



**USEITI** United States Extractive Industries Transparency Initiative

# Multi-Stakeholder Group Directory

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*Designated Federal Officer*

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## GOVERNMENT

### Designated Federal Officer (DFO)

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## SARRI, Kristen

Designated Federal Officer

U.S. Extractive Industries Transparency Initiative Multi-Stakeholder Group



Preferred Name: Kris Sarri

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**Kris Sarri** is the Principal Deputy Assistant Secretary for Policy Management & Budget at the Department of the Interior, a position she has held since 2014. Ms. Sarri oversees the human capital, fiscal, business and budgetary management of the Department of the Interior, with a \$12 billion budget and more than 70,000 employees. She provides policy leadership on international affairs and for Secretarial initiatives on land conservation, sustainability, youth engagement and employment and diversity.

Prior to her appointment at the Department of the Interior, Ms. Sarri served as the Associate Director of Legislative Affairs at the Office of Management and Budget; the Deputy Director of Policy and Strategic Planning at the Department of Commerce; a Senior Professional Staffer for the Senate Committee on Commerce, Science, and Transportation; and as a Senior Policy Advisor for Senator Jack Reed.

Principal Deputy Assistant Secretary Sarri is a graduate of Washington University, St Louis, where she earned a Bachelor of Arts in Biology and Political Science and the University of Michigan, where she earned an MS and MPH in Natural Resources.

## BAER, Mitchell Thomas

Member, Government (Federal)



Preferred Name: Mitch Baer

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**Mitchell Baer** is the Director of Office of Oil and Gas Analysis, within the Office of Policy and International Affairs at the Department of Energy. He has been with the Department of Energy for over 12 years. The Office of Oil and Gas Analysis are responsible for the review and analysis of legislative initiatives and enacted bills, regulatory rulemakings, and implementation program plans related to the energy sector, including oil, natural gas, LNG, refined petroleum products and alternative and renewable energy resources. The Office is also responsible for policy reviews and analyses concerning environmental legislation and regulations that impact the energy resource sectors and facilities. The Office works closely with other DOE program offices, including the Energy Information Administration (EIA) and the Office of Fossil Energy, as well as other Federal and State agencies and industry organizations.

Prior to his tenure with the Department of Energy, Dr. Baer held positions with the American Petroleum Institute, several environmental consulting companies and with the Department of the Interior. His undergraduate degree is in Chemistry; he has a Master's Degree in Atmospheric Sciences, Meteorology and his Ph.D. was awarded in Environmental Science and Public Policy.

CARLSON, Curtis Paul

Member, Government (Federal)



Preferred Name: Curtis Carlson

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**Curtis Carlson** is the Director of the Business Revenue Division of the Treasury's Office of Tax Analysis. Curtis has been financial economist at Treasury since 2000 specializing in business taxation as well as energy and environmental issues.

Curtis has been a Senior Economist at the Council of Economic Advisors and teaches microeconomics at John Hopkins University's Advanced Academic Programs. He earned a Ph.D. in economics from the University of Maryland in 1999.

CONRAD, Gregory E.

Member, Government (State)



Preferred Name: Greg Conrad

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**Greg Conrad** is Executive Director of the Interstate Mining Compact Commission (IMCC), a multi-state governmental organization representing 26 mineral producing states. Greg has served in his position since 1988 and is responsible for overseeing several issues of importance to the states in the legislative and regulatory affairs arenas including mining and reclamation, identification and restoration of abandoned mine lands, mine safety and health, and various environmental issues associated with mineral production such as surface and ground water quality and quantity. Prior to joining IMCC, Greg served for nine years as senior counsel with the American Mining Congress, which is now part of the National Mining Association. While with AMC, Greg had primary staff responsibility for several coal related issues including transportation, leasing, research and development initiatives, and surface mining and reclamation. Greg graduated from Michigan State University with a degree in business administration and later from the University of Detroit/Mercy School of Law where he was an associate editor of the law review.

