



U.S. Extractive Industries Transparency Independent Administrator Update

December 10, 2014

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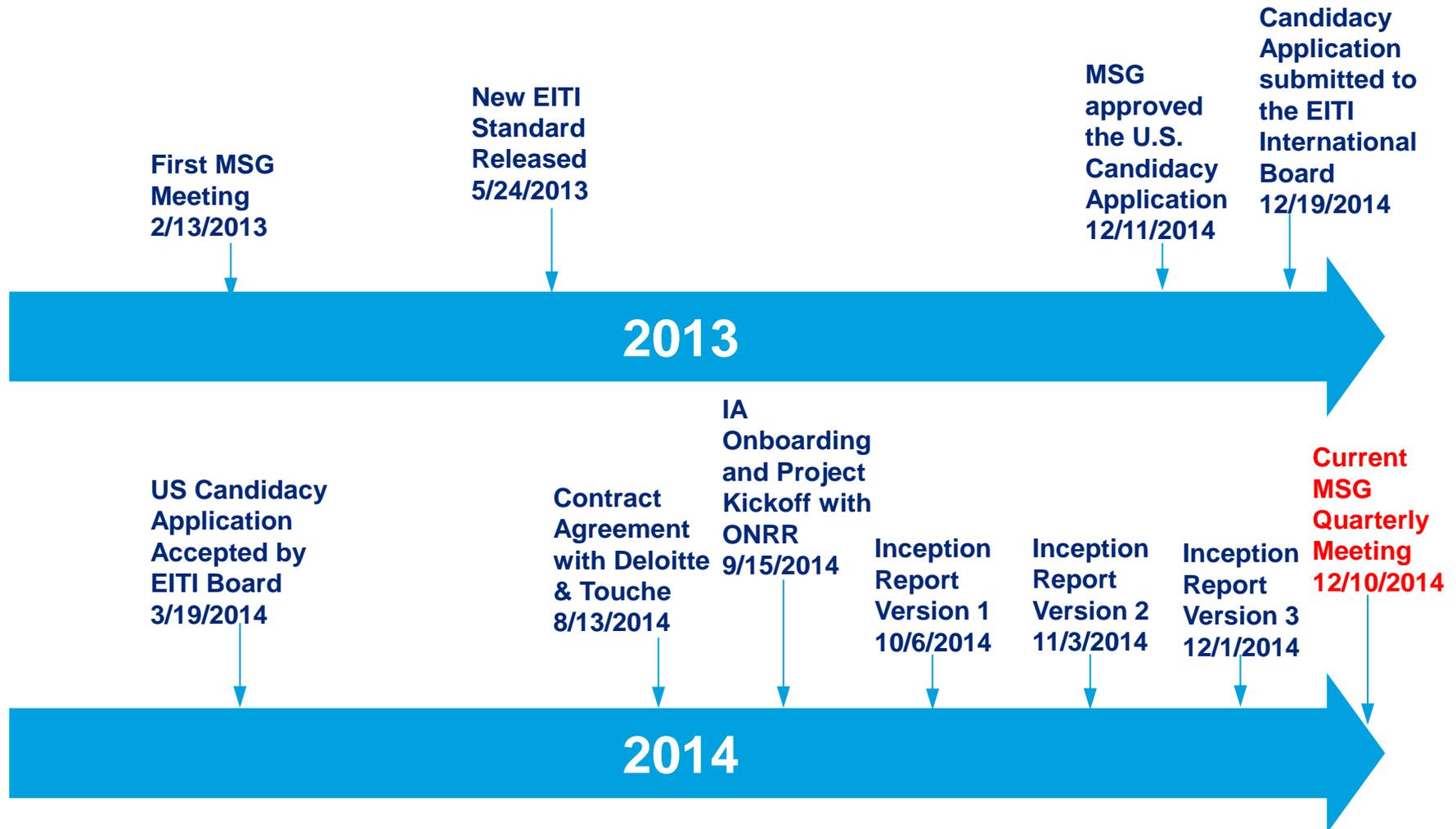


