

Young, Deirdre R

From: Stephens, Beverly <grace_stephens@nps.gov>
Sent: Tuesday, October 22, 2013 5:11 PM
To: Pam Haze; Jennifer Madello; Maureen Foster; Bruce Sheaffer
Subject: NPS impact examples
Attachments: Longer Term Impacts of Government Shutdown NPS.xlsx

Hi Pam - here are a few NPS examples. I reached out to our regional folks who were on point during the shutdown, and will add examples as I get them.

Thanks,
Grace

--

Grace Stephens
Special Assistant to the Comptroller
(202) 208-4228

Missed Deadlines				
Deadline Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
National Park System Advisory Board Meeting	scheduled October 15 & 16 in Washington; cancelled due to shutdown, re-schedule TBD but likely spring due to schedules of attendees (which includes DOI Secretary)	meeting is unlikely to be held again before spring; board members are in high ranking positions, such as the DOI Secretary, the NPS Director, and University Professors, and come from across the country, including Alaska. Very difficult to coordinate schedules of board members.	10 historic landmarks were to be approved by the committee; takes years to establish NHLs, local communities have been working for years to attain this designation from the Secretary; other agenda items included centennial planning, 10 committees of advisory board meet over two full days and make a number of decisions and recommendations to the board; impact of missed decisions will resonate for months, but is difficult to quantify.	continuing, legislatively mandated advisory board created in 1935 that meets twice a year makes recommendations to the Secretary and the Director; meet twice a year. http://www.nps.gov/resources/advisoryboard.htm
Receipt and acceptance of contract invoices	30 days after the receipt of a proper invoices	Unknown at this time	The next 30 to 60 days	Any proper invoices received prior to the lapse in appropriations would have had to be paid within 30 of receipt. Any invoice that could not be paid due to the lapse (10/1 to 10/16) are subject to Prompt Payment Interest if the time to issue the payment exceeded 30 days. For invoices received prior to the lapse, but not determined to be proper, constructive acceptance occurred 7 days after receipt. If the government takes more than 7 days to reject an invoice, the difference between the number of days to return the invoice and the 7 day day period are subtracted from the number of day the govement is allowed to make payment. The compressed period to make payment will impact the quality of the review of the invoice and associated deliverables.
Operational Impacts				
Operation Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
Publication and roll out of final winter use rule at Yellowstone National Park.	The final rule was scheduled to publish on Thursday October 10th.	Publication delayed until Wednesday October 23. Conference calls with stakeholders and initiation of the contracting process with snowmobile and snowcoach concessors were also	Through the shortened roll out period which ends on December 15 -- the start of the winter season.	
Subsequent Weeks Impacted				
Activity Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information

Young, Deirdre R

From: Mccaffery, James <james_mccaffery@ios.doi.gov>
Sent: Tuesday, October 22, 2013 3:09 PM
To: Haze, Pam
Cc: Andrew Jackson; Bernard Mazer; Bruce Sheaffer; Chris Nolin; Diane Wade; Edward Keable; Edward Simermeyer; Gould, Greg; Grayford Payne; Janine Velasco; Jonathan Dunn; Kimberly Thorsen; Lori Faeth; Margaret Schneider; Michael Bean; Michael Black; Nancy Monroe; Neely, Cynthia; Paul Mussenden; Reed Murray; Robert Wolf; Ruth Stokes; Santos, Tyrone; Scott Mabry; Shayla Simmons; Thomas Lillie; Thomas Thompson; Tom T Bussanich; Vicki Forrest; Walter Cruickshank; Willie Taylor; Rowan Gould; Steven Ellis; Margaret O'Dell; Glenda Owens; Suzette Kimball; Michele Singer; Mark Davis; Blake Androff; Fay Iudicello; Sarah Neimeyer; Terri Johnson; Roderick Anderson; Stephen Hardgrove; adrienne_moss@ios.doi.gov; Amy Holley; Charlip, Ralph B; Denise Flanagan; Mary Pletcher; Anderson, James; Benjamin Milakofsky; Beverly Stephens; Glenn, Douglas A; Joe Nassar; Jorge Silva-Banuelos; Kerry Rae; Michael Johnston; Richard Cardinale; Debra Sonderman
Subject: Re: Shutdown impacts - drill from Cabinet Affairs
Attachments: Longer Term Impacts of Government Shutdown_S&D PAM edits 10.22.13.xlsx

Pam here are the PAM office's first take.

Let me know if you need additional information.

Thanks

Jim

On Tue, Oct 22, 2013 at 8:51 AM, Haze, Pam <pam_haze@ios.doi.gov> wrote:
Dear Deputies and Shutdown Team Members:

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In PMB - Andrew, Lori, Kim, Mary, Paul, Denise and Adrienne, Mike Johnston, Jim McCaffery, Richard Beck, Doug Glenn - could you get me input? It can be impacts on your immediate offices and operations or broader DOI-wide impacts.

