

**United States Department of the Interior
Office of the Secretary**

**Report to the Director
Office of Law Enforcement and Security**

Security Assessment of the National Mall



Assessment Dates: May 25 – 26, 2010

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List of Abbreviations and Acronyms

CCTV	Closed Circuit Television
COR	Contracting Officer's Representative
COTR	Contracting Officer's Technical Representative
DOI	Department of the Interior
EOD	Explosive Ordnance Detection
EECS	Electronic Entry Control System
IDS	Intrusion Detection Systems
JTTF	Joint Terrorism Task Force
NCI	National Critical Infrastructure
OIG	Office of Inspector General
OLES	Office of Law Enforcement and Security
UPS	Uninterrupted Power Supply
USPP	United States Park Police

Executive Summary

This report documents the findings of a security assessment conducted on the National Mall (Washington Monument and the Lincoln and Jefferson Memorials) by the Department of the Interior (Department) Office of Law Enforcement and Security (OLES) in May 2010. This is the fourth review conducted by OLES of the National Mall, the first being completed in September 2004.

This evaluation served to determine if the United States Park Police (USPP) is in compliance with the overall requirements established in Department Manual (DM), Part 444 Chapter 2 (444DM2) entitled, “National Critical Infrastructure and Key Resource Security”. Generally speaking, 444DM2 sets forth the security requirements the Department deems minimally necessary to safeguard the National Critical Infrastructure and Key Resource assets it owns, operates and/or controls. These requirements are presented in five general categories; *Security Personnel*, *Perimeter Security*, *Access Control*, *Interior Security*, and *Security Planning*. Working directly with USPP personnel from the Homeland Security Division and Icon Protection Branch, the OLES evaluation focused on assessing the National Mall’s level of compliance within each of these five categories.

At its conclusion, the evaluation revealed that the USPP have implemented many of the recommendations from the previous assessments. Among the actions taken, (b) (7)(E)

[REDACTED]

[REDACTED]

Background

Following the terrorist attacks of September 11th, 2001, the Washington Monument, the Lincoln Memorial, and the Jefferson Memorial (see photo 1) were designated by the National Park Service (NPS) as National Icons. The monument and memorials are located on or adjacent to the National Mall in downtown Washington D.C. While there are numerous monuments and memorials throughout the National Capital Parks, the current assessment was focused solely on the Washington Monument and the Lincoln and Jefferson Memorials, referred to in this report as the “National Mall”.

The Department has conducted three previous security assessments on the National Mall since September 11th, 2001. The first was the “National Monuments and Icons Assessment Methodology,” conducted in September, 2004. This assessment was in response to the Department’s role in the National Infrastructure Protection Plan developed under Homeland Security Presidential Directive – 7. This methodology rated the ability of each of the three Icons on the National Mall to withstand specific

attack scenarios. (b) (7)(E)

Photo 1: National Mall (Lincoln Memorial, Jefferson Memorial, and Washington Monument)



The second review was conducted in April, 2006. This review focused on the security deficiencies identified in the 2004 review, determined which still remained, and updated the costs for staffing, technology, equipment, etc. to mitigate and/or correct these deficiencies. The third review, conducted in March 2007 focused on security deficiencies related to 444DM2 and any issues not addressed in previous reports.

The USPP are responsible for law enforcement and security on NPS lands within Washington, D.C. and its environs. This includes security at the three Icons on the National Mall; the Washington Monument, the Lincoln Memorial, and the Jefferson Memorial. The majority of the funding for capital improvements for security comes from the National Park Service (NPS).

Scope and Methodology

Scope: Directive 14 of the Secretary's law enforcement reforms¹ adopted the recommendations made by the Interior Office of Inspector General in 2002² and placed responsibility for DOI security policy oversight and compliance with OLES. By way of implementing this directive, OLES established a Security Division to provide guidance, oversight, support and compliance with Departmental security policies and procedures.

In an effort to further implement Directive 14, OLES issued 444DM , Chapter 2, entitled, "National Critical Infrastructure and Key Resource Security." 444DM2 establishes the security requirements deemed minimally necessary to safeguard National Critical Infrastructure and Key Resource assets owned and/or controlled by the Department and was developed in coordination with DOI bureaus and offices in response to the "The National Strategy for the Physical Protection of Critical Infrastructures and Key Assets" (February 2003) and Homeland Security Presidential Directive-7 "Critical Infrastructure Identification, Prioritization, and Protection" (December 2003).

Methodology: During the period of May 25 through 26, 2010, the OLES Security Division conducted a security assessment of the National Mall to assess the facility's compliance with the security requirements established in 444DM2. Generally speaking, these requirements are presented in five categories; *Security Personnel*, *Perimeter Security*, *Access Control*, *Interior Security*, and *Security Planning*. The evaluation focused on assessing the level of compliance within each of these categories.