## GOULD, Gregory James

Member, Government (Federal)



Preferred Name: Greg Gould

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**Greg Gould** is Director of the Office of Natural Resources Revenue (ONRR) and is responsible for the collection and disbursement of billions of dollars annually in revenues owed the Federal government and American Indians from energy production on all Federal and American Indian lands. Additionally, he is responsible for ONRR's compliance, enforcement, and financial management programs.

Mr. Gould began his career with the Department of the Interior as a Geologist in the New York Outer Continental Shelf office of the Bureau of Land Management in 1981. Prior to serving in his current position, Mr. Gould served as head of the Environmental Division within the former Minerals Management Service and was responsible for exercising policy and staff direction over a nationwide program for environmental assessment of the Outer Continental Shelf. The Division provided policy guidance, direction, and program oversight with respect to evaluating the potential and actual environmental impacts associated with extraction of offshore minerals, including oil, gas, sand, gravel, and renewable energy production. The Division ensured agency policies and industry practices conformed to the Nation's environmental policies and laws; managed the National Offshore Environmental Studies Program; and oversaw the preparation of the Environmental Impact Statement for the 5-Year Offshore Oil and Gas Leasing Program.

In addition to his Executive Branch work, Mr. Gould served as an energy advisor to the Chairman of the U.S. House of Representatives Subcommittee on Oceanography.

Mr. Gould earned a Bachelor of Science degree in Geology from the State University of New York, a Master's degree in Public Administration from George Mason University, and graduated from the John F. Kennedy School of Government Senior Executive Fellows program at Harvard University.

## MATTHEWS, Michael

Alternate, Government (State)



Preferred Name: Mike Matthews

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**Mike Matthews** is a Project Analyst with the State of Wyoming's Department of Audit's Mineral Audit Division. Mr. Matthews joined the Mineral Audit Division in February of 1999 from private practice. He is an active member of a policy advisory group - *State and Tribal Royalty Audit Committee* (STRAC) from 1999 to present, serving as Chairman from 2010-2011 (Policy advisory group). Mr. Matthews has over 15½ years' experience working with Department of Interior's Mineral Management Service (MMS) and later Office of Natural Resources Revenue (ONRR) on federal mineral production and reporting issues.

Mr. Matthews holds a B.S. in Finance, University of Wyoming, 1989; B.S. in Accounting, University of Wyoming, 1990; J.D. University of Wyoming College of Law, 1993; Graduate School of Banking at Colorado (2008-2010) Diploma 2010.

## SMITH, Carl Michael

Member, Government (State)



Preferred Name: Mike Smith

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From 2002 to 2004 Carl Michael Smith served as assistant secretary of fossil energy for the U.S. Department of Energy and was the primary policy advisor to Secretary Spencer Abraham on federal coal, petroleum, and natural gas programs including extensive research and development efforts. He oversaw an organization of nearly 1,000 scientists, engineers, technicians and administrative staff in two national laboratories, four field offices, and at DOE's headquarters in Washington, DC. He was responsible for several high-priority presidential initiatives, including implementing the Bush Administration's \$2 billion development of a new generation of environmentally sound clean coal technologies and the \$1 billion FutureGen project. He also managed the nation's Strategic Petroleum Reserve and the Northeast Home Heating Oil Reserve, both key emergency response tools available to the president to protect Americans from energy supply disruptions.

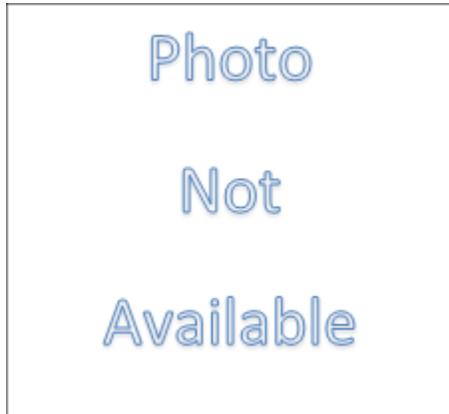
Mr. Smith's international experience includes service with the secretary general, Ministry of Science and Technology, People's Republic of China as a co-Chair of the US-China Oil and Gas Forum and as chairman of the policy group, Carbon Sequestration Leadership Forum (CSLF). CSLF is a Bush Administration initiative with 21 country membership seeking technical solutions to the capture and storage of carbon dioxide from energy generating facilities. Additionally, he led U.S. bilateral fossil energy protocols in Australia, India, Norway and Russia.

From 1995 to 2002, Mr. Smith served as Oklahoma's energy secretary for former Gov. Frank Keating, responsible for fossil energy policy and oversight of seven major state energy agencies and commissions. He served as the governor's official representative to the IOGCC, the Southern States Energy Board, the Interstate Mining Compact Commission, and the Governor's Ethanol Coalition. He served as the IOGCC vice chairman in 1999.

Mr. Smith served as president of the Oklahoma Independent Petroleum Association in 1994 and operated an independent oil and gas exploration company based in Oklahoma City. He practiced energy law and earned a Bachelor of Arts and law degrees from the University of Oklahoma.

WARE, Claire

Primary, Government (Tribal)



Preferred Name: Claire Ware

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**Claire Ware** is the Director of the Shoshone & Arapaho Minerals Compliance Program responsible for conducting audits and compliance reviews of the oil and gas royalties and severance tax collections derived from the Wind River Reservation in Wyoming. She has also held the positions of Audit Manager and Principal Investigator in the same office. Ms. Ware has served as Chairperson and Vice Chair for the State and Tribal Royalty Auditing Committee for a term of two years and she is an enrolled member of the Eastern Shoshone Tribe and a descendant of the Northern Arapaho Tribes of the Wind River Reservation.

Ms. Ware has always worked for the Eastern Shoshone & Northern Arapaho Tribes in one way or another. She worked for the Wind River Environmental Quality Commission as an Administrative Assistant; she assisted with the direction of the environmental programs; and helped administer the grants awarded from EPA and DOE – Uranium Mill Tailings Remediation Study. She taught Business courses at St. Stephens Indian School as well as Accounting and Marketing Classes at the Haskell Indian Nations University in Lawrence, Kansas. Ms. Ware has held several positions within the Tribal Engineer’s Office and the Wind River Environmental Quality Commission to include a Contracts and Grants Officer, Contract Specialist and Secretary.

From 2012 to 2013, Clair served on the Indian Oil Valuation Negotiated Rulemaking Committee for the Office of Natural Resources Revenue as a Tribal Representative.

Claire holds a B.S. from the University of Wyoming in Business Education. Claire has been married for 30 years, has three sons, one daughter, one granddaughter and three grandsons. She is very proud of her mother of 83 years who encourages her to pursue her goals and to learn about tribal heritage, culture, history and to participate in tribal affairs.

## McDONALD, Michael Brian

Alternate, Government (Federal)



Preferred Name: Mike McDonald

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**Michael McDonald** has been a financial economist in the Business and International Tax Division of Treasury's Office of Tax Analysis since 2001.

Michael specializes in international tax transfer pricing. He is a delegate representing the United States at Working Party 6 (Taxation of Multinational Enterprises) of the OECD's Committee on Fiscal Affairs, as well as a U.S. delegate on a number of WP6 and WP1 (OECD Model Tax Treaty) subsidiary groups. He is a member of U.N. subcommittee that is drafting the United Nations Practical Manual on Transfer Pricing for Developing Countries, and a member of the Tax and Development Task Force. He has participated in a number of bilateral income tax treaty negotiations.

Prior to joining the Treasury Department, Michael was a transfer pricing economist in the National Tax Department at Ernst & Young (1996-2001). Prior to working at E&Y, Michael was on the Revenue Estimating Division at Treasury's Office of Tax Analysis (1988-1996).

Michael received a Ph.D. in economics from Boston College in 1988.

## PASALIC, Ann Blair

Alternate, Government (Federal)



Preferred Name: Blair Pasalic

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**Blair Pasalic** is a Senior Analyst in the Office of Policy and International Affairs at the Department of Energy. Blair started her career at the Department of Energy in 2008, and now works primarily on developing and assisting in the implementation of strategies, policies, and initiatives to enhance U.S. energy security by fostering energy investment and trade, reducing barriers to U.S. firms, and furthering energy efficiency and renewable energy in sub-Saharan Africa and the Middle East. Her responsibilities also include representing the Department at regular meetings of the International Energy Agency's Standing Group on Global Energy Dialogue. During the course of her career, Blair has served as an Economic Growth Coordinator in the State Department's Office of the Director of Foreign Assistance and as the Executive Assistant to the Dean of American University's School of International Service. She is currently undertaking a one-year detail to the U.S. Trade and Development Agency, serving as a Special Projects Manager in the sub-Saharan Africa section. Blair holds a BA in International Relations and an MA in U.S. Foreign Policy from American University.

## TSCHUDY, Deborah Gibbs

Alternate, Government (Federal)



Preferred Name: Debbie Tschudy

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**Deborah Gibbs Tschudy** serves as the Deputy Director of the Office of Natural Resources Revenue (ONRR) – an agency within the U.S. Department of the Interior. ONRR is responsible for the collection, disbursement, valuation, and audit of revenues associated with the leasing and production of minerals on Federal and American Indian lands with collections of an estimated \$10 billion annually.

During her career with the Department of Interior, Ms. Tschudy has directed regulatory and policy development in the areas of royalty valuation, Native American Indian trust management, hard rock mining, and information technology. From November 1992 to October 2000, Ms. Tschudy served as the agency’s Chief, Royalty Valuation Division and oversaw the development of several valuation regulations governing Federal and Indian leases. From 2000 to 2004, she served as Program Director for ONRR’s Audit and Compliance program providing leadership over ONRR’s compliance activities including delegated and cooperative audit agreements with States and American Indian Tribes. As Deputy Director of ONRR, Ms. Tschudy oversees ONRR’s operations in Lakewood, Colorado.

Ms. Tschudy is a recipient of the President’s Rank Award for Meritorious Service and was chosen as the Colorado Federal Executive Board’s 2011 Executive of the Year. She received a Bachelor of Arts in Mathematics from the University of Colorado and a Master of Science in Mineral Economics from the Colorado School of Mines.

## VOSKANIAN, Marina

Alternate, Government (State)



Preferred Name: Marina Voskanian

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**Marina Voskanian** is the Chief of Mineral Resources Management Division of California State Lands Commission (CSLC). She is responsible for the lease management and administration for extracting oil, gas, and geothermal resources, and other minerals, from state-owned and state-controlled lands.

Ms. Voskanian has 39 years of experience as a petroleum engineer and has been employed with the CSLC since 1987. Prior to that, she held several engineering and management positions with Exxon Oil Company, Southern California Gas Company, and Phillips Petroleum Company. Marina has a deep understanding of the oil and gas industry. Throughout her career she has managed diverse interactions between the energy industry, multiple government regulatory agencies, and the public, all gracefully and effectively.

As a Registered Petroleum Engineer, Marina received her Master of Science degree in petroleum engineering from the University of Southern California (USC) in 1976 and Ph.D. degree in 1978. She has served as a part-time lecturer teaching graduate courses in Petroleum Engineering Department at USC and undergraduate courses in the Mechanical Engineering Department at the California Polytechnic University in Pomona for more than 15 years. She has authored several technical publications. She was selected three times (2006-07, 2009-10 & 2012-13) by the Society of Petroleum Engineers (SPE) as Distinguished Lecturer to tour the world (26 countries) and to give educational lectures. She has inspired many international audiences promoting renewable energy, and emphasizing the importance of enhancing oil and gas production and state revenue while simultaneously protecting the environment.

She represents CSLC at the Baldwin Hills Conservancy Board and currently serves as the Vice-Chairman of the Board.. She has been successful in her public service and she received several Certificate of Excellence and Superior Accomplishment Awards from the State of CA. Marina has also received numerous awards and recognitions from SPE and other professional organizations.

# *Civil Society Organization Sector*

## CIVIL SOCIETY ORGANIZATION

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ADAMSON, Rebecca Lee

Member, Civil Society Organization



Preferred Name: Rebecca Adamson

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**Rebecca Adamson**, Cherokee economist, is Founder and President of First Peoples Worldwide. A leader, activist, and ground-breaking indigenous woman, Rebecca holds a distinct perspective of how indigenous people's value and economic systems can transform business models of today. Ms. Adamson has worked directly with grassroots tribal communities, and nationally as an advocate of local tribal issues, since 1970. She established the premiere US development institute, First Nations Development Institute in 1980 and in 1997 she created the first US based global indigenous peoples NGO, First Peoples Worldwide. Ms. Adamson's work established the first microenterprise loan fund in the United States; the first tribal investment model and a national movement for reservation land reform. Ms. Adamson has established a new field of culturally appropriate, values-driven development which led to legislation that established new standards of accountability regarding federal trust responsibility for Native Americans.

She holds a Masters in Science in Economic Development from Southern New Hampshire University (formerly New Hampshire College) in Manchester, New Hampshire, where she has also taught a graduate course on Indigenous Economics within the Community Economic Development Program and a Doctor in Humane Letters degree from Dartmouth College.

BRIAN, Danielle G.

Member, Civil Society Organization



Preferred Name: Danielle Brian

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**Danielle Brian** has been the Executive Director of the Project On Government Oversight (POGO) since 1993. POGO is a nonpartisan independent watchdog that champions good government reforms. POGO's investigations into corruption, misconduct, and conflicts of interest achieve a more effective, accountable, open, and ethical federal government. Information about POGO, including the organization's financial disclosures, can be found here:<http://www.pogo.org/about/> Ms. Brian was inducted into the Freedom of Information Act Hall of Fame, was twice ranked by Ethisphere magazine as one of the top 100 most influential people in business ethics, and received the Smith College Medal. Brian serves on the board of Taxpayers for Common Sense, and is the chair of the Steering Committee for Openthegovernment.org. She received her Bachelor of Arts in Government from Smith College, and her Master's Degree in International Relations from the Johns Hopkins School of Advanced International Studies.

## BUGALA, Paul Jordan

Member, Civil Society Organization



Preferred Name: Paul Bugala

Business E-mail: [pbugala@gmail.com](mailto:pbugala@gmail.com)

Business Phone: 202-558-8165

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**Paul Bugala** has worked for more than a decade on sustainability and investment issues in the oil, gas and mining industries at Calvert Investments, Oxfam America, and as an independent industry analyst. He also is a member of the multi-stakeholder group that is implementing the Extractive Industries Transparency Initiative in the U.S. (USEITI), and of advisory boards for the Center for Environmental Policy at American University and Amnesty International USA’s Business and Human Rights Group. Before coming to Washington, DC in 2004, Paul had been a networking and telecommunications industry analyst, marketing executive, and journalist. His publications related to USEITI include the reports “Transparency Begins at Home: An Assessment of United States Revenue Transparency and Extractive Industries Transparency Initiative Requirements” (2006 – Oxfam America/Publish What You Pay) and “Materiality of Disclosure Required by the Energy Security Through Transparency Act” (2010 – Calvert Investments). Paul was also the peer reviewer of the United States sections of the Natural Resource Governance Institute’s 2010 and 2013 Revenue Governance Indices.

LAWRENCE, Deborah Lee

Member, Civil Society Organization



Preferred Name: Deborah Rogers

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**Deborah Rogers** began her financial career in London working in investment banking. Upon her return to the U.S., she worked as a financial consultant for several major Wall Street firms, including Merrill Lynch and Smith Barney. Ms. Rogers then struck out on an entrepreneurial venture in 2003 with the founding of Deborah's Farmstead, an artisanal cheese-making operation, and quickly established the company as one of the premier artisanal dairies and cheese makers in the U.S., the cheese having won several major national awards.

Ms. Rogers served on the Advisory Council for the Federal Reserve Bank of Dallas from 2008-2011. She was appointed in 2011 by the Texas Commission on Environmental Quality (TCEQ) to a task force reviewing placement of air monitors in the Barnett Shale region in light of air quality concerns brought about by the natural gas operations in North Texas. In June of 2012, she was invited to speak in Rio de Janeiro at the International Society for Ecological Economics in conjunction with the United Nations Rio+20 world summit. She is a Member of the Board of Earthworks/OGAP (Oil and Gas Accountability Project). She is also the founder of Energy Policy Forum, a consultancy and educational forum dedicated