Thank you so much and sorry for the fast drill. Call if you have questions. (202) 208-4775

--
James G. Mc Caffery III
Deputy Director
Office of Acquisition & Property Management
Department of the Interior

(202) 513-0695

james_mccaffery@ios.doi.gov

Missed Deadlines				
Deadline Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
Lapse in issuance of suspension & debarment actions during shutdown	Ongoing	Exposes DOI and the Federal Government to increased risk of contractor fraud or theft by potentially enabling contractors who should be suspended or debarred to receive Federal contract and grant awards.	Indefinite	

Operational Impacts

Operation Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
Acquisition awards not made during shutdown	1-16 October 2013	\$15.5 million	Next 6 to 8 weeks needed to catch up	DOI normally makes about 760 awards during the first 16 days of October for \$15.5 million

Subsequent Weeks Impacted				
Activity Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
Acquisition Clean up	None	Acquisition staff will need to negotiate claims and equitable adjument modifications for over 4000 contracts. This will create additional workload in addition to making up the 760 award that were not issued during the shutdown. Acquisitions will be delayed for the next two months/Unkown	Next two months	DOI is tracking the claims and equitable adjustment costs associated with contracts that were suspended during the shutdown. Cost won't be fully known until th end of November.

<p>DOI will not be able to meet it's Presidential Energy Savings Performance Contract (ESPC) Initiative commitment in response to the December 2, 2011 Presidential Memorandum.</p>	<p>DOI committed to award \$5 million in ESPC projects by December 31, 2013.</p>	<p>USGS' ESPC award will be delayed due to the shutdown.</p>	<p>January/February 2014</p>	<p>Internal (USGS / DOI) and external (GSA / DOE) government reviews of the ESPC Investment Grade Audit were scheduled to begin the week of September 30, 2013. USGS is assessing the effects of the shutdown on the project schedule.</p> <p>As of September 30, 2013, DOI is approximately \$1 million short of the Presidential ESPC goal.</p> <p>NPS Isle Royale National Park awarded Phase 1 and 2 ESPC for a total project value of \$3,999,830.</p>

Young, Deirdre R

From: Bean, Michael <michael_bean@ios.doi.gov>
Sent: Tuesday, October 22, 2013 9:14 AM
To: Chris Nolin; Bruce Sheaffer
Cc: Rachel L Jacobson
Subject: Fwd: Shutdown impacts - drill from Cabinet Affairs
Attachments: Longer Term Impacts of Government Shutdown (1).xlsx

Chris and Bruce: Would you please copy Rachel and me on your responses?

Chris: You might want to consider the following delayed regulatory actions: (1) delay in the final approval of the Beech Ridge Wind Energy HCP (region 5) may leave an inadequate window to start construction this year, thus putting at risk the project's eligibility for a tax credit (2) shutdown forced a delay in FWS's Section 7 consultation on EPA's cooling water intake structure final rule, thus necessitating delay in the issuance of that highly important rule (for details, see Paul Souza or Rick Sayers).

----- Forwarded message -----

From: Haze, Pam <pam_haze@ios.doi.gov>

Date: Tue, Oct 22, 2013 at 8:51 AM

Subject: Shutdown impacts - drill from Cabinet Affairs

To: Andrew Jackson <Andrew_Jackson@ios.doi.gov>, Bernard Mazer <Bernard_Mazer@ios.doi.gov>, Bruce Sheaffer <bruce_sheaffer@nps.gov>, Chris Nolin <chris_nolin@fws.gov>, Diane Wade <dwade@usgs.gov>, Edward Keable <edward.keable@sol.doi.gov>, Edward Simermeyer <sequoyah_simermeyer@ios.doi.gov>, "Gould, Greg" <Greg.Gould@onrr.gov>, Grayford Payne <gfpayne@usbr.gov>, Janine Velasco <jvelasco@blm.gov>, Jonathan Dunn <jonathan_dunn@ios.doi.gov>, Kimberly Thorsen <Kim_Thorsen@ios.doi.gov>, Lori Faeth <lori_faeth@ios.doi.gov>, Margaret Schneider <margaret.schneider@bsee.gov>, Michael Bean <michael_bean@ios.doi.gov>, Michael Black <mike.black@bia.gov>, Nancy Monroe <nancy_monroe@ios.doi.gov>, "Neely, Cynthia" <Cynthia_Neely@ost.doi.gov>, Paul Mussenden <paul_mussenden@ios.doi.gov>, Reed Murray <rrmurray@usbr.gov>, Robert Wolf <rwolf@usbr.gov>, Ruth Stokes <rstokes@osmre.gov>, "Santos, Tyrone" <tyrone.santos@sol.doi.gov>, Scott Mabry <scott.mabry@bsee.gov>, Shayla Simmons <Shayla.Simmons@sol.doi.gov>, Thomas Lillie <thomas.lillie@bsee.gov>, Thomas Thompson <thomas.thompson@bia.gov>, Tom T Bussanich <Tom_Bussanich@ios.doi.gov>, Vicki Forrest <vicki.forrest@bia.gov>, Walter Cruickshank <walter.cruickshank@boem.gov>, Willie Taylor <willie_taylor@ios.doi.gov>, Rowan Gould <r_w_gould@fws.gov>, Steven Ellis <sellis@blm.gov>, Margaret O'Dell <peggy_o'dell@nps.gov>, Glenda Owens <gowens@osmre.gov>, Suzette Kimball <suzette_kimball@usgs.gov>, Michele Singer <michele_singer@ost.doi.gov>, Mark Davis <mark_davis@ost.doi.gov>, Blake Androff <Blake_Androff@ios.doi.gov>, Fay Iudicello <Fay_Iudicello@ios.doi.gov>, Sarah Neimeyer <sarah_neimeyer@ios.doi.gov>, Terri Johnson <Terri_Johnson@ios.doi.gov>, Roderick Anderson <roderick_anderson@doioig.gov>, Stephen Hardgrove <stephen_hardgrove@doioig.gov>

