From:Foster, MaureenTo:Bruce Sheaffer; Jon Jarvis; Peggy O"DellSubject:Mount Rushmore response (and incoming)Date:Tuesday, October 01, 2013 2:56:57 PMAttachments:Daugaard MORU funding 2013-10-01.docx<br/>Dauggard MORU 2013-09-30 incoming.pdf

Maureen D. Foster Chief of Staff National Park Service 1849 C Street, NW, Room 3114 Washington, DC 20240 202.208.5970 (direct) 202.208.3818 (main)

EXPERIENCE YOUR AMERICA The National Park Service cares for special places saved by the American people, so that all may experience our heritage. Honorable Dennis Daugaard Governor, State of South Dakota State Capitol 500 East Capitol Pierre, South Dakota 57501-5070

Dear Governor Daugaard:



Sincerely,

Jonathan B. Jarvis Director



STATE OF SOUTH DAKOTA Dennis Daugaard, Governor

September 30, 2013

Jonathan Jarvis National Park Service Director U.S. Department of the Interior 1849 C Street NW Washington, DC 20240 VIA EMAIL: jon\_jarvis@nps.gov VIA FAX: 202.219.0910

Dear Director Jarvis,

I'm writing about the possibility of a federal government shutdown, and the effect that would have on the Mount Rushmore National Memorial.

If the federal government is unable to keep Mount Rushmore open, the State of South Dakota will provide state personnel and resources to keep the Memorial open. I am confident state government could work with the federal government and private vendors to securely and competently manage Mount Rushmore during a federal shutdown. I hope we are able to work with you and your staff to this end. I have attached to this letter some suggested means to operate Mount Rushmore during a federal government shutdown.

I hope a federal shutdown can be averted. Mount Rushmore is a national treasure and is a special location for South Dakotans and citizens across the country.

Sincerely,

Danis Dangoord

**Dennis Daugaard** 

DD:nn

Enclosure

## Keeping Mount Rushmore Open to the Public State of South Dakota Logistical Addendum

**Security** – If existing federal personnel are unable to continue to provide security, state personnel will provide security.

**Parking** – It is my understanding that the contract for the operation of the parking system is held by a non-government entity called Mount Rushmore National Memorial Society, the employees of which are not federal personnel. As such, the Mount Rushmore National Memorial Society could continue to operate the parking facility.

Visitor Center – The visitor center would not be open for operations.

**Concessions and Gift Shop** – The concessions and gift shop at the Memorial are operated by Xanterra Parks and Resorts. The employees for Xanterra are not federal personnel, and could continue to run those operations. A shutdown to prohibit Xanterra from operating would unfairly penalize this contractor and its employees by forcing the closure of their business.

**Lighting** – I am prepared, as was done in the government shutdown of 1995, to raise private funds to pay for lighting on the Memorial for the duration of a federal shutdown.

**Highway 244** – We will keep Highway 244 open, and state and local law enforcement officials will coordinate to provide appropriate law enforcement in that area.



STATE OF SOUTH DAKOTA Dennis Daugaard, Governor

Fax Number - 605.773.4711

TODAY'S DATE: 9/30/2013

PAGES (including cover sheet): 3

TO: Jonathan Jarvis, National Park Service Director

**RE:** Mount Rushmore National Memorial

FAX NUMBER: 202.219.0910

FROM: Governor Dennis Daugaard/Nila Novotny

Special Instructions:

Original being mailed: No

From:	Foster, Maureen
To:	Edward Boling
Subject:	Fwd: Draft response to SD governor
Date:	Tuesday, October 01, 2013 4:00:05 PM
Attachments:	Daugaard MORU funding 2013-10-01.docx
	Dauggard MORU 2013-09-30 incoming.pdf

Since you are talking to Peggy -- thought that I would pass this along.

Maureen D. Foster Chief of Staff National Park Service 1849 C Street, NW, Room 3114 Washington, DC 20240 202.208.5970 (direct) 202.208.3818 (main)

EXPERIENCE YOUR AMERICA The National Park Service cares for special places saved by the American people, so that all may experience our heritage.

------ Forwarded message ------From: Foster, Maureen <<u>maureen\_foster@nps.gov</u>> Date: Tue, Oct 1, 2013 at 5:42 PM Subject: Draft response to SD governor To: Edward Keable <<u>edward.keable@sol.doi.gov</u>>, Kate Kelly <<u>Kate\_Kelly@ios.doi.gov</u>>, Blake Androff <<u>blake\_androff@ios.doi.gov</u>>

Here are the incoming and the draft response.