The evaluation process consisted of informal interviews and group discussions with USPP personnel from the Homeland Security Division and Icon Protection Branch; on site examination of facility infrastructure components, physical security systems, and operational procedures; and a review of relevant documentation to include prior risk assessments, Security Guard Post Orders, staffing models, security related standard operating procedures, and physical security infrastructure improvement contracts. Appendix 1 of this report lists evaluation participants.

¹ See *Law Enforcement at the Department of the Interior, Recommendations to the Secretary for Implementing Law Enforcement Reforms*, July 2002.

² See Inspector General's Report, *Disquieting State of Disorder: An Assessment of Department of the Interior Law Enforcement*, (Report No. 2002-I-0014), January 2002.

Findings and Recommendations

Please Note: In an effort to limit repetition in the narrative, where a specific minimum requirement was found to be applicable to more than one general category (b) (7)(E) [REDACTED], discussion of the requirement has been confined to a single category.

Security Personnel

(b) (7)(E)

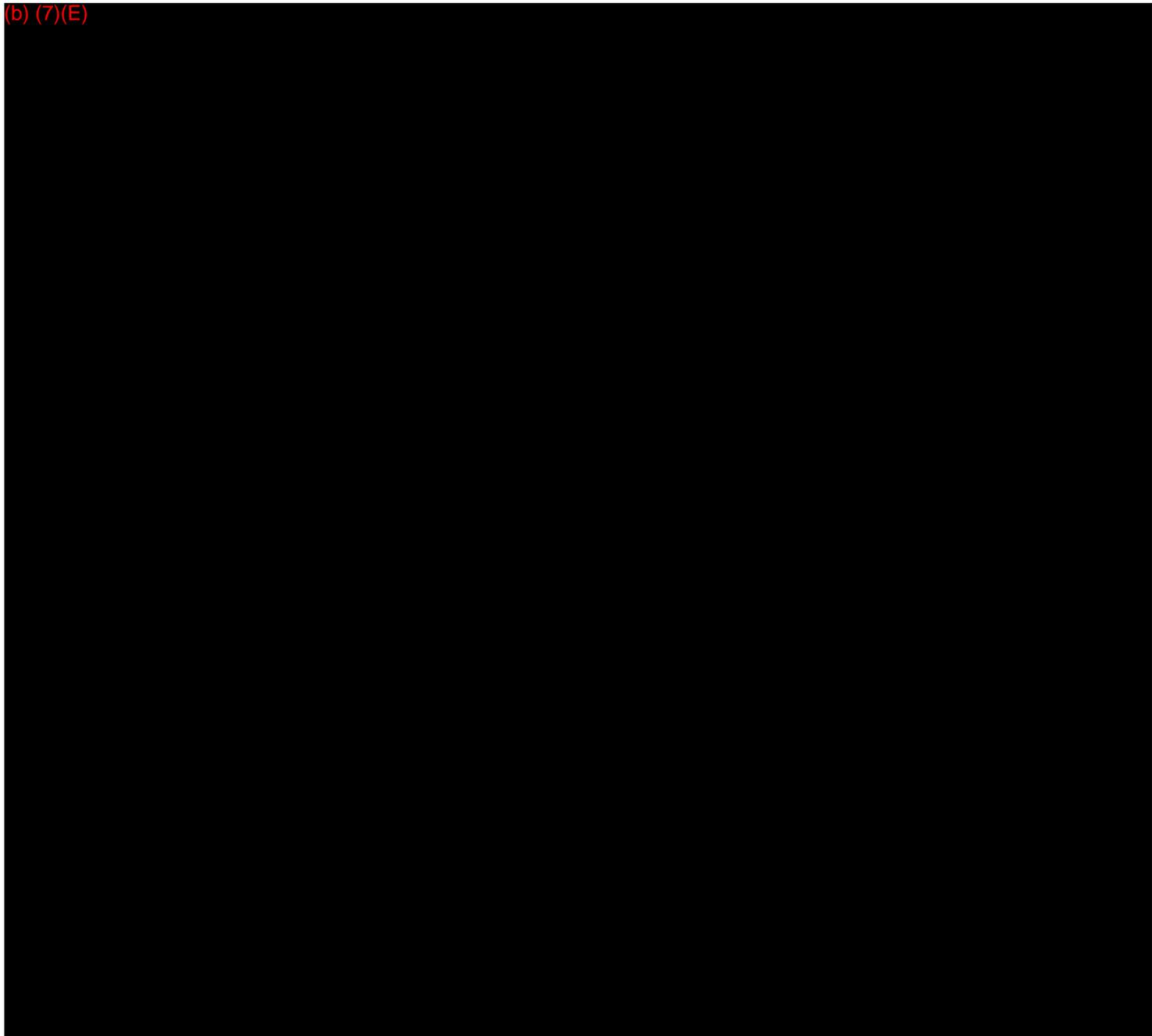


Photo 2: Icon Protection Efforts of the USPP and Contract Security Guards on the National Mall



