordance with Attachment 5 – Facility Detail.

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4. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. (b) (4) fee is also applied.
5. Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume
6. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
7. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs. Please refer to Attachment 4 – Travel Detail for detail of the travel estimate.
8. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
9. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
10. Accenture has assumed dependencies between the releases – i.e. scope planned for deployment in R2.B is dependent on designs that are in R2.A. Accenture assumes that the government will award options in sequential order.
11. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
12. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
    b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the

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deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.

c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

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9.0 Appendices

9.1 Deployment

The following table outlines the key delegation of duties between Accenture and ONRR in providing deployments related services during the lifecycle of OMT Releases:

Day 1 User Readiness - Workforce Adoption Activity	Accenture	ONRR
Refine ONRR's OMT Vision & Objectives with Leadership		✓
Key Task: Conduct Stakeholder Analysis as input to ONRR Vision, *Communication Approach*, and *Power User Enablement Approach*		✓
Prepare and Submit Deliverable: *One-ONRR Vision & Objective (Update)*		✓
Communications		
Develop and Submit Deliverable: *Communications Approach (Update)*		✓
Key Task: Execute the Communication activities in accordance with the Approach's stated methodology to include typical communication activities such as: • User Questionnaire completion, analysis, and measurement • User feedback discussions • Deployment preparation meetings • Promotional/marketing collateral such as quizzes, questionnaires, departmental posters		✓
Key Task: Monitor and respond to OMT Project's User Question & Answer e-mail, on a daily basis		✓
Key Task: Measure user readiness in accordance with Plan's stated methodology and implement timely corrective action when readiness is measured to be deficient		✓
Key Task: Foster the per Release User communities transition from user awareness to user commitment		✓
Key Task: ONRR's communication team is an extension of the joint project team and participates in OMT project leadership meetings, project status reports and mutually agreed to project activities		✓
Develop and Submit Deliverable: *Communications Wrap Up*		✓
Organizational Enablement		
Develop and Submit Deliverable: *Deployment – Organizational Enablement Approach (Update)*		✓
Task: Execute Organizational Enablement activities in accordance with the Approach's stated methodology and activities such as participation in UAT, training review, etc.		✓
Task: Assess and Measure User readiness in accordance with Approach's stated methodology		✓
Task: Implement timely corrective action with readiness is measured to be deficient. This includes determining additional activities required to increase knowledge or capacity		✓
Develop and Submit Deliverable: *Deployment –Business Readiness Scorecard #1*		✓
Develop and Submit Deliverable: *Deployment –Business Readiness Scorecard #2*		✓
Task: ONRR's Organizational Enablement Team is an extension of the joint project team and participates in OMT project leadership meetings, project status reports and mutually agreed to project activities.		✓
Procedure Documentation		

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Day 1 User Readiness - Workforce Adoption Activity	Accenture	ONRR
Develop and Submit Deliverable: *Deployment –Work Level Instructions from Process Improvement Workshops*	✓	
Personnel Engagement		
Make users aware of scope and requirements of releases		
Make users aware of the OMT Question & Answer Inbox to encourage engagement		✓
Send users targeted Communications, per the *Communication Approach*		✓
Distribute, collect, analyze and measure 3 employee Surveys to assess perception during pre-deployment, deployment, and post-deployment phases		✓
Measure User Acceptance and ultimate workforce adoption level of the OMT by users and Power Users		✓
Provide status and progress of personnel engagement to the joint OMT project team and ONRR leadership through bi-weekly status reports, project leadership meetings and other methods, to support project coordination and collaboration		✓
Training		
Develop and Submit Deliverable: *Training Approach (Update)*	✓	
Key Task: Update and make available to users Online System Help, and OMT Overview Web Based Training (WBT) course	✓	
Key task: Provide Instructor-led Training (ILT) sessions hosted in Denver location for all Release 1 users.	✓	
Key task: Provide Instructor-led Training (ILT) Materials per release	✓	
Key task: Conduct Instructor-led Training (ILT) fall all users per release		✓
Develop and Submit Deliverable: *Deployment -Job Aids (Work Product)*	✓	
Develop and Submit Deliverable: *Deployment -Training ILT*	✓	
Develop and Submit Deliverable: *Deployment -Training WBT*	✓	
Develop and Submit Deliverable: *Deployment -Training Online Help Guide*	✓	
Key Task: Provide on the job training (OJT) at time of deployment		✓
Deployment		
Task: Provide support to end users during the go-live period for up to 3 weeks. Support includes tool usage guidance, process integration and troubleshooting support		✓
Collect and Present post-deployment "lessons learned"		✓

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Attachment 1 - Price Summary - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)
Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIO Contract No.: D12PC70004 (formerly IDIO M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0 - 3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 4/15/2016

Price Summary

Firm Fixed Price

	Release 2.a	Release 2.b	Release 2.c	Release 3.0	Optional - Search	Optional - Oracle 12.1.4	TOTAL
Labor	(b) (4)						
Facility							
TOTAL PRICE							

Cost Reimbursable

	Release 2.a	Release 2.b	Release 2.c	Release 3.0	Optional - Search	Optional - Oracle 12.1.4	TOTAL
Travel	(b) (4)						
TOTAL PRICE							

GRAND TOTAL	(b) (4)						

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Attachment 2 - Firm Fixed Price (FFP) Labor Detail - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0 - 3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 4/15/2016

Labor - FFP

				Period of Performance: 7/1/14 - 4/15/16										
				7/1/14 - 9/30/14			10/01/14 - 09/30/15			10/01/15 - 3/31/16			GRAND TOTAL	
RFP Defined Labor Category	Rate Card Labor Category	Representative Resource Name	Company	Hours	OY5 Rate	Total Amount	Hours	OY6 Rate	Total Amount	Hours	OY7 Rate	Total Amount	HOURS	DOLLARS
Release 2.a							Release 2.a: 7/1/2014 - 4/15/2015							
Functional Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower												
Tech Lead	Accenture - Consulting - Analyst 4													
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4													
Oracle BPM	K- Force - Oracle BPM 1													
ADF	K-Force - Oracle ADF													
ADF Developer	Clarus - Oracle BPM/ADF Developer													
Oracle BPM	K- Force - Oracle BPM 2													
		O&S Release Hours												
		O&S Release Hours												
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1													
Tester 1	Accenture - Services - Consultant 2													
Tester 2	Accenture - Services - Consultant 2													
		O&S Release hours												
Technical Support- SOA Admin	K- Force - Oracle BPM 3													
Technical Support- SOA Admin	Accenture - Services - Consultant 7													
Technical Support- DBA	Accenture - Consulting - Analyst 2													
Functional Lead	Accenture - Services - Manager 2	Sherry Layton												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1													
Oracle BPM - Usability Assessment Manager	Accenture - Consulting - Analyst 2													
UI Designer	Accenture - Consulting - Analyst 2													
Oracle BPM Developer	Accenture - Consulting - Analyst 2													
		O&S Release hours												
Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen												
Process Improvement	Accenture - Consulting - Consultant 4													
BPM - Deployment Team	Accenture - Services - Manager 7	Regina Patton-Thulin												
BPM - Deployment Team- Consultant	Accenture - Consulting - Analyst 4													
Security - Lead	Accenture - Services - Manager 4	Jason Lees												
Security - Experienced Analyst	Accenture - Services - Consultant 5													
PMO Lead	Accenture - Services - Manager 4	Trav s Nottberg												
PMO - Project Director	Accenture - Consulting - Consultant 6	Marty Hebeler												
PMO - Program Director	Accenture - Consulting - Manager 8	Mark Snedeker												
PMO Analyst	Accenture - Consulting - Analyst 1													
BPM	Accenture - Consulting - ANALYST 2													
Design - Solution complexity	Accenture - Consulting - ANALYST 2													
Deployment	Accenture - Consulting - ANALYST 2													
Risk	Accenture - Consulting - ANALYST 2													
Release 2.a Subtotal														
Release 2.b														
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower												
Oracle BPM Tech Arch	Accenture - Consulting - Analyst 4													
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4													
Oracle BPM	K- Force - Oracle BPM 1													
ADF	K-Force - Oracle ADF													
ADF Developer	Clarus - Oracle BPM/ADF Developer													
Oracle BPM	K- Force - Oracle BPM 2													
TBD - OBIEE SM	Accenture - Consulting - Consultant 5													
TBD - OBIEE Manager	Accenture - Consulting - Analyst 4													
TBD - OBIEE Con 1	Accenture - Consulting - Analyst 2													
TBD - OBIEE Con 2	Accenture - Consulting - Analyst 2													
TBD - OBIEE Analyst	Accenture - Consulting - Analyst 1													
		O&S Release Hours												
		O&S Release Hours												
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1													
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1													
Tester 1	Accenture - Services - Consultant 2													
Tester 2	Accenture - Services - Consultant 2													
Performance Tester Lead	Accenture - Services - Consultant 2													
Performance Tester 1	Accenture - Services - Consultant 2													
		O&S Release hours												
Technical Support- SOA Admin	K- Force - Oracle BPM 3													
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2													
Technical Support- SOA Admin	Accenture - Services - Consultant 7													
Technical Support- DBA	Accenture - Consulting - Analyst 2													
Functional Lead	Accenture - Services - Manager 2	Sherry Layton												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett												
Oracle BPM Analyst	Accenture - Consulting - Analyst 1													
Oracle BPM - Usability Assessment Manager	Accenture - Consulting - Analyst 2													
UI Designer	Accenture - Consulting - Analyst 2													
Oracle BPM Developer	Accenture - Consulting - Analyst 2													
		O&S Release hours												

(b) (4)

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Period of Performance: 7/1/14 - 4/15/16			
7/1/14 - 9/30/14	10/01/14 - 09/30/15	10/01/15 - 3/31/16	GRAND TOTAL

Labor - FFP

Process Improvement	Accenture - Consulting - Consultant 5	Mark Osteen
Process Improvement	Accenture - Consulting - Analyst 4	
BPM - Deployment Team	Accenture - Services - Manager 7	Regina Patton-Thulin
BPM - Deployment Team- Consultant	Accenture - Consulting - Analyst 1	
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
		O&S Release hours
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 6	
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Consulting - Analyst 1	
Risk Analysis - Analytics Project Manager	Accenture - Consulting - Analyst 5	
Risk Analysis - Fraud Analytics SME	Accenture - Consulting - Consultant 4	
		O&S Release hours
Security - Lead	Accenture - Services - Manager 4	Jason Lees
Security - Experienced Analyst	Accenture - Services - Consultant 4	
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg
PMO - Project Director	Accenture - Consulting - Consultant 6	Marty Hebeler
PMO - Program Director	Accenture - Consulting - Manager 8	Mark Snedeker
PMO Analyst	Accenture - Consulting - Analyst 1	
BPM	Accenture - Consulting - Analyst 2	
Design	Accenture - Consulting - Analyst 2	
Deployment	Accenture - Consulting - Analyst 1	
Risk	Accenture - Consulting - Analyst 1	
Release 2.b Total		
Release 2.c		
		O&S Release Hours
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower
Oracle BPM Tech Arch	Accenture - Consulting - Analyst 4	
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	
Oracle BPM/ADF	K- Force - Oracle BPM 1	
Oracle BPM/ADF	K-Force - Oracle ADF	
ADF Developer	Clarus - Oracle BPM/ADF Developer	
Oracle BPM/ADF	K- Force - Oracle BPM 2	
		O&S Release Hours
		O&S Release Hours
		O&S Release Hours
		O&S Release Hours
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Tester 1	Accenture - Services - Consultant 2	
Tester 2	Accenture - Services - Consultant 2	
		O&S Release Hours
Technical Support- SOA Admin	K- Force - Oracle BPM 3	
Technical Support- DBA	Accenture - Consulting - Analyst 2	
Functional Lead	Accenture - Services - Manager 2	Sherry Layton
Oracle BPM Analyst	Accenture - Consulting - Analyst 1	Steve Bennett
Oracle BPM Developer	Accenture - Consulting - Analyst 2	
Oracle BPM - Usability Assessment Manager	Accenture - Consulting - Analyst 2	
UI Designer	Accenture - Consulting - Analyst 2	
		O&S Release Hours
Process Improvement	Accenture - Consulting - Analyst 4	
BPM - Deployment Team	Accenture - Services - Manager 7	Regina Patton-Thulin
BPM - Deployment Team- Consultant	Accenture - Consulting - Analyst 1	
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Security - Experienced Analyst	Accenture - Services - Consultant 4	
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg
PMO - Project Director	Accenture - Consulting - Consultant 6	Marty Hebeler
PMO - Program Director	Accenture - Consulting - Manager 8	Mark Snedeker
PMO Analyst	Accenture - Consulting - Analyst 1	
BPM	Accenture - Consulting - Analyst 2	
Deployment	Accenture - Consulting - Analyst 2	
Release 2.c Total		
Release 3.0		
OMT BPM Lead	Accenture - Consulting - Analyst 5	Sarah E. Crower
Oracle BPM Dev Lead	Accenture - Consulting - Analyst 4	
Oracle BPM/ADF	K- Force - Oracle BPM 1	
Oracle BPM/ADF	K-Force - Oracle ADF	
ADF Developer	Clarus - Oracle BPM/ADF Developer	
Oracle BPM/ADF	K- Force - Oracle BPM 2	
		O&S Release Hours
		O&S Release Hours
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	
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Tester 2	Accenture - Services - Consultant 2	
		O&S Release hours
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Technical Support- DBA	Accenture - Consulting - Analyst 2	
		O&S Release hours
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BPM - Deployment Team- Consultant	Accenture - Consulting - Analyst 1	
Risk Analysis - Management Scientist	Accenture - Consulting - Consultant 5	
Risk Analysis - Statistician	Accenture - Consulting - Consultant 6	Shawn Vandenhul
Risk Analysis - Data Analyst	Accenture - Services - Analyst 5	
Risk Analysis - Analytics Project Manager	Accenture - Consulting - Analyst 4	
Risk Analysis - Fraud Analytics SME	Accenture - Consulting - Analyst 5	
Security - Lead	Accenture - Services - Manager 4	Jason Lees

(b) (4)

Use or disclosure of the data contained on this sheet is subject to the restriction on the title page of this proposal.

Labor - FFP

			Period of Performance: 7/1/14 - 4/15/16			
			7/1/14 - 9/30/14	10/01/14 - 09/30/15	10/01/15 - 3/31/16	GRAND TOTAL
Security - Experienced Analyst	Accenture - Services - Consultant 4					
PMO Lead	Accenture - Services - Manager 4	Travis Nottberg				
PMO - Project Director	Accenture - Consulting - Consultant 6	Marty Hebeler				
PMO - Program Director	Accenture - Consulting - Manager 8	Mark Snedeker				
PMO Analyst	Accenture - Consulting - Analyst 1					
BPM	Accenture - Consulting - Analyst 1					
Design	Accenture - Consulting - Analyst 1					
Deployment	Accenture - Consulting - Analyst 1					
Risk	Accenture - Consulting - Analyst 1					
Release 3.0 Total						
Optional - Search						
Oracle BPM Developer	Accenture - Consulting - Analyst 2					
Oracle BPM Developer	Accenture - Consulting - Analyst 1					
Java Programmer	Accenture - Consulting - Analyst 1					
Java Programmer	Accenture - Consulting - Analyst 2					
Optional - Search Total						
Optional - Oracle 12.1.4						
Oracle BPM Developer	Accenture - Consulting - Analyst 5					
Oracle BPM Developer	Accenture - Consulting - Analyst 2					
Oracle BPM Developer	Accenture - Consulting - Analyst 2					
Oracle BPM Developer	Accenture - Consulting - Analyst 1					
Optional - Oracle 12.1.4 Total						
Total Labor						
TOTAL LABOR						
GRAND TOTAL						

(b) (4)

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Attachment 3 - Deliverable Price Schedule - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONR

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0 - 3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 4/15/2016

Deliverable Schedule

Del #	Deliverable /Milestone	Deliverable Work Product	Relative date	Invoice Amount
Release 2.a				
1	Monthly Environment Status & Patch list	Work Product	(b) (4)	
2	Monthly Environment Status & Patch list	Work Product		
3	Monthly Environment Status & Patch list	Work Product		
4	Detailed Design (Group 1 design items for 2.A)	Standard - Deliverable		
5	Detailed Design (Group 2 design items for 2.A)	Standard - Deliverable		
6	Monthly Environment Status & Patch list	Work Product		
7	Refreshed Overall Test Approach	Standard - Deliverable		
8	Updated Conceptual Design - 2 B Items	Standard - Deliverable		
9	Monthly Environment Status & Patch list	Work Product		
10	System Test Requirements Traceability	Standard - Deliverable		
11	Detailed Design Items (Design items for 2 B)	Standard - Deliverable		
12	Monthly Environment Status & Patch list	Work Product		
13	Monthly Environment Status & Patch list	Work Product		
14	Refreshed R2.a RTM	Standard - Deliverable		
15	UAT Readiness Checklist	Standard - Deliverable		
16	Configuration Testing Results	Standard - Deliverable		
17	Monthly Environment Status & Patch list	Work Product		
18	UAT Final Report	Standard - Deliverable		
19	Monthly Environment Status & Patch list	Work Product		
20	End to End Documentation	Non Standard - Deliverable		
21	Detail Design Pulse Assessment	Work Product		
22	Audit Process Planning Work Level Instructions (WLI)	Non Standard - Deliverable		
23	Training Approach (Updated) for OMT Work Streams	Standard - Deliverable		
24	Web Based Training (revision)	Standard - Deliverable		
25	Online Help Guide	Standard - Deliverable		
26	Job Aids	Standard - Deliverable		
27	Instructor Led Training	Non Standard - Deliverable		
28	Process Flow - Audit Planning	Standard - Deliverable		
29	OMT Monthly Dashboard Report	Work Product		
30	OMT Monthly EVM Report	EVM Deliverable		
31	OMT Bi-Weekly Status Report	Work Product		
32	OMT Bi-Weekly Status Report	Work Product		
33	OMT Bi-Weekly Status Report	Work Product		
34	OMT Monthly Dashboard Report	Work Product		
35	OMT Monthly EVM Report	EVM Deliverable		
36	OMT Bi-Weekly Status Report	Work Product		
37	OMT Bi-Weekly Status Report	Work Product		
38	OMT Monthly Dashboard Report	Work Product		
39	OMT Monthly EVM Report	EVM Deliverable		
40	Final OMT Project Management Plan	Standard - Deliverable		
41	Final OMT Project Schedule	Standard - Deliverable		
42	OMT Monthly Dashboard Report	Work Product		
43	OMT Monthly EVM Report	EVM Deliverable		
44	OMT Bi-Weekly Status Report	Work Product		
45	OMT Bi-Weekly Status Report	Work Product		
46	OMT Monthly Dashboard Report	Work Product		
47	OMT Monthly EVM Report	EVM Deliverable		
48	OMT Bi-Weekly Status Report	Work Product		
49	OMT Bi-Weekly Status Report	Work Product		
50	OMT Monthly Dashboard Report	Work Product		
51	OMT Monthly EVM Report	EVM Deliverable		
52	OMT Bi-Weekly Status Report	Work Product		
53	OMT Bi-Weekly Status Report	Work Product		
54	OMT Bi-Weekly Status Report	Work Product		
55	OMT Monthly Dashboard Report	Work Product		
56	OMT Monthly EVM Report	EVM Deliverable		
57	OMT Bi-Weekly Status Report	Work Product		
58	OMT Bi-Weekly Status Report	Work Product		
59	OMT Monthly Dashboard Report	Work Product		
60	OMT Monthly EVM Report	EVM Deliverable		
61	OMT Bi-Weekly Status Report	Work Product		
62	OMT Bi-Weekly Status Report	Work Product		
63	OMT Monthly Dashboard Report	Work Product		
64	OMT Monthly EVM Report	EVM Deliverable		
65	OMT Monthly Dashboard Report	Work Product		
66	OMT Monthly EVM Report	EVM Deliverable		
67	OMT Bi-Weekly Status Report	Work Product		
68	OMT Bi-Weekly Status Report	Work Product		
69	OMT Bi-Weekly Status Report	Work Product		
70	OMT Bi-Weekly Status Report	Work Product		
71	OMT Security Test Plan	Standard - Deliverable		
72	OMT Security Authorization Artifact Documentation	Standard - Deliverable		
Release 2.a Subtotal				

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Release 2.b			
73	Updated RTM	Standard - Deliverable	(b) (4)
74	Refreshed Overall Test Approach	Standard - Deliverable	
75	System Test Requirements Traceability	Standard - Deliverable	
76	Conceptual Design for release 2 c	Standard - Deliverable	
77	Detailed Design (Group 1 design items for 2.C)	Standard - Deliverable	
78	Monthly Environment Status & Patch list	Work Product	
79	Monthly Environment Status & Patch list	Work Product	
80	UAT Readiness Checklist	Standard - Deliverable	
81	Detailed Design (Group 2 design items for 2c)	Standard - Deliverable	
82	Monthly Environment Status & Patch list	Work Product	
83	Configuration Testing Results	Standard - Deliverable	
84	UAT Final Report	Standard - Deliverable	
85	End to End Documentation	Non Standard - Deliverable	
86	Detail Design Pulse Assessment	Work Product	
87	Web Based Training	Standard - Deliverable	
88	Online Help Guide	Standard - Deliverable	
89	Job Aids	Standard - Deliverable	
90	Instructor Led Training	Non Standard - Deliverable	
91	Audit Process Analysis, Resolution and Closure Work Level Instructions (WLI)	Non Standard - Deliverable	
92	CR Process Work Level Instructions (WLI)	Non Standard - Deliverable	
93	Process Flow – CR Planning, Analysis, Resolution Closure	Standard - Deliverable	
94	Process Flow - Audit Analysis, Resolution and Closure	Standard - Deliverable	
95	OMT Monthly Dashboard Report	Work Product	
96	OMT Monthly EVM Report	EVM Deliverable	
97	OMT Bi-Weekly Status Report	Work Product	
98	Updated OMT Project Management Plan	Standard - Deliverable	
99	Updated OMT Project Schedule	Standard - Deliverable	
100	OMT Bi-Weekly Status Report	Work Product	
101	OMT Monthly Dashboard Report	Work Product	
102	OMT Monthly EVM Report	EVM Deliverable	
103	OMT Bi-Weekly Status Report	Work Product	
104	OMT Bi-Weekly Status Report	Work Product	
105	OMT Bi-Weekly Status Report	Work Product	
106	OMT Monthly Dashboard Report	Work Product	
107	OMT Monthly EVM Report	EVM Deliverable	
108	OMT Bi-Weekly Status Report	Work Product	
109	OMT Bi-Weekly Status Report	Work Product	
110	OMT Monthly Dashboard Report	Work Product	
111	OMT Monthly EVM Report	EVM Deliverable	
112	OMT Bi-Weekly Status Report	Work Product	
113	OMT Bi-Weekly Status Report	Work Product	
114	OMT Monthly Dashboard Report	Work Product	
115	OMT Monthly EVM Report	EVM Deliverable	
116	OMT Bi-Weekly Status Report	Work Product	
117	OMT Bi-Weekly Status Report	Work Product	
118	OMT Monthly Dashboard Report	Work Product	
119	OMT Monthly EVM Report	EVM Deliverable	
120	OMT Bi-Weekly Status Report	Work Product	
121	OMT Bi-Weekly Status Report	Work Product	
122	OMT Monthly Dashboard Report	Work Product	
123	OMT Monthly EVM Report	EVM Deliverable	
124	OMT Bi-Weekly Status Report	Work Product	
125	OMT Bi-Weekly Status Report	Work Product	
126	OMT Bi-Weekly Status Report	Work Product	
127	OMT Monthly Dashboard Report	Work Product	
128	OMT Monthly EVM Report	EVM Deliverable	
129	OMT Bi-Weekly Status Report	Work Product	
130	OMT Bi-Weekly Status Report	Work Product	
131	OMT Monthly Dashboard Report	Work Product	
132	OMT Monthly EVM Report	EVM Deliverable	
133	Updated Statistical Modeling output and Scores Worksheet	Standard - Deliverable	
134	Updated ABT	Standard - Deliverable	
135	Updated Statistical Modeling output and Scores Worksheet	Standard - Deliverable	
136	OMT Security Test Plan Updates	Work Product	
137	OMT Security Authorization Artifact Documentation Updates	Work Product	
Release 2.b Total			

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Release 2.c				
138	Detailed Design (Group 1 for release 3)	Standard - Deliverable	(b) (4)	
139	Refreshed Overall Test Approach	Standard - Deliverable		
140	System Test Requirements Traceability	Standard - Deliverable		
141	Updated Conceptual Design - 3 0 Items	Standard - Deliverable		
142	Monthly Environment Status & Patch list	Work Product		
143	Detailed Design (Group 2 for release 3)	Standard - Deliverable		
144	UAT Readiness Checklist	Standard - Deliverable		
145	Monthly Environment Status & Patch list	Work Product		
146	Monthly Environment Status & Patch list	Work Product		
147	Configuration Testing Results	Standard - Deliverable		
148	UAT Final Report	Standard - Deliverable		
149	End to End Documentation	Non Standard - Deliverable		
150	Detail Design Pulse Assessment	Work Product		
151	Appeals Process Work Level Instructions (WLI)	Non Standard - Deliverable		
152	Bankruptcy Process Work Level Instructions (WLI)	Non Standard - Deliverable		
153	Web Based Training (revision)	Standard - Deliverable		
154	Online Help Guide	Standard - Deliverable		
155	Job Aids	Standard - Deliverable		
156	Instructor Led Training	Non Standard - Deliverable		
157	Process Metric Summary of deployed processes	Standard - Deliverable		
158	Process Flow – CEVA - ADR	Standard - Deliverable		
159	Process Flow – CEVA - EO	Standard - Deliverable		
160	Process Flow – CEVA - bankruptcy	Non Standard - Deliverable		
161	Process Flow – CEVA - AV	Non Standard - Deliverable		
162	Process Flow – CEVA - EMAO	Non Standard - Deliverable		
163	OMT Monthly Dashboard Report	Work Product		
164	OMT Monthly EVM Report	EVM Deliverable		
165	OMT Bi-Weekly Status Report	Work Product		
166	Updated OMT Project Management Plan	Standard - Deliverable		
167	Updated OMT Project Schedule	Standard - Deliverable		
168	OMT Bi-Weekly Status Report	Work Product		
169	OMT Monthly Dashboard Report	Work Product		
170	OMT Monthly EVM Report	EVM Deliverable		
171	OMT Bi-Weekly Status Report	Work Product		
172	OMT Bi-Weekly Status Report	Work Product		
173	OMT Bi-Weekly Status Report	Work Product		
174	OMT Monthly Dashboard Report	Work Product		
175	OMT Monthly EVM Report	EVM Deliverable		
176	OMT Bi-Weekly Status Report	Work Product		
177	OMT Bi-Weekly Status Report	Work Product		
178	OMT Monthly Dashboard Report	Work Product		
179	OMT Monthly EVM Report	EVM Deliverable		
180	OMT Bi-Weekly Status Report	Work Product		
181	OMT Bi-Weekly Status Report	Work Product		
182	OMT Monthly Dashboard Report	Work Product		
183	OMT Monthly EVM Report	EVM Deliverable		
184	OMT Bi-Weekly Status Report	Work Product		
185	OMT Bi-Weekly Status Report	Work Product		
186	OMT Monthly Dashboard Report	Work Product		
187	OMT Monthly EVM Report	EVM Deliverable		
188	OMT Bi-Weekly Status Report	Work Product		
189	OMT Bi-Weekly Status Report	Work Product		
190	OMT Monthly Dashboard Report	Work Product		
191	OMT Monthly EVM Report	EVM Deliverable		
192	OMT Monthly Dashboard Report	Work Product		
193	OMT Monthly EVM Report	EVM Deliverable		
194	OMT Monthly Dashboard Report	Work Product		
195	OMT Monthly EVM Report	EVM Deliverable		
196	OMT Bi-Weekly Status Report	Work Product		
197	OMT Bi-Weekly Status Report	Work Product		
198	OMT Bi-Weekly Status Report	Work Product		
199	OMT Bi-Weekly Status Report	Work Product		
200	OMT Bi-Weekly Status Report	Work Product		
201	OMT Bi-Weekly Status Report	Work Product		
202	OMT Bi-Weekly Status Report	Work Product		
203	OMT Bi-Weekly Status Report	Work Product		
204	OMT Security Test Plan Updates	Work Product		
205	OMT Security Authorization Artifact Documentation Updates	Work Product		
Release 2.c Total				

Use or disclosure of the data contained on this sheet is subject to the restriction on the title page of this proposal.