Cc: "adrienne_moss@ios.doi.gov" <adrienne_moss@ios.doi.gov>, Amy Holley <amy_holley@ios.doi.gov>, "Charlip, Ralph B" <Ralph_Charlip@ios.doi.gov>, Denise Flanagan <denise_flanagan@ios.doi.gov>, Mary Pletcher <Mary_Pletcher@ios.doi.gov>, "Anderson, James" <james.anderson@boem.gov>, Benjamin Milakofsky <benjamin_milakofsky@ios.doi.gov>, Beverly Stephens <grace_stephens@nps.gov>, "Glenn, Douglas A" <Douglas_Glenn@ios.doi.gov>, James Mccaffery <james_mccaffery@ios.doi.gov>, Joe Nassar <joe_nassar@nbc.gov>, Jorge Silva-Banuelos <jorge_silva-banuelos@ios.doi.gov>, Kerry Rae <kerry_rae@ios.doi.gov>, Michael Johnston <michael_j_johnston@fbms.doi.gov>, Richard Cardinale <richard_cardinale@ios.doi.gov>

Dear Deputies and Shutdown Team Members:

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Thank you so much and sorry for the fast drill. Call if you have questions. (202) 208-4775

--

Michael J. Bean

Counselor to the Assistant Secretary for Fish and Wildlife and Parks

Room 3152, Department of the Interior

Washington, DC 20240

202-208-4416

202-208-4684 (fax)

michael_bean@ios.doi.gov

Young, Deirdre R

From: Haze, Pam <pam_haze@ios.doi.gov>
Sent: Tuesday, October 22, 2013 8:52 AM
To: Andrew Jackson; Bernard Mazer; Bruce Sheaffer; Chris Nolin; Diane Wade; Edward Keable; Edward Simermeyer; Gould, Greg; Grayford Payne; Janine Velasco; Jonathan Dunn; Kimberly Thorsen; Lori Faeth; Margaret Schneider; Michael Bean; Michael Black; Nancy Monroe; Neely, Cynthia; Paul Mussenden; Reed Murray; Robert Wolf; Ruth Stokes; Santos, Tyrone; Scott Mabry; Shayla Simmons; Thomas Lillie; Thomas Thompson; Tom T Bussanich; Vicki Forrest; Walter Cruickshank; Willie Taylor; Rowan Gould; Steven Ellis; Margaret O'Dell; Glenda Owens; Suzette Kimball; Michele Singer; Mark Davis; Blake Androff; Fay Iudicello; Sarah Neimeyer; Terri Johnson; Roderick Anderson; Stephen Hardgrove
Cc: adrienne_moss@ios.doi.gov; Amy Holley; Charlip, Ralph B; Denise Flanagan; Mary Pletcher; Anderson, James; Benjamin Milakofsky; Beverly Stephens; Glenn, Douglas A; James McCaffery; Joe Nassar; Jorge Silva-Banuelos; Kerry Rae; Michael Johnston; Richard Cardinale
Subject: Shutdown impacts - drill from Cabinet Affairs
Attachments: Longer Term Impacts of Government Shutdown (1).xlsx

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Thank you so much and sorry for the fast drill. Call if you have questions. (202) 208-4775

Young, Deirdre R

From: Flanagan, Denise <denise_flanagan@ios.doi.gov>
Sent: Wednesday, October 09, 2013 1:09 PM
To: Beverly Stephens
Cc: Moss, Adrienne; Bruce Sheaffer
Subject: Re: Question - Lost Fee Revenue

Grace,
Thanks so much. Denise

On Wed, Oct 9, 2013 at 11:50 AM, Beverly Stephens <grace_stephens@nps.gov> wrote:

Hi Denise,

Here is the data we have. I sent this to Craig two weeks ago, so OMB should have it already. I pulled this preemptively, but we can't dive any deeper into these stats until the concessions employees are no longer furloughed. Hope this helps!

Grace

In 2012, the NPS had a total of almost 283 million visitors. Daily visitation varies by month, averaging 375,000 in January to 1,300,000 in July. In October of 2012, the NPS welcomed an average of 715,000 visitors a day. These visitors spend, on average, over \$35 million per day in the local communities surrounding the parks. In October 2012, The NPS averaged almost \$500,000 per day in recreation fees from users - entrance fees, campgrounds, special uses, tours and programs, etc. While we do not collect monthly data from our concessioners, we do know that in 2012 they earned \$1.161 billion, \$73.8 million of which was paid to the NPS in franchise fees.

On Oct 9, 2013, at 11:44 AM, "Flanagan, Denise" <denise_flanagan@ios.doi.gov> wrote:

Grace,

I need your help to answer an inquiry. I received Jen's email yesterday she is off, so my understanding is I should be working with you as the POC vice Jen. If that is not the case, please let me know who I should contact instead.

We received some general questions this morning from OMB seeking information on lost fee revenue in the Department due to the shutdown. We may get more specific questions to address, but in the interim the only specific question for NPS was lost park entrance fees, and we discussed FY 2012 Oct fees collected as an adequate proxy as it was unlikely NPS would have estimates for expected collections for October 2013. If this doesn't seem to make sense to you, please give Adrienne or me a call to talk through an alternative.

Would you email Adrienne and me the park entrance fees collected in October 2012 today? Adrienne will consolidate your inputs with other bureau inputs to finalize the Department response and coordinate with leadership.