Perimeter Security

(b) (7)(E)

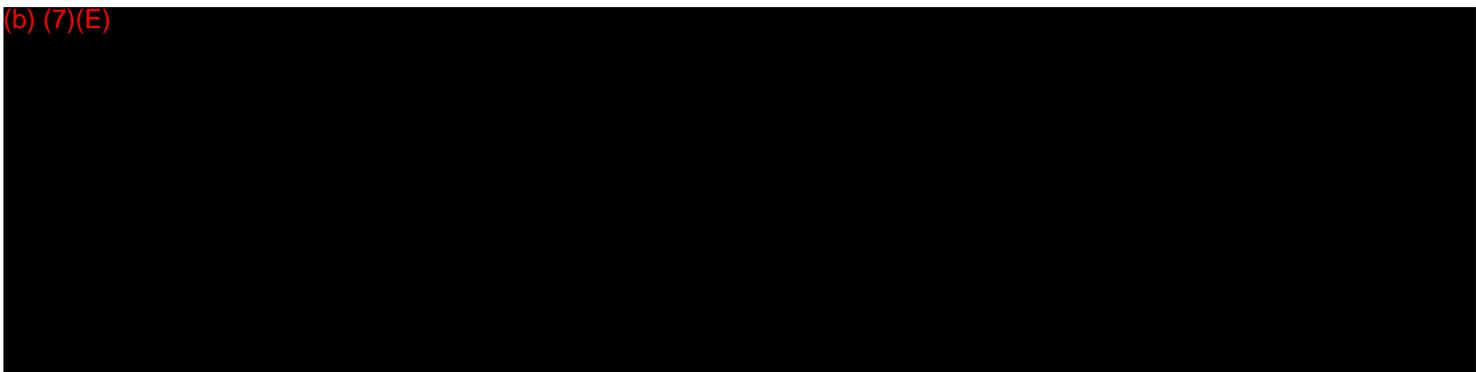


Photo 3: Jersey Barriers at the Jefferson Memorial



(b) (7)(E)