Release 3.0			
206	Refreshed Overall Test Approach	Standard - Deliverable	(b) (4)
207	System Test Requirements Traceability	Standard - Deliverable	
208	Monthly Environment Status & Patch list	Work Product	
209	Monthly Environment Status & Patch list	Work Product	
210	UAT Readiness Checklist	Standard - Deliverable	
211	Monthly Environment Status & Patch list	Work Product	
212	Monthly Environment Status & Patch list	Work Product	
213	Monthly Environment Status & Patch list	Work Product	
214	Configuration Testing Results	Standard - Deliverable	
215	UAT Final Report	Standard - Deliverable	
216	OMT Security Authorization Artifact Documentation Updates	Work Product	
217	End to End Documentation	Non Standard - Deliverable	
218	Monthly Environment Status & Patch list	Work Product	
219	Training Approach (Updated) for OMT Work Streams	Standard - Deliverable	
220	Web Based Training (revision)	Standard - Deliverable	
221	Online Help Guide	Standard - Deliverable	
222	Job Aids	Standard - Deliverable	
223	Instructor Led Training	Non Standard - Deliverable	
224	OMT Monthly Dashboard Report	Work Product	
225	OMT Monthly EVM Report	EVM Deliverable	
226	Updated OMT Project Management Plan	Standard - Deliverable	
227	Updated OMT Project Schedule	Standard - Deliverable	
228	OMT Bi-Weekly Status Report	Work Product	
229	OMT Bi-Weekly Status Report	Work Product	
230	OMT Monthly Dashboard Report	Work Product	
231	OMT Monthly EVM Report	EVM Deliverable	
232	OMT Bi-Weekly Status Report	Work Product	
233	OMT Bi-Weekly Status Report	Work Product	
234	OMT Monthly Dashboard Report	Work Product	
235	OMT Monthly EVM Report	EVM Deliverable	
236	OMT Bi-Weekly Status Report	Work Product	
237	OMT Bi-Weekly Status Report	Work Product	
238	OMT Monthly Dashboard Report	Work Product	
239	OMT Monthly EVM Report	EVM Deliverable	
240	OMT Bi-Weekly Status Report	Work Product	
241	OMT Bi-Weekly Status Report	Work Product	
242	OMT Bi-Weekly Status Report	Work Product	
243	OMT Monthly Dashboard Report	Work Product	
244	OMT Monthly EVM Report	EVM Deliverable	
245	OMT Bi-Weekly Status Report	Work Product	
246	OMT Bi-Weekly Status Report	Work Product	
247	OMT Monthly Dashboard Report	Work Product	
248	OMT Monthly EVM Report	EVM Deliverable	
249	OMT Bi-Weekly Status Report	Work Product	
250	OMT Bi-Weekly Status Report	Work Product	
251	OMT Monthly Dashboard Report	Work Product	
252	OMT Monthly EVM Report	EVM Deliverable	
253	OMT Bi-Weekly Status Report	Work Product	
254	OMT Bi-Weekly Status Report	Work Product	
255	OMT Monthly Dashboard Report	Work Product	
256	OMT Monthly EVM Report	EVM Deliverable	
257	OMT Monthly Dashboard Report	Work Product	
258	OMT Monthly EVM Report	EVM Deliverable	
259	OMT Bi-Weekly Status Report	Work Product	
260	OMT Bi-Weekly Status Report	Work Product	
261	Updated Statistical Modeling output and Scores Worksheet	Standard - Deliverable	
262	Business Rules Result - Payer	Standard - Deliverable	
263	Business Rules Result - Property	Standard - Deliverable	
264	Updated ABT	Standard - Deliverable	
265	OMT Security Test Plan Updates	Work Product	
266	Update Security Implementation Plan	Work Product	
267	STIG Deviation Reports	Work Product	
268	Vulnerability Remediation Reports	Work Product	
269	Vulnerability Testing Results	Work Product	
Release 3.0 Total			
Optional - Search			
270	Conceptual Design - Custom Search	Standard - Deliverable	
271	Search Completion Report	Standard - Deliverable	
Optional - Search Total			
Optional - Oracle 12.1.4			
272	Upgrade Implementation Approach	Standard - Deliverable	
273	Refreshed Overall Test Approach	Standard - Deliverable	
274	UAT Readiness Checklist	Standard - Deliverable	
275	UAT Final Report	Standard - Deliverable	
Optional - Oracle 12.1.4 Total			

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Attachment 4 - Travel Detail - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0 3.0
Contract Type: Cost Reimbursable
POP: 7/1/2014 4/15/2016

	AFY14	AFY15	AFY16	AFY17
G&A	(b) (4)			

Detailed Travel Estimate

Trip No.	CLIN/ WBS	City (From)	City (To)	Company	Per Trip: # of People	Per Trip: # of Days	Per Trip: # of Nights	Transportation: AirTrain Fare	Transportation: Total Airfare	Lodging: Hotel	Lodging: Total Hotel	M&E: Regular Per Diem	M&E: 1st/Last Day Per Diem	M&E: Total Per Diem	Auto Rental: Car Rental	Auto Rental: Total Car Rental	Misc. Expenses: Mis Exps	Misc. Expenses: Total Mis	Total: Total Per Trip	Total: G&A	Total: Total Cost Per Trip	Total: # of Trips	Total: Total
1	Release 2.a	Houston TX	Denver CO	Accenture Federal Services	(b) (4)																		
2	Release 2.a	Seattle WA	Denver CO	Accenture Federal Services																			
3	Release 2.a	Washington DC	Denver CO	Accenture Federal Services																			
4	Release 2.a	Atlanta GA	Denver CO	Accenture Federal Services																			
5	Release 2.a	Washington DC	Denver CO	Accenture Federal Services																			
6	Release 2.a	Washington DC	Denver CO	Accenture Federal Services																			
7	Release 2.a	San Diego CA	Denver CO	Accenture Federal Services																			
Subtotal - Release 2.a																							
8	Release 2.a	Houston TX	Denver CO	Accenture Federal Services																			
9	Release 2.b	Seattle WA	Denver CO	Accenture Federal Services																			
10	Release 2.b	Atlanta GA	Denver CO	Accenture Federal Services																			
11	Release 2.b	Chicago IL	Denver CO	Accenture Federal Services																			
12	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
13	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
14	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
15	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
16	Release 2.b	San Diego CA	Denver CO	Accenture Federal Services																			
17	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
18	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
19	Release 2.b	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal - Release 2.b																							
20	Release 2.c	Houston TX	Denver CO	Accenture Federal Services																			
21	Release 2.c	Seattle WA	Denver CO	Accenture Federal Services																			
22	Release 2.c	Washington DC	Denver CO	Accenture Federal Services																			
23	Release 2.c	Washington DC	Denver CO	Accenture Federal Services																			
24	Release 2.c	Washington DC	Denver CO	Accenture Federal Services																			
25	Release 2.c	San Diego CA	Denver CO	Accenture Federal Services																			
26	Release 2.c	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal - Release 2.c																							
27	Release 3.0	Houston TX	Denver CO	Accenture Federal Services																			
29	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
30	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
31	Release 3.0	San Diego CA	Denver CO	Accenture Federal Services																			
32	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
36	Release 3.0	Chicago IL	Denver CO	Accenture Federal Services																			
37	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
38	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
39	Release 3.0	Washington DC	Denver CO	Accenture Federal Services																			
Subtotal - Release 3.0																							
Subtotal - ALL TRAVEL																							

Notes:

1. Airfare estimate is based on non-refundable minimum 10 day advance purchase ticketing for Direct/Non-Stop flights if available.
2. Airfare estimates are proposed in accordance with the 1/11/2010 rule on the recovery of airfare costs (74 Fed. Reg. 65 612 (December 10 2009))
3. Lodging is based on the Federal Travel Regulations (FTR) and/or Joint Travel Regulations (JTR). Where rates vary by month and exact travel date is unknown a weighted yearly average is used.
4. Per Diem rate (M&IE) is based on the FTR and/or JTR rates. On the first and last days of travel Accenture has proposed 75% of the FTR/JTR rate.
5. Miscellaneous expenses include taxis parking tolls taxes and other like miscellaneous expenses. Actual expenses incurred may vary.
6. The travel for Release 2.b will occur between 11/1/14 – 7/15/15 and Release 3.0 will occur between 10/1/15 – 3/31/16.

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Attachment 5 - Facility Detail - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PS00377
Task Order Name: MRMSS OMT Release 2.0 - 3.0
Contract Type: Firm Fixed Price
POP: 7/1/2014 - 4/15/2016

Facility Detail

MRMSS OMT Release 2.0 - 3.0				
Period of Performance	**Percentage of Month**	**Cost Per Person Per Month**	**# of Resources**	**Total Cost**
Release 2.a				
Oct-14	100%	(b) (4)		
Nov-14	100%			
Dec-14	100%			
Jan-15	100%			
Feb-15	100%			
Mar-15	100%			
Apr-15	100%			
	Release 2.a Total			
Release 2.b				
May-15	100%			
Jun-15	100%			
Jul-15	100%			
Aug-15	100%			
	Release 2.b Total			
Release 2.c				
Sep-15	100%			
Oct-15	100%			
Nov-15	100%			
Dec-15	100%			
	Release 2.c Total			
Release 3.0				

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Attachment 6 - Rate Cards - Revised 08/06/2014

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support / Development and Enhancement for the Office of Natural R

Accenture LLP

Accenture Rate Card

Fixed Price - Fully Loaded Government Site Rates

Labor Categories	Rate Code	Option Year 5 (10/01/13 - 09/30/14)	Option Year 6 (10/01/14 - 09/30/15)	Option Year 7 (10/01/15 - 09/30/16)
Consulting Workforce				
SENIOR MANAGER 4		(b) (4)		
SENIOR MANAGER 3				
MANAGER 8				
MANAGER 7				
MANAGER 6				
MANAGER 5				
CONULTANT 7				
CONULTANT 6				
CONULTANT 5				
CONULTANT 4				
ANALYST 5				
ANALYST 4				
ANALYST 3				
ANALYST 2				
ANALYST 1				
Services Workforce				
SENIOR EXECUTIVE 2				
SENIOR EXECUTIVE 1				
SENIOR MANAGER 5				
SENIOR MANAGER 4				
SENIOR MANAGER 3				
SENIOR MANAGER 2				
SENIOR MANAGER 1				
MANAGER 8				
MANAGER 7				
MANAGER 6				
MANAGER 5				
MANAGER 4				
MANAGER 3				
MANAGER 2				
MANAGER 1				
CONSULTANT 7				
CONSULTANT 6				
CONSULTANT 5				
CONSULTANT 4				
CONSULTANT 3				
CONSULTANT 2				
CONSULTANT 1				
ANALYST 6				
ANALYST 5				
ANALYST 4				
ANALYST 3				
ANALYST 2				
ANALYST 1				
ASSISTANT 4				
ASSISTANT 3				
ASSISTANT 2				
ASSISTANT 1				
Enterprise & CFM Workforce				
MANAGER 2				
SPECIALIST 2				
ANALYST 2				
Accenture Technology Solutions				
SENIOR SYSTEMS ANALYST 6				
SENIOR SYSTEMS ANALYST 5				
SENIOR SYSTEMS ANALYST 4				
SYSTEMS ANALYST 4				
ANALYST PROGRAMMER 4				
ANALYST PROGRAMMER 3				
SENIOR PROGRAMMER 4				
SENIOR PROGRAMMER 3				

Use or disclosure of the data contained on this sheet is subject to the restriction on the title page of this proposal.

Labor Categories	Rate Code	Option Year 5 (10/01/13 - 09/30/14)	Option Year 6 (10/01/14 - 09/30/15)	Option Year 7 (10/01/15 - 09/30/16)
SENIOR PROGRAMMER 2	(b) (4)			
PROGRAMMER 3				
PROGRAMMER 2				
PROGRAMMER 1				
Empowered Global Solutions, Inc.				
EGS - Executive Assistant				
EGS - Application Support Senior Functional Analyst				
EGS - Application Support Functional Analyst				
EGS - Application Support Developer				
EGS - Application Support Junior Developer				
EGS - Batch Processing Specialist				
EGS - Quality and Testing Lead				
EGS - Quality and Testing Specialist				
EGS - Senior Data Base Administrator				
EGS - Senior Systems Administrator				
EGS - Systems Administrator				
EGS - Junior Systems Administrator				
EGS - Senior Security Specialist				
EGS - Junior Security Specialist				
Regent Systems, Inc.				
RSI - Application Support Senior Functional Analyst				
RSI - Application Support Developer				
RSI - Application Support Junior Developer				
RSI - Batch Processing Specialist				
RSI - Quality and Testing Lead				
RSI - Quality and Testing Specialist				
RSI - Senior Systems Administrator				
RSI - Systems Administrator				
RSI - Junior Systems Administrator				
RSI - Senior Security Specialist				
RSI - Junior Security Specialist				
TSymmetry, Inc.				
TSY - Application Support Functional Analyst				
TSY - Application Support Developer				
TSY - Application Support Junior Developer				
TSY - Data Base Administrator				
TSY - Senior Systems Administrator				
TSY - Systems Administrator				
RTL Networks, Inc.				
RTL - Executive Assistant				
RTL - Application Support Senior Functional Analyst				
RTL - Application Support Functional Analyst				
RTL - Application Support Developer				
RTL - Application Support Junior Developer				
RTL - Batch Processing Specialist				
RTL - Quality and Testing Specialist				
RTL - Senior Data Base Administrator				
RTL - Senior Systems Administrator				
RTL - Systems Administrator				
RTL - Junior Systems Administrator				
RTL - Senior Security Specialist				
RTL - Junior Security Specialist				
Kforce Federal				
K-Force - Oracle ADF				
K- Force - Oracle BPM 1				
K- Force - Oracle BPM 2				
K- Force - Oracle BPM 3				
Clarus Group				
Clarus - Oracle BPM/ADF Developer				

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Attachment 1 - Price Summary

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.:	D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.:	TBD
Task Order Name:	MRMSS OMT Release 2.C Part 1
Contract Type:	Firm Fixed Price
POP:	5/1/2015 - 7/31/2015

Price Summary

Firm Fixed Price

	MRMSS OMT Release 2.C Part 1
Labor - R2.C Part 1	(b) (4)
Labor - 2B Backport Delay	
Facility	
TOTAL PRICE	

Cost Reimbursable

	MRMSS OMT Release 2.C Part 1
Travel - R2.C Part 1	(b) (4)
TOTAL PRICE	

	MRMSS OMT Release 2.C Part 1
GRAND TOTAL	(b) (4)

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Attachment 2 - Firm Fixed Price (FFP) Labor Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONF

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: TBD
Task Order Name: MRMSS OMT Release 2.C Part 1
Contract Type: Firm Fixed Price
POP: 5/1/2015 - 7/31/2015

Labor - FFP

RFP Defined Labor Category	Rate Card Labor Category	Company	Release	10/01/14 - 09/30/15 Hours	OY6 Rate	Total Amount
Release 2.b						
Oracle BPM Tech Arch	Accenture - Consulting - Analyst 5	Accenture Federal Services	2C Part 1			
Oracle Dev Lead	Accenture - Consulting - Analyst 4	Accenture Federal Services	2C Part 1			
TBD - Tech Design Mgr	Accenture - Consulting - Analyst 3	Accenture Federal Services	2C Part 1			
PMO - Project Director	Accenture - Consulting - Analyst 5	Accenture Federal Services	2B Backport			
Technical Support- SOA Admin	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Technical Support- DBA	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Oracle BPM Test Lead	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Tester	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Tester 1 (SADC)	Accenture - Services - Analyst 2	Accenture Federal Services	2C Part 1			
Tester 2 (SADC)	Accenture - Services - Analyst 4	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 4	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Oracle BPM Consultant	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Per Release Doc Updates (release hours)	N/A	Accenture Federal Services	2C Part 1			
MRMSS Integration Tool Tech Design (release hours)	N/A	Accenture Federal Services	2C Part 1			
Enhancements (release hours)	N/A	Accenture Federal Services	2C Part 1			
Oracle BPM Designer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2B Backport			
Oracle BPM Designer	Accenture - Consulting - Analyst 4	Accenture Federal Services	2B Backport			
Process Improvement	Accenture - Consulting - Consultant 4	Accenture Federal Services	2B Backport			
Process Improvement	Accenture - Consulting - Consultant 4	Accenture Federal Services	2C Part 1			
Oracle BPM Subcontractor	K- Force - Oracle BPM 1 - June	K-Force	2C Part 1			
Oracle BPM/ADF Subcontractor	K-Force - Oracle ADF	K-Force	2C Part 1			
ADF Developer 1	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
Oracle BI Developer	Accenture - Consulting - Analyst 1	Accenture Federal Services	2C Part 1			
BPM - solution complexity	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
OMT Release Lead	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
OMT Release Lead	Accenture - Consulting - Analyst 2	Accenture Federal Services	2B Backport			
BPM - solution complexity	Accenture - Consulting - Analyst 2	Accenture Federal Services	2C Part 1			
Release 2.b Total						
Total FFP Labor						

(b) (4)

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Attachment 3 - Deliverable Price Schedule

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 formerly IDIO M08PC14S011
Task Order No : D14PD01129
Task Order Name: MRMSS OMT Release 2.C Part 1
Contract Type: Firm Fixed Price
POP: 5/1/2015 - 7/31/2015

Deliverable Schedule

Del #	Deliverable /Milestone	Deliverable Work Product	Relative Due Date	Price
Release 2 C1				
1	Technical Design (Group 1 design items for 2c)	Standard - Deliverable		
2	Technical Design (Group 2 design items for 2c)	Standard - Deliverable		
3	Final Detailed Design (Groups 1 & 2)	Standard - Deliverable		
	Process Flow - CEVA ADR	Standard - Deliverable		
5	Process Flow - CEVA Bankruptcy	Standard - Deliverable		
6	Process Flow - CEVA AV	Standard - Deliverable		
7	Process Flow - CEVA EMAO	Standard - Deliverable		
8	Process Flow - CEVA EO	Standard - Deliverable		
9	OMT Monthly EVM Report	EVM Deliverable		
10	OMT Bi-Weekly Status Report	Work Product		
11	OMT Bi-Weekly Status Report	Work Product		
12	OMT Bi-Weekly Status Report	Work Product		
13	OMT Monthly EVM Report	EVM Deliverable		
1	OMT Bi-Weekly Status Report	Work Product		
15	OMT Bi-Weekly Status Report	Work Product		
16	OMT Monthly EVM Report	EVM Deliverable		
17	OMT Bi-Weekly Status Report	Work Product		
18	OMT Bi-Weekly Status Report	Work Product		
19	Monthly Environment Status & Patch list	Work Product		
20	Monthly Environment Status & Patch list	Work Product		
21	Monthly Environment Status & Patch list	Work Product		
22	Refreshed R2.C Requirements Traceability Matrix (RTM)	Standard - Deliverable		
23	Project Management Plan	Standard - Deliverable		
2	Project Schedule	Standard - Deliverable		

(b) (4)

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Attachment 4 - Travel Detail

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)

Operations and Support/Development and Enhancement for the Office of Natural Resources Revenue (ONRR)

Accenture LLP

IDIQ Contract No.: D12PC70004 (formerly IDIQ M08PC14501)
Task Order No.: D14PD01129
Task Order Name: MRMSS OMT R2.C Part 1
Contract Type: Cost-Reimbursable
POP: 5/1/2015 - 7/31/2015

Trip No.	CLIN/ WBS	City (From)	City (To)	Company Name	# of People	# of Days	# of Nights	Air Fare	Total Airfare	Hotel	Total Hotel	Regular Per Diem	1st/Last Per Diem	Total Per Diem	Car Rental	Total Car Rental	Mis Exps	Total Mis	Total Per Trip	G&A 18.40%	Total Cost Per Trip	# of Trips	Total
1	OMT R2.C Part 1	Seattle WA	Denver CO	Accenture Federal Services	(b) (4)																		
2	OMT R2.C Part 1	Atlanta. GA	Denver CO	Accenture Federal Services																			
3	OMT R2.C Part 1	Seattle WA	Denver CO	Accenture Federal Services																			
4	OMT R2.C Part 1	Atlanta. GA	Denver CO	Accenture Federal Services																			
5	OMT R2.C Part 1	Washington DC	Denver CO	Accenture Federal Services																			
6	OMT R2.C Part 1	Dallas TX	Denver CO	Accenture Federal Services																			
7	OMT R2.C Part 1	Dallas TX	Denver CO	Accenture Federal Services																			
Subtotal - TRAVEL																							

Notes:

1. Airfare estimate is based on non-refundable minimum 10 day advance purchase icketing for Direct/Non-Stop flights f available.
2. Airfare estimates are proposed in accordance w th the 1/11/2010 rule on the recovery of airfare costs (74 Fed. Reg. 65 612 (December 10 2009))
3. Lodging is based on the Federal Travel Regulations (FTR) and/or Joint Travel Regula ions (JTR). Where rates vary by month and exact travel date is unknown a weighted yearly average is used.
4. Per Diem rate (M&IE) is based on the FTR and/or JTR rates. On the first and last days of travel Accenture has proposed 75% of the FTR/JTR rate.
5. Miscellaneous expenses include taxis parking tolls taxes and other ike miscellaneous expenses. Actual expenses incurred may vary.
6. Airfare quotes may vary depending on anticipated date of travel

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Attachment 5 - Rate Cards

U.S. Department of the Interior

Minerals Revenue Management Support System (MRMSS)
Operations and Support / Development and Enhancement for the Office of Natural Resources Revenue (ONRR)
Accenture LLP

Accenture Rate Card

Fixed Price - Fully Loaded Government Site Rates

Labor Categories	Rate Code	Option Year 6 (10/01/14 - 09/30/15)
Consulting Workforce		
SENIOR MANAGER 4		
SENIOR MANAGER 3		
MANAGER 8		
MANAGER 7		
MANAGER 6		
MANAGER 5		
CONSULTANT 7		
CONSULTANT 6		
CONSULTANT 5		
CONSULTANT 4		
ANALYST 5		
ANALYST 4		
ANALYST 3		
ANALYST 2		
ANALYST 1		
Services Workforce		
SENIOR EXECUTIVE 2		
SENIOR EXECUTIVE 1		
SENIOR MANAGER 5		
SENIOR MANAGER 4		
SENIOR MANAGER 3		
SENIOR MANAGER 2		
SENIOR MANAGER 1		
MANAGER 8		
MANAGER 7		
MANAGER 6		
MANAGER 5		
MANAGER 4		
MANAGER 3		
MANAGER 2		
MANAGER 1		
CONSULTANT 7		
CONSULTANT 6		
CONSULTANT 5		
CONSULTANT 4		
CONSULTANT 3		
CONSULTANT 2		
CONSULTANT 1		
ANALYST 6		
ANALYST 5		
ANALYST 4		
ANALYST 3		
ANALYST 2		
ANALYST 1		
ASSISTANT 4		
ASSISTANT 3		
ASSISTANT 2		
ASSISTANT 1		
Enterprise & CFM Workforce		
MANAGER 2		
SPECIALIST 2		
ANALYST 2		
Accenture Technology Solutions		
SENIOR SYSTEMS ANALYST 6		
SENIOR SYSTEMS ANALYST 5		
SENIOR SYSTEMS ANALYST 4		
SYSTEMS ANALYST 4		
ANALYST PROGRAMMER 4		
ANALYST PROGRAMMER 3		
SENIOR PROGRAMMER 4		
SENIOR PROGRAMMER 3		
SENIOR PROGRAMMER 2		
PROGRAMMER 3		
PROGRAMMER 2		
PROGRAMMER 1		

(b) (4)

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Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1 Resubmission
Task Order: TBD

Price Narrative

April 29, 2015

Submitted To:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Joseph.a.shively@ibc.doi.gov
Stacey Browne
Contracting Officer Representative
Stacey.browne@nbc.gov

High performance. Delivered.