Thanks! Denise

--

Denise Flanagan, CDFM
Director, Office of Budget
U.S. Department of the Interior
1849 C. Street NW, Room 4106
Washington DC 20240
Phone: 202-208-5308
Email: Denise_Flanagan@ios.doi.gov

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Denise Flanagan, CDFM
Director, Office of Budget
U.S. Department of the Interior
1849 C. Street NW, Room 4106
Washington DC 20240
Phone: 202-208-5308
Email: Denise_Flanagan@ios.doi.gov

Young, Deirdre R

From: Beverly Stephens <grace_stephens@nps.gov>
Sent: Wednesday, October 09, 2013 11:51 AM
To: Flanagan, Denise
Cc: Moss, Adrienne; Bruce Sheaffer
Subject: Re: Question - Lost Fee Revenue

Hi Denise,

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Director, Office of Budget
U.S. Department of the Interior
1849 C. Street NW, Room 4106
Washington DC 20240

Phone: 202-208-5308

Email: Denise_Flanagan@ios.doi.gov

Young, Deirdre R

From: Flanagan, Denise <denise_flanagan@ios.doi.gov>
Sent: Wednesday, October 09, 2013 11:45 AM
To: Beverly Stephens
Cc: Moss, Adrienne; Bruce Sheaffer
Subject: Question - Lost Fee Revenue

Grace,

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Denise Flanagan, CDFM
Director, Office of Budget
U.S. Department of the Interior
1849 C. Street NW, Room 4106
Washington DC 20240
Phone: 202-208-5308
Email: Denise_Flanagan@ios.doi.gov

Young, Deirdre R

From: Charlip, Ralph <ralph_charlip@ios.doi.gov>
Sent: Wednesday, October 02, 2013 6:53 PM
To: adrienne_moss@ios.doi.gov; Amy Holley; Anderson, James; Andrew Jackson; Angela Graziano; Annette Marvin; Bender, Kathryn L; Benjamin Milakofsky; Bernard Mazer; Beverly Stephens; Bruce Delaplaine; Bruce Sheaffer; Celina Cunningham; Charlip, Ralph B; Chris Nolin; Dave Achterberg; Davis, Mark; Denise Flanagan; Diane Wade; Edward Keable; Edward Simermeyer; Ellen Bliss; Fay Iudicello; Gillick, Larry; Glenn, Douglas A; Gould, Greg; Grayford Payne; James Mccaffery; Janine Velasco; Jean Maybee; Joe Nassar; Jonathan Andrew; Jonathan Dunn; Jorge Silva-Banuelos; Kerry Rae; Kimberly Thorsen; Loraine Dawkins; Lori Faeth; Lukjanczuk, Tamara; Margaret Schneider; Mark Lawyer; Mary Pletcher; Michael Bean; Michael Black; Michael Johnston; Nancy Monroe; Neely, Cynthia; Nichelle Rogers; Pam Haze; Paul Mussenden; Reed Murray; Richard Cardinale; Richard Farr; Robert Wolf; Ruth Stokes; Santos, Tyrone; Scott Mabry; Shayla Simmons; Smith, Clarence; Spano, Julie; Stephen Hardgrove; Thomas Lillie; Thomas Mulhern; Thomas Thompson; Thomas Wayson; Tom T Bussanich; Tommy Tomsan; Vicki Forrest; Walter Cruickshank; Will Shipp; Willie Taylor
Subject: Fwd: Impact of Government Shutdown

Am forwarding this information to you just to keep you aware. We are soliciting replies through your HCO and HRO channels.

Ralph Charlip, FACHE
Program Executive for Human Resource Strategic Initiatives
Department of the Interior
1849 C St NW Rm 4038
Washington DC 20242
202-208-2574
ralph_charlip@ios.doi.gov

----- Forwarded message -----

From: Chomycia, Nicholas <nicholas_chomycia@ios.doi.gov>
Date: Wed, Oct 2, 2013 at 6:50 PM
Subject: Fwd: Impact of Government Shutdown
To: DOI_HR_Ofcers <doi_hr_ofcers@ios.doi.gov>, DOI_Human_Capital_Team <doi_human_capital_team@ios.doi.gov>, Linda Rihel <linda_y_rihel@ibc.doi.gov>

OPM Retirement Services is asking about the impact the shutdown is having on processing of retirement claims at the Bureau and Payroll level. Please advise if you have staff working on submitted claims or responding to inquiries from employees or retirees.

I will consolidate responses and forward to the OPM Benefits Officers Training Group.

Nick Chomycia
Employee Relations Program Manager
United States Department of the Interior
Office of Human Resources
1849 C Street, NW
Washington, DC 20240

----- Forwarded message -----

From: **Appel, Sharon K**

Date: Wed, Oct 2, 2013 at 3:31 PM

Subject: Impact of Government Shutdown

To: BO-ANNOUNCEMENTS@listserv.opm.gov

Good Afternoon,

We are trying to get a handle on the government shutdown and the impact it will have on our Retirement Staff as they process retirement claims and answer telephone inquiries from the retirees.

Please advise of the impact the shutdown has on your human resources and payroll office.

Thank you.

Sharon K. Appel, Manager

Benefits Officers Training and Development

Retirement Services

“Quality Benefits for the Federal Family”

Young, Deirdre R

From: Stephens, Beverly <grace_stephens@nps.gov>
Sent: Monday, September 30, 2013 3:34 PM
To: Bruce Sheaffer
Subject: visitation and revenue stats

In 2012, the NPS had a total of almost 283 million visitors. Daily visitation varies by month, averaging 375,000 in January to 1,300,000 in July. In October of 2012, the NPS welcomed an average of 715,000 visitors a day. These visitors spend, on average, over \$35 million per day in the local communities surrounding the parks. In October 2012, The NPS averaged almost \$500,000 per day in recreation fees from users - entrance fees, campgrounds, special uses, tours and programs, etc. While we do not collect monthly data from our concessioners, we do know that in 2012 they earned \$1.161 billion, \$73.8 million of which was paid to the NPS in franchise fees.