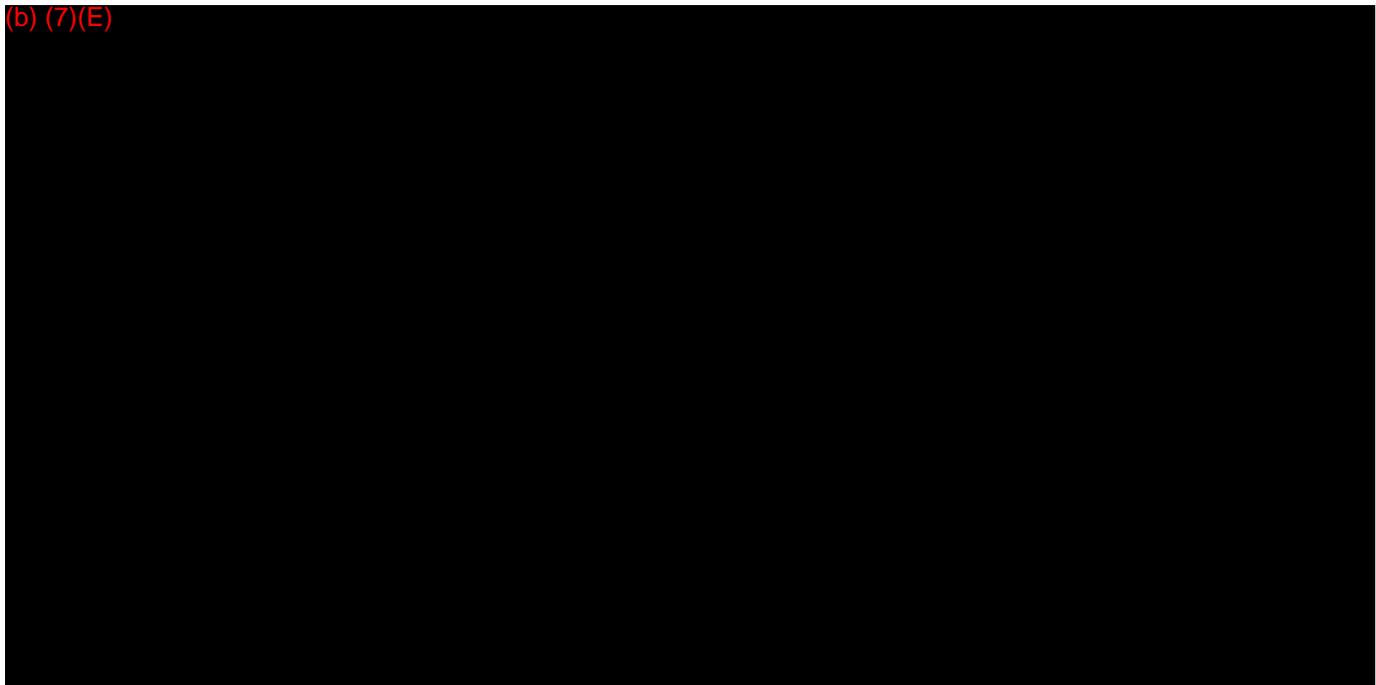
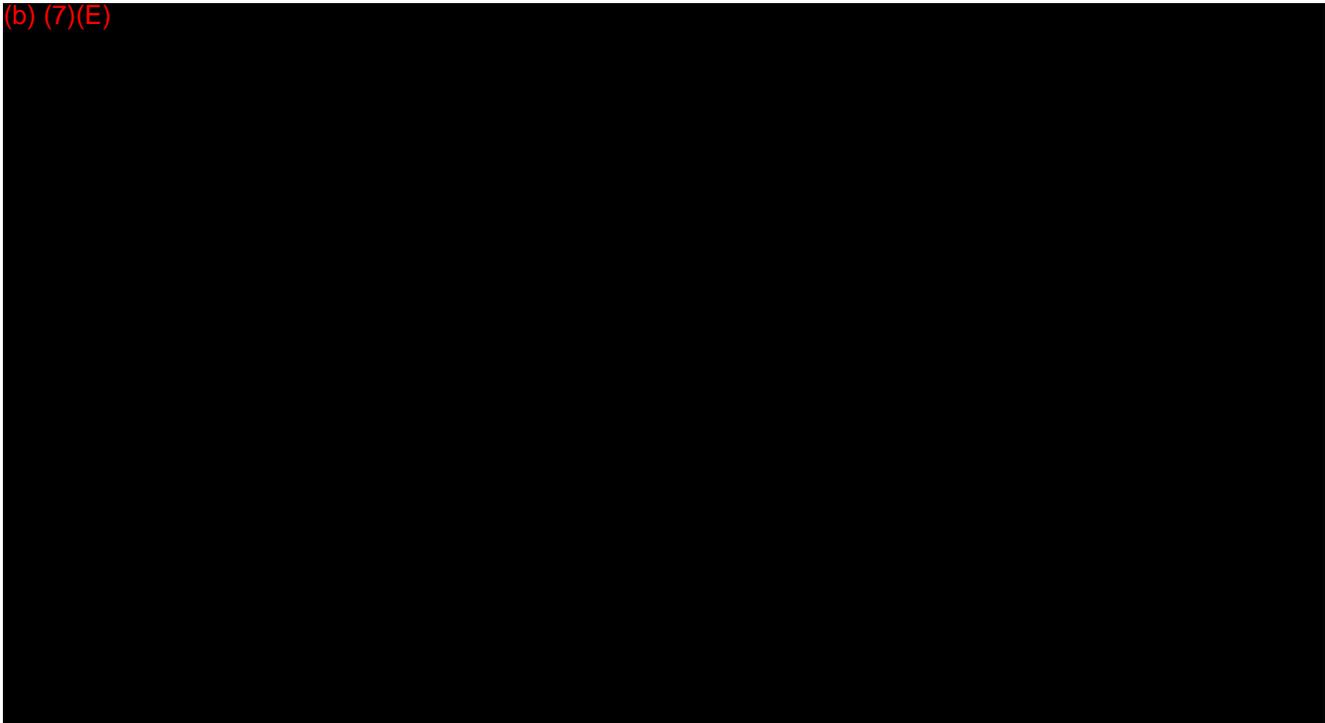
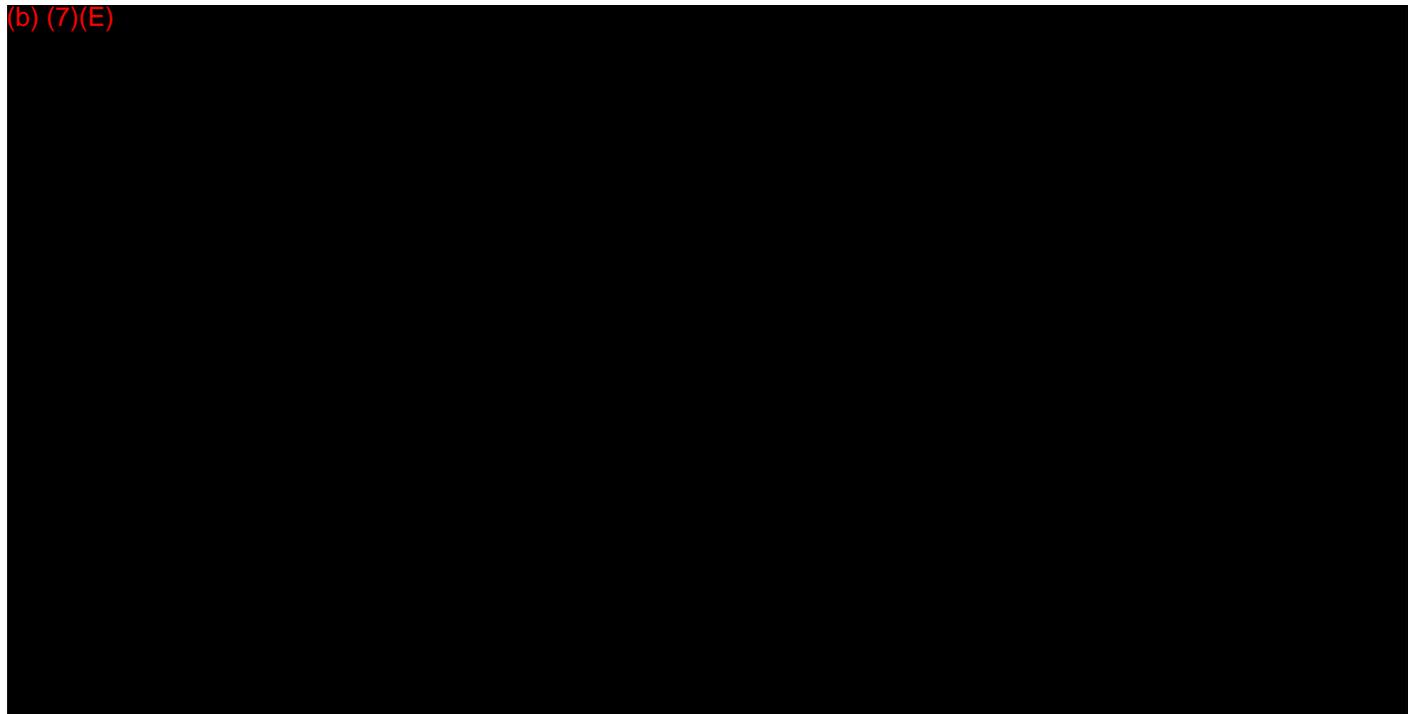