Submitted By:
Accenture LLP (Cage Code- 0NHA3)
800 North Glebe Road
Suite 300
Arlington, VA 22203
Immediate owner: Accenture Inc.; Cage Code- 0H5M8
Highest Level Owner: Accenture plc; Cage Code- SWU75

Point of Contact:
Pre-award CM: James Gooding
Phone: (571) 414 - 5620
Email Address: james.b.gooding@accenturefederal.com

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Price Narrative

Accenture LLP (hereinafter referred to as Accenture) is pleased to submit this MRMSS Operations Management Tool (OMT) Release 2.C1 - Change Order 002 price proposal to the Department of the Interior (DOI) Office of Natural Resource Revenue (ONRR) Minerals Revenue Management Support System (MRMSS). Accenture's quote was developed in accordance with the Government's requirements and our standard estimating procedures. This quote supports the Accenture team's technical approach and is designed to provide DOI –ONRR a cost effective, realistic, and reasonable response to the request to re-propose on OMT R2.C. Accenture has proposed on the first part of R2.C; or R2.C1. The remaining R2.C work will be proposed separately and must executed no later that August 1, 2015.

Accenture has completed a reorganization initiative intended to make Accenture Federal Services LLC (formerly Accenture National Security Services) the primary conduit for Accenture LLP's U.S. Government business. The initial phase of the reorganization project went operational at the beginning of the company's Fiscal Year 2011, September 1, 2010. As of that date, steps were taken to consolidate all of Accenture LLP's U.S. Government business into Accenture Federal Services LLC. For existing Accenture LLP prime contracts, Accenture intends to follow the procedures set forth at FAR subpart 42.12 to novate those contracts from Accenture LLP to Accenture Federal Services LLC. Pending novation, Accenture LLP has subcontracted 100% of the work awarded to Accenture Federal Services LLC. All subcontracting goals will be passed down to Accenture Federal Services LLC while the novation is pending. Please be assured that Accenture Federal Services LLC will have available to it all resources that were available to Accenture LLP, and that there will be no interruption of services.

1.0 Validity Period

This revised proposal is valid for a period of 60 days from the submission date.

2.0 Contract Type

Accenture anticipates a Firm Fixed Price Task Order with Cost Reimbursable travel in accordance with the negotiated and mutual agreed upon Contract No. D12PC70004 Mod 011.

3.0 Price Attachments

Accenture provides the following list of supporting price summaries and detail schedules for this price proposal. The individual schedules are provided as attachments. Please reference Table 1 for descriptions of each of the attachments.

Attachment	Description
Attachment Tab 1	**Price Summary - Revised** *This attachment provides the total price summary separated into Labor, Facilities, and Other Direct Costs by each Option Year.*

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Attachment	Description
Attachment Tab 2	**FFP Labor Detail - Revised** *This attachment provides the Firm Fixed Price labor detail.*
Attachment Tab 3	**Deliverable Price Schedule - Revised** *This attachment provides the deliverables price schedule.*
Attachment Tab 4	**Travel Detail - Revised** *This attachment provides the cost reimbursable travel detail.*
Attachment Tab 5	**Rate Cards - Revised** *This attachment provides the Accenture D12PC70004 rate card and our subcontractor rate cards.*

Table 1 Price Attachments

4.0 Deliverable Payment Schedule

Accenture will invoice for the fixed price labor according to the Deliverable Price Schedule found in Attachment 3. The invoices will be tied to the submission of the associated deliverables and milestones listed in the Deliverable Price Schedule. Accenture will invoice the Government upon acceptance of each deliverable. The Status Report will identify the work that was performed during the month including the deliverables submitted. Accenture will invoice monthly for travel costs, if utilized, on a cost-reimbursable basis and in accordance with Federal Travel Regulations. Payment on all invoices is due within 30 days of invoice submission.

5.0 General Information

- Complete Company Name: Accenture LLP
- Mailing Address: 800 North Glebe Road, Suite 300 Arlington, VA 22203
- Contact Name and Number: James Gooding, (571) 414-5620
- Contact Email: james.b.gooding@accenturefederal.com
- TIN: 72-0542904
- DUNS: 85-848-5758
- GSA Contract No.: Not Applicable
- Accenture LLP is registered on the System for Award Management (SAM) website: https:\\www.sam.gov.

6.0 Assumptions, Conditions, or Exceptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

- Accenture assumes the period of performance of this change is:
    - Release 2.C1 5/1/15 – 7/31/15

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- The successful completion of this scope of work is based on the following four assumptions:
    - ONRR will review the Oracle backport proof of concept and the gap analysis check list, and accept the functionality provided by the Oracle backport by April 24, 2015.
    - Release 2.C1 uses the estimating factors proposed in the *Release 2.C August 2014 submission Basis of Estimate* as the basis to propose the technical design effort in Release 2.C1. Upon completion of the Release 2.C1 Design, Accenture will refresh the Release 2.C Basis of Estimate to align to ONRR's desired Design approach. This new basis of estimate will be used to propose remaining work as a Release 2.C Part 2 (Release 2.C2).
    - Through expanded use of Oracle technologies within the MRMSS environment, Accenture has identified an immediate need for virtualization capabilities on developers individual machines to support development and deployment of code, and for proof of concept testing activities. Accenture assumes that ONRR supports and approves this approach for our development activities.
- Accenture resources are required to complete a background investigation in accordance with Section 1.3 – *Contractor Personnel Security* of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal**.** If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase.
- We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Administrative Resource Management (ARM) Information Security Services (ISS) Teams.
- All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs
- The OMT R2/R3 Project requires "skilled" resources to implement the new Oracle Business Process Management (BPM) – Adaptive Case Management (ACM) technologies that are the backbone of the entire Tool. Unfortunately, Accenture has been unable to staff locally in the Denver Market for all the specialized skills (Business Process Improvement, Case Management, Project Management, Risk, and Security) necessary to meet the requirements of the project. Accenture believes that the co-location

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of our non-local resources in Denver provides the ability to work with ONRR to mitigate risks due to technology constraints and to work with the various ONRR teams during critical design, build, test and deploy solutions phases. Specifically, during development and test phases people need to be working side by side with ONRR stakeholders to validate data, application configuration, and work through issues.

- Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
- To meet DOI's resource requirements Accenture will staff some resources remotely in the San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
- Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
- In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services
- Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
- All other assumptions as provided in Task Order D14PD01129 are incorporated herein in their entirety by reference.

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consulting | technology | outsourcing

Department of the Interior Office of Natural Resources Revenue

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release R2/R3
RFQ: D14PS00377

Volume 1: Attachment B – Quality Assurance Surveillance Plan (QASP)

High performance. Delivered.

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Quality Assurance Surveillance Plan (QASP)

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1.0 Purpose

ONRR requires the ability to monitor performance of New Development task orders and enforce accountability for effective delivery of task order requirements. Accenture's QASP for MRMSS New Development Task Orders provides an effective framework for the management and oversight of New Development Task Orders.

Accenture's QASP focuses on performance against measurements tied to ONRR task order requirements. This document identifies the major deliverables to ONRR, the deliverables acceptance criteria and our QASP process to collect measurements and report performance against those measurements. We also detail how we will work collaboratively with ONRR to monitor and evaluate performance and resolve task order-related issues.

2.0 Overview

2.1 Contractor Deliverables

Accenture's detailed Level of Effort Estimate in New Development Task Order proposals lists the activities and schedule for the project. In addition, the deliverables section of our proposal lists the project deliverables, the delivery frequency and the period of performance for key project activities. We grouped deliverables into types, providing a general description of the content, format and standards of acceptance for each deliverable. Table 1 details the deliverable types, the delivery formats and the acceptance criteria by MRM.

Accenture follows our CMMI Level 4 compliant deliverables management process for System Development Life Cycle (SDLC) deliverables for New Development Task Orders. We involve ONRR in the deliverable definition and review process.

Deliverable Type	Delivery Format	Acceptance Criteria
Meeting Minutes	Appropriately formatted hardcopy, electronic file	Handout provided at the meeting, if appropriate. Meeting minutes provided within two days and stored in the New Development Task Order's eRoom. Meeting results and decisions may be incorporated into SDLC deliverables as documented in the meeting minutes within a mutually agreeable timeframe appropriate to the scope of the deliverables and/or meeting minutes.
SDLC Documentation	Appropriately formatted electronic file with hardcopy signoff sheet	Clearly stated analysis, design, test approach, test scripts, etc., in the format agreed to in ONRR's task order request for proposal and Accenture's New Development Task Order proposal. The schedule for delivery and signoff are detailed in the Deliverables section of the New Development Task Order proposal.
Monthly Status Reports, Problem Trouble Report, EVM report	Appropriately formatted electronic file	Tasks and deliverables completed over the previous period, tasks and deliverables planned during the upcoming period, action items and issues requiring management attention, status of progress against metrics and earned value management. Provided as scheduled in the Deliverables section of New Development Task Order proposals. QASP metrics related the measurements listed in section 2.7 will be reported in the EVM report.
Project Management Plan	Appropriately formatted electronic file	Provides a project overview, describes the organization of the team and team member responsibilities. Additionally identifies stakeholders and critical dependencies, and describes the methods to be used for Project

Deliverable Type	Delivery Format	Acceptance Criteria
		Monitoring and Tracking. The plan also contains project Schedule and Milestone information and a list of deliverables.
Project Schedule	Appropriately formatted electronic file	Clearly outlined tasks, start and end dates, task dependencies, and critical path. Tasks will be mutually exclusive – work is easily categorized in one element of work.

Figure 1 – Acceptance Criteria

2.2 Performance Standards for Acceptance

Accenture will measure our performance against the Acceptable Quality Levels (AQL) for the items identified in Section 2.7, QASP AQLs. We use our CMMI Level 4 assessed processes to quantitatively manage and statistically control our processes. These processes support day-to-day project management for New Development Task Orders and facilitate reporting, such as our Earned Value Management (EVM), for Accenture and ONRR. Tom Greiner, Accenture's Quality Assurance Director, will provide an independent quality assessment of our New Development Task Orders. His scheduled reviews will focus on measuring customer satisfaction and checking project team performance against established benchmarks and standards.

2.3 Methods of Monitoring

(b) (4)

2.4 Frequency

(b) (4)

2.5 Management Responsiveness

The QASP reporting process will assist ONRR to determine whether we have managed New Development Task Orders delivery effectively, with successful and timely response to activities indicated for corrective action. ONRR will confirm whether we have satisfactorily met all reporting requirements, including Monthly Status (includes QASP metrics) and EVM reports. Should issues arise in our performance or reporting, our Project Manager will work with ONRR's Contracting Officer (CO) and Contracting Officer Representative (COR) Organization to quickly identify a resolution and institute a corrective action plan. We will communicate any issue not resolved in consultations with the COR Organization to the CO. Communication of

issue(s) will occur within one (1) business day of discovery. Corrective action response timeframes will be negotiated and agreed upon as part of the communication of the issue(s).

2.6 Quality Aligned with ONRR Business Objectives

The QASP's true value is to align the outcome of New Development Task Orders with the business objectives for the task order. ONRR and Accenture have worked together to define QASP measurements that will measure progress towards and the achievement of the delivery of task order requirements as documented into the MRMSS environment as scheduled. These requirements are the focus of ONRR's request for New Development Task Orders, our management solution, our quality and performance management processes and the QASP.

2.7 QASP AQLs

Accenture shall use the QASP Performance Measures listed below as the Quality Assurance Surveillance Plan (QASP) to implement MRMSS Upgrades. The varying characteristics of each task order require that some details be tailored for individual task orders. The following are the details related to the OMT Release 2.0, 2.1, 2.2, 3.0, and 3.1 proposal.

Planning Measures

(b) (4)

Analysis Measures

(b) (4)

Detailed Design and Build Measures

(b) (4)

Pre-UAT Measures

Post-UAT Measures

Additional Measures

- Accenture will complete identified deliverables on the schedule set forth in the Deliverables section of the OMT Proposal.

ORDER FOR SUPPLIES OR SERVICES

PAGE 1 OF PAGES 36

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

1. DATE OF ORDER: 09/11/2014

2. CONTRACT NO. *(If any)*: D12PC70004

3. ORDER NO.: D14PD01129

4. REQUISITION/REFERENCE NO.: 0040177239

5. ISSUING OFFICE *(Address correspondence to)*:
Interior Business Center, AQD
Division 4/ Branch 2
7301 West Mansfield Ave
D2940
Denver CO 80235

6. SHIP TO:

a. NAME OF CONSIGNEE: ONRR, Information Management Center

b. STREET ADDRESS: PO Box 25165, MS60430A

c. CITY: Denver

d. STATE: CO

e. ZIP CODE: 80225-0165

7. TO: James Gooding

a. NAME OF CONTRACTOR: ACCENTURE LLP

b. COMPANY NAME:

c. STREET ADDRESS: 800 North Glebe Road
Suite 300

d. CITY: ARLINGTON

e. STATE: VA

f. ZIP CODE: 22203

f. SHIP VIA:

8. TYPE OF ORDER

☐ a. PURCHASE
REFERENCE YOUR: OMT Qte. dtd. 08/06/2014
Please furnish the following on the terms and conditions specified on both sides of this order and on the attached sheet, if any, including delivery as indicated.

☒ b. DELIVERY
Except for billing instructions on the reverse, this delivery order is subject to instructions contained on this side only of this form and is issued subject to the terms and conditions of the above-numbered contract.

9. ACCOUNTING AND APPROPRIATION DATA: See Schedule

10. REQUISITIONING OFFICE: ONRR, ARM, IMC

11. BUSINESS CLASSIFICATION *(Check appropriate box(es))*
☐ a. SMALL ☒ b. OTHER THAN SMALL ☐ c. DISADVANTAGED ☐ d. WOMEN-OWNED ☐ e. HUBZone
☐ f. SERVICE-DISABLED ☐ g. WOMEN-OWNED SMALL BUSINESS (WOSB) ELIGIBLE UNDER THE WOSB PROGRAM ☐ h. EDWOSB

12. F.O.B. POINT: Destination

13. PLACE OF
a. INSPECTION: Destination
b. ACCEPTANCE: Destination

14. GOVERNMENT B/L NO.:

15. DELIVER TO F.O.B. POINT ON OR BEFORE *(Date)*: 04/15/2015

16. DISCOUNT TERMS: ACCP

17. SCHEDULE ***(See reverse for Rejections)***

ITEM NO. (a)	SUPPLIES OR SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	The contractor shall provide the services as identified in the government's Statement of objective's (SOO) titled, "Minerals Revenue Management Support System (MRMSS)Operations Management Tool(OMT) - Requirements, Design, Development and Continued ...					

18. SHIPPING POINT:

19. GROSS SHIPPING WEIGHT:

20. INVOICE NO.:

17(h) TOTAL *(Cont. pages)*: $2,995,025.63

21. MAIL INVOICE TO:

a. NAME: Invoice Processing Platform System

SEE BILLING INSTRUCTIONS ON REVERSE

b. STREET ADDRESS (or P.O. Box): US Department of Treasury
http://www.ipp.gov

c. CITY:

d. STATE:

e. ZIP CODE:

17(i) GRAND TOTAL: $2,995,025.63

22. UNITED STATES OF AMERICA BY *(Signature)*

23. NAME *(Typed)*: Joseph Shively
TITLE: CONTRACTING/ORDERING OFFICER

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

DATE OF ORDER	CONTRACT NO.	ORDER NO.
09/11/2014	D12PC70004	D14PD01129

ITEM NO. (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	Implementation - Releases 2.0/3.0 dated May 21, 2014. A detailed description of this task order is contained on the continuation pages of this order beginning on page 4. Admin Office: DOI, Interior Business Center, AQD Division 4/ Branch 2 7301 West Mansfield Ave D2940 Denver CO 80235 Period of Performance: 07/01/2014 to 04/15/2015					
00010	BASE AWARD: Operations Management Tool (OMT) - Release 2.0 per attached OMT Release 2.0/3.0 Statement of Objectives. Labor and Facilities Firm Fixed-Priced line item Period of Performance: July 1, 2014 - April 15, 2015 IT Approval Num: Y Accounting Info: 01 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRFPSSY00.F72000 Fund: 14XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 01 Funded: $665,837.03 Accounting Info: 02 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRFPSSY00.C09000 Fund: 14XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 02 Funded: $1,013,230.27 Accounting Info: 03 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Continued ...				2,894,943.63	

TOTAL CARRIED FORWARD TO 1ST PAGE (ITEM 17(H)) $2,894,943.63

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

DATE OF ORDER	CONTRACT NO.	ORDER NO.
09/11/2014	D12PC70004	D14PD01129

ITEM NO. (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DR2PSSY00.F72000 Fund: 145D0102R2 Fund Center: DS63605000 PR Acct Assign Line: 03 Funded: $492,140.42 Accounting Info: 04 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DR2PSSY00.C09000 Fund: 145D0102R2 Fund Center: DS63605000 PR Acct Assign Line: 04 Funded: $723,735.91					
00020	Travel: OMT Release 2.0 Cost Reimbursable in accordance with the Federal Travel Regulation (FTR). This is a Not-to-Exceed (NTE) line item. Period of Performance: July 1, 2014 - April 15, 2015 IT Approval Num: Y Accounting Info: 01 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRFPSSY00.F72000 Fund: 14XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 01 Funded: $40,032.80 Accounting Info: 02 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRFPSSY00.C09000 Fund: 14XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 02 Funded: $60,049.20 Continued ...				100,082.00	

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

DATE OF ORDER	CONTRACT NO.	ORDER NO.
09/11/2014	D12PC70004	D14PD01129

ITEM NO. (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	The total amount of award: $2,995,025.63. The obligation for this award is shown in box 17(i).					

TOTAL CARRIED FORWARD TO 1ST PAGE (ITEM 17(H)) $0.00

Department of the Interior Office of Natural Resources Revenue (ONRR)

Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1
Task Order: TBD

Technical Narrative

April 29, 2015

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, Interior Business Center
US Department of the Interior
7110 W. Jefferson Ave.
Lakewood, CO 80235
Office: 303-231-3934
Fax: 303-231-3917
Email address: Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Email address: Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email
Address:James.b.gooding@accenturefederal.com

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Accenture LLP
800 North Glebe Road
Arlington, VA 22203

April 28, 2015

Joseph A. Shively Contracting Officer
Acquisition Services Directorate
Interior Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165

Subject: OMT Release 2.C Part 1 Proposal

Dear Mr. Shively:

Accenture is pleased to provide a proposal of the Release 2.C Part 1 for the **Operations Management Tool (OMT)** program. This proposal is valid for 60 days.

If you have any questions or need additional information, please contact James Gooding at (571) 414-5620 or james.b.gooding@accenturefederal.com

Sincerely,

Traci Cooke,
Civilian Portfolio Lead - CM
Accenture Federal Services, LLC

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1.0 Introduction - Task Order Release 2.C Part 1 (R2.C1):

The Department of Interior's (DOI) Office of Natural Resources Revenue (ONRR) has undertaken a transformational effort to improve the business processes and technology it uses to conduct compliance and audit activities ONRR-wide. ONRR's entrusted role as the office that manages an average of $11 billion in annual revenues from energy and mineral leases, the end to end implementation of an automated operational tool will unlock opportunities for ONRR in its mission objective to collect every dollar due. ONRR and Accenture, as a part of the MRMSS Upgrade, began the process of developing the Operations Management Tool (OMT) to provide end-to-end compliance process tracking, analytics-based risk model, electronic work papers, and work planning activities in one automated tool. This tool will help ONRR achieve the One-ONRR vision. While developing OMT, ONRR and Accenture will engage in Business Process Improvement workshops coupled with System Design activities. This coupling prior to and as a part of System Design activities, while time intensive, will lead to a more robust and useful OMT tool to serve ONRR Management for years to come as a tool in gauging the performance of their organization.

The overall objectives ONRR aims to achieve with OMT:

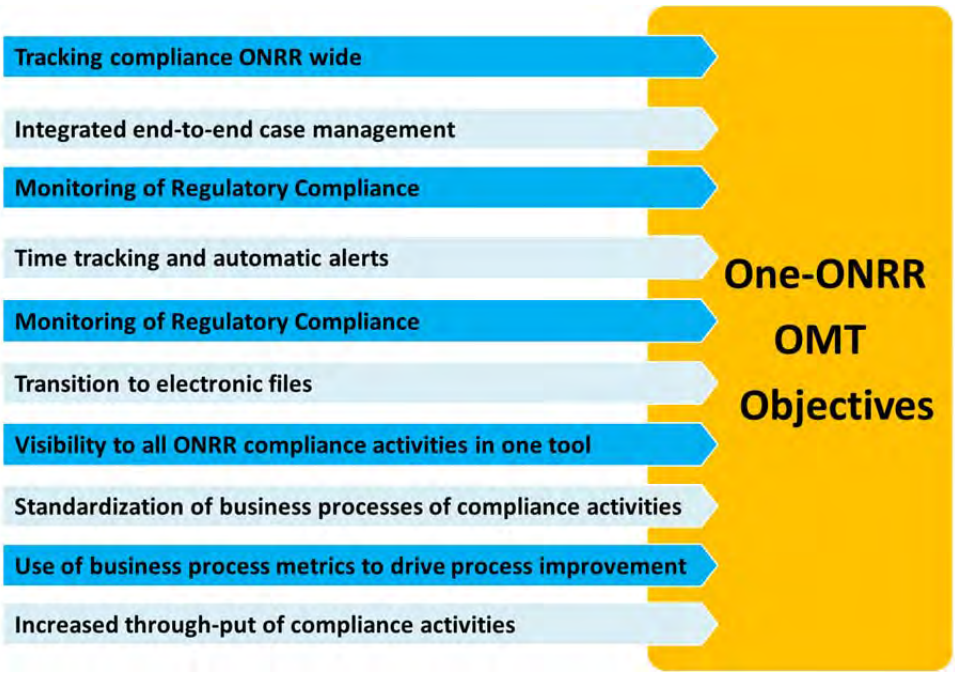

Figure 1 *One-ONRR OMT Objectives*

Within each organization of ONRR, the above objectives have diverse goals and gained efficiencies when applied, however, OMT objectives support overall ONRR-wide business goals and the One-ONRR vision. Ultimately these OMT objectives support the business objectives of transparency, consistency, efficiency and increased collection.

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Accenture and ONRR agreed to an iterative release-based approach to implement the OMT program, which was reflected in our August 6, 2014 proposal submission named D14PD01129 Release R2/R3, and in the adjusted D14PD01129 Release 2.B Change Order 001 proposal, which was submitted to ONRR on November 21, 2014. This task order represents the Process Improvement, Detail Design and Technical Design of Release 2.C as previously proposed on task order D14PD01129. In addition, it also includes the continuous work required on the backport which is required due to the delays of Oracle.

1.1. Backport

In the same manner for Release 2.C, Accenture and ONRR are working collaboratively to complete the outcome of process improvement sessions, detail design workshops and changes in technology. This was to have been completed as part of Release 2.B by March 15. However, due to a delay in receiving critical out-of-the-box vendor BPM/ACM functionality that Release 2.C is dependent on, Accenture is proposing Release 2.C in two parts. This proposal contains Part 1 of Release 2.C. Release 2.C Part 1 allows these design activities to complete in May. Part 2 of Release 2.C would be proposed by Accenture thereafter.

This backport is necessary to support ONRR's requirements for a 'one-to-many' relationship among the entities included in a case file. Without this backport, the project would need to perform extensive customization to meet ONRR's requirements. The delivery of the backport patch from the vendor was scheduled to occur during the first two weeks in January, 2015. It was received February 13, 2015.

Since the receipt of the backport, Accenture in Release 2.B has followed the following execution plan to verify that the functionality included in the backport is operational and acceptable to introduce into the OMT program.