Overview of IA Activities

- The contract to serve as the Independent Administrator (IA) for the USEITI implementation was awarded through the federal government competitive bidding process to Deloitte & Touche LLP (“Deloitte & Touche”) and formally executed by both Deloitte & Touche and DOI on August 13, 2014.
- Since the contract award, Deloitte & Touche has performed many activities while working with the MSG to get on-boarded as the IA. These include:
 - Reviewing the historical materials and decisions of the MSG in the publicly available materials and minutes from past MSG meetings
 - Consultations with the EITI International Secretariat, sectors of the MSG, and DOI employees
 - Review of the EITI website(s) and resources, including the 2013 EITI Standard, as well as review of EITI annual reports issued by other countries
 - Consultations with various members of the Deloitte & Touche IA team

USEITI Timeline

Timeline of Significant EITI Activities



IA Team Additions

When building the team for the proposal response to the Department of Interior's (DOI) Request for Quotation, Deloitte & Touche identified individuals with the specialized backgrounds necessary to meet the Qualification Requirements in the Terms of Reference for the IA. As a part of a full and open federal procurement process, the DOI found Deloitte & Touche to meet the requirements of the contract.

As requested at the September 9th/10th 2014 MSG meeting, Deloitte & Touche agreed to add resources to the team who have experience serving civil society organizations. The following resources were subsequently added with bios provided to DOI on October 9th, 2014.

- Jitinder Kohli
- Branko Terzic
- Daniel Byler

In addition, Deloitte & Touche proposes adding William "Bill" Eggers, whose bio is included today.

Jitinder Kohli

Jitinder is an experienced professional specializing in reforming government and non-profit issues. He is currently a Director in Deloitte Consulting LLP's public sector practice based in Arlington, VA. His experience focuses on three key areas: 1) Improving the effectiveness of government programs and agencies (Government efficiency and reform; Improving program performance; Innovation in government; Budget process and resource allocation; Managing organizational change in government); 2) Policy for business and economic growth (Regulatory Reform; Private sector development, business environment and country competitiveness); 3) Financing issues for the non-profit sector including pay for success financing (Pay for Success financing; Non-profit sector and social finance).

Jitinder is a Senior Fellow at American Progress where his work focuses on government efficiency, regulatory reform, and economic issues.

IA Team Additions

Branko Terzic

Branko Terzic is an experienced professional specializing in electric and natural public utility industry management and regulation. He is an international consultant to corporations, multilateral lending agencies and governments on energy, infrastructure and network industry issues and has extensive experience in the public utility and energy industries in valuation, management and regulation, having regulated public utility companies at retail and in interstate commerce at the FERC. He served six years as Chairman of the United Nations Economic Commission for Europe (UN ECE) Ad Hoc Group of Experts on Cleaner Electricity Production from Coal and Other Fossil Fuels (Geneva, Switzerland). He has served on The National Coal Council and National Petroleum Council advisory bodies to the U.S. Secretary of Energy. He has additionally served as an instructor for Central and Eastern European utility executives and regulators at programs of the Joint Development Institute (Vienna, Austria) established by the World Bank and European Bank for Reconstruction and Development.

Daniel Byler

Daniel Byler is a Lead Data Scientist in Deloitte & Touche's Strategy Brand and Innovation group. As part of this group, he leads data-intensive research projects which touch a number of industries. His experience also includes working with large scale Federal agencies and standing up the *Deloitte Center for Risk Modeling and Simulation*. He has a Masters in Statistics from Texas A&M.

His specific research topics include:

- 1) Impact of higher education on small business formation;
- 2) Gender diversity on corporate boards;
- 3) Advocacy of GAO as government oversight – effectiveness;
- 4) Government financial enforcement action and resolution;
- 5) Attributes of passionate workers in the US labor force

IA Team Additions

William Eggers

William (Bill) Eggers is a specialist experienced in government reform. He is an author, columnist, and popular speaker for two decades, he has built a significant following among public sector thought leaders in the U.S., Canada and overseas. Eggers has advised dozens of cities, states and foreign countries and trained hundreds of public officials on government restructuring. Currently as the director for *Deloitte Research* and executive director of the *Deloitte Public Leadership Institute*, he is responsible for research and thought leadership for Deloitte & Touche's Public Sector practice.

Eggers is a former senior fellow at the Manhattan Institute for Policy Research and the former director of Government Reform at the Reason Public Policy Institute, a Los Angeles-based think tank. Prior to joining the Reason Foundation, Eggers assisted reformers in Eastern Europe and the former Soviet Union with the transition to market economies. Eggers graduated magna cum laude from the University of California at San Diego.