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Special Assistant to the Comptroller
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Grace,

I need your help to answer an inquiry. I received Jen's email yesterday she is off, so my understanding is I should be working with you as the POC vice Jen. If that is not the case, please let me know who I should contact instead.

We received some general questions this morning from OMB seeking information on lost fee revenue in the Department due to the shutdown. We may get more specific questions to address, but in the interim the only specific question for NPS was lost park entrance fees, and we discussed FY 2012 Oct fees collected as an adequate proxy as it was unlikely NPS would have estimates for expected collections for October 2013. If this doesn't seem to make sense to you, please give Adrienne or me a call to talk through an alternative.

Would you email Adrienne and me the park entrance fees collected in October 2012 today? Adrienne will consolidate your inputs with other bureau inputs to finalize the Department response and coordinate with leadership.

Thanks! Denise

--

Denise Flanagan, CDFM
Director, Office of Budget
U.S. Department of the Interior
1849 C. Street NW, Room 4106
Washington DC 20240

Phone: 202-208-5308

Email: Denise_Flanagan@ios.doi.gov

Young, Deirdre R

From: Ryberg, Cindy <cynthia_ryberg@ios.doi.gov>
Sent: Thursday, October 24, 2013 1:35 PM
To: Jeffrey Olson; Michael Litterst; Beverly Stephens; Adrienne Moss
Cc: Cindy; Jennifer Madello
Subject: Fwd: Quick Turn around: Need help to verify NPS shutdown stats for impacts
Attachments: News release - NPS shutdown.pdf

Mike/Grace/Adrienne based on the differences Mike pointed out between our bullets and the Oct 1 press released that is attached (plus the comment about the number of visitors impacted is a bit more complicated, as some visitors were able to get into the parks that were reopened with State funds), I wonder if we should make some tweaks along the line of the following?



I don't think that I see any required revision to the 3rd bullet.

Thoughts?
Cindy

----- Forwarded message -----

From: Litterst, Michael <mike_litterst@nps.gov>
Date: Thu, Oct 24, 2013 at 11:51 AM
Subject: Re: Quick Turn around: Need help to verify NPS shutdown stats for impacts
To: "Stephens, Beverly" <grace_stephens@nps.gov>
Cc: "Ryberg, Cindy" <cynthia_ryberg@ios.doi.gov>, Jennifer Madello <Jennifer_Madello@nps.gov>, Jeffrey Olson <jeffrey_olson@nps.gov>

All:

A few thoughts (and copying Jeff Olson who is sitting in the Acting Chief Spokesperson chair again) :



(b) (5)