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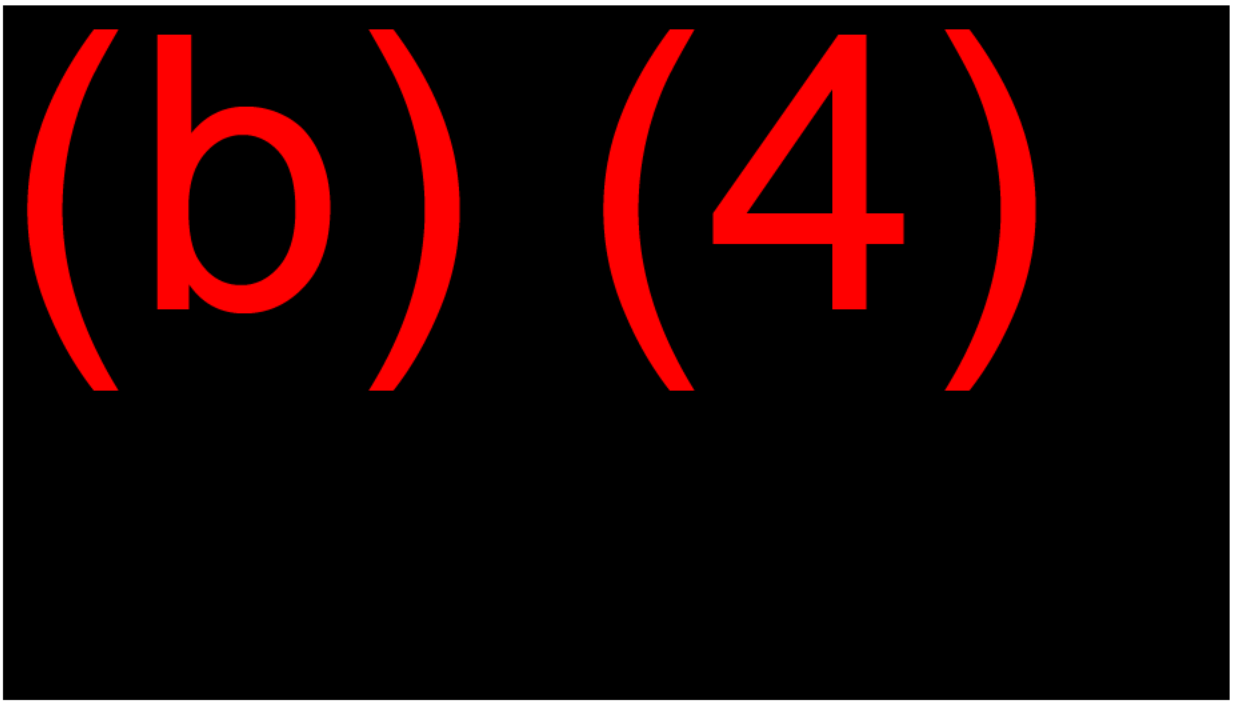

Accenture and the software vendor continue to work together to validate the following scenarios can be implemented in OMT using the functionality included in the backport:

#	Work Stream Proof of Concept Task
1	Work streams can be split off from the overall case file
2	The system can provide potential, or draft work streams based on business rules. The user can approve the creation of one, or multiple work streams.
3	The work streams can communicate status information to the case file
4	The case file can proceed through the milestones based on the progress of the work streams.
5	Multiple work streams can be combined to create a new work stream at any point in the process.
6	All work streams can be rolled back into the case file following the completion of a milestone
7	Each work stream can progress through the business process separately, independent of the other work streams
8	Work streams can follow a different business process than the case file
9	The case file cannot be closed until all of the work streams are closed
10	Tasks within the work stream can be generated based on user provided data in the case file

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11	(b) (4) [redacted]
12	

POC Work Stream Functionality 1

Once the backport tasks have been completed, and the functionality has been accepted by ONRR, Accenture will complete in Release 2.C Part 1 the final R2.C design documentation to include work stream functionality.

This technical narrative describes the first part of Release 2.C Part 1 which will contain Process Improvement, Functional and Technical and Design, and Test Planning activities. The technical narrative for Release 2.C Part 2 will be delivered to ONRR during June 2015.

The following activities will be included in OMT Release 2.C1:

- Program management:
  - Release Management
- Process Improvement:
  - CEVA Business Processes
  - Referrals
  - CEVA Productivity Metrics
- Functional Design:
  - Release 2.C final design, including work streams
  - CEVA Asset & Valuation business processes
  - CEVA SIC & STRAC business processes
- Technical Design:
  - CR/DM Planning and Analysis Phases
  - Audit Analysis Phase
  - Combined Resolution & Closure Phases
  - Work Products for Analysis, Resolution, and Closure Phases
  - Smart Hyperlink Integration [currently planned to deploy in Release 3.0]
  - Ability to print an entire case file [currently planned to deploy in Release 3.0]
  - Integration of CPT/SCPT & LDS
  - Referencing & Indexing
- Test Planning

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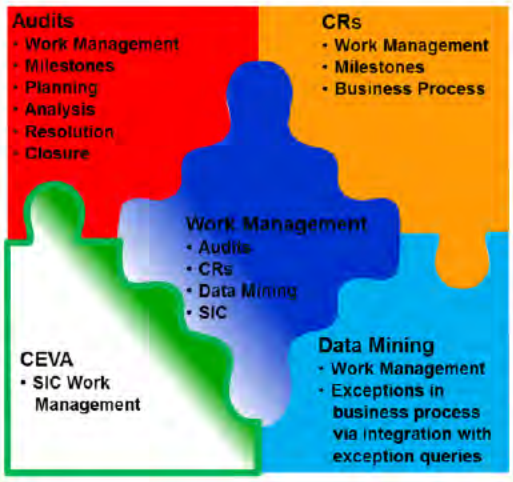
- Technical Architecture
    - Environmental Support of Technical Design and Proof of Concept tasks

Remaining R2.C tasks will be included in the updated technical narrative, scheduled to be delivered to ONRR in June of 2015.

1.2 Release 2.C1 - CEVA Business Processes and Technical Designs Timeline

Release 2.C1 Timeline

1.3 Release 2.C1 Summary



R2C Components

Business Process Improvements, and Functional and Technical Designs will be completed during Release 2.C1. This will position ONRR to move forward with the implementation of a complete, end-to-end case management system that will be used by the Audit & Compliance Management (ACM), Data Mining, and CEVA teams.

Business Process Improvement sessions will be completed for the CEVA work teams, and for the ability to 'refer' a case file from one OMT team to another OMT team. The Integrated Business PI and System Design team will also work with CEVA to develop productivity metrics to be tracked within OMT. Functional design sessions will be completed for a portion of the CEVA teams. The remaining

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functional designs will be completed as part of Release 2.C2, and the CEVA business processes are scheduled to be deployed into production as part of Release 3.

In addition, the final functional design document will be created and submitted after ONRR's acceptance of the back port proof of concept.

The Technical Designs for Audit Analysis, Compliance Review and Data Mining Planning and Analysis and the Combined Resolution and Closure phases, including the applicable work products will build on the functional design for these processes which was completed as part of Release 2.B. These business processes are scheduled to be deployed into production as part of Release 2.C2.

The Testing Plan for functionality deployed in Release 2.C2 will be completed during this time period.

1.4 R2.C1 – Project Management and Governance

Figure 3 Release 2.C1 Project Management and Governance Timeline

(b) (4)

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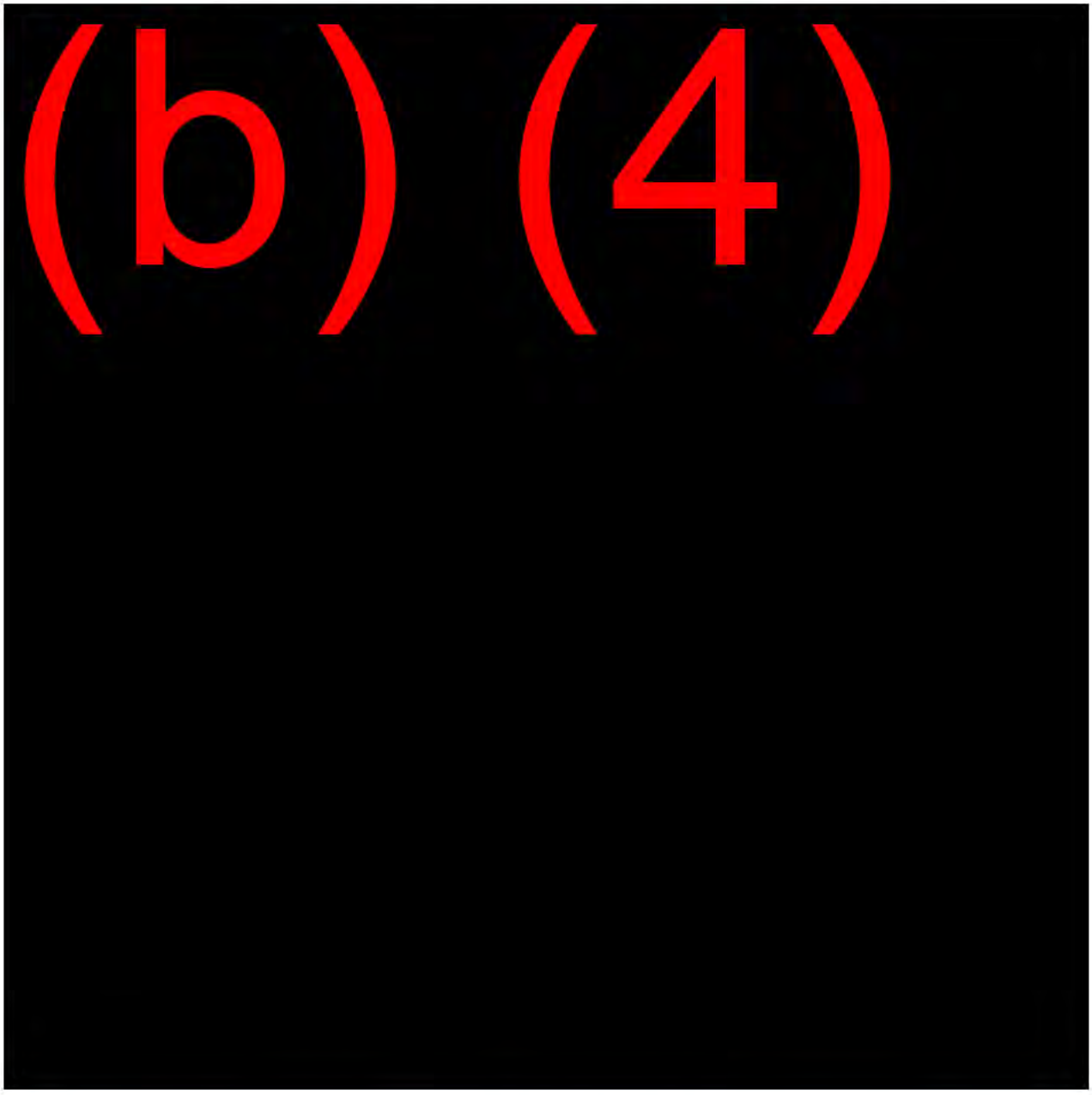
1.5 R2.C1 – Integrated Business PI and System Design

[SOO 4.1.1, 4.1.2, 4.1.3, 4.2.5]

Figure 4 *Release 2.C1 Integrated BPI and System Design Timeline*



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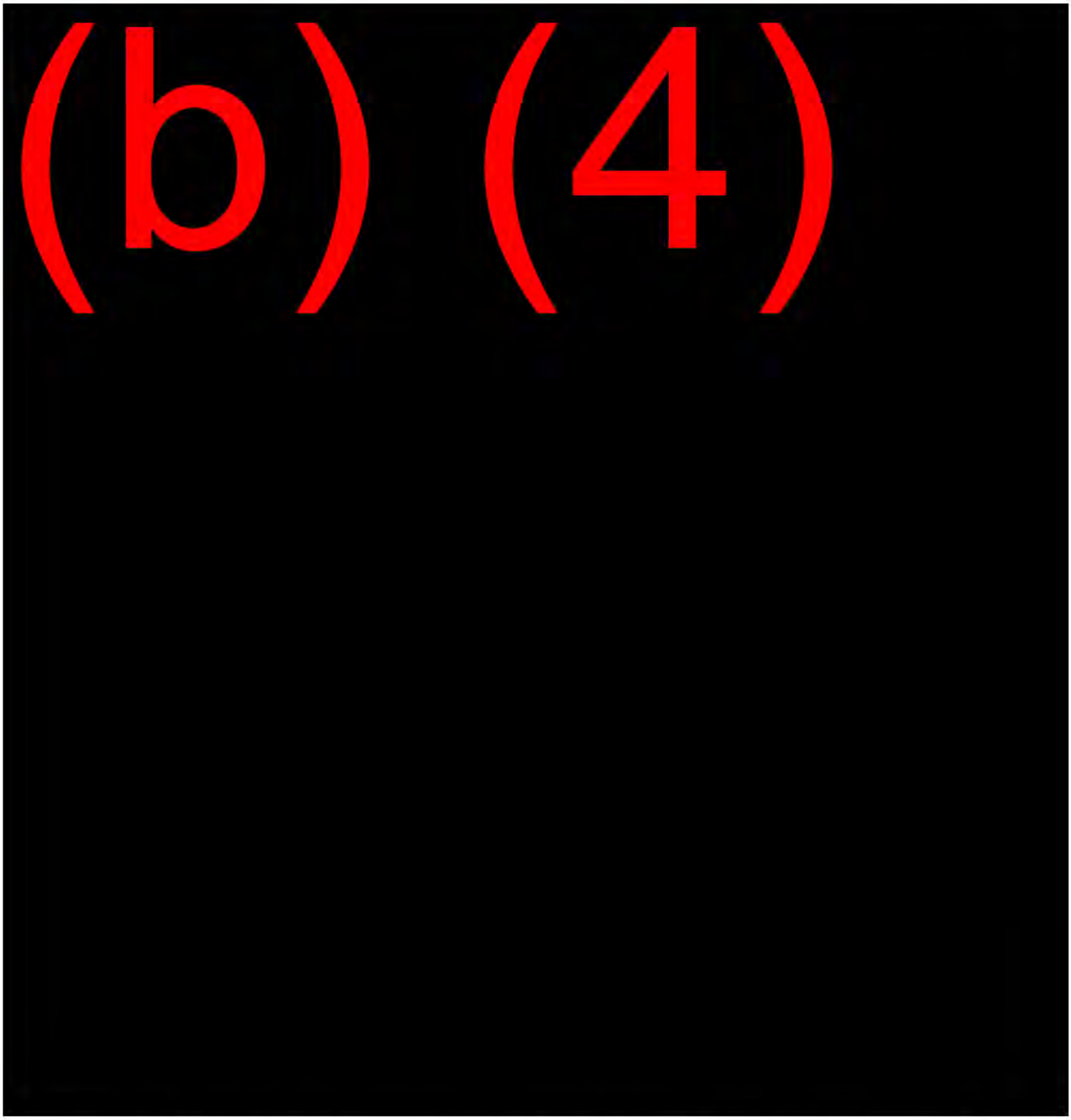

- **Detailed Design Pulse Assessment**: *For a detailed description please see section ***3.5***

May 2015 July 2015

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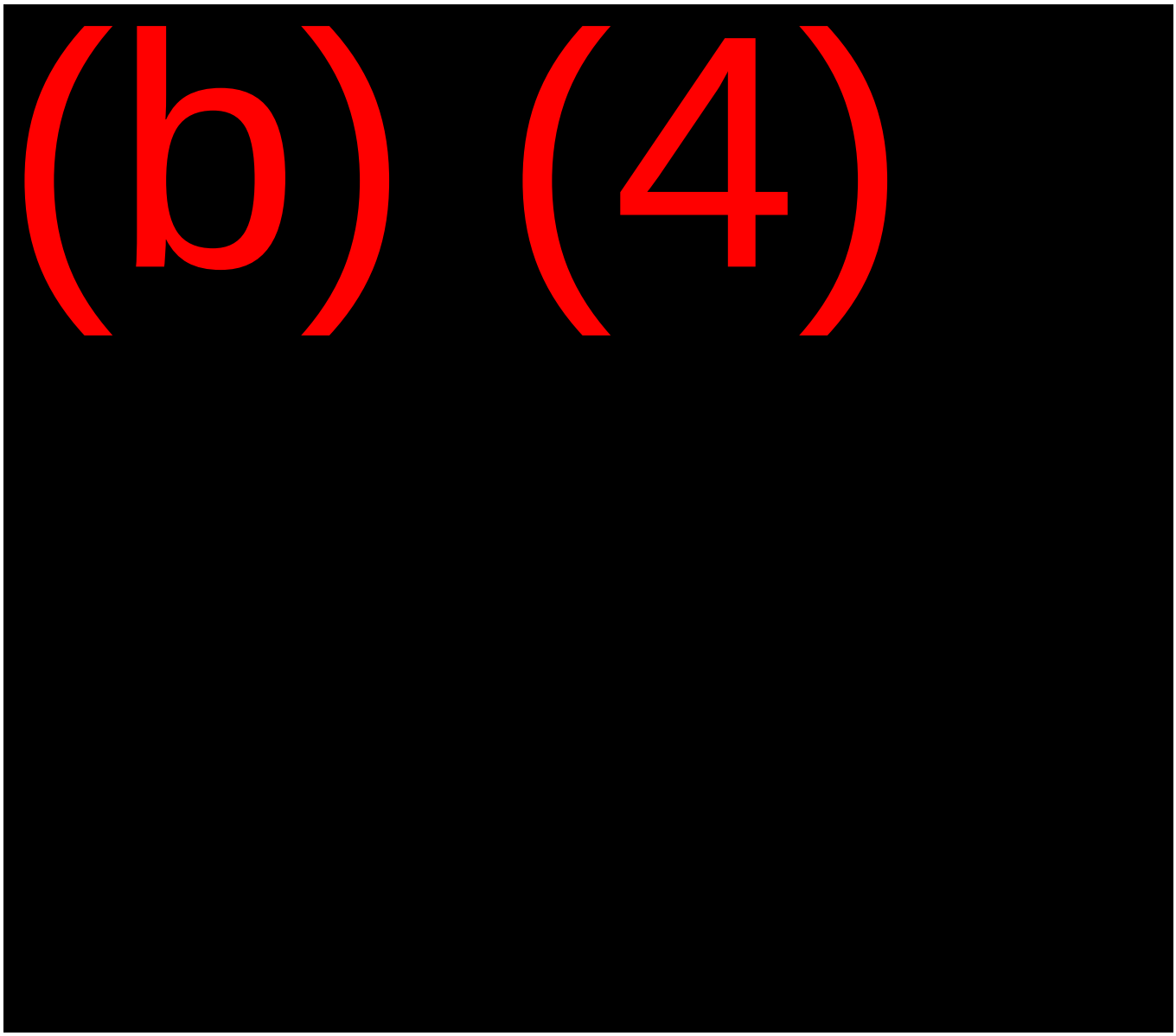
Release 2.C1 Technical Design Timeline 1

1.6 R2.C1 - Technical Design



2.0 Assumptions

Please reference ***OMT R2.C Part 1 - Basis of Estimate, Technical Assumptions, Conditions or Expectations*** for details on assumptions.

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OF 347 Continuation Pages

2. Accenture LLP's MRMSS Operations Management Tool (OMT) Technical and Price proposals, dated August 6, 2014 are hereby accepted.

3. The total firm fixed-price (FFP) to the Government for performance of the OMT RELEASE 2.0 is $2,894,943.63.55; the estimated Not to Exceed (NTE) Cost Reimbursable Travel for OMT Release 2.0 is $100,082.00. The grand total for full performance of OMT Release 2.0 is $2,995.025.63.

4. The task order Period of Performance (POP) for OMT Release 2.0 is from July 1, 2014 through April 16, 2015. [Authorization to Proceed (ATP) to begin on July 1st was issued on July 31, 2014].

5. Optional CLINs: This task order contains five (5) Optional CLINs for OMT Releases 2.1, 2.2, 3.0, Universal Search and Oracle's BPM 12.1.4 upgrade Implementation. These Optional CLINs, and if applicable, their associated travel CLINs will be exercised at the sole discretion of the Government.

Optional CLIN Performance Table:

Description	Begin Date	End Date	Labor/Facilities (FFP)	Travel (NTE/Reimb)	Total $	Notes
Base Award Release 2.0	7/1/2014	4/15/2015	(b) (4)			
Option 1 Release 2.1	11/1/2014	7/15/2015				
Option 2 Release 2.2	4/1/2015	12/15/2015				
Option 3 Release 3.0	8/1/2015	4/15/2015				
Option 4 Universal Search	10/1/2015	10/31/2015				
Option 5 Oracle Rel. 12.1.4	10/1/2015	12/31/2015				
Total if base and all options are exercised						

6. All rates are in accordance with the base IDIQ contract D14PC70004 and shall not exceed those rates. This order is fully funded with "No-Year Funds".

7. All Terms and Conditions, and Administrative matters/procedures/details are in accordance with IDIQ Contract D12PC70004 as revised at Modification 11 dated April 1, 2012.

8. This is a non-commercial, single award; non- severable, performance based Service Task Order.

9. DUNS: 858485758 / TIN: 72-0542904

10. Product Code: D399 Other Computer Services

11. Classification Code: "D" Information Technology Services, Including Telecommunications Services.

12. The Government Statement of Objectives (SOO) titled, "Minerals Revenue Management Support System (MRMSS) Operations Management Tool (OMT) – Requirements, Design, Development and Implementation – Releases 2.0/3.0 dated May 21, 2014 is made part of this order and included as Task Order **Attachment 1**.

13. The contractor shall invoice based on the agreed to OMT RELEASE 2.0 Deliverable Price Schedule dated August 1, 2014. This deliverable/payment schedule is made part of this task order and is included as **Attachment 2**.

14. Accenture's OMT RELEASE 2.0 Quality Assurance Surveillance Plan (QASP) dated August 1, 2014 is accepted and made part of this order as task order as **Attachment 3**.

15. Functions performed in fulfillment of this task order are Not Inherently Governmental:

In accordance with Far 7.503(e), the government representative has determined that this order is not being used to procure inherently governmental services.

Contracting Officer:
Joseph A. Shively
Contracting Officer
Acquisition Services Directorate
Interior Business Center
US Dept. of the Interior
Mailing address:
7301 West Mansfield, MS: D2941
Lakewood, CO 80225
Office: 303-231-3934 / Fax: 303-231-3917
Joseph_a_shively@ibc.goi.gov

Contracting Officers Representative (COR):
Stacey Browne, MRMSS Program Manager
Department of the Interior
Office of the Secretary
Office of Natural Resource Revenue
P.O. Box 25165, MS
Denver, CO 80235-2230
P: 303-231-3177
Stacey.browne@onrr.gov

Contractor Point of Contact: James B. Gooding
Contract Manager / Accenture LLP
800 North Glebe Road, Suite 300
Arlington, VA 22203
Office: 571-414-5620
James.b.gooding @accenturefederal.com
Physical Location of POC: Arlington, VA

CONTRACTING OFFICER / ADMINISTRATION:

All contract questions and concerns will be directed to the Government Contracting Officer, Joseph A. Shively. The Government Contracting Officer is the only individual with the authority to financially obligate the government and to modify this contract. The contractor is responsible for notifying the contracting officer of any potential issues or concerns - technical, scope or financial, concerning this task order.

CONTRACTOR RESPONSIBILITY:

If in the opinion of the Contractor, any instruction or direction issued by the COR is outside of their specific authority, the Contractor shall not proceed but shall notify the CO in writing within 3 working days after receipt of any instruction or direction.

Department of the Interior
Office of Natural Resources Revenue (ONRR)
Minerals Revenue Management Support System (MRMSS)

MRMSS Operations Management Tool (OMT)
Release 2.C Part 1 Resubmission
Task Order: TBD

Basis of Estimate, Technical Assumptions, Conditions or Exceptions

April 28, 2015

Submitted To:

Joseph A. Shively
Contracting Officer
Acquisition Services Directorate, National Business Center
US Department of the Interior
P.O. Box 25165
Denver, CO 80225-0165
Office: 303-231-3934
Fax: 303-231-3917
Email address: Joseph.a.shively@ibc.doi.gov

Stacey Browne
Contracting Officer Representative
Email address: Stacey.browne@onrr.gov

High performance. Delivered.

Submitted By:

Accenture Federal Services LLC
800 North Glebe Road
Suite 300
Arlington, VA 22203

Point of Contact:
CM: James B. Gooding
Phone: 571-414-5620
Email Address:
james.b.gooding@accenturefederal.com

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accenture

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1.0 Assumptions and Basis of Estimate (BOE) for OMT Release 2.C1

1.1 Introduction and Background

The following pages of this document represent Part 1 of the Release 2.C Basis of Estimate. The BOE is a contractual component of the price proposal in this firm fixed price contract. It provides the details on how and under what assumptions Accenture has arrived at its estimated level of effort and proposed solution to provide service designs of the OMT release 2.C1 and component. Our BOE process relies on *Parametric* and *Historical Comparison Estimating* Methods to produce, realistic, reasonable, and complete work effort estimates. The Accenture Delivery Method (ADM) Estimating Methods and Models are part of Accenture's Delivery Suite (ADS), used to deliver all Accenture projects.

One of the best ways to predict future efforts is to capture and analyze initiatives completed in the past. In our experience, the ability to use historical data to calibrate future estimates helps improve the accuracy of estimates. The ADM estimating models are developed and maintained by a central team that works with Accenture client-based teams, product vendors, and industry specialists to update the estimating models with data from actual projects and the latest releases of technology.

Our Solution Architect(s) use ADM Estimators to estimate level of effort to implement ONRR Release 2.C1. The estimating tools require the input of discrete estimating assumptions that quantify the scope and complexity of the effort in detail. The output of the tools is an estimate of hours by task and sub-task. Once complete, our Solution Architects conduct a quality review of the Estimator results with an independent Solution Architect from their respective specialized practice to validate our factors, assumptions, and reasonableness of the BOE results.