Photo 4: (b) (7)(E)

(b) (7)(E)



(b) (7)(E)



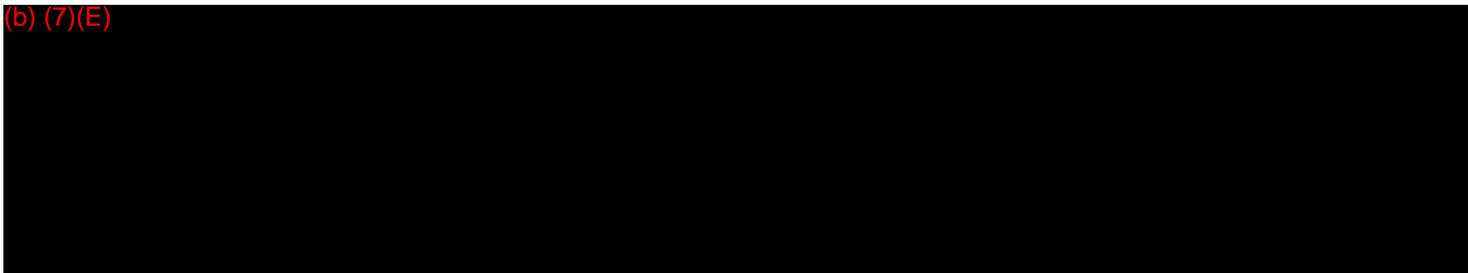
illumination.

Photo 5: (b) (7)(E)

(b) (7)(E)