Mike

~~~~~  
Mike Litterst  
Public Affairs Specialist

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Thu, Oct 24, 2013 at 10:43 AM, Stephens, Beverly <[grace\\_stephens@nps.gov](mailto:grace_stephens@nps.gov)> wrote:  
Hi all - copying Mike, our acting chief spokesperson. Mike, these stats are derived from the research we did before the shutdown and are still the best we have - no way to verify how many people were actually turned away. I am also compiling a few park examples, and I will send those along shortly, but I don't think anything in there is really going to resonate at the national level. Wanted to copy our comms folks in case you all were working on any similar effort.  
Thanks!  
Grace

On Thu, Oct 24, 2013 at 10:31 AM, Ryberg, Cindy <[cynthia\\_ryberg@ios.doi.gov](mailto:cynthia_ryberg@ios.doi.gov)> wrote:  
Hi Grace and Madello. Adrienne is pulling together a document for OMB (due this afternoon) that provides a summary of shutdown impacts.

She would like to use the bullets below, that were derived from information NPS had shared with POB and OMB a couple of weeks back.

Are the numbers still valid? Any concerns with highlighting these items? Any bullets NPS would like to add (I'm not sure what the space constraints are, so I can't guarantee that additions would end up in the final document, but there are other items that you think would be good, please send them to us).

Thanks, Adrienne is looking for a response ASAP.

Cindy

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From: **Moss, Adrienne** <[adrienne\\_moss@ios.doi.gov](mailto:adrienne_moss@ios.doi.gov)>  
Date: Thu, Oct 24, 2013 at 10:20 AM  
Subject: Need help to verify NPS shutdown stats for impacts  
To: Cindy Ryberg <[cynthia\\_ryberg@ios.doi.gov](mailto:cynthia_ryberg@ios.doi.gov)>  
Cc: "Joos, PatrickPatrick Joos" <[Patrick\\_Joos@ios.doi.gov](mailto:Patrick_Joos@ios.doi.gov)>, Denise Flanagan <[Denise\\_Flanagan@ios.doi.gov](mailto:Denise_Flanagan@ios.doi.gov)>

Will you check with NPS on these stats. I derived them from information Grace provided during the shutdown to Denise.

Here are my bullets:



Here is an excerpt from the Oct 9 email from Grace:

Hi Denise,

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Grace

**In 2012, the NPS had a total of almost 283 million visitors. Daily visitation varies by month, averaging 375,000 in January to 1,300,000 in July. In October of 2012, the NPS welcomed an average of 715,000 visitors a day. These visitors spend, on average, over \$35 million per day in the local communities surrounding the parks. In October 2012, The NPS averaged almost \$500,000 per day in recreation fees from users - entrance fees, campgrounds, special uses, tours and programs, etc. While we do not collect monthly data from our concessioners, we do know that in 2012 they earned \$1.161 billion, \$73.8 million of which was paid to the NPS in franchise fees.**

THANK YOU!

--

Cindy Ryberg  
Office of the Secretary  
Office of Budget  
Department of the Interior  
202-208-4967 (phone)  
202-208-3911 (fax)

--

Grace Stephens  
Special Assistant to the Comptroller  
(202) 208-4228

--

Cindy Ryberg  
Office of the Secretary  
Office of Budget  
Department of the Interior  
202-208-4967 (phone)  
202-208-3911 (fax)



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## National Park Service News Release

For Immediate Release: October 1, 2013  
Contact: Mike Litterst, mike\_litterst@nps.gov, 202-513-0354

### **Government shutdown forces closures of 401 national parks**

WASHINGTON – Because of the shutdown of the federal government caused by the lapse in appropriations, the National Park Service has closed all 401 national parks and suspended operation of dozens of community assistance programs.

All park grounds, visitor centers, hotels, campgrounds, and park roads – except for thru ways – are closed. All programs are canceled and permits issued for special events on park grounds nationwide are rescinded.

Park visitors in all overnight campgrounds and lodges have been given until no later than 6:00 p.m. Eastern Daylight Time on Thursday, October 3 to make other arrangements and leave the park.

National parks will remain closed until the government reopens.

The National Park System hosts more than 282 million people per year, and more than 715,000 people per day in October. Those visitors spend about \$76 million per day in communities near national parks.

Examples of impacts of a shutdown of the National Park Service include:

- 15,000 people a day planning to visit the Statue of Liberty will have their reservations cancelled.
- All mule trips in Grand Canyon National Park, an iconic tradition dating back more than 125 years, will be cancelled.
- More than 7,500 people a day coming to enjoy Old Faithful and the other splendors of Yellowstone National Park will be turned away.
- The cancellation of thousands of interpretive and education programs and special events at parks across the country.

An October shutdown is costing the National Park Service an estimated \$450,000 per day in lost revenue from fees collected at entry stations and fees paid for in-park activities such as cave tours, boat rides and camping.

-More-

The shutdown will affect more than 20,000 National Park Service employees, who are furloughed until an appropriation is passed (3,000 employees continue to work, providing essential services, including security, emergency services and firefighting). Additionally, approximately 25,000 concession employees are employed in national parks during the summer and about half of them are still on the job in early October.

Because it will not be maintained, the National Park Service website will be down for the duration of the shutdown, closing off access to 750,000 web pages about national parks and programs. NPS.gov is used extensively for educational purposes and travel planning by 91 million unique visitors every year.

For updates on the shutdown, please visit [www.doi.gov/shutdown](http://www.doi.gov/shutdown).

*About the National Park Service. National Park Service employees care for America's 401 national parks and work with communities across the nation to help preserve local history and create close-to-home recreational opportunities.*

**Young, Deirdre R**

---

**From:** Litterst, Michael <mike\_litterst@nps.gov>  
**Sent:** Thursday, October 24, 2013 11:51 AM  
**To:** Stephens, Beverly  
**Cc:** Ryberg, Cindy; Jennifer Madello; Jeffrey Olson  
**Subject:** Re: Quick Turn around: Need help to verify NPS shutdown stats for impacts  
**Attachments:** News release - NPS shutdown.pdf

All:

A few thoughts (and copying Jeff Olson who is sitting in the Acting Chief Spokesperson chair again) :



Mike

~~~~~  
Mike Litterst
Public Affairs Specialist

National Park Service
1849 C Street NW
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Ph: (202) 513-0354
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EXPERIENCE YOUR AMERICA

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Thanks, Adrienne is looking for a response ASAP.

Cindy

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From: **Moss, Adrienne** <adrienne_moss@ios.doi.gov>

Date: Thu, Oct 24, 2013 at 10:20 AM

Subject: Need help to verify NPS shutdown stats for impacts

To: Cindy Ryberg <cynthia_ryberg@ios.doi.gov>

Cc: "Joos, PatrickPatrick Joos" <Patrick_Joos@ios.doi.gov>, Denise Flanagan <Denise_Flanagan@ios.doi.gov>

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THANK YOU!

--

Cindy Ryberg
Office of the Secretary
Office of Budget
Department of the Interior
202-208-4967 (phone)
202-208-3911 (fax)

--

Grace Stephens
Special Assistant to the Comptroller
(202) 208-4228



National Park Service News Release

For Immediate Release: October 1, 2013
Contact: Mike Litterst, mike_litterst@nps.gov, 202-513-0354

Government shutdown forces closures of 401 national parks

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Young, Deirdre R

From: Stephens, Beverly <grace_stephens@nps.gov>
Sent: Thursday, October 24, 2013 11:21 AM
To: Ryberg, Cindy
Cc: Michael Litterst; Jennifer Madello
Subject: Re: Quick Turn around: Need help to verify NPS shutdown stats for impacts
Attachments: Longer Term Impacts of Government Shutdown NPS.xlsx

here is the updated spreadsheet - a few park examples on the first tab, and two national examples on the second tab. I don't think any of these are as useful as the national data we have been supplying all along re: missed visitation and revenue. I am continuing to get park responses and will send on if anything comes through that is particularly compelling.

Thanks,
Grace

On Thu, Oct 24, 2013 at 10:55 AM, Ryberg, Cindy <cynthia_ryberg@ios.doi.gov> wrote:
Thanks, Grace.

Mike, if NPS communications folks have anything they would like to add/share let us know. I think we are developing a fairly short, dept-wide document, so I don't necessarily need more impacts; but if you have something you would like to share that would be great.

Cindy

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Subject: Need help to verify NPS shutdown stats for impacts
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THANK YOU!

--

Cindy Ryberg
Office of the Secretary
Office of Budget
Department of the Interior
202-208-4967 (phone)
202-208-3911 (fax)

--

Grace Stephens
Special Assistant to the Comptroller
(202) 208-4228

--

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--

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Missed Deadlines			
PARK	Deadline Description	Original Time Period	Impact/Cost
KEFJ	Harding Icefield Fall Monitoring Flight	9/16/2013-10/11/2013 (The helicopter flight did not happen in Sept due poor weather. It would have occurred on 10/1/2013 if the shutdown would not have happened.)	\$6406 The bigger impact is the lost data. Two years of data will be lost unless the flight can be funded and rescheduled very soon before too much snow accumulation occurs.
Operational Impacts			
PARK	Operation Description	Original Time Period	Impact/Cost
GLAC	Bringing 21 school groups into Glacier National Park over the 16 day shutdown period.	October 1 through October 16	630 school children did not have the opportunity to come in to Glacier National Park for learning and resource stewardship programs.
YELL	Publication and roll out of final winter use rule at Yellowstone National Park.	The final rule was scheduled to publish on Thursday October 10th.	Publication delayed until Wednesday October 23. Conference calls with stakeholders and initiation of the contracting process with snowmobile and snowcoach concessors were also delayed.
ZION	School programs cancelled	10/1-10/10/13	552 school children
ZION	Interpretive contacts not made	10/1-10/10/13	50,900 interactions with visitors that did not take place

ZION	Volunteer Work cancelled	10/1-10/10/13	Loss of over 2700 scheduled volunteer hours
ZION	Loss of concession revenue	10/1-10/16/13	\$626,000
Subsequent Weeks Impacted			
PARK	Activity Description	Original Time Period	Impact/Cost
GLAC	Conduct two one-day teacher workshops in Glacier National Park.	October 17 and 18.	Approximately 20 teachers were unable to attend either workshop because of the uncertainty of when the shutdown would be ended. These workshops were funded in part by grants from the National Park Foundation.

Time Period in which impacts will be seen	Other important information	
2013 and 2014	2013 and 2014 are the 4th and 5th years of a project to measure long-term change of the Harding Icefield. Lost critical data measures how much snow and ice melted during the summer on Exit Glacier and another nearby glacier. This data also sets the bar against which snow accumulation for winter/spring 2014 is measured by. Difference between these two measurements tells us whether the glacier gained mass (positive balance) or lost mass (negative balance) during the year.	
Time Period in which impacts will be seen	Other important information	
Potentially over many years because this may have been the only opportunity these children had to experience a national park and connect as future stewards of these special places. Without these trips, these children may never know the real value and purpose of a national park.	Funding for these trips may not exist in the future as budgets get tighter and schools reprioritize their focus and time. This may be an indefinitely missed opportunity for these particular classes.	
Through the shortened roll out period which ends on December 15 -- the start of the winter season.		
immediately/ school curriculum		
for some, this was a trip of a lifetime		

work not completed including fuel reductions, trashpick-up, vegetation restoration, monitoring condors, completing light survey, etc.		
2014 Concession Francise Fee Revenue Impacted	Lodge lost \$596,000, despite making \$152,000 while Zion was opened with Utah donation; Horse concession lost \$30,000	
Time Period in which impacts will be seen	Other important information	
	A decision had to be made to cancel the workshops in order to free up speakers and participants to go back to conducting other business and getting required education credits during those same two days via some other mechanism.	

Missed Deadlines

Deadline Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
National Park System Advisory Board Meeting	scheduled October 15 & 16 in Washington; cancelled due to shutdown, re-schedule TBD but likely spring due to schedules of attendees (which includes DOI Secretary)	meeting is unlikely to be held again before spring; board members are in high ranking positions, such as the DOI Secretary, the NPS Director, and University Professors, and come from across the country, including Alaska. Very difficult to coordinate schedules of board members.	10 historic landmarks were to be approved by the committee; takes years to establish NHLs, local communities have been working for years to attain this designation from the Secretary; other agenda items included centennial planning, 10 committees of advisory board meet over two full days and make a number of decisions and recommendations to the board; impact of missed decisions will resonate for months, but is difficult to quantify.	continuing, legislatively mandated advisory board created in 1935 that meets twice a year makes recommendations to the Secretary and the Director; meet twice a year. http://www.nps.gov/resources/advisoryboard.htm
Receipt and acceptance of contract invoices	30 days after the receipt of a proper invoices	Unknown at this time	The next 30 to 60 days	Any proper invoices received prior to the lapse in appropriations would have had to be paid within 30 of receipt. Any invoice that could not be paid due to the lapse (10/1 to 10/16) are subject to Prompt Payment Interest if the time to issue the payment exceeded 30 days. For invoices received prior to the lapse, but not determined to be proper, constructive acceptance occurred 7 days after receipt. If the government takes more than 7 days to reject an invoice, the difference between the number of days to return the invoice and the 7 day day period are subtracted from the number of day the government is allowed to make payment. The compressed period to make payment will impact the quality of the review of the invoice and associated deliverables.

Young, Deirdre R

From: Haze, Pam <pam_haze@ios.doi.gov>
Sent: Tuesday, October 22, 2013 7:51 PM
To: Stephens, Beverly
Cc: Jennifer Madello; Maureen Foster; Bruce Sheaffer
Subject: Re: NPS impact examples

thank you very much!

On Tue, Oct 22, 2013 at 5:10 PM, Stephens, Beverly <grace_stephens@nps.gov> wrote:
Hi Pam - here are a few NPS examples. I reached out to our regional folks who were on point during the shutdown, and will add examples as I get them.
Thanks,
Grace

--

Grace Stephens
Special Assistant to the Comptroller
(202) 208-4228

Young, Deirdre R

From: Stephens, Beverly <grace_stephens@nps.gov>
Sent: Tuesday, October 22, 2013 5:11 PM
To: Pam Haze; Jennifer Madello; Maureen Foster; Bruce Sheaffer
Subject: NPS impact examples
Attachments: Longer Term Impacts of Government Shutdown NPS.xlsx

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Operational Impacts

Operation Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information
Publication and roll out of final winter use rule at Yellowstone National Park.	The final rule was scheduled to publish on Thursday October 10th.	Publication delayed until Wednesday October 23. Conference calls with stakeholders and initiation of the contracting process with snowmobile and snowcoach concessors were also	Through the shortened roll out period which ends on December 15 -- the start of the winter season.	

Subsequent Weeks Impacted

Activity Description	Original Time Period	Impact/Cost	Time Period in which impacts will be seen	Other important information

Young, Deirdre R

From: Litterst, Michael <mike_litterst@nps.gov>
Sent: Wednesday, October 16, 2013 6:35 PM
To: Shedlowski, Kirby-Lynn
Cc: Maureen Oltrogge; Bruce Sheaffer; Beverly Stephens
Subject: Re: Question from Media

Entrance fees are not used to pay for operational costs, so the \$93,0000 should be the stand alone figure for what it costs to operate the park.

Copying the comptroller's office for their take to be sure. Bruce/Grace - am I correct?

Mike

~~~~~  
Mike Litterst  
Chief Spokesperson (acting)

National Park Service  
1849 C Street NW  
Washington, DC 20240  
Ph: (202) 513-0354  
Cell: (202) 306-4166

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

EXPERIENCE YOUR AMERICA

On Wed, Oct 16, 2013 at 6:21 PM, Shedlowski, Kirby-Lynn <[kirbylynn\\_shedlowski@nps.gov](mailto:kirbylynn_shedlowski@nps.gov)> wrote:  
Hi Mike

I got these questions from Capitol Media Services in Phoenix.

*on that \$93,000 figure, is that total operating costs ABOVE the gate receipts? or is the \$93,000 operating costs against which admissions are used to offset?*

Since the figure of 93,000 came from Washington- do you have any guidance on how to answer this question?

Thanks,

Kirby

--  
Kirby-Lynn Shedlowski  
Public Affairs Specialist

Grand Canyon National Park  
P.O. Box 129  
Grand Canyon, AZ 86023  
928-638-7958 office  
928-606-9905 cell  
928-638-7815 fax

## Young, Deirdre R

---

**From:** Fonnesbeck, Leif (Appropriations) <Leif\_Fonnesbeck@appro.senate.gov>  
**Sent:** Tuesday, October 08, 2013 3:12 PM  
**To:** Beverly Stephens  
**Subject:** RE: concessionaires

Thx Grace. I really appreciate all the help and sorry to keep peppering you with questions.

-----Original Message-----

From: Beverly Stephens [mailto:grace\_stephens@nps.gov]  
Sent: Tuesday, October 08, 2013 2:50 PM  
To: Fonnesbeck, Leif (Appropriations)  
Subject: Re: concessionaires

Hi Leif - here are the only stats I have on visitation and revenue. All the people who could parse out the top concessioners' earnings are furloughed. Hope this is helpful.

In 2012, the NPS had a total of almost 283 million visitors. Daily visitation varies by month, averaging 375,000 in January to 1,300,000 in July. In October of 2012, the NPS welcomed an average of 715,000 visitors a day. These visitors spend, on average, over \$35 million per day in the local communities surrounding the parks. In October 2012, The NPS averaged almost \$500,000 per day in recreation fees from users - entrance fees, campgrounds, special uses, tours and programs, etc. While we do not collect monthly data from our concessioners, we do know that in 2012 they earned \$1.161 billion, \$73.8 million of which was paid to the NPS in franchise fees.

On Oct 8, 2013, at 2:43 PM, "Fonnesbeck, Leif (Appropriations)" <[Leif\\_Fonnesbeck@appro.senate.gov](mailto:Leif_Fonnesbeck@appro.senate.gov)> wrote:

The Senator was asking me about some of the economic impacts of the shutdown. Do you guys have something that would be easy to pull up that shows your largest 10 or 15 concessionaires? And any revenue figures related to how much they generate in revenue?

## Young, Deirdre R

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**From:** Beverly Stephens <grace\_stephens@nps.gov>  
**Sent:** Tuesday, October 08, 2013 2:50 PM  
**To:** Fonnesbeck, Leif (Appropriations)  
**Subject:** Re: concessionaires

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