To estimate OMT Release 2.C1 our Solution Architects used the following ADM Estimators:

- Oracle BPM SOA (Note: The foundation of our solution is SOA running BPM, including the Adaptive Case Management framework)

The following section lists our general assumptions that apply across the Release 2.C1. We then summarize the BOE factors, assumptions and results unique to the Release Tasks.

1.2 General Solution Assumptions

The following are General Assumptions to clarify the scope and constraints associated with the capabilities of Releases 2.C1:

- **Solution Design**

(b) (4)

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(b) (4)

- **Business Process**

(b) (4)

- **Reporting**

(b) (4)

– Complexities for each reporting type detailed above are based on the following factors:

Type	Low	Medium	Complex
(b) (4)			

- **CAMPROD**

(b) (4)

- **Data Migration**

(b) (4)

- **Data Archival**

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(b) (4)

Release 2.C1 Process Improvement and Functional Design of CEVA Business Processes, Technical Design of Audit Analysis, Compliance Planning and Analysis and Combined Resolution and Closure Business Processes.

Assumptions and Basis of Estimate (BOE) for Release 2.C Part 1			
Period of Performance Start Date	May 1, 2015	Period of Performance End Date	July 31, 2015
Task Type	Firm Fixed Price	Go Live Date(s)	n/a – PI And Design work only

1.1 R2.C1 Business Process Improvement (BPI)

1.1.1 *Description – Business Process Improvement*

The ONRR functional teams that have been included in this scope of work are the following:

- CEVA – Office of Enforcement
- CEVA – ADR
- CEVA – Bankruptcy
- CEVA - EMAO
- CEVA – Appeals
- CEVA – Asset Valuation
- CEVA – SIC/STRAC
- Referrals

For release 2.C1, (b) (4)

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1.1.2 *Assumptions – Business Process Improvement*

1.1.3 *Key Estimating Factors – Business Process Improvement:*

The following table summarizes the minimum number of activities identified based on current direction from ONRR management team.

The following is the definition of complexity represented above as it relates to Process Improvement Workshops:

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1.2 R2.C1 Risk Assessment

1.2.1 *Description – Risk Assessment*

There is no project related level of effort during R2.C1 as it relates to the Risk Assessment.

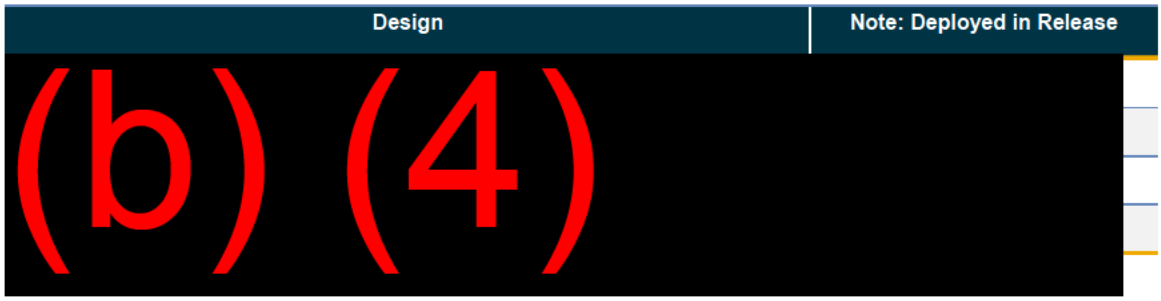
1.3 R2.C1 BPM – Case Management and Integration through OMT Technology

The following summarizes the affect the delay in the receipt of the backport patch has had on the originally planned OMT release schedule:

1.3.1 *Description – BPM – Case Management*

Release 2.C1 of OMT will include the Technical Design of Release 2.C1 capabilities as well as analysis and design for the subsequent OMT Release 3.0. **Technical Design** - Release 2.C1 capabilities that will be designed include:

- **Design** - Release 2.C1 design activities, in preparation for this and future releases are listed below. Accenture's solution approach uses Oracle's Adaptive Case Management (OACM) product to conduct design activities.



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1.3.2 *Assumptions – BPM – Case Management*

(b) (4)

1.3.3 *Key Estimating Factors – BPM – Case Management*

The following table provides the estimating factors used to define the fixed price nature of the Technical Design scope defined for Release 2.C1. Note Accenture has provided for scope complexity to address the risk of the backport technology:

Basis of Estimate for Technical Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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Basis of Estimate for Detail Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

The following provides the estimating factors for Work Product and Dashboards. We anticipate ONRR may select the following items (to be finalized during design):

(b) (4)

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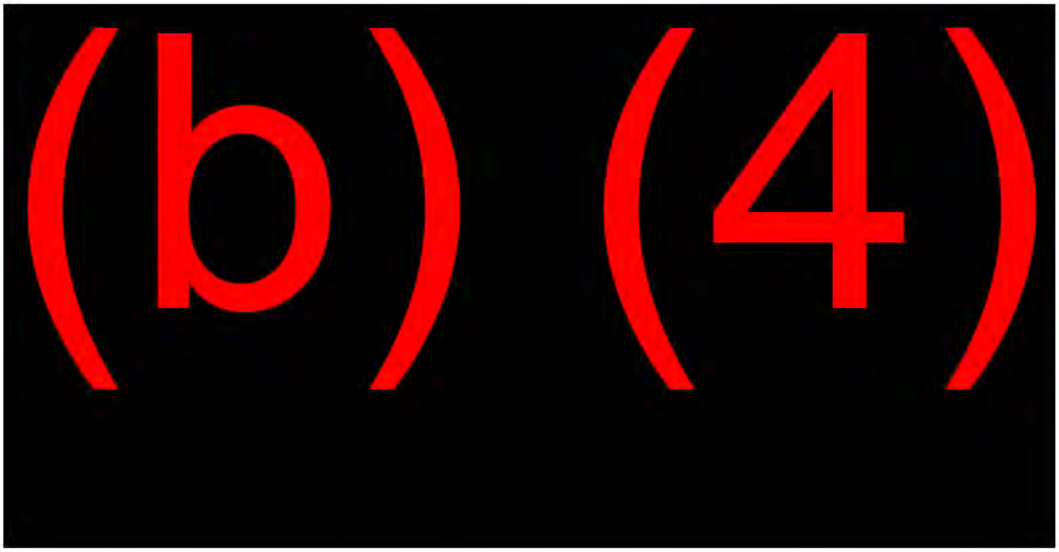

Integration. The following estimating factors table provides the estimating factors used to define the MRMSS integration activities, proposed as use of O&S Release Hours for OMT:

Basis of Estimate for Technical Design	Object Count			
	Simple	Medium	Complex	Total
(b) (4)				

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2.0 General Assumptions

Accenture has made the following assumptions in the development of this proposal. Changes to any of these assumptions may have impact on the schedule and/or the level of effort estimated.

1. Accenture assumes the period of performance of his task order is:
    a. Release 2.C Part 1: 5/1/15 – 7/31/15
2. The successful completion of this scope of work is based on the following four assumptions:
    a. ONRR will review the Oracle backport proof of concept and the gap analysis check list, and accept the functionality provided by the Oracle backport by April 24, 2015.
    b. Release 2.C1 uses the estimating factors proposed in the Release 2.C August 2014 submission Basis of Estimate as the basis to propose the technical design effort in Release 2.C1. Upon completion of the Release 2.C1 Design, Accenture will refresh the Release 2.C Basis of Estimate to align to ONRR's desired Design approach. This new basis of estimate will be used to propose remaining work as a Release 2.C Part 2 (Release 2.C2).
    c. Through expanded use of Oracle technologies within the MRMSS environment, Accenture has identified an immediate need for virtualization capabilities on developers individual machines to support development and deployment of code, and for proof of concept testing activities. Accenture assumes that ONRR supports and approves this approach for our development activities.
3. Accenture assumes performance on this task order will begin 7 calendar days after task order award. Accenture resources are required to complete a background investigation in accordance with Section 1.3 – Contractor Personnel Security of Contract No. D12PC70004 before they are allowed access to DOI information/data or begin work under a Task Order. Delays in receiving an appropriate background investigation, NAC, and NACI may impact the project cost and schedule in this proposal. If it appears there will be a significant delay that impacts the cost or schedule of this requirement, Accenture will notify the COR and contracting officer immediately take action to mitigate a schedule and cost increase.
4. Accenture assumes the contract type is Firm Fixed Price (FFP) with cost-reimbursable travel
5. Accenture's proposal includes subcontractor resources. S&P burden is applied to the subcontractors' rates and G&A is applied to the S&P burden dollars. (b) (4) fee is also applied.
6. Accenture's proposal includes the use of O&S Release Hours, as detailed in the Pricing Volume
7. We have assumed that ONRR Client SMEs will be available for providing additional details around business requirements, participating in design sessions and resolving issues. At a minimum, SMEs will be needed from the Financial Management (FM), Audit and Compliance Management (ACM) and Information Security Services (ISS) Teams.

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8. All travel costs have been estimated in accordance with Federal Travel Regulations and Accenture policy. We assume that costs for transportation, lodging, meals, and incidental expenses incurred by contractor personnel on official business are allowable subject to the limitations contained in FAR 31.205-46, entitled Travel Costs. Accenture will bill per diem in accordance with the Federal Travel Regulations (FTR) in effect at the time the travel is performed. In accordance with Accenture's practices, G&A is applied to travel costs.
9. The OMT R2/R3 Project requires "skilled" resources to implement the new Oracle Business Process Management (BPM) – Adaptive Case Management (ACM) technologies that are the backbone of the entire Tool. Unfortunately, Accenture has been unable to staff locally in the Denver Market for all the specialized skills (Business Process Improvement, Case Management, Project Management, Risk, and Security) necessary to meet the requirements of the project. Accenture believes that the co-location of our non-local resources in Denver provides the ability to work with ONRR to mitigate risks due to technology constraints and to work with the various ONRR teams during critical design, build, test and deploy solutions phases. Specifically, during development and test phases people need to be working side by side with ONRR stakeholders to validate data, application configuration, and work through issues.
10. Accenture will continue to utilize a local staffing approach to mitigate the need to use the entire cost reimbursable travel budget. Per our IDIQ contract, we are only able to travel when approved by the COR. All trip approvals will be requested in advance and the COR reserves the right deny any travel requests that are not deemed necessary.
11. To meet DOI's resource requirements Accenture will staff some resources remotely in the San Antonio Delivery Centers. Accenture assumes that staffing resources remotely will be an acceptable practice to DOI.
12. Accenture assumes the RFQ and other information provided by or referenced by the Government is accurate and complete. Changes beyond the agreed to modification and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if it believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
13. Accenture's fixed price is based on delivery of the fixed scope of services in our proposal. All changes to scope and schedule will be mutually negotiated between the Government and Accenture. Accenture will notify the contracting officer promptly and in writing if Accenture believes the current contract conditions may change based on direction it receives from the Government in contradiction to the negotiated parameters of the contract.
14. In no event shall Accenture be precluded from independently developing for itself, or for others, anything, whether in tangible or non-tangible form, which is similar to, the Deliverables provided to the Government. In addition, Accenture shall be free to use its general knowledge, skills and experience, and any ideas, concepts, know-how, and techniques that are acquired or used in the course of providing the Services

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15. Payments for all work performed on Firm Fixed Priced basis will be made in accordance with the direction of FAR 52.232-1 entitled Payments. Payment terms for all invoices submitted to the Government, is assumed to be net 30 days.
16. ONRR has specific tasks that need to be completed by the specified due date for Accenture to complete the fixed scope activities outlined in our proposal. If ONRR does not complete their assigned activities by specified due date then Accenture's delivery schedule or scope may increase to complete the activities and a price and schedule change modification may be requested.
17. Accenture has assumed that ONRR has Oracle licenses appropriate to support all OMT functionality being requested and proposed and ONRR is responsible for compliance with Oracle licensing.
18. Accenture's performance of the Contract is dependent on the Government's prompt and effective performance of its responsibilities, including timely decisions and approvals:
    a. A Work Product is a document or outcome that must be produced to complete a project activity and achieve its objectives. There is no review process or sign-off procedure related to the work product.
    b. Accenture will submit a Monthly EVM Report Deliverable. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within three (3) business days after receipt of the deliverable and notify Accenture if there are any issues. If needed, Accenture will conduct a deliverable review meeting with ONRR on the fourth (4th) business day after submission to ONRR. Accenture will respond to comments documented during the deliverable review meeting by the fifth (5th) business day after deliverable submission. We have assumed that the deliverable acceptance sign off will be provided by the fifth (5th) business day after submission.
    c. A Standard Deliverable is a document or outcome that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review according to established Standard Review and Non-Standard Review guideline. For example, for Standard Reviews, within five (5) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the eighth (8th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the tenth (10th) business day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.
    d. A Non-Standard Deliverable is a document or outcome usually of significant length or size that must be produced to complete a project activity and achieve its objectives. These deliverables require ONRR review, sign-off, and acceptance. Accenture assumes that ONRR will complete the review within ten (10) business days of receipt of the deliverable. Accenture will conduct a deliverable review meeting by the fifteenth (15th) business day after deliverable submission. If deliverable sign off is not received from ONRR by the twentieth (20th) business

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day after submission, then the delivery schedule may increase by the number of days acceptance was delayed and a price and schedule change modification may be requested.

19. All other assumptions as provided in Prime Contract D12PC70004 are incorporated herein in their entirety by reference.

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OMT RELEASE 2C PART 1

QUESTIONS + ANSWERS

Assumptions and Questions - OMT Release 2.C Part 1 revised proposal dtd April 7, 2015

Basis of Estimation	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question dtd. 4/17/2015	Accenture Response/Question dtd. 4/23/2015
	1					
	2					
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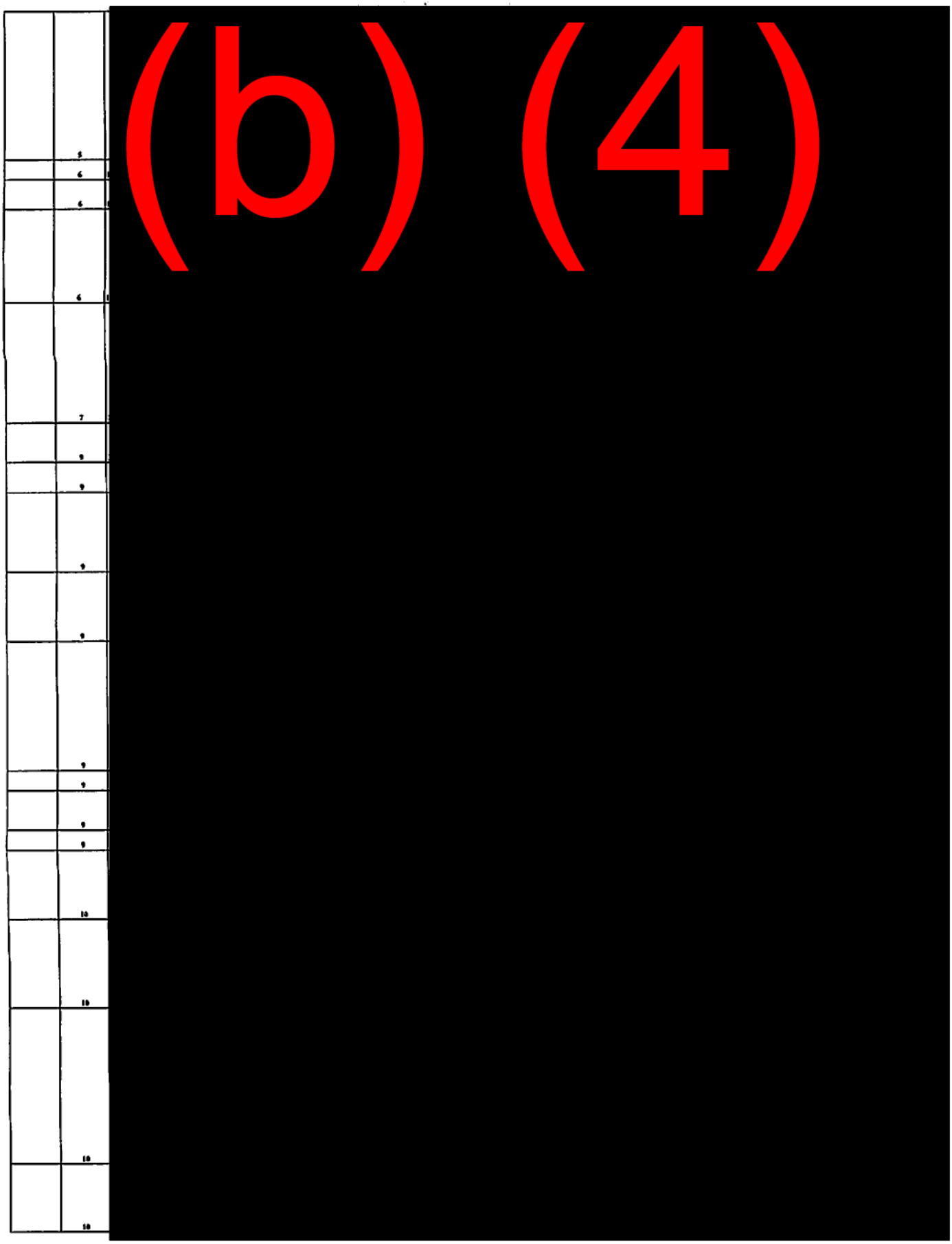
REC'D 4/23/2015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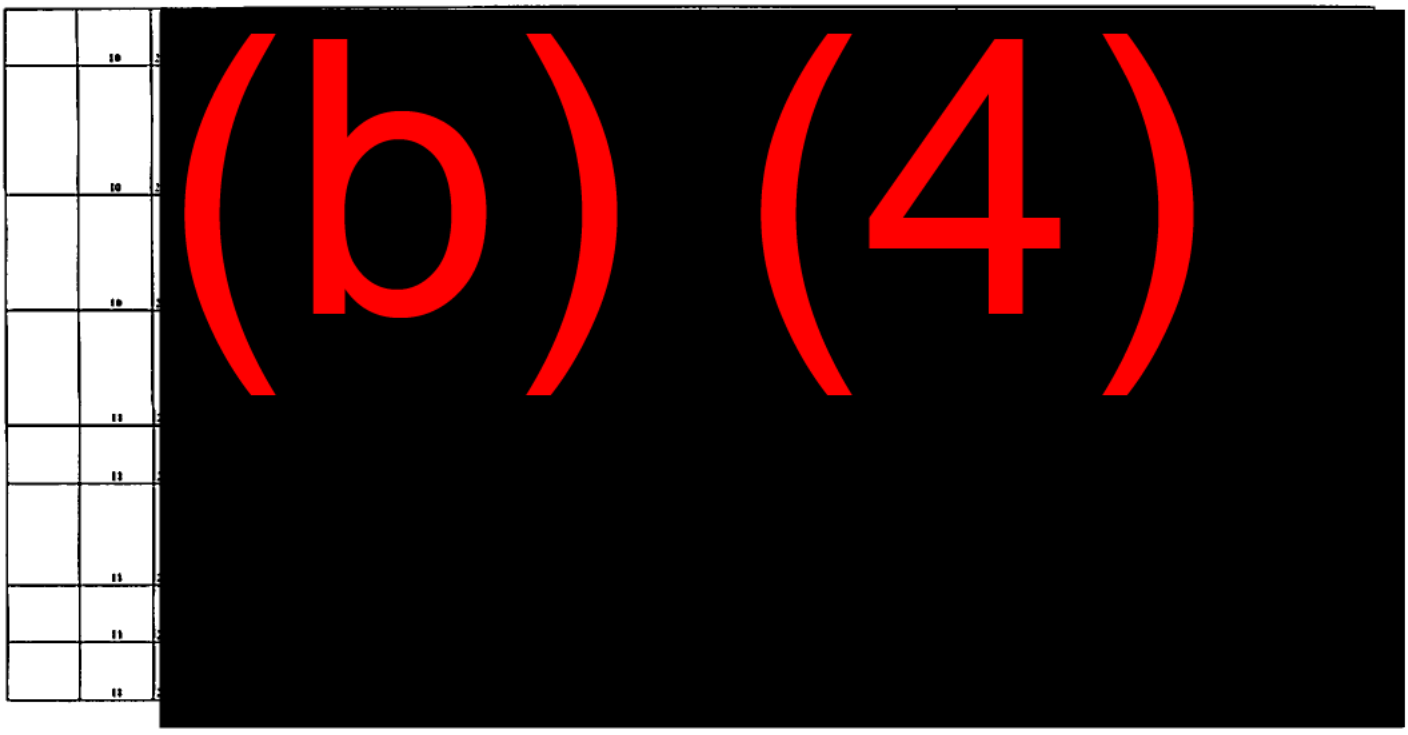
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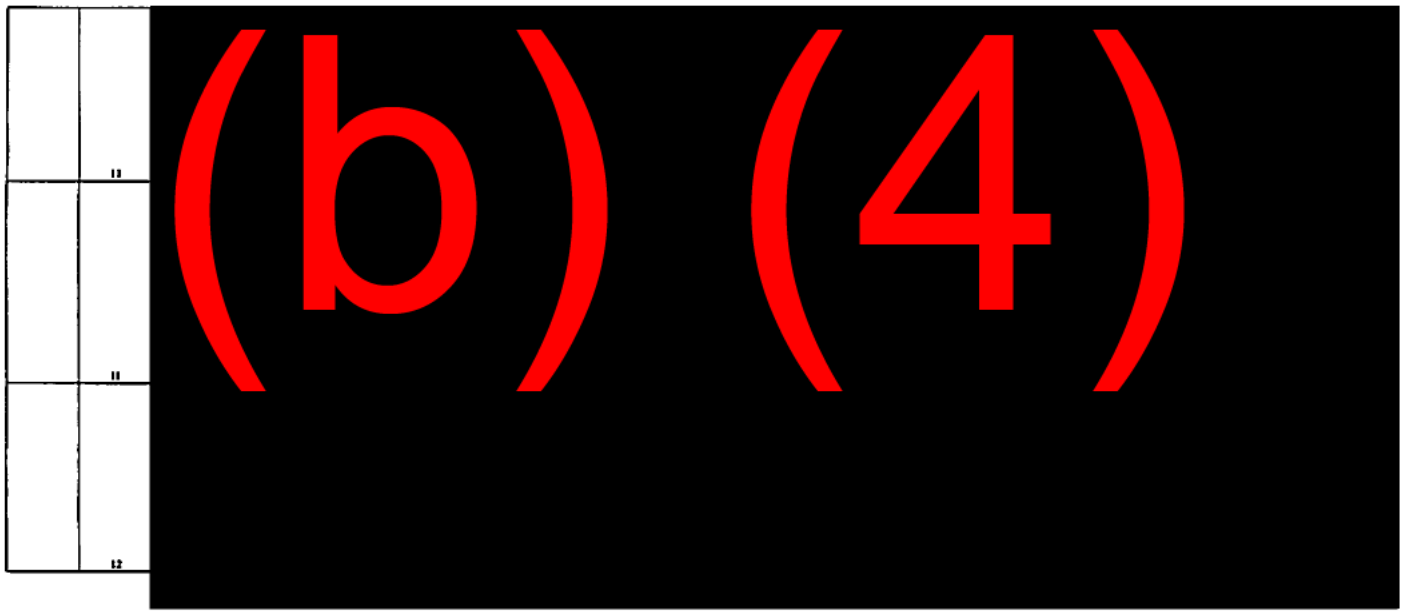
(b) (4)

ORDER FOR SUPPLIES OR SERVICES

PAGE 1 OF PAGES 25

IMPORTANT: Mark all packages and papers with contract and/or order numbers.

1 DATE OF ORDER: 05/12/2015	2 CONTRACT NO. (If any): D12PC70004
3 ORDER NO: D15PD00554	4 REQUISITION/REFERENCE NO.: 0040211812

5 ISSUING OFFICE (Address correspondence to):
Interior Business Center, AQD
Division 4/ Branch 2
7301 West Mansfield Ave
D2940
Denver CO 80235

6 SHIP TO:
a NAME OF CONSIGNEE: ONRR, Information Management Center
b STREET ADDRESS: PO Box 25165, MS60430A
c CITY: Denver | d STATE: CO | e ZIP CODE: 80225-0165
f SHIP VIA:

7 TO: James B Gooding
a NAME OF CONTRACTOR: ACCENTURE LLP
b COMPANY NAME:
c STREET ADDRESS: 800 NORTH GLEBE RD STE 300
d CITY: ARLINGTON | e STATE: VA | f ZIP CODE: 22203-1807

8 TYPE OF ORDER
☐ a PURCHASE — REFERENCE YOUR: _____
Please furnish the following on the terms and conditions specified on both sides of this order and on the attached sheet, if any, including delivery as indicated.
☒ b DELIVERY
Except for billing instructions on the reverse, this delivery order is subject to instructions contained on this side only of this form and is issued subject to the terms and conditions of the above-numbered contract.

9 ACCOUNTING AND APPROPRIATION DATA: 01

10 REQUISITIONING OFFICE: ONRR, ARM, IMC

11 BUSINESS CLASSIFICATION (Check appropriate box(es))
☐ a SMALL ☒ b OTHER THAN SMALL ☐ c DISADVANTAGED ☐ d WOMEN-OWNED ☐ e HUBZone
☐ f SERVICE-DISABLED VETERAN-OWNED ☐ g WOMEN-OWNED SMALL BUSINESS (WOSB) ELIGIBLE UNDER THE WOSB PROGRAM ☐ h EDWOSB

12 F.O.B. POINT: Destination

13 PLACE OF		14 GOVERNMENT B/L NO.	15 DELIVER TO F.O.B. POINT ON OR BEFORE (Date)	16 DISCOUNT TERMS
a INSPECTION	b ACCEPTANCE			
Destination	Destination		08/14/2015	PP30

17 SCHEDULE (See reverse for Rejections)

ITEM NO (a)	SUPPLIES OR SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	1. The contractor shall provide the services to complete the requirements as identified in the government's Statement of objective(SOO) titled, "Minerals Revenue Management Support System (MRMSS)Operations Management Tool(OMT) - Requirements, Continued ...					