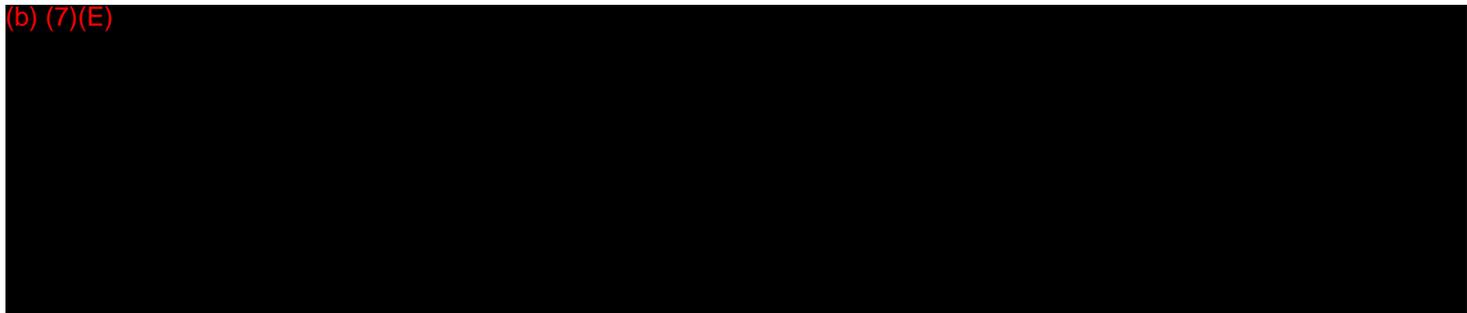


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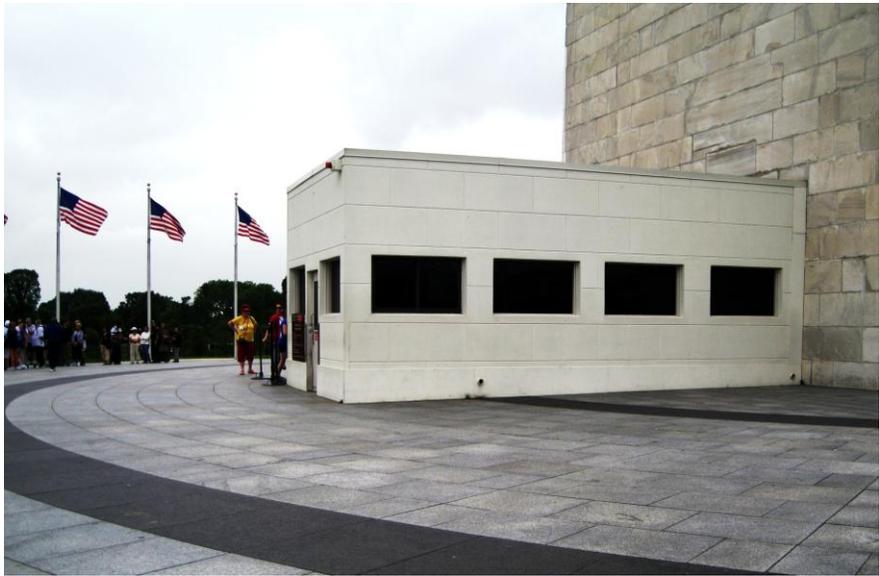
Access Control Security

(b) (7)(E)



(b) (7)(E)

Photo 6: Washington Monument Screening Facility



(b) (7)(E)

(b) (7)(E)

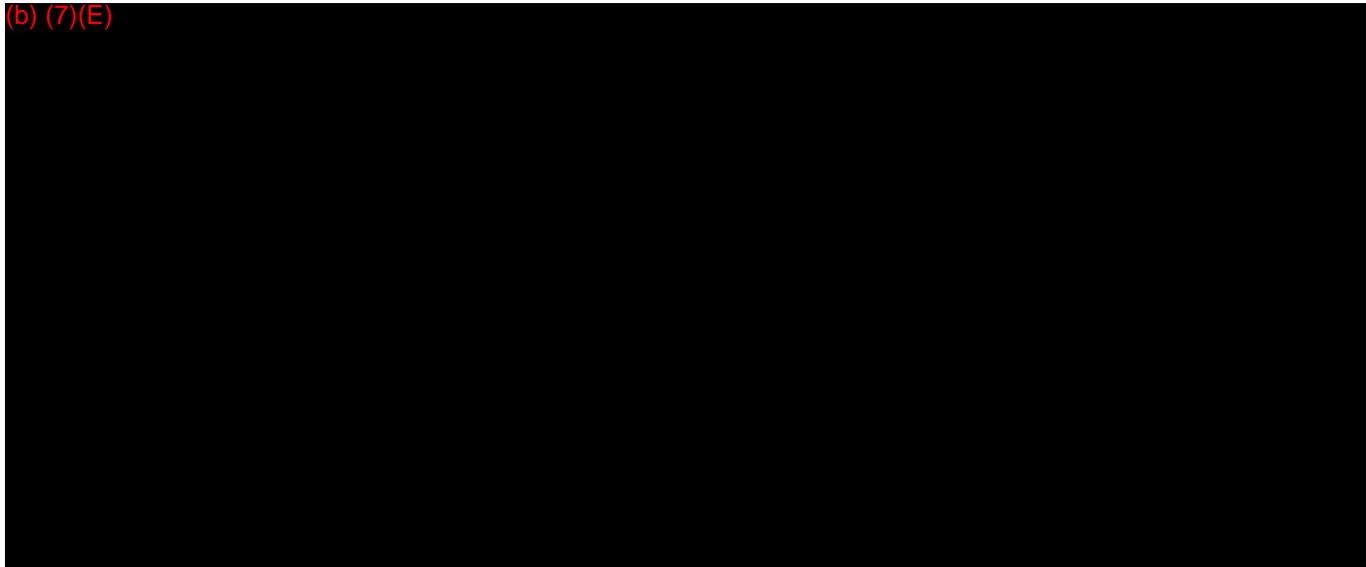
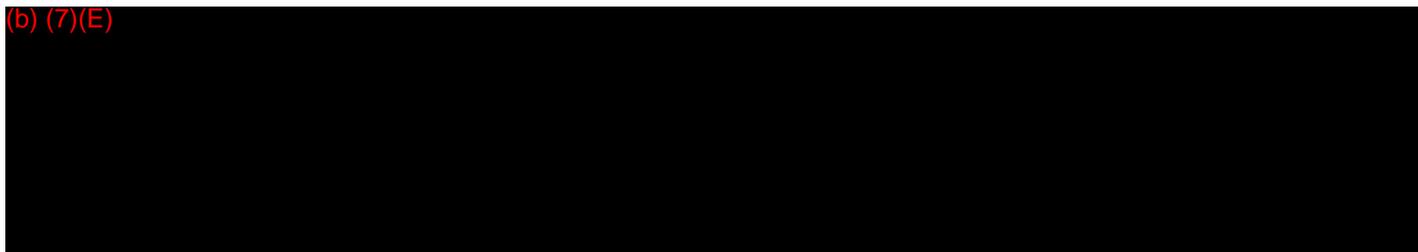