Please get me any comments.

Thanks.

Maureen D. Foster Chief of Staff National Park Service 1849 C Street, NW, Room 3114 Washington, DC 20240 202.208.5970 (direct) 202.208.3818 (main)

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Dear Governor Daugaard:



Sincerely,

Jonathan B. Jarvis Director

From:	Foster, Maureen
To:	Bruce Sheaffer; Jon Jarvis; Peggy O"Dell; Sue Waldron; Michael Litterst
Subject:	Fwd: Draft response to SD governor
Date:	Wednesday, October 02, 2013 4:15:43 PM
Attachments:	Daugaard MORU funding 2013-10-01 Draft nps response SOL edits 10.2.13 (3) kk.docx

Here is the final (maybe) version. If you all are okay with it, we can get it out tomorrow. We will also use the language when other requests come in.

Remember, any changes will have to run the gauntlet again. (I deleted the other 18!!! emails.)

Thanks.

Maureen

Maureen D. Foster Chief of Staff National Park Service 1849 C Street, NW, Room 3114 Washington, DC 20240 202.208.5970 (direct) 202.208.3818 (main)

EXPERIENCE YOUR AMERICA The National Park Service cares for special places saved by the American people, so that all may experience our heritage. Working Draft; RMyers edits 10/2/13

Honorable Dennis Daugaard Governor, State of South Dakota State Capitol 500 East Capitol Pierre, South Dakota 57501-5070

Dear Governor Daugaard:



Sincerely,

Jonathan B. Jarvis Director

From:	Derrick Crandall
То:	<u>Jon Jarvis (Jon Jarvis@nps.gov); Peggy O"Dell (Peggy O"Dell@nps.gov); Lena McDowall (Lena McDowall@nps.gov); Sue Waldron (Sue Waldron@nps.gov)</u>
Cc:	Ben Erichsen (John Erichsen@nps.gov); Bruce Sheaffer (Bruce Sheaffer@nps.gov)
Subject:	Letter Urging Reopening of Parks
Date:	Thursday, October 03, 2013 4:14:32 AM
Attachments:	Congressional letter Final.pdf Shutdown Shock.pdf

Attached is a letter which went to the Hill yesterday urging prompt action to reopen our national parks and describing some of the costs and trauma the shutdown in the parks is causing.

A very similar letter with a number of additional signers is going to the President today.

I am also attaching our media advisory on key impacts of the closing to businesses serving park visitors.

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Derrick

Derrick A. Crandall, Counselor National Park Hospitality Association 1200 G Street, N.W. Suite 650 Washington, D.C. 20005 202-682-9530, F 202-682-9529 www.parkpartners.org

## Shutdown Shock: Reports from National Park Concessioners

National park concessioners provide lodging, food services, gifts and souvenirs, equipment rentals, transportation and other visitor services in more than 100 national park units across the United States. Their combined sales exceed \$1 billion annually. They pay more than \$100 million in franchise fees to the National Park Service every year. And they employ 25,000 people. Here are a few reports from the frontlines of the federal government shutdown that has closed the national parks – and impacted businesses large and small in urban and rural communities alike.

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Between today and Sunday, Yosemite will have 31,000 fewer visitors than it would have experienced (a reduction of 2/3 from what would be expected), \$2.2 million less revenues and 1,200 associates who will have experienced a reduction in pay or benefits because of the Government shut down.

The situation deteriorates after Sunday as we get to zero visitors and no hours for associates. We have about 1,400 people employed in Yosemite this time of year. Virtually all of them will face layoffs.

The \$2.2 million in lost near-term revenues will result in concessioner fee collections to NPS being reduced by \$220,000 (plus the entrance fees the government is not getting) and tax payments to local and state governments will be reduced by \$180,000. In addition, government costs will increase due to payment of unemployment benefits to employees who have reduced hours and earnings. Tourism is the leading source of commerce in Mariposa and the Mariposa economy will suffer at approximately double the impact of Yosemite alone. Tuolumne, Madera and Inyo counties will be similarly impacted. All this is in the face of the Rim Fire, which had a huge impact on the regional economies and on Yosemite. [Note: Four weddings booked for Yosemite this weekend – booked two years ago – have now been cancelled. How would you like to make the calls to the bride or her dad? How about the family members flying in for the wedding?]

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Alcatraz will lose 5,000 visitors a day, Statue about 12,000. Combined 17,000 a day, or about 120,000 a week, 500,000 a month. Estimating average spending for the ferry, food and souvenirs of \$100+ per visitor puts the loss at nearly \$2 million per day. Employment loss will be significant. The Sandy-caused shutdown cost 130 employees their jobs. Alcatraz would likely be about 70, or 200 employees at risk together. Liberty Island alone during Sandy lost 500 direct, non-NPS jobs, including security, janitorial, maintenance, etc.

• From the National Capital Region, Washington, D.C. We anticipate losing approximately \$100,000/day in revenues and laying off 100 - 120 employees.

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#### • From Two Companies, A Broader Perspective

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Xanterra estimates that it is losing around \$1 million a day in revenue across park operations in Crater Lake, Death Valley, Grand Canyon, Mount Rushmore, Yellowstone, Rocky Mountain, Zion. And although income has stopped, operating costs continue. The company has approximately 3,350 employees working in the parks right now, and virtually all face furloughs or lay-offs.

For further information, contact: Derrick A. Crandall, Counselor National Park Hospitality Association 1200 G Street, NW, Suite 650 Washington, DC 20005 202-682-9530, www.parkpartners.org

# **REOPEN PARKS TO THE PEOPLE**

October 2, 2013

Honorable Harry Reid, Majority Leader United States Senate Washington, DC 20510

Honorable John Boehner, Speaker of the House U.S. House of Representatives Washington, DC 20515

Honorable Mitch McConnell, Minority Leader United States Senate Washington, DC 20510

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Dear Messrs. Reid, Boehner and McConnell and Ms. Pelosi:

We are writing to help you understand the significant consequences arising from the federal shutdown and the closure of America's national parks. While we understand the intensity of feelings which prompted an inability of the Congress and the Administration to agree to even short-term funding of federal agencies including the National Park Service, we hope that you understand the real impact on millions of lives in addition to furloughed federal employees.

The National Park Service has announced that some 21,000 of its employees have been furloughed. But the impacts extend well beyond that. There are nearly 300 million visits to national parks each year. Park visitors depend upon some 25,000 concessioner employees and thousands of not-for-profit organization employees for lodging, food, supplies and souvenirs, transportation, education and interpretation. Some 20,000 youth work on federal lands each year through conservation corps, restoring habitat and maintaining trails and more. Gateway communities also serve these visitors - in many cases, concessioner operations are the largest source of tax revenues in these communities. All of this activity - and its economic and social benefits - has been halted by the government shutdown.

An estimated 700,000+ individual park experiences will now be denied every day. And it's not only the American people who will be turned away. Some 10% of all park visits are by international guests - whose spending helps the nation have a favorable balance of trade in tourism. Recent estimates are that one US job is created for every 35 inbound travelers to the USA. And national parks figure importantly in the National Strategy for Travel and Tourism, which has set a national goal of strengthening the U.S. economy by increasing the number of international visitors to 100 million by 2021. Reaching this goal will not be helped by disgruntled visitors here in the US now, denied access to parks, nor by the uncertainty being caused by the widespread publicity about US national parks being gated and closed.

#### 1200 G Street, NW • Suite 650 • Washington, DC 20005

Letter to the Hon. Reid, Hon. Boehner, Hon. McConnell and Hon. Pelosi October 2, 2013, Page Two

This shutdown unfairly harms the American people and the businesses helping our economy to grow. It comes on the heels of significant budget reductions that have already limited opportunities for visitors, harmed the tourist economy, and strained park resources. The shutdown needs to be ended swiftly and a lesson learned. Please find a way to resolve issues on budgets and other national issues without imposing unjustified, unnecessary pain on the rest of the nation. We ask your help in making certain that the pain resulting from closures of and budget cuts for our parks and other public lands ends quickly.

Sincerely,

National Park Hospitality Association National Parks Conservation Association US Travel Association NTA Southeast Tourism Society Destination Marketing Association International America Outdoors Association Association of Partners for Public Lands American Recreation Coalition

CC: Hon, Barbara Mikulski Hon. Richard Shelby Hon, Jack Reed Hon, Lisa Murkowski Hon. Ron Wyden Hon. Mark Udall Hon, Rob Portman Hon. Hal Rogers Hon. Nita Lowey Hon, Mike Simpson Hon. Jim Moran Hon. Doc Hastings Hon. Peter DeFazio Hon, Rob Bishop Hon. Raúl Grijalva

From:	Maureen Foster
To:	Laura Davis
Subject:	Fwd: Draft response to SD governor
Date:	Thursday, October 03, 2013 5:05:55 AM
Attachments:	Daugaard MORU funding 2013-10-01.docx
	Dauggard MORU 2013-09-30 incoming.pdf

Here is the incoming from an old email chain

Maureen D. Foster National Park Service 202.208.5970

Begin forwarded message:

From: "Foster, Maureen" <<u>maureen\_foster@nps.gov</u>> Date: October 1, 2013, 6:00:04 PM EDT To: Edward Boling <<u>ted.boling@sol.doi.gov</u>> Subject: Fwd: Draft response to SD governor

Since you are talking to Peggy -- thought that I would pass this along.

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------ Forwarded message ------From: Foster, Maureen <<u>maureen\_foster@nps.gov</u>> Date: Tue, Oct 1, 2013 at 5:42 PM Subject: Draft response to SD governor To: Edward Keable <<u>edward.keable@sol.doi.gov</u>>, Kate Kelly <<u>Kate\_Kelly@ios.doi.gov</u>>, Blake Androff <<u>blake\_androff@ios.doi.gov</u>>

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Dear Governor Daugaard:



Sincerely,

Jonathan B. Jarvis Director

From:	Suzanne Waldron
To:	Mike Litterst; Maureen Foster; Lena McDowall; Blake Androff; Kate Kelly
Subject:	Fwd: Letter Urging Reopening of Parks
Date:	Thursday, October 03, 2013 5:27:56 AM
Attachments:	Congressional letter Final.pdf
	Shutdown Shock.pdf

Fyi

Sent from my iPhone

Begin forwarded message:

From: Derrick Crandall <<u>dcrandall@funoutdoors.com</u>> Date: October 3, 2013, 6:14:18 AM EDT To: "Jon Jarvis (Jon\_Jarvis@nps.gov)" <Jon\_Jarvis@nps.gov>, "Peggy O'Dell (Peggy\_O'Dell@nps.gov)" <<u>Peggy\_O'Dell@nps.gov</u>>, "Lena McDowall (Lena\_McDowall@nps.gov)" <<u>Lena\_McDowall@nps.gov</u>>, "Sue Waldron (Sue\_Waldron@nps.gov)" <<u>Sue\_Waldron@nps.gov</u>>, "Sue Waldron (Sue\_Waldron@nps.gov)" <<u>Sue\_Waldron@nps.gov</u>>, Cc: "Ben Erichsen (John\_Erichsen@nps.gov)" <<u>John\_Erichsen@nps.gov</u>>, "Bruce Sheaffer (<u>Bruce\_Sheaffer@nps.gov</u>)" <<u>Bruce\_Sheaffer@nps.gov</u>> Subject: Letter Urging Reopening of Parks

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From: Foster, Maureen To: Lisa Mendelson Subject: SD text Date: Thursday, October 03, 2013 8:06:56 AM



Maureen D. Foster Chief of Staff National Park Service 1849 C Street, NW, Room 3114 Washington, DC 20240 202.208.5970 (direct) 202.208.3818 (main)

#### EXPERIENCE YOUR AMERICA

The National Park Service cares for special places saved by the American people, so that all may experience our heritage.

From:	Patricia Trap
To:	Maureen Foster; Sue Waldron
Cc:	Patricia Rooney; Greg Monahan; Donald Hart; Peggy O"Dell
Subject:	Re: Shutdown Article in Washington Times
Date:	Thursday, October 03, 2013 12:15:19 PM

Please see attached message. Sending as heads up. We will circle back with park.

Please send me Jon's letter to the Governor ASAP---it will serve as good talking point for parks and us.

The Governor is showing up in Rapid City today, but the focus is to hand out a manufacturing award to a local business.

Best news is that area is expecting 20" of snow over the next two days, starting tonight.

Patty

On Oct 3, 2013, at 11:49 AM, "Hart, Donald" <don\_hart@nps.gov> wrote:

> Patty,

>

> We just had contact with a gentleman that came to Mt. Rushmore to memorialize his wife who passed away 1 year ago today. He was aware of the shutdown and had done the responsible thing and checked to see if Rushmore was indeed closed. He found the attached article online at the Washington Times website. With that information he headed off to South Dakota.

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> He was quite surprised and angry when he arrived to find us closed. Not only closed, but now unable to complete the purpose of his trip. Ranger Wollman spoke with the distressed man on the side of the road for quite a length of time. When the contact ended, the gentleman was no longer angry, but obviously upset.

> The article is indeed misleading, especially the opening catch line. It first ran on October 1st, but it is still running in today's edition.

>

> Our local media published a general article on the shutdown and listed all of the locations in the Black Hills that have been effected. It is these outside media outlets that have been causing the confusion here at MORU.

> Thanks,

>

> Don

>

> < Washington Times Shutdown Article.pdf>

article not attached

On Thu, Oct 3, 2013 at 2:15 PM, Patricia Trap <<u>patricia\_trap@nps.gov</u>> wrote: Please see attached message. Sending as heads up. We will circle back with park.

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> The article is indeed misleading, especially the opening catch line. It first ran on October 1st, but it is still running in today's edition.

>

> Our local media published a general article on the shutdown and listed all of the locations in the Black Hills that have been effected. It is these outside media outlets that have been causing the confusion here at MORU.

>

> Thanks,

>

>

> Don

> <Washington Times Shutdown Article.pdf>

Sue Waldron Assistant Director, Communications National Park Service (202) 208-3046 Visit us at <u>www.nps.gov</u>

The National Park Service cares for special places saved by the American people so that all may experience our heritage.

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From:	Rooney, Patricia
То:	Waldron, Suzanne
Cc:	Patricia Trap; Maureen Foster; Greg Monahan; Donald Hart; Peggy O"Dell
Subject:	Re: Shutdown Article in Washington Times
Date:	Thursday, October 03, 2013 12:41:22 PM
Attachments:	WASHPOST.MORU.100113.pdf

Sue, etc.

Article is attached...

Patty

Patty Rooney Public Affairs Specialist National Park Service Midwest Regional Office 601 Riverfront Drive Omaha, Nebraska 68102 phone 402-661-1532 fax 402-661-1737

On Thu, Oct 3, 2013 at 1:35 PM, Waldron, Suzanne <<u>sue\_waldron@nps.gov</u>> wrote: article not attached

On Thu, Oct 3, 2013 at 2:15 PM, Patricia Trap <<u>patricia\_trap@nps.gov</u>> wrote: Please see attached message. Sending as heads up. We will circle back with park.

Please send me Jon's letter to the Governor ASAP---it will serve as good talking point for parks and us.

The Governor is showing up in Rapid City today, but the focus is to hand out a manufacturing award to a local business.

Best news is that area is expecting 20" of snow over the next two days, starting tonight.

Patty

On Oct 3, 2013, at 11:49 AM, "Hart, Donald" <<u>don\_hart@nps.gov</u>> wrote:

> Patty,

>

> We just had contact with a gentleman that came to Mt. Rushmore to memorialize his wife who passed away 1 year ago today. He was aware of the shutdown and had done the responsible thing and checked to see if Rushmore was indeed closed. He found the attached article online at the Washington Times website. With that information he headed off to South Dakota.

>

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Mount Rushmore to stay open despite government shutdown, S.D. governor says - Washi... Page 1 of 1

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EDITORS' PICKS: CNN goes o-for-100 trying to find successful Obamacare enrollee

# Mount Rushmore to stay open despite government shutdown, S.D. governor says

COMMENTS (0) SIZE: + / - PRINT | REPRINTS

By Cheryl K. Chumley - The Washington Times Tuesday, October 1, 2013

Mount Rushmore will remain open to tourists and visitors, despite the U.S. government 2 (#) shutdown, the governor of South Dakota promised.

"Mount Rushmore is a national treasure and is a special location for South Dakotans and citizens across the country," S.D. Gov. Dennis Daugaard said in a news release reported by United Press International. "I am confident state government could work with the federal government and private vendors to securely and competently manage Mount Rushmore during a federal shutdown."

The governor's plan — outlined in a letter to the <u>National Park</u> 2 (#) Service — calls for state employees to step in and act as security at the monument, United Press International reported. It also diverts state funds to keep the doors open to visitors and suggests private fundraising to pay for lighting. The Republican governor also vowed to lead the private fundraising effort.

Finally, Mr. Daugaard said the visitor's center could close to save some money (#), but the gift shop and concession stands — money makers in themselves — would remain open for business.

Mount Rushmore features the heads of four presidents: George Washington, Thomas Jefferson, Abraham Lincoln and Theodore Roosevelt. The monument attracted nearly 3 million visitors in 2012, despite its remote location in the Black Hills.