18 SHIPPING POINT | 19 GROSS SHIPPING WEIGHT | 20 INVOICE NO.

17(h) TOTAL (Cont. pages): $936,341.08

21 MAIL INVOICE TO:
a NAME: Invoice Processing Platform System
b STREET ADDRESS (or P.O. Box): US Department of Treasury
http://www.ipp.gov
c CITY | d STATE | e ZIP CODE

17(i) GRAND TOTAL: $936,341.08

SEE BILLING INSTRUCTIONS ON REVERSE

22 UNITED STATES OF AMERICA BY (Signature): [signature] 5/12/2015

23 NAME (Typed): Joseph Shively
TITLE: CONTRACTING/ORDERING OFFICER

AUTHORIZED FOR LOCAL REPRODUCTION
PREVIOUS EDITION NOT USABLE

OPTIONAL FORM 347 (Rev. 2/2012)
Prescribed by GSA/FAR 48 CFR 53.213(f)

IMPORTANT: Mark all packages and papers with contract and/or order numbers

DATE OF ORDER	CONTRACT NO.	ORDER NO
05/12/2015	D12PC70004	D15PD00554

ITEM NO (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	Design, Development and Implementation - Releases 2.0/3.0 dated May 21, 2014. The services shall be in compliance with requirements listed in the SOO for OMT Release 2.2 (aka Release 2C). Services shall be performed per Accenture's OMT re-proposal titled: "MRMSS Operations Management Tool (OMT) Release 2.C Part 1 Resubmission", dated April 29, 2015.OM 2. Accenture LLP's MRMSS Operations Management Tool (OMT) Release 2.C Part 1 Resubmission proposal, to include the Technical, Price, and Basis of Estimate volumes, dated April 29, 2015 is hereby accepted. 3. The total firm fixed-price (FFP) to the Government for performance of the OMT Release 2.C Part 1 requirement is $843,072.08; the estimated Not to Exceed (NTE) amount for Cost Reimbursable Travel is $93,269.00. The grand total for full performance of this OMT Release 2.C Part 1 task order is $936,341.08. 4. The task order Period of Performance (POP) for OMT Release 2.C Part 1 is May 18, 2015 through August 14, 2015. 5. All rates are in accordance with the base IDIQ contract D12PC70004 for Option Year 6 and shall not exceed those rates. This order is fully funded with "No-Year Funds". 6. All Terms and Conditions, and Administrative matters/procedures/details are in accordance with IDIQ Contract D12PC70004 as revised at Modification 11 dated April 1, 2012. 7. This is a non-commercial, single-award; non-severable, performance based Service Task Order. Continued ...					

IMPORTANT: Mark all packages and papers with contract and/or order numbers

DATE OF ORDER	CONTRACT NO.	ORDER NO
05/12/2015	D12PC70004	D15PD00554

ITEM NO (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	8. DUNS: 858485758 / TIN: 72-0542904 9. Product Code: D399 Other Computer Services 10. Classification Code: "D" Information Technology Services, including Telecommunications Services. 11. The Government Statement of Objectives (SOO) titled, "Minerals Revenue Management Support System (MRMSS) Operations Management Tool (OMT) - Requirements, Design, Development and Implementation: Releases 2.0/3.0", dated May 21, 2014 is made part of this order and included as Task Order Attachment 1. 12. The contractor shall invoice based on the agreed to OMT Release 2.C Part 1 Deliverables/Price Schedule issued by Accenture on May 11, 2015. This deliverable/payment schedule is made part of this task order and is included as Attachment 2. 13. Functions performed in fulfillment of this task order are Not Inherently Governmental: In accordance with Far 7.503(e), the government representative has determined that this order is not being used to procure inherently governmental services. Contracting Officer: Joseph A. Shively Contracting Officer Acquisition Services Directorate Interior Business Center US Dept. of the Interior Mailing address: 7301 West Mansfield, MS: D2941 Lakewood, CO 80225 ONRR Phone: 303-231-3934 / IBC Phone: 303-969-5574 Joseph_a_shively@ibc.doi.gov Continued ...					

TOTAL CARRIED FORWARD TO 1ST PAGE (ITEM 17(H)) $0.00

IMPORTANT: Mark all packages and papers with contract and/or order numbers

DATE OF ORDER	CONTRACT NO.	ORDER NO.
05/12/2015	D12PC70004	D15PD00554

ITEM NO (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)

Contracting Officer's Representative (COR):
Stacey Browne, MRMSS Program Manager
Department of the Interior
Office of the Secretary
Office of Natural Resources Revenue
P.O. Box 25165, MS: 60500A
Denver, CO 80235-2230
Ph: 303-231-3177
Stacey.browne@onrr.gov

Contractor Point of Contact: James B. Gooding
Contract Manager / Accenture LLP
800 North Glebe Road, Suite 300
Arlington, VA 22203
Office: 571-414-5620
James.b.gooding@accenturefederal.com
Physical Location of POC: Arlington, VA

CONTRACTING OFFICER / ADMINISTRATION:
All contract questions and concerns will be directed to the Government Contracting Officer, Joseph A. Shively. The Government Contracting Officer is the only individual with the authority to financially obligate the government and to modify this contract. The contractor is responsible for notifying the contracting officer of any potential issues or concerns - technical, scope or financial, concerning this task order.

CONTRACTOR RESPONSIBILITY:
If in the opinion of the Contractor, any instruction or direction issued by the COR is outside of their specific authority, the Contractor shall not proceed but shall notify the CO in writing within 3 working days after receipt of any instruction or direction.
Legacy Doc #: M08PC14501

Continued ...

IMPORTANT: Mark all packages and papers with contract and/or order numbers

DATE OF ORDER	CONTRACT NO	ORDER NO
05/12/2015	D12PC70004	D15PD00554

ITEM NO (a)	SUPPLIES/SERVICES (b)	QUANTITY ORDERED (c)	UNIT (d)	UNIT PRICE (e)	AMOUNT (f)	QUANTITY ACCEPTED (g)
	Admin Office: DOI, Interior Business Center, AQD Division 4/ Branch 2 7301 West Mansfield Ave D2940 Denver CO 80235 Account Assignment: K G/L Account: 6100.257L0 Business Area: D000 Commitment Item: 257L00 Cost Center: DS63605000 Functional Area: DRFPS0000.IMV000 Fund: 13XD0102RF Fund Center: DS63605000 PR Acct Assign Line: 01 Period of Performance: 05/18/2015 to 08/14/2015					
00010	Operations Managment Tool Release 2C Part 1 In accordance with Accentures MRMSS Operations Managment Tool (OMT) Release 2.C Part 1 Resubmission proposal dated April 29, 2015.				843,072.08	
00020	Travel: Cost reimburseable travel for Release 2C Part 1 in accordance with the Federal Travel Regulation. This is a Not-to-Exceed Line item. The total amount of award: $936,341.08. The obligation for this award is shown in box 17(i).				93,269.00	

TOTAL CARRIED FORWARD TO 1ST PAGE (ITEM 17(H)) $936,341.08

ATTACHMENT 2

Deliverables/Payment Schedule
Task Order: D15PD00554
Title: Operations Management Tool Release 2C Part 1
Period of Performance: May 18, 2015 – August 14, 2015
ID/IQ: D12PC70004

Del #	Deliverable/Milestone	Del. Work product	Relative due date	Price
1	Technical Design (Group 1 design items for 2c)	Standard-Deliverable	(b) (4)	
2	Technical Design (Group 2 design items for 2c)	Standard - Deliverable		
3	Final Detailed Design (Groups 1 & 2)	Standard - Deliverable		
4	Process Flow - CEVA ADR	Standard - Deliverable		
5	Process Flow - CEVA Bankruptcy	Standard - Deliverable		
6	Process Flow - CEVA AV	Standard - Deliverable		
7	Process Flow - CEVA EMAO	Standard - Deliverable		
8	Process Flow - CEVA EO	Standard - Deliverable		
11	OMT Bi-Weekly Status Report	Work Product		
12	OMT Bi-Weekly Status Report	Work Product		
13	OMT Monthly EVM Report	EVM Deliverable		
14	OMT Bi-Weekly Status Report	Work Product		
15	OMT Monthly Status Report	Work Product		
16	OMT Monthly EVM Report	EVM Deliverable		
17	OMT Bi-Weekly Status Report	Work Product		
18	OMT Bi-Weekly Status Report	Work Product		
9	OMT Monthly EVM Report	EVM Deliverable		
10	OMT Bi-Weekly Status Report	Work Product		
20	Monthly Environment Status & Patch list	Work Product		
21	Monthly Environment Status & Patch list	Work Product		
19	Monthly Environment Status & Patch list	Work Product		
22	Refreshed R2.C Requirements Traceability Matrix (RTM)	Standard - Deliverable		
23	Project Management Plan	Standard - Deliverable		
24	Project Schedule	Standard - Deliverable		

ATTACHMENT 2

Deliverables/Payment Schedule
Task Order: D15PD00554
Title: Operations Management Tool Release 2C Part 1
Period of Performance: May 18, 2015 – August 14, 2015
ID/IQ: D12PC70004

ATTACHMENT 3

Operations Management Tool (OMT) Release 2.0/3.0

Quality Assurance Surveillance Plan (QASP)

Shively, Joseph <joseph_a_shively@ibc.doi.gov>

FOR SUBMISSION: Accenture OMT Release 2C, Part 1 proposal revised

1 message

james.b.gooding@accenturefederal.com <james.b.gooding@accenturefederal.com> Wed, Apr 29, 2015 at 3:44 PM
To: joseph_a_shively@ibc.doi.gov
Cc: nora.e.bolke@accenturefederal.com, stacey.browne@onrr.gov, travis.nottberg@accenturefederal.com

Good Afternoon Joe,

Attached please find a zip file which contains the following documents comprising our revised proposal:

1) OMT R2C Part 1 Technical Narrative RESUMISSION

2) OMT R2C Part 1 BOE RESUBMISSION

3) OMT R2C Part 1 Price Narrative RESUBMISSION

4) OMT R2C Part 1 Price Summary

Should you have any questions or concerns, please contact me and we will address them as soon as possible.

Regards,

Jim

James B. Gooding, Contracts Manager

Accenture Federal Services, LLC (AFS)

Civilian Portfolio

Email: james.b.gooding@accenturefederal.com

Phone: 571-414-5620

Out of Office Advanced Notice: Friday 5/8 Out of the Office, and Monday Afternoon 5/11 – Limited Connectivity

Important: This email is intended for the above named only and may be confidential, proprietary and/or legally privileged. If this email has come to you in error, you must take no action based on it, nor may you copy or show it to anyone. Please contact the sender and delete the material from any computer.

From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Tuesday, April 28, 2015 6:20 PM
To: Nottberg, Travis
Cc: Gooding, James B.; Bolke, Nora E.; Stacey Browne
Subject: Re: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015

Travis,

ONRR/IBC has no further questions or scope changes regarding the OMT Release 2C, Part 1 proposal. Please submit Accenture's revised R2C, Part 1

proposal.

Thank you,

Out of Office Schedule:

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***

US Department of the Interior

Office of the Secretary

www.ibc.doi.gov

MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

Your Focus: Your Mission

Our Focus: You

On Tue, Apr 28, 2015 at 11:13 AM, <travis.nottberg@accenturefederal.com> wrote:

Hi Joe –

Per our conversation, please confirm that ONRR doesn't have any additional questions or scope changes related to the OMT R2.C Part 1 proposal. If this is the case, then we will be able to submit this evening with our changes to the backport items.

In addition, during our call you mentioned that you would no longer be able to execute an ATP for this work. This work starts on Friday 5/1. If we don't receive an award by Friday, then we will need to have a conversation concerning our design and PI resources who will no longer have funding.

Thanks!

Travis Nottberg

PMO Lead | U.S. Department of the Interior | Accenture Federal Services

Direct: (303) 334-1522

Mobile: (970) 818-6740

travis.nottberg@accenturefederal.com

From: Nottberg, Travis
Sent: Thursday, April 23, 2015 7:51 PM
To: 'Shively, Joseph'; Gooding, James B.; Bolke, Nora E.; Stacey Browne
Subject: RE: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015
Importance: High

Hi Joe –

Attached is our response to ONRR's proposal questions. Thanks!

Travis Nottberg

PMO Lead | U.S. Department of the Interior | Accenture Federal Services

Direct: (303) 334-1522

Mobile: (970) 818-6740

travis.nottberg@accenturefederal.com

From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Friday, April 17, 2015 2:04 PM
To: Nottberg, Travis; Gooding, James B.; Bolke, Nora E.; Stacey Browne
Subject: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015

Travis/Jim:

Attached is the Government's response to the subject proposal. (2 attachments)

Should have questions or concerns, please advise.

Thank you,

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***

US Department of the Interior

Office of the Secretary

www.ibc.doi.gov

MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

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OMT R2 C Part 1 - Proposal RESUBMISSION.zip
1141K

Shively, Joseph <joseph_a_shively@ibc.doi.gov>

Request for Revised Proposal: Release 2C, Part 1

1 message

Shively, Joseph <joseph_a_shively@ibc.doi.gov> Tue, Mar 31, 2015 at 3:54 PM
To: Travis Nottberg <travis.nottberg@accenturefederal.com>, "James B. Gooding (Jim)" <james.b.gooding@accenturefederal.com>, Shahbi <shabnam.m.rentzios@accenturefederal.com>, Nora Bolke <nora.e.bolke@accenturefederal.com>
Cc: Stacey Browne <stacey.browne@onrr.gov>

Travis,

Good afternoon,

Based on the receipt and review of Accenture's Operations Management Tool proposal for Release 2C, Part 1 (R2.C1) issued March 26, 2015, the government will not exercise Option 2 of task order D14PD01129 as detailed in the performance table of the task order schedule. It is the intent of the Government to award the body of work detailed in Accenture's refreshed proposal titled "OMT Release 2C. Part 1" as an independent task order under IDIQ D12PC70004.

In speaking with the Interior Business Center (IBC) solicitor's office, to award Option 2 for Release 2C as re-proposed in Accenture's quote of March 26, 2015 is both contractually questionable and administratively cumbersome in light of recent changes which have significantly altered the characteristics of the original Option 2 for OMT Release 2C. In short, the option would be required to be awarded at a different time, with a revised price and for only a portion of the originally intended work, as the technical solution for OMT Release 2C has been revised.

While it is the intent of the government to proceed with the body of work previously known as "Option 2, OMT Release 2C, delays resulting from the critical third party software component, resulting "work-around", schedule changes and revisions to the technical solution no longer makes execution of Option 2 for R2C contractually viable.

In the requested re-proposal, the Government requests that any price adjustments/increases attributable to the "back port delay", similar to those adjustments detailed in Accenture's current re-proposal submission dated 3/26/2015, (Seethe Volume titled, "Release 2C Part 1 Proposal Submission Change Order 002 Task Order: D14PD01129" item 1.3 on page 3) be specifically itemized on the accompanying pricing attachments. Please specifically note the effect of the delay and proposed price increase associated with the delay.

Please provide Accenture's revised Release 2C proposal by close of business, April 3, 2015.

Should you have questions, concerns or require additional time in the preparation of this re-proposal request, please contact the undersigned within 24 hours of receipt of this email.

Thank you,

Joseph A. Shively
Contracting Officer

Acquisition Services Directorate
Interior Business Center
303-969-5574 (IBC Office: Mon/Tues)
303-231-3934 (ONRR Office: Wed-Fri)
Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***
US Department of the Interior
Office of the Secretary
www.ibc.doi.gov

MAILING ADDRESS:
Interior Business Center AQD IV, Branch 1
Attn: Joseph A Shively, Mail Stop D2941
7301 West Mansfield
Lakewood, CO 80235

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Operations Management Tool (OMT) Option 2 - Release 2C (R2C) reproposal

MRMSS/D12PD01210 Upgrade Phase 2/OMT R2C_Option 2, Mod 2 x

Shively, Joseph <joseph_a_shively@ibc.doi.gov>
to Travis, Stacey, Shahbi, Nora

Travis,

Pursuant to yesterday's (3/24/15) meeting regarding the subject Option Release, please provide Accenture's refreshed approach, project release schedule, and targeted POP for immediate consideration by the Government.

Thank you,

Out of Office Schedule:

Joseph A. Shively
Contracting Officer

Acquisition Services Directorate
Interior Business Center
303-969-5574 (IBC Office: Mon/Tues)
303-231-3934 (ONRR Office: Wed-Fri)
Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***
US Department of the Interior
Office of the Secretary
www.ibc.doi.gov

MAILING ADDRESS:
Interior Business Center AQD IV, Branch 1
Attn: Joseph A Shively, Mail Stop D2941
7301 West Mansfield
Lakewood, CO 80235

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Re: Request for Revised Proposal: Release 2C, Part 1

MRMSS/D12PD01210 Upgrade Phase 2/OMT

Shively, Joseph <joseph_a_shively@ibc.doi.gov>
to Travis, Stacey, r.l.patton-thu., sherry.l.layton, Shahbi, Nora, James

Travis,

The Release 2C Part 1 proposal extension request to Close of Business, Tuesday, April 7, 2015 is granted.

Thank you,

Out of Office Schedule:

Joseph A. Shively
Contracting Officer

Acquisition Services Directorate
Interior Business Center
303-969-5574 (IBC Office: Mon/Tues)
303-231-3934 (ONRR Office: Wed-Fri)
Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***
US Department of the Interior
Office of the Secretary
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MAILING ADDRESS:
Interior Business Center AQD IV, Branch 1
Attn: Joseph A Shively, Mail Stop D2941
7301 West Mansfield
Lakewood, CO 80235

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On Wed, Apr 1, 2015 at 9:42 AM, <travis.nottberg@accenturefederal.com> wrote:

Shively, Joseph <joseph_a_shively@ibc.doi.gov>

Re: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015

1 message

Shively, Joseph <joseph_a_shively@ibc.doi.gov> Tue, Apr 28, 2015 at 4:19 PM
To: Travis Nottberg <travis.nottberg@accenturefederal.com>
Cc: James Gooding <james.b.gooding@accenturefederal.com>, Nora Bolke <nora.e.bolke@accenturefederal.com>, Stacey Browne <stacey.browne@onrr.gov>

Travis,

ONRR/IBC has no further questions or scope changes regarding the OMT Release 2C, Part 1 proposal. Please submit Accenture's revised R2C, Part 1 proposal.

Thank you,

Out of Office Schedule:

Joseph A. Shively
Contracting Officer

Acquisition Services Directorate
Interior Business Center
303-969-5574 (IBC Office: Mon/Tues)
303-231-3934 (ONRR Office: Wed-Fri)
Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***
US Department of the Interior
Office of the Secretary
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MAILING ADDRESS:
Interior Business Center AQD IV, Branch 1
Attn: Joseph A Shively, Mail Stop D2941
7301 West Mansfield
Lakewood, CO 80235

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Our Focus: You

On Tue, Apr 28, 2015 at 11:13 AM, <travis.nottberg@accenturefederal.com> wrote:

Hi Joe –

Per our conversation, please confirm that ONRR doesn't have any additional questions or scope changes related to the OMT R2.C Part 1 proposal. If this is the case, then we will be able to submit this evening with our changes to the backport items.

In addition, during our call you mentioned that you would no longer be able to execute an ATP for this work. This work starts on Friday 5/1. If we don't receive an award by Friday, then we will need to have a conversation concerning our design and PI resources who will no longer have funding.

Thanks!

Travis Nottberg

PMO Lead | U.S. Department of the Interior | Accenture Federal Services

Direct: (303) 334-1522

Mobile: (970) 818-6740

travis.nottberg@accenturefederal.com

From: Nottberg, Travis
Sent: Thursday, April 23, 2015 7:51 PM
To: 'Shively, Joseph'; Gooding, James B.; Bolke, Nora E.; Stacey Browne
Subject: RE: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015
Importance: High

Hi Joe –

Attached is our response to ONRR's proposal questions. Thanks!

Travis Nottberg

PMO Lead | U.S. Department of the Interior | Accenture Federal Services

Direct: (303) 334-1522

Mobile: (970) 818-6740

travis.nottberg@accenturefederal.com

From: Shively, Joseph [mailto:joseph_a_shively@ibc.doi.gov]
Sent: Friday, April 17, 2015 2:04 PM
To: Nottberg, Travis; Gooding, James B.; Bolke, Nora E.; Stacey Browne
Subject: Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015

Travis/Jim:

Attached is the Government's response to the subject proposal. (2 attachments)

Should have questions or concerns, please advise.

Thank you,

Joseph A. Shively

Contracting Officer

Acquisition Services Directorate

Interior Business Center

303-969-5574 (IBC Office: Mon/Tues)

303-231-3934 (ONRR Office: Wed-Fri)

Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***

US Department of the Interior

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MAILING ADDRESS:

Interior Business Center AQD IV, Branch 1

Attn: Joseph A Shively, Mail Stop D2941

7301 West Mansfield

Lakewood, CO 80235

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Reporting
Security (1)

Government Response to Accenture OMT Release 2C, Part 1 proposal dated 4/07/2015

Shively, Joseph <joseph_a_shively@ibc.doi.gov>
to Travis, James, Nora, Stacey

Travis/Jim:

Attached is the Government's response to the subject proposal. (2 attachments)

Should have questions or concerns, please advise.

Thank you,

Joseph A. Shively
Contracting Officer

Acquisition Services Directorate
Interior Business Center
303-969-5574 (IBC Office: Mon/Tues)
303-231-3934 (ONRR Office: Wed-Fri)
Joseph_a_shively@ibc.doi.gov ***PLEASE NOTE EMAIL CHANGE***
US Department of the Interior
Office of the Secretary
www.ibc.doi.gov

MAILING ADDRESS:
Interior Business Center AQD IV, Branch 1
Attn: Joseph A Shively, Mail Stop D2941
7301 West Mansfield
Lakewood, CO 80235

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United States Department of the Interior
Office of the Secretary

Interior Business Center

To: Travis Nottberg/James B. Gooding

Subject: Government (ONRR) response to Accenture's OMT Release 2C, Part 1 proposal dated April 7, 2015.

Reference: 1) Task Order D14PD01129
2) Accenture Release 2.C1 – Change Order 002 proposal dated March 25, 2015

Travis and Jim,

In addition to the attached Excel spreadsheet detailing the Government's response to the subject proposal, ONRR/IBC would like to address the following:

The Office of Natural Resource Revenue (ONRR) takes exception to the increased pricing associated with the delay of the Oracle backport patch as listed in Section 1.3, R2.C1 "BPM – Case Management and Integration through OMT Technology" (Page 5 of BOE, Technical Assumptions, Conditions or Exceptions volume). ONRR understands that there was a delay in the delivery of the BPM software developed by Oracle, however delays to the overall OMT Project, i.e., delay in the deployment of Release 1, and the overall quality of OMT development and deployments have, to date, been minimally acceptable. While ONRR understands the agile rollout process and development approach, the quality of current OMT projects has not met Government expectations.

At the inception of OMT, the Government (ONRR) tasked Accenture with developing an innovative tool to manage ONRR's end to end compliance work. To date, the Government has not received a tool that warrants the expenditure of funds on this project. The requested change order increase of (b) (4) to offset the Oracle backport delay may appear minimal in relation to the overall contract price; however the concern is centered on the cost expended on the OMT project in relation to the quality of product delivered.

From a contracting perspective, below is a table detailing the chronology of the OMT project, not including the analysis work that was done under the Planning and Analysis Phase for the MRMSS Upgrade activities.

United States Department of the Interior
Office of the Secretary

Interior Business Center

MRMSS Upgrade Task Order			Description		Price	
				OMT Specific: description		OMT specific: Price
D12PD01210		Base	MRMSS Upgrade - PHASE 2			
			CLIN 70 - OMT Uprade and Enhancement	OMT Requirements definition		
Mod 1		1	CLIN 70 - OMT Deeper Dive - Req.	OMT Requirements deeper dive		
Mod 2		2	Conceptual Design	Additional OMT Project Activities		
Mod 5		5	Extension (Oct '13 shutdown)	Ext of OMT conceptual design		
Mod 6		6	OMT Release 1	OMT Release 1 - Design and Build		
			OMT specific sub-total			
D14PD01129		Base	OMT Release 2.0/3.0 (Release 2A)	Base for OMT Release 2A		
Mod 1		1	Option 1 for Release 2B	OMT Release 2B		
				Total of OMT T/O D14PD01129		

Grand Total of OMT Specific Work

(b) (4)

ONRR acknowledges that the issues identified are currently being addressed and corrective actions are in place, however ONRR has a fiduciary responsibility to the American taxpayers to ensure due diligence in the oversight of the expenditures of Federal funds.

Please see the additional attached spreadsheet for the complete response to the subject proposal.