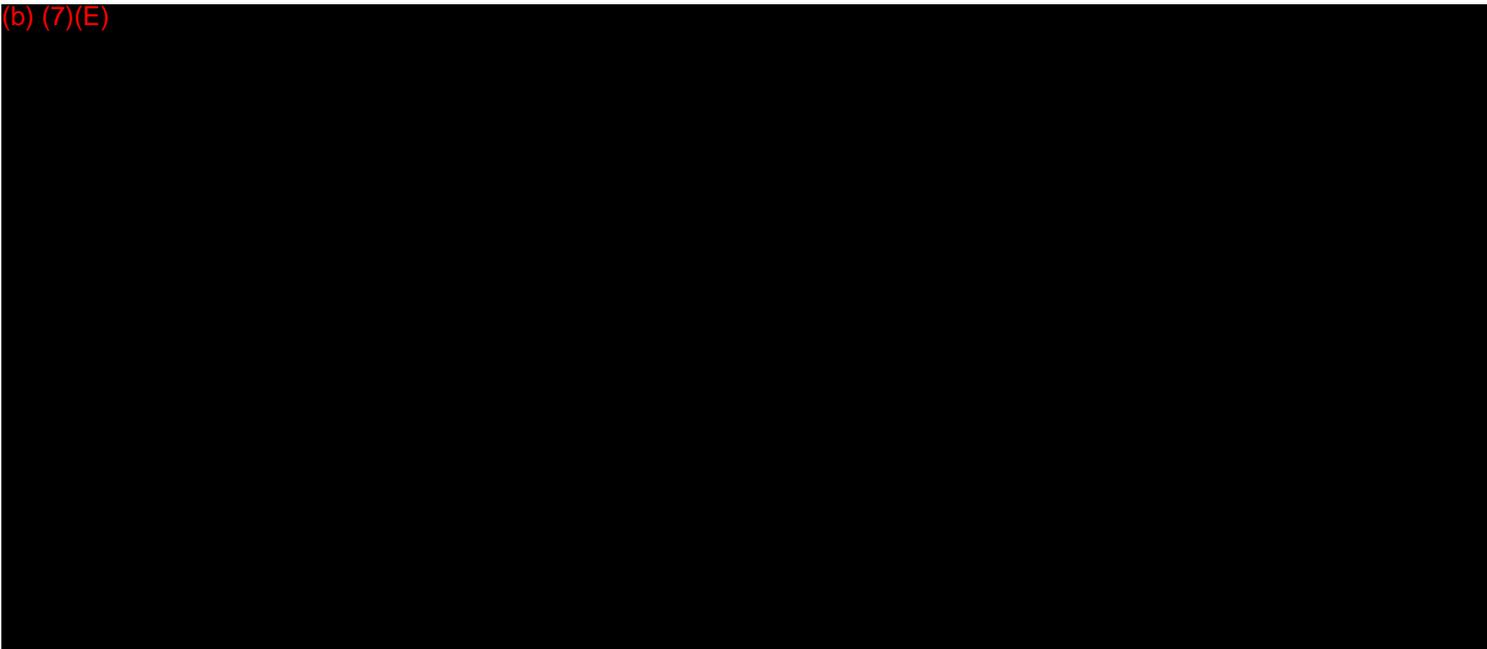
Photo 7: (b) (7)(E)



(b) (7)(E)