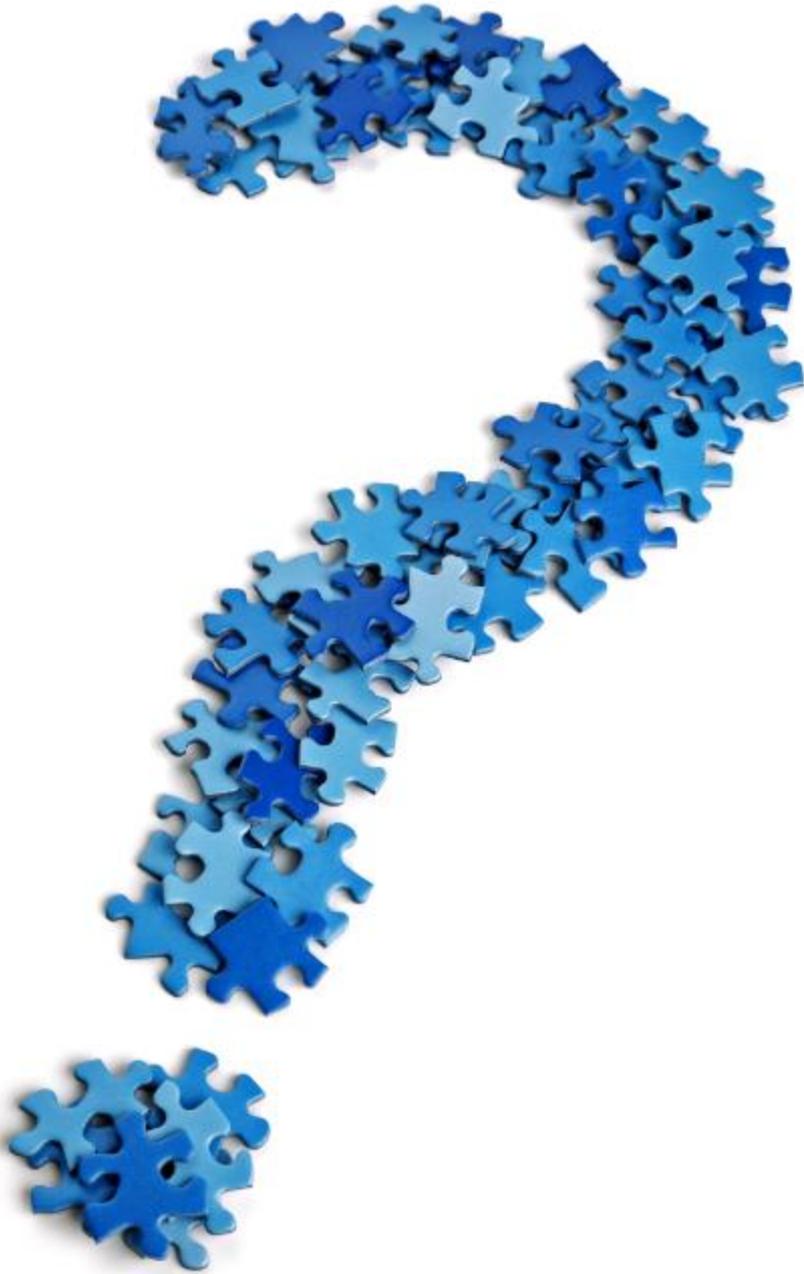
Eggers is the 1996 winner of the prestigious Roe Award for leadership and innovation in public policy research. He also received the 2002 APEX award for excellence in business journalism.

Eggers' book "Governing by Network" was the winner of the National Academy of Public Administration's 2005 Louis Brownlow Award for best book on public management. In addition, his book "Revolution at the Roots" won the 1996 Sir Anthony Fisher Award for the book "making the greatest contribution to the understanding of the free economy during the past two years."

He coined the terms "Government 2.0" and (with co-author Stephen Goldsmith) "Governing by Network" in his 2005 and 2006 books of the same names.

IA USEITI Next Steps

- **Proposed collaboration session with MSG on Inception Report**
- **Work with the Implementation Subcommittee to develop the Reporting Template**
- **Work with MSG to perform outreach to companies with guidance on reporting process and to obtain buy-in**
- **Coordinate with the MSG to improve documentation of scoping decisions with details of considerations and rationale for determinations**
- **1st Quarter FY 2015 IA Deliverables**
 - **Data Collection and Reconciliation Report Plan (January 2015)**
 - **On-line Data / Contextual Narrative Report Plan (February 2015)**



QUESTIONS