Thank you,

Joseph A. Shively
Contracting Officer
Interior Business Center

	A	B	C	D	E	F	G	H
1		Assumptions and Questions - OMT Release 2 and 3						
2		Volume 1(a) Technical Narrative						
3	Item #	Volume 1(a) Technical Narrative	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
4	4							
5	5							
6	6							
7	7							
8	8							

(b) (4)

	A	B	C	D	E	F	G	H
1		**Assumptions and Questions - OMT Release 2 and 3**						
2		**Volume 1(a) Technical Narrative**						
3	**Item #**	**Volume 1(a) Technical Narrative**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
9	9	[redacted]						
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1		**Assumptions and Questions - OMT Release 2 and 3**						
2		**Volume 1(a) Technical Narrative**						
3	**Item #**	**Volume 1(a) Technical Narrative**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
20	20	[redacted]						
21	21							
22	22							

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1(a) Attachment A - Technical Narrative - Initial Project Management Plan**						
3	Item #	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question	Accenture Response
4	4	[redacted]					
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Assumptions and Questions - OMT Release 2 and 3

Volume 1(a) Attachment A - Technical Narrative - QASP

Volume 1(a) Attachment A - Technical Narrative - QASP	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question

Assumptions and Questions - OMT Release 2 and 3					
Volume 1(b) Personnel Qualifications					
Volume 1(b) QASP	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question

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3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
4	**4**	[redacted]					
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
13	13	[redacted]					
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15	15						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
19	19	[redacted]					
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21	21						
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	A	B	C	D	E	F	G
1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
24	24				(b) (4)		
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
33	33	[redacted]					
34	34						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
45	45	[redacted]					
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1	Assumptions and Questions - OMT Release 2 and 3						
2	Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions						
3	Item #						
58	58	(b) (4)					
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62	62						

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2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
63	63	[redacted]					
64	64						
65	65						
66	66						
67	67						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
68	68	[redacted]					
69	69						
70	70						
71	71						
72	72						
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76	76						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
77	77	[redacted]					
78	78						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
85	85	[redacted]					
86	86						
87	87						
88	88						
89	89						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
90	90	[redacted]					
91	91						
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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
102	102	[redacted]					
103	103						
104	104						
105	105						
106	106						
107	107						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
108	108	[redacted]					
109	109						
110	110						
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112	112						
113	113						
114	114						
115	115						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
116	11	[redacted]					
117	11						
118	11						
119	11						
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122	12						
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124	12						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
125	12	[redacted]					
126	12						
127	12						
128	12						
129	12						
130	13						
131	13						
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134	13						

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1	**Assumptions and Questions - OMT Release 2 and 3**						
2	**Volume 1C - (Volume 3) - Basis of Estimate, Technical Assumptions, Conditions or Exceptions**						
3	**Item #**	**Page #**	**Section #**	**Section Desc**	**Stated Assumption or proposal**	**ONRR Response/Question**	**Accenture Response**
135	135	[redacted]					
136	136						
137	137						
138	138						
139	Volume 2 Price Quote						

Attachment 1

Request for Quote (RFQ): D14PS00377 - MRMSS Operations Management Tool - Requirements, Design, Development, and Implementation for Releases 2.0/3.0.
In accordance with IDIQ contract number: D12PC70004, **Title**: Minerals Revenue Management Support System (MRMSS) – Operations and Support/Development and Enhancements for the Office of Natural Resource Revenue (ONRR)/CLIN 2 Development and Enhancement.

U.S. Department of the Interior

Office of Natural Resources Revenue

Operations and Support Services/Development and Enhancements

Statement of Objectives (SOO)

Task Order: *Minerals Revenue Management Support System (MRMSS) Operations Management Tool (OMT) – Requirements, Design, Development, and Implementation – Releases 2.0/3.0.*

May 21, 2014

In Accordance with IDIQ Contract Number: *D12PC70004,* ***Title:*** *Minerals Revenue Management Support System (MRMSS) - Operations and Support/Development and Enhancement for the Office of Natural Resource Revenue (ONRR) / CLIN 2 Development and Enhancements*

ONRR Collecting every dollar due...
Office of Natural Resources Revenue

Task Order: MRMSS Operations Management Tool (OMT), Design, Development, and Implementation- Releases 2.0/3.0. In Accordance with IDIQ Contract Number: D12PC70004 - Title: Minerals Revenue Management Support System (MRMSS) - Operations and Support/Development and Enhancement for the Office of Natural Resource Revenue (ONRR)

1. *OBJECTIVE:*

ONRR, as part of the MRMSS Upgrade activity, began the process of developing the Operations Management Tool that provides an end to end compliance process tracking, risk model, electronic work papers, and work planning activity in one automated tool. These current activities have been done in various offline and silo systems within the ONRR environment. Based on recommendations from the Inspector General (IG) and the General Accounting Office (GAO) efficiencies were recommended. The OMT is the solution that addresses the IG and GAO recommendations.

2. *ONRR BACKGROUND:*

The MRMSS is ONRR's primary energy and revenue system to support the mission of ONRR. ONRR's mission is to collect, disburse, and verify Federal and Indian energy and other natural resource revenues on behalf of all Americans. ONRR ensur[redacted] he full and fair return to the American people of federal and Indian royalties and other monies owed for the utilization of public resources in the production of conventional and renewable energy and mineral resources.

The Office of Natural Resources Revenue (ONRR) is an office under the Assistant Secretary for Policy, Management and Budget within the Department of the Interior. (b) (5) [redacted]

Organized in 2010, ONRR retained all of the functions previously performed by the Minerals Revenue Management (MRM) organization.

(b) (5) [redacted]

ONRR is entrusted with a fiduciary role, managing an average of $11 billion in annual revenues from energy and mineral leases and other monies owed for the use of public natural resources on the Outer Continental Shelf and onshore Federal and American Indian lands. Revenue sources include royalties, rents, and bonuses generated throughout the life of the lease.

ONRR is a trustee of royalty assets from Indian trust properties and is an advocate for the interests of Indian mineral owners. In conjunction with the Bureau of Indian Affairs, ONRR provides revenue management services for mineral leases on American Indian lands. Money collected is returned – 100 percent – to respective Indian tribes and individual Indian mineral owners through the Office of Trust Funds Management.

Every American benefits from revenues we collect, either directly through payments to tribes and Indian mineral owners or indirectly through contributions to the Historic Preservation Fund, the Land and Water Conservation Fund, the Reclamation Fund, and disbursements to States and the General Fund of the U.S. Treasury.

ONRR is headquartered in Washington, D.C. with main operations based at the Denver Federal Center in Lakewood, Colorado. ONRR has field offices near energy development areas in New Mexico, Oklahoma, and Texas.(b) (5)

(b) (5)

Federal statutes require the ONRR to ensure that fair and proper value of oil, gas, and other minerals produced from Federal leased lands is received. The ONRR conducts comprehensive audits reviewing source documentation and conducts more streamlined compliance reviews to identify discrepancies through analysis of data. The ONRR also places high priority on fulfilling its Indian Trust responsibilities. Through the performance of this highly visible mission, the ONRR has significant and continuous interaction with various federal and state government offices and energy companies.

Historically, most oil and gas royalties have been collected as a cash payment or in value known as Royalty In-Value (RIV). Under RIV, companies are required to file monthly royalty documents, Report of Sales and Royalty Remittance (Form MMS-2014) (b) (5) *with the ONRR at the lease/agreement level. The 2014s detail the amount of production and revenue received from each lease and the amount of royalty owed for that month. The companies are required to pay the total amount owed on their royalty report monthly. Royalties from Federal and Indian properties are reported and paid separately. Well operators are required to submit production documents each month, which is used by the ONRR to ensure all production, pays its requisite royalties. Another key aspect of ONRR's mission is the sharing of information between other government agencies such as Bureau of Land Management (BLM) and Bureau of Ocean Energy Management (BOEM).*

(b) (5)

The ONRR uses the PeopleSoft software with customization as part of the MRMSS financial subsystem to process these incoming documents and payments. The process for RIV royalties might be compared to the IRS approach where the royalties are received subject to audit. The ONRR Audit and Compliance Management (ACM) division performs audit and compliance activities using the data warehouse and compliance tools associated with the warehouse.

Additionally, there are other ONRR divisions associated with RIV activities including the Office of Enforcement, which takes an active role in enforcing the ONRR rules, and in settling royalty disputes as well as the Information Management Center (IMC), which is the focal point for coordinating IT activities with contractors and the ONRR.

3. Operations Management Tool

MRMSS requires the completion of the Operations Management Tool for the compliance activities performed within the Programs of ACM, CEVA, and FPM.

Vision:

***The Operations Management Tool** (OMT) is an electronic tool to be used at all* (b) (5) *NRR locations across the country. The OMT will* (b) (5) *allow automated planning, execution, monitoring, measurement, and reporting of all of ONRR's compliance processes including the following functions:*

- *Data mining including:*
  - *volume comparison,*

- *adjustment line monitoring,*
- *repetitive reporting,*
- *and royalty analysis*

- *Valuation including requests to exceed limits and requests for valuation guidance and determinations;*
- *Office of Enforcement processes including settlements, enforcement operations, bankruptcy, appeals, and sureties;*
- *Appeals;*
- *Compliance Reviews; and*
- *Audits*
- *Enforcement Operations including Orders to perform, notice of non-compliance and civil penalties*
- *Surety*
- *Treasury Referrals*

High-level project goals of OMT:

- *Create a single integrated solution to seamlessly manage and track compliance work assignments.*
- *Allow for the use of electronic media in order to reduce the dependency on hard copy documentation.*
- *Automate and conduct risk analysis via an online system.*

(b) (5) *he first component of the Operations Management Tool is currently being developed* (b) (5) *-as part of MRMSS Upgrade Activity.*

(b) (5)

Release 1.0, scheduled to go live in August 2014, will allow ONRR to perform the following functions:

(1) ***Deployment through Workforce Adoption*** *Approximately 150 ONRR employees across Data Mining, ACM, and ONRR Program Managers will be trained and go live at the end of Release 1. End-users will receive communications, online System Help and instructor-led classroom training to effectively transition to the newly automated tools.*

(2) ***Risk Assessment through Data-Driven Analytics****. Using advanced analytic techniques, ONRR will receive a data-driven risk scoring model that targets non-compliant behavior for payors and properties. This will allow ONRR to more accurately predict risk and royalty recoveries and prioritize future cases,*

(3) ***Work Planning through Business Process Improvement.*** *Using process improvement techniques, ONRR will implement the Continuous Work Planning approach, reducing inefficiencies identified with the current annual work planning cycle. Reviewed data mining, audit definition, CEVA processes for standardization and process efficiency.*

(4) ***Case Management through OMT Technology****. Using Oracle Business Process Management technology, Release 1 includes deployment of the following functionality:*
   - *Data Mining and ACM team members will be able to perform full and limited scope compliance reviews and compliance activities on Data Mining exceptions using a standardized business process. OMT Release 1 will enable essential case management requirements. Remaining case management requirements will be incrementally implemented in future releases.*
   - *Managers and supervisors will have the ability to monitor the case management progress of each team or individual.*

- *Audit users selected for OMT access will be able to track the progress of their audit work by updating their twelve audit process milestones in OMT.*

Additionally the following items will be analyzed and designed for Release 2:

- *Conceptual design will be completed for the entire audit business process cycle as well as for the ability to associate case files. Requirements will be completed for CEVA and for the integration of OMT with CPT and SCPT.*

(5) ***Security Authorization.*** *Capture System Security Plan (SSP) Control Responses for applicable controls as well as validate the implementation of these controls during test activities*

4. SCOPE OF WORK:

The Contractor shall provide the management, supervision, personnel, information security, materials, supplies and skilled resources necessary to work in conjunction with the Government and the existing Operations and Support contractor team to perform the gathering detail requirements, development, and deployment of the remaining Operations ManagementTool requirments and activities as described scoped in this document.

This Statement of Objectives (SOO) will support an iterative approach to the final deployment of the full end to end Operations Management Tool. This complete (b) (5) OO details the -scope of work is in a base CLIN and four Option CLINs (b) (5) -so that the government can more closely control the cost of the building of OMT.

The full implementation of the Operations Management Tool should be completed no later than February 2016.

OMT Release 2 and 3 activities have been (b) (5) planned and scheduled so that multiple tasks can be accomplished simultaneously. This methodology will allow (b) (5) completion of the full range of (b) (5) MRMSS (b) (5) -OMT implementation within 18-20 months. The Contractor shall propose an innovative and scalable approach that, when implemented, will improve the Government's ability to better manage future MRMSS requirements (b) (5) -mandated from Congress, the Department of the Interior, Office of Inspector General, and General Accounting Office.

4.1 BASE: Release 2.0 (~6 – 8 months – July –January/February 2014)

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1. *Support the deployment of additional ACM, SIC, and FPM users. The contractor will not provide instructional lead training or enablement support. Rollout to additional users could start as early September 2014. Rollout includes work process for Compliance Reviews, Data Mining exceptions and Audit milestone tracking.*
2. *Detail requirements and develop detail design of Audit Process case management activity*
   a. *Includes SIC/ STRAC processes*
3. *Design and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
   a. *Design of 15 electronic work papers deployed to auto populates pre-defined fields and content.*
      i. *Metadata from case (reference data, case information, and royalty and production information) will be included in electronic work papers.*

ii. Automated indexing and referencing
iii. Electronic signature (digital and/or HSDP-12)

b. Complexity – 5 high, 7 medium, 3 low

4. *Detail design, build, and integration of Work Management and Assignments (includes STRAC work plans)*
   a. *Develop query/identification of ACM potential work*
   b. *Develop upload capability of work plans (Data Mining and STRAC/SIC)*
   c. *Reference Data (includes risk score)*
   d. *Requirements and detail design for automated data sources integration for 8 Exception Processing work (Volume Comparison, Net Negative, Price Thresholds, Repetitive Reporting, RSFA, etc.) and IPT detail lines.*
   e. *Other sources – pricing detail design*
5. *Development and enhancements to Management and Activity Reports*
   a. *Modify 5 Existing Report*
   b. *Report architecture analysis based on Oracle BPM version upgrade and OBIEE capabilities*
6. *Assessment of Oracle BPM version upgrade to support ONRR's requirement for tracking of activities any different level; i.e.,*
   a. *One Property (Agreement) to many leases*
   b. *One Payor to many properties*
   c. *Many properties to many payors*
   d. *Many exceptions to one case*

   This activity should be completed by the end of July 2014 based on the assumption that the release notes from Oracle will be available at the end of June 2014. ONRR will need to make a decision the extent of customization that may be required if the upgrade software does not support the requirement.
7. *Enhancement to Release 1 Compliance Review process to include State and Indian Coordination (STRAC) work processes.*
   a. *Process Improvement review of the Compliance Review process*
   b. *Design and build enhancements to Case Management deployment based on Process Improvement Review.*
   c. *This activity will be for government only access during this release.*
   d. *1 business process will be built and deployed*
8. *Process Improvement for Office of Enforcement work activities.*
   a. *Enforcement Operations*
   b. *Alternative Dispute Resolution*
   c. *Litigation/Administrative Records/Appeals*
   d. *Litigation/Privilege and Document Log/Civil Penalties*
   e. *Bankruptcy*
9. *Design, build and deploy CMP 2014 Integration*
10. *~~Run~~ Risk Model*
    a. *~~with~~ Review and enhancements to risk model delivered May 2014*
    ~~10.b.~~ *Ddata refresh of 2014, OGOR and P&R data (November 2015)*
11. *Create and Update Job Aids, Web Based Training, Online Help, and User Guides*
12. *Security Authorization Support*

4.2 OPTION 1 : Release 2.1 ~~Option 1~~ (~8 months November – June 2015)

1. *Incremental previous release modifications.*

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   a) *Changes to 2 existing business process work flows*
   b) *Updates to 2 existing OMT notifications*
   c) *Updates/Modifications to 6 existing reports*
2. *Build and deploy Audit Process case management activity*
3. *Build and integrate automated data source integration (data mining exceptions and IPT)*
4. *Design and Build Modification for multiple activity case management (based on Oracle software upgrade or customization)*
   a) *One Property (Agreement) to many leases*
   b) *One Payor to many properties*
   c) *Many properties to many payors*
   d) *Many exceptions to one case*
5. *Detail design, built, deploy of CPT and SCPT Integration*
6. *Requirements and detail design of 15 Analytical Tools integration (MART, standard reports, microcubes, profiles, SDCs,)*
7. *Enhancement to case management to support multiple activities*
   a) *One Property (Agreement) to many leases*
   b) *One Payor to many properties*
   c) *Many properties to many payors*
   d) *Many exceptions to one case*
8. *Detail design of CEVA's types of work processes (6 processes)*
   a. *Asset Valuation (Royalty Valuation, Unbundling, and Economic & Market Analysis)*
   b. *Enforcement Operations*
   c. *Alternative Dispute Resolution*
   d. *Bankruptcy*
   e. *Appeals including Appeals for Surety*
   f. *Treasury Referral*
   g. *Litigation/Administrative Records/Appeals*
   h. *Litigation/Privilege and Document Log/Civil Penalties*
9. *Enhancement and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
   a) *Includes metadata from OMT updating this work (reference data, case information, royalty and production information).*
   b) *Enhance existing 5 electronic work papers deployed*
   c) *Detail requirements and design of Audit process electronic work papers. 20 new electronic work papers*
      - *10 Low*
      - *5 Medium*
      - *5 Complex*
10. *Design and build new Management and Activity Reports*
   a) *15 new reports (trending, drilldown, grouping/regrouping)*
      - *7 Low*
      - *6 medium*
      - *2 complex*
   b) *Modifications to 10 previous reports*
11. *Process Improvement for other ONRR work activities.*
   a) *Data Mining Automation*
   b) *Data Mining Work Processes*
   c) *Asset Valuation – Unbundling*

12. *Recalibrate and run updated risk model (May 2015)*
13. *Detail Design of Risk Model Integration into OMT*
    a) *Includes user interfaces for ONRR to refresh data*
14. *Create and Update Job Aids, Web Based Training, Online Help, and User Guides*
15. *Security Authorization Support*

4.3 OPTION 2: OMT Release 2.2 – ~~Option 2~~ (~6 Months – April 2015 – September 2015)

1. *Build and deploy CEVA work processes*
   a. *5 work processes*
      i. *Enforcement Operations*
      ii. *Alternative Dispute Resolution*
      iii. *Appeals including Appeals for Surety*
      iv. *Litigation/Administrative Records/Appeals*
      v. *Litigation/Privilege and Document Log/Civil Penalties*
   b. *Includes modification to work planning which includes work not directly from Compliance Reviews, Exceptions and Audits.)*
2. *Enhancement and development to electronic work papers (paperless work) including templates, reports, forms, and letters) –*
   a. *10 electronic work papers deployed*
   b. *Detail requirements and design of CEVA electronic work papers. 10 new electronic work papers:*
      i. *5 Low*
      ii. *3 Medium*
      iii. *2 Complex*
3. *Modify main case metadata (one case number and case association) to incorporate referrals and other work areas working on a case.*
4. *Design and build new Management and Activity Reports*
   a. *15 new reports (trending, drilldown, grouping/regrouping)*
      i. *6 Low*
      ii. *7 medium*
      iii. *2 complex*
5. *Detail requirements for Row Level Security and User Access for STRAC user access.*
6. *Build and deploy 15 analytical tools integration (MART, standard reports, microcubes, profiles, SDCs)*
7. *Design and build other data sources user interfaces*
   a. *Allows ONRR to update custom tables*
   b. *10 tables.*
   c. *Interfaces can be built utilizing any of the MRMSS suites of tools and locations.*

8. *Create and Update Job Aids, Online Help, and User Guides*
9. *Security Authorization Support*

4.4 OPTION 3: OMT Release 3.0 – ~~Option 3~~ (~5 months July - November 2015)

1. *Full integration and modifications of the Risk Tool*
2. *Implement Row level Security for STRAC access and deploy*
3. *Build and deploy other CEVA 5 work processes*
   1. *Asset Valuation*

2. *EMAO*
3. *Unbundling*
4. *Bankruptcy*
5. *Treasury Referral*

4. *Design and build new Management and Activity Reports*
5. *Design and build 5 additional data source integration (new data mining exceptions)*
6. *10 new reports (trending, drilldown, grouping/regrouping)*
    1. *5 Low*
    2. *3 medium*
    3. *2 complex*
7. *Security Authorization Support*
8. *Create and Update Job Aids, Online Help, and User Guides*
9. *Security Authorization and Independent Audit Support*
10. *BAM Designer rollout for selected ONRR users.*

4.5 OPTION 4: OMT Release 3.1 – ~~Option 4~~ OMT (November 2015 – February 2016)

1. *Integration of newly deployed ONRR Volume Comparison Tool for data mining exceptions and risk model.*
2. *Design, build and deploy 5 new work processes*

5. PERFORMANCE REQUIREMENTS:

1. *The Contractor as part of the MRMSS Upgrade Phase II proposal shall prepare a Project Management Plan. The Plan shall detail the services to be provided and resources necessary to produce the services for this task order. The Project Management Plan should also include a preliminary project schedule of services being provided. The project management plan and schedule will be updated 7 business days after award.*
2. *Update road map of all upgrade activities (all priorities) – living document that will be updated throughout the entire upgrade life cycle*
3. *Update the Change Management Plan (living document)*
4. *Update the Communication Plan (living document)*
5. *Continue requirements validation and analysis (initial work has been done as part of the O&S release cycle)*
6. *Provide a transition plan for all work streams with a 30 to 90 days support after specific work stream is moved into production.*

6. REPORTING REQUIREMENTS:

1. (b) (5) *-OMT status will be provided by the Contractor during the bi-monthly COR meetings.*
2. *Monthly Status Report will be submitted to the COR*
3. *Notification from the Contractor to the COR of potential delays, scope, or cost impacts immediately. This notification should be provided on a Problem Trouble Report (PTR).*
4. *The contractor will report earned value management calculations (EVM) monthly.*

(b) (5)

7. DELIVERABLES:

During the OMT Releases the contractor shall"

1. *Develop complete system documentation for the Operations Management Tool and Business Intelligence tools.*
2. *The contractor shall propose any additional deliverables required.*
3. *Deliverable Review:*
   *The **Government** will have a maximum of ten (10) (b) (5) -business days depending on the size of the deliverable from the day the draft deliverable is received to review the document, provide comments back to the contractor, approve or disapprove the deliverable(s). The **contractor** will also have a maximum of [redacted] ever[redacted] (7) (b) (5) -business days depending on the number of comments from the day comments are received to incorporate all changes and submit the final deliverable to the Government. All days identified below are intended to be workdays unless otherwise specified.*

(b) (5)

No.	Deliverables	Due Date
1	Meeting Minutes	2 business days following meeting
2	Monthly Status Report	5 business days after the 1st of the month
3	Earned Value Management Report	5 business days after the 1st of the month
4	Initial Project Management Plan	Solicitation
5	Initial Project Schedule	Solicitation
6	Final Project Management Plan	7 business days after award
7	Final Project Schedule	7 business days after award
8	OMT Dashboard Report	Monthly
9	OMT Status Report	Bi-Weekly
10	Configuration Testing and Results	As mutually agreed to by the Government and the Contractor
~~11~~	(b) (5)	
12	Detail Designs for Operations Management Tool	As mutually agreed to by the Government and the Contractor
~~13~~	(b) (5)	
14	OMT Security Test Plans	As mutually agreed to by the Government and the Contractor
15	OMT Security Authorization Artifact Documentation	As mutually agreed to by the Government and the Contractor
16	Functional Configuration Audit Checklist	As mutually agreed to by the Government and the Contractor
17	Impact Analysi (b) (5)	As mutually agreed to by the

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	(b) (5) racle BPM version upgrade	Government and the Contractor
18	Implementation Plans	As mutually agreed to by the Government and the Contractor
19	(b) (5) Operations and Support Impact Analysis	As mutually agreed to by the Government and the Contractor
20	(b) (5) ntegration Plans	As mutually agreed to by the Government and the Contractor
21	Meta Data Management Plan	As mutually agreed to by the Government and the Contractor
22	Overall Test Approach Plan	As mutually agreed to by the Government and the Contractor
23	Problem Trouble Report	As mutually agreed to by the Government and the Contractor
24	Requirements Management Plan	As mutually agreed to by the Government and the Contractor
25	Updated Requirements Traceability Matrix - (b) (5) or each Release	As mutually agreed to by the Government and the Contractor
26	Risk Management Plan	As mutually agreed to by the Government and the Contractor
27	Risk Register and Remediation Plan	As mutually agreed to by the Government and the Contractor
28	Update Security Implementation Plan	As mutually agreed to by the Government and the Contractor
29	STIG Deviation Reports	As mutually agreed to by the Government and the Contractor
30	System Test Status Report	As mutually agreed to by the Government and the Contractor
31	(b) (5) nexcuted Test Scripts for each Release	As mutually agreed to by the Government and the Contractor
32	UAT Readiness Checklist	As mutually agreed to by the Government and the Contractor
33	UAT Status Report	As mutually agreed to by the Government and the Contractor
34	UAT Final Report (Post Mortem)	As mutually agreed to by the Government and the Contractor
35	Updated Change Management Plan	As mutually agreed to by the Government and the Contractor
36	Updated Communication Plan	As mutually agreed to by the Government and the Contractor
37	Updated User Training Plan for OMT Work Streams	As mutually agreed to by the Government and the Contractor
38	Vulnerability Remediation Reports	As mutually agreed to by the Government and the Contractor
39	User Training Manuals	As mutually agreed to by the Government and the Contractor

40	*Vulnerability Testing Results*	*As mutually agreed to by the Government and the Contractor*
41	*Instructor Training Manuals*	*As mutually agreed to by the Government and the Contractor*
42	*Computer Base Training Tools*	*As mutually agreed to by the Government and the Contractor*
~~*43*~~	(b) (5) (b) (5)	
~~*44*~~		
~~*46*~~		
47	(b) (5) *Updated System Security Detail Design*	*As mutually agreed to by the Government and the Contractor*

8. PLACE OF PERFORMANCE:

Generall, the place of performance is located in Lakewood, CO. The Contractor is also responsible for all operations and support for MRMSS provided by their subcontractors performing under this contract, no matter the location of the subcontractor.

Glossary of Acronyms

ACM	Accounting and Compliance Management
ADR	Alternate Dispute Resolution
BPM	Business Process Management
CEVA	Coordination, Enforcement, Evaluation and Analysis
CMP 2014	Compliance 2014
EMAO	Economic Marketing and Analysis

FPM	Financial and Production Management
(b) (5) HSPD-12	(b) (5) Homeland Security Presidential Directive 12
IPT	Indian Pricing Tool
MART	MRMSS Analytical Tool
MRMSS	Minerals Revenue Management Support System
OGOR	Oil and Gas Operation Report
OMT	Operation Management Tool
ONRR	Office of Natural Resource Revenue
RLS	Row Level Security
RSFA	Royalty Simplification Fairness Act
SDC	Supplemental Data Capture
SIC	State and Indian Coordination
STRAC	States and Tribes Royalty Audit Committee
VCT	Volume Comparison Tool

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Browne, Stacey <stacey.browne@onrr.gov>

Acceptance Letter

1 message

Browne, Stacey <stacey.browne@onrr.gov> Mon, May 4, 2015 at 8:41 AM
To: Joseph Shively <joseph_a_shively@ibc.doi.gov>
Cc: Craig Sechrest <Craig.Sechrest@onrr.gov>

Hi Joe, attached is an electronically signed COR acceptance letter for the proposal that was submitted by Accenture for the task order Release 2.C Part 1. Let me know if you have any questions. Thanks, Stacey

--
Stacey D. Browne, PMP, FAC P/PM, COR
Program Analyst
Information Management Center
MRMSS Management Team
Work - 303-231-3177
Cell - 720-746-8964
Fax - 303-231-3998

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ONRR_COR Evaluation and Acceptance R2C Part 1_050115_final.docx
20K

Browne, Stacey <stacey.browne@onrr.gov>

IGCE and COR Acceptance

1 message

Browne, Stacey <stacey.browne@onrr.gov> Mon, Dec 22, 2014 at 12:34 AM
To: Joseph Shively <joseph_a_shively@ibc.doi.gov>

--
Stacey D. Browne, PMP, FAC P/PM, COR
Program Analyst
Information Management Center
MRMSS Management Team
Work - 303-231-3177
Cell - 720-746-8964
Fax - 303-231-3998

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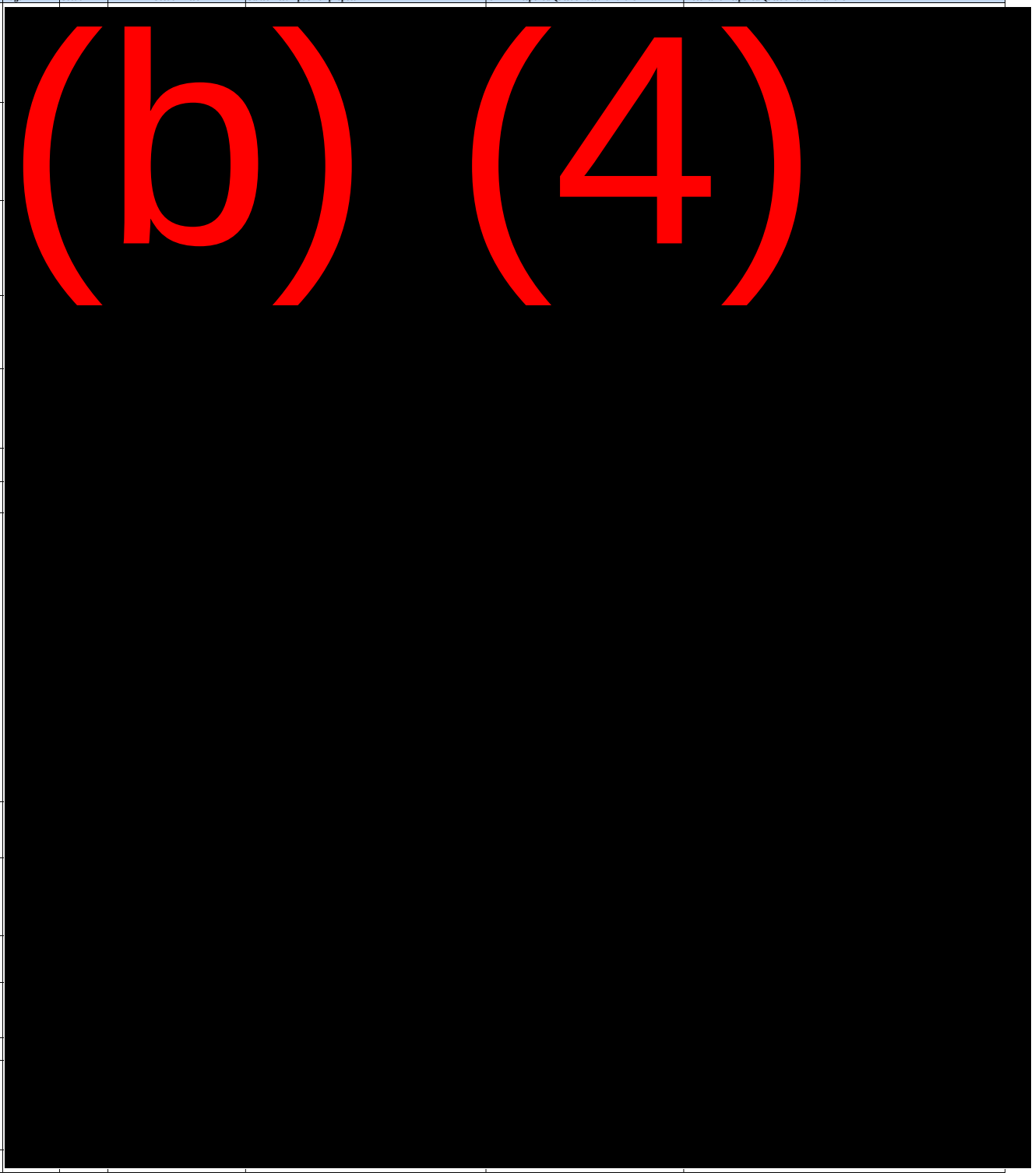
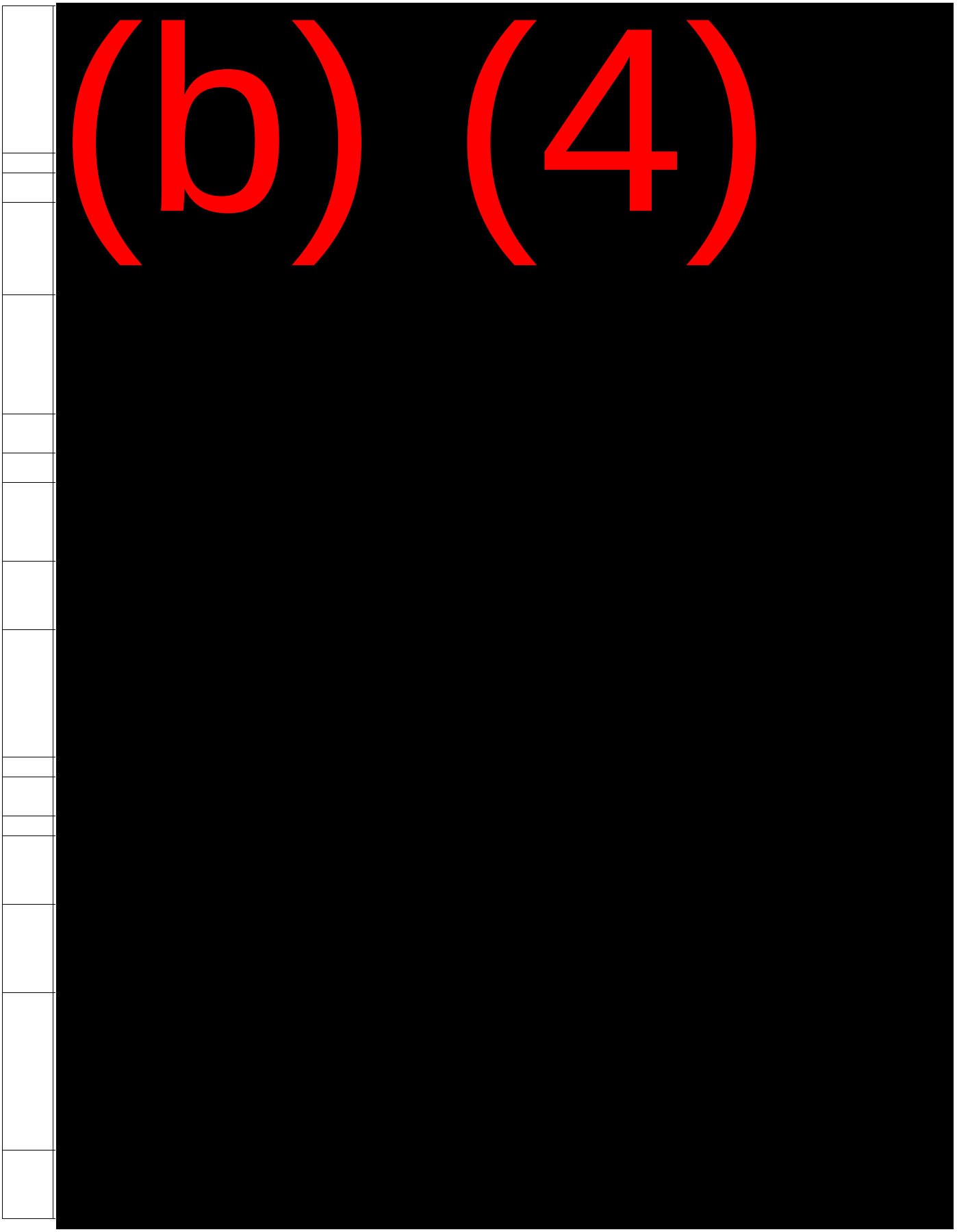
2 attachments

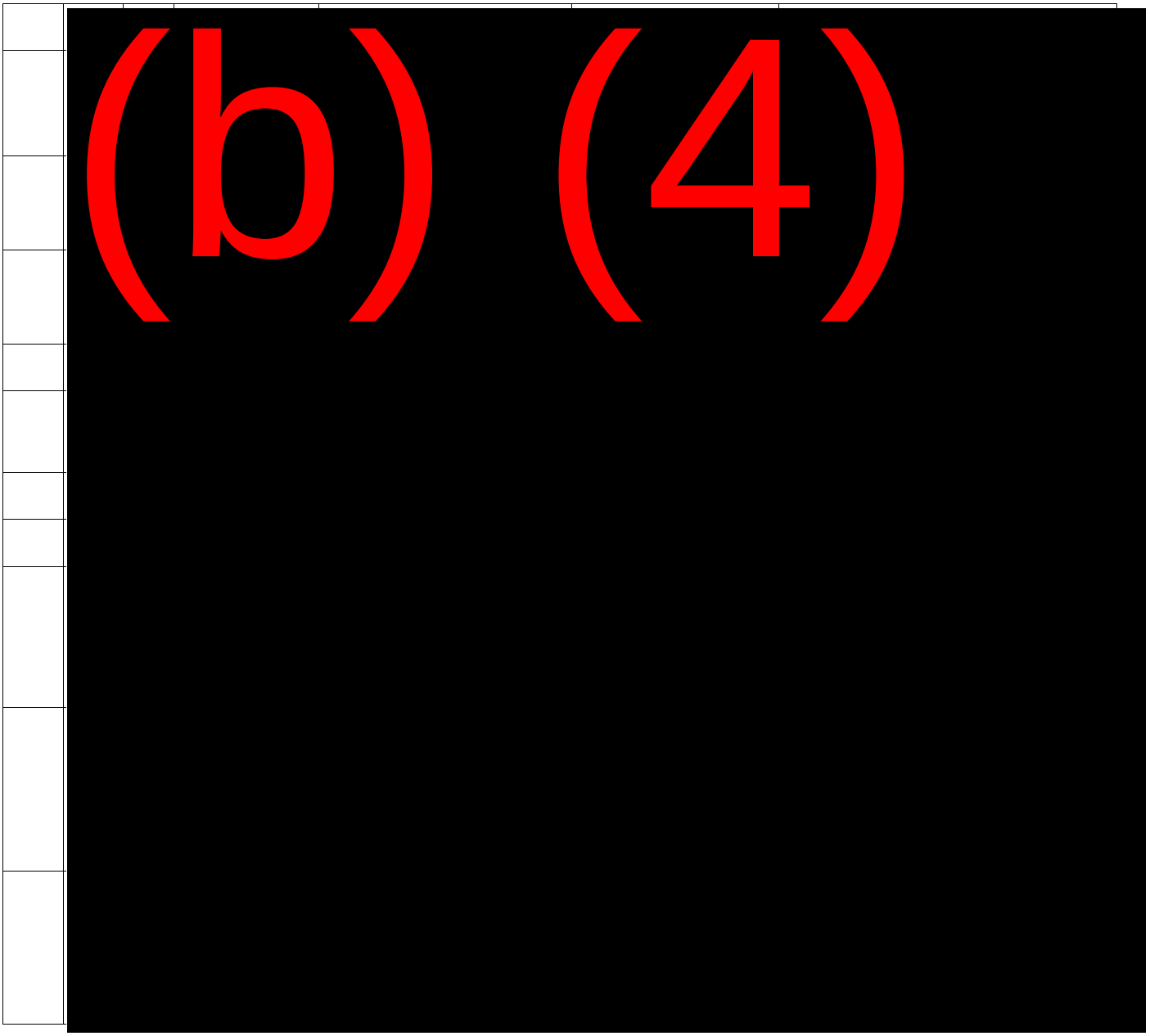
Release 2B COR Acceptance.pdf
118K

IGCE_Release 2B.pdf
303K

Assumptions and Questions - OMT Release 2.C Part 1 revised proposal dtd April 7, 2015						
Basis of Estimation	Page #	Section #	Section Desc	Stated Assumption or proposal	ONRR Response/Question dtd. 4/17/2015	Accenture Response/Question dtd. 4/23/2015




(b) (4)


(b) (4)

May 4, 2015

To: Joseph A. Shively

From: Stacey Browne, Program Manager/COR /s/ ***Stacey Browne***
Office of Natural Resources Revenue

Subject: ONRR's evaluation of Accenture's MRMSS Operation's Management Tool (OMT)
OMT Release 2C Part 1 Resubmission Proposal dated April 29, 2015
Task Order: D15PD00554

In reference to Accenture's OMT Release 2, Part 1 proposal resubmission proposal to include the Technical Narrative, Basis of Estimate, Price Narrative and Technical Assumptions (specific assumptions included in each volume) received on April 29, 2015, ONRR concurs that the proposal is technically acceptable and requests for the task order award of OMT Release 2C Part 1 to proceed. Accenture addressed all requirements and items in the Government's OMT Statement of Objectives (SOO) and their proposed technical solution is acceptable. The OMT Basis of Estimate was closely reviewed by both Stacey Browne and Craig Sechrest and all assumptions; conditions or exceptions were found to acceptable. (Reworked this paragraph to be R2C, Part 1 specific)

Past Performance: Accenture has been the primary service provider for the MRMSS for over 12 years. Accenture's for delivery methods for application support provide the best solution for ONRR in meeting its mission. Accenture has a significant understanding of the overall requirements for the MRMSS and brings expertise to support the mission of ONRR Accenture's pas performance has been rated as above average since the award of the current IDIQ D12PC70004. Accenture has actively address operation issues as identified by ONRR in a timely manner. Accenture has successfully implemented a number of specific task orders to support the change requirements identified by Congress GAO, IG, etc. The most notable activity is managing the significant hardware and software upgrades as well as other work streams simultaneously.

The contract labor rates and categories are consistent with negotiated rates established in the base ID/IQ D12PC70004 for Option Year 6 (10/01/2014 – 09/30/2015) and are still acceptable by ONRR. The revised basis of estimate as redlined is in accordance with the required interface development and analysis that took place in Release 2.0.

Pricing Narrative: Upon review of Accenture's price narrative and review of all attachments, ONRR accepts this portion of the proposal resubmission which included the requested price reduction requested in the Q&A documents dated 04/23/2015 Upon review of the final proposed

price analysis with the contract specialist, ONRR is satisfied with the labor rates and hours as proposed.

Pricing assumptions, conditions or exceptions have been reviewed and are acceptable.

Travel: Due to the Release 2C, Part 1 re-proposal efforts by Accenture, the travel portion of their proposal decreased from their original travel submission issued for Release 2C. Although Accenture was instructed to utilize local resources wherever possible, the specialized and somewhat esoteric nature of this work required the use of out-of-town resources. ONRR closely reviewed all travel estimates for non-local talent and accepts the estimated reduced travel costs as proposed in the04/29/2015 proposal resubmission.

Technical Narrative: Accenture provided a revised technical response to the statement of objectives for Release 2.2 (Release 2.2 was later renamed Release 2C). Due to the fact this is a phased development approach, the technical requirements changed based on the analysis and development that occurred in Release 2.0 and 2.1. The revisions proposed were acceptable and reasonable based on the increased development work required for the additional interfaces. The work that is to be performed during this release includes:

Business Process Improvement Activity

- CEVA - Office of Enforcement, Bankruptcy, EMAO, ADR, Appeals, Asset Valuation, and SIC/STRAC, Automated Data Mining Exceptions (Volume)

Technical Designs for:

- Audit, CR, Data Mining analysis through closure processes and work products
- Automated Referencing and Indexing
- Integration with CPT/SCPT
- Smart Hyperlink with MART
- Additional Dashboards and Reports
- 30+ Work products

Summary: Overall, the risk to the successful completion of proposed OMT work is moderate. The contributing factors are the complex interdependencies of the new work steam applications compounded by an aggressive delivery schedule. The overall estimates and reflected price were in line with the revisions stated in Accenture's OMT 2C proposal Resubmission. Given the fact that Accenture has been our provider for over a decade, many of the key staff have been involved in previous task orders and upgrade activities. In addition, Accenture claims to be the "World's largest provider of Oracle related consulting and systems integration services". Therefore ONRR expected comprehensive and streamlined solution proposed for all requirements of the OMT design and development task order.

ONRR concurs with the award of the modification for the OMT Release 2.C Part 1. This determination is based on the review of the technical proposal, project plan, rice narrative and the basis of estimate. The latest proposal resubmission meets the government s objective in obtaining a comprehensive MRMSS OMT product solution.

I made the most basic and obvious changes to this evaluation and authorization letter. You may want to add verbiage that addresses the fact that Release 2C was broken into two parts in order to accommodate the delays caused by the BPM software delivery, and the delay of the backplane, etc. but I'll let you do that.

United States Department of the Interior

OFFICE OF NATURAL RESOURCES REVENUE

P.O. Box 25165
Denver, Colorado 80225-0165

Dec. 19, 2014

To: Joseph A. Shively

From: Stacey Browne, COR Stacey Browne
Office of Natural Resource Revenue

Subject: ONRR's evaluation of Accenture's MRMSS Operation's Management Tool (OMT)
Release 2B – Re-plan Proposal Submission for Change Order 1
Task order D14PD01129

In reference to Accenture's OMT Release 2B-Re-plan Technical Narrative, Basis of Estimate, Technical Assumptions received on November 24, 2014, ONRR concurs that the proposal is technically acceptable and requests for the award of the modification for OMT Option 1 for Release 2.1 to proceed. Accenture addressed all requirements and items in the Government's OMT Statement of Objectives (SOO) and their proposed technical solution is acceptable. The OMT Basis of Estimate was closely reviewed by both Stacey Browne and Craig Sechrest and all assumptions; conditions or exceptions were found to acceptable.

Past Performance: Accenture has been the primary service provider for the MRMSS for over 12 years. Accenture's for delivery methods for application support provide the best solution for ONRR in meeting its mission. Accenture has a significant understanding of the overall requirements for the MRMSS and brings expertise to support the mission of ONRR Accenture's pas performance has been rated as above average since the award of the current IDIQ D12PC70004. Accenture has actively address operation issues as identified by ONRR in a timely manner. Accenture has successfully implemented a number of specific task orders to support the change requirements identified by Congress GAO, IG, etc. The most notable activity is managing the significant hardware and software upgrades as well as other work streams simultaneously.

The contract labor rates and categories did not change and are still acceptable by ONRR. The revised basis of estimate as redlined is in accordance with the required interface development and analysis that took place in Release 2.0.

Pricing Narrative: Upon review of Accentu4re's price narrative and review of all attachments, ONRR accepts this portion of the re-plan proposal. Upon review of the cost analysis with the contract specialist, ONRR is satisfied with the labor rates and hours as proposed.

Pricing assumptions, conditions or exceptions have been reviewed and are acceptable.

Travel: Due to the re-plan efforts by Accenture, the travel portion of their proposal decreased from their original travel submission. Although Accenture was instructed to utilize local resources wherever

possible, the specialized and somewhat esoteric nature of this work required the use of out-of-town resources. ONRR closely reviewed all travel estimates for non-local talent and accepts the estimated reduced travel costs as proposed in the 11/24/2014 re-plan.

Technical Narrative: Accenture provided a revised technical response to the statement of objective for Release 2.1. Due to the fact this is a phased development approach, the technical requirements changed based on the analysis and development that occurred in Release 2.0. The revisions proposed were acceptable and reasonable based on the increased development work required for the additional interfaces.

Summary: Overall, the risk to the successful completion of proposed OMT work is moderate. The contributing factors are the complex interdependencies of the new work steam applications compounded by an aggressive delivery schedule. The overall estimates and reflected price were in line with the revisions stated in Accenture's OMT 2B Re-plan proposal. Given the fact that Accenture has been our provider for over a decade, many of the key staff have been involved in previous task orders and upgrade activities. In addition, Accenture claims to be the "World's largest provider of Oracle related consulting and systems integration services". Therefore ONRR expected comprehensive and streamlined solution proposed for all requirements of the OMT design and development task order.

ONRR concurs with the award of the modification for the OMT Option 1 for Release 2.1. This determination is based on the review of the technical proposal, project plan, rice narrative and the basis of estimate. The re-plan proposal meets the government s objective in obtaining a comprehensive MRMSS OMT product solution.

United States Department of the Interior

OFFICE OF NATURAL RESOURCES REVENUE

P.O. Box 25165
Denver, Colorado 80225-0165

Dec. 19, 2014

To: Joseph A. Shively

From: Stacey Browne, COR Stacey Browne
Office of Natural Resource Revenue

Subject: ONRR's evaluation of Accenture's MRMSS Operation's Management Tool (OMT)
Release 2B – Re-plan Proposal Submission for Change Order 1
Task order D14PD01129

In reference to Accenture's OMT Release 2B-Re-plan Technical Narrative, Basis of Estimate, Technical Assumptions received on November 24, 2014, ONRR concurs that the proposal is technically acceptable and requests for the award of the modification for OMT Option 1 for Release 2.1 to proceed. Accenture addressed all requirements and items in the Government's OMT Statement of Objectives (SOO) and their proposed technical solution is acceptable. The OMT Basis of Estimate was closely reviewed by both Stacey Browne and Craig Sechrest and all assumptions; conditions or exceptions were found to acceptable.

Past Performance: Accenture has been the primary service provider for the MRMSS for over 12 years. Accenture's for delivery methods for application support provide the best solution for ONRR in meeting its mission. Accenture has a significant understanding of the overall requirements for the MRMSS and brings expertise to support the mission of ONRR Accenture's pas performance has been rated as above average since the award of the current IDIQ D12PC70004. Accenture has actively address operation issues as identified by ONRR in a timely manner. Accenture has successfully implemented a number of specific task orders to support the change requirements identified by Congress GAO, IG, etc. The most notable activity is managing the significant hardware and software upgrades as well as other work streams simultaneously.

The contract labor rates and categories did not change and are still acceptable by ONRR. The revised basis of estimate as redlined is in accordance with the required interface development and analysis that took place in Release 2.0.

Pricing Narrative: Upon review of Accentu4re's price narrative and review of all attachments, ONRR accepts this portion of the re-plan proposal. Upon review of the cost analysis with the contract specialist, ONRR is satisfied with the labor rates and hours as proposed.

Pricing assumptions, conditions or exceptions have been reviewed and are acceptable.

Travel: Due to the re-plan efforts by Accenture, the travel portion of their proposal decreased from their original travel submission. Although Accenture was instructed to utilize local resources wherever

possible, the specialized and somewhat esoteric nature of this work required the use of out-of-town resources. ONRR closely reviewed all travel estimates for non-local talent and accepts the estimated reduced travel costs as proposed in the 11/24/2014 re-plan.

Technical Narrative: Accenture provided a revised technical response to the statement of objective for Release 2.1. Due to the fact this is a phased development approach, the technical requirements changed based on the analysis and development that occurred in Release 2.0. The revisions proposed were acceptable and reasonable based on the increased development work required for the additional interfaces.

Summary: Overall, the risk to the successful completion of proposed OMT work is moderate. The contributing factors are the complex interdependencies of the new work steam applications compounded by an aggressive delivery schedule. The overall estimates and reflected price were in line with the revisions stated in Accenture's OMT 2B Re-plan proposal. Given the fact that Accenture has been our provider for over a decade, many of the key staff have been involved in previous task orders and upgrade activities. In addition, Accenture claims to be the "World's largest provider of Oracle related consulting and systems integration services". Therefore ONRR expected comprehensive and streamlined solution proposed for all requirements of the OMT design and development task order.

ONRR concurs with the award of the modification for the OMT Option 1 for Release 2.1. This determination is based on the review of the technical proposal, project plan, rice narrative and the basis of estimate. The re-plan proposal meets the government s objective in obtaining a comprehensive MRMSS OMT product solution.