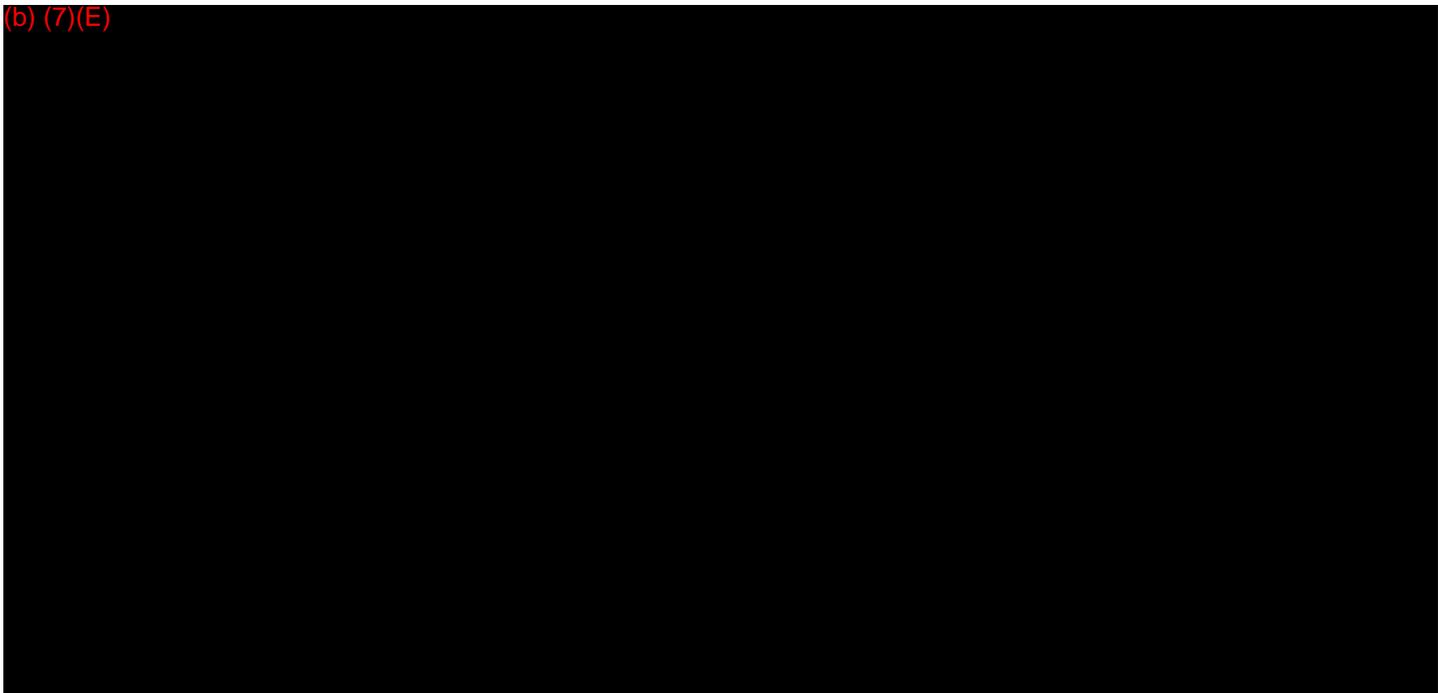


(b) (7)(E)



Security Planning

(b) (7)(E)



Conclusions

The USPP are attempting to achieve full compliance with all aspects of 444DM2. Many security procedure improvements and equipment upgrades have been completed and others are being implemented on an ongoing basis. The USPP Homeland Security Division is fully dedicated to ensuring an appropriate level of security on the National Mall and they continue to work to find better ways of protecting these irreplaceable Icons. With additional funding, the

recommendations contained in this report are easily achievable.

The NPS controls the funding for all security related capital improvements on the National Mall. The USPP, working with the NPS, has submitted security related capital improvement funding requests into the NPS Project Management Information System (PMIS) for review and approval. Unfortunately PMIS does not contain a system to prioritize security related funding requests for National Critical Infrastructures.

(b) (7)(E)



OLES applauds the USPP Homeland Security Division for their dedication and proactive attitude in protecting the National Mall and its Icons. We encourage the USPP to continue their pursuit of security improvements at the three Icons on the National Mall by implementing the recommendations identified in this report. OLES remains committed to working with the NPS and USPP to ensure that appropriate security measures are in place at the three Icons on the National Mall and will continue to assist in whatever manner is deemed appropriate.

Assessment Participants

Office of Law Enforcement and Security

(b) (7)(C), (b) (6) - Assistant Director, Security

(b) (7)(C), (b) (6) Security Specialist

(b) (7)(C), (b) (6) – Security Specialist

United States Park Police

(b) (7)(C), (b) (6) – Commander, Icon Protection Branch

(b) (7)(C), (b) (6) – Commander, Central District

(b) (7)(C), (b) (6) – Commander, Training Branch

(b) (7)(C), (b) (6) – Commander, Icon Protection Unit

(b) (7)(C), (b) (6) – Supervisor, Icon Protection Unit

Department of Homeland Security

NMI (b) (7)(C), (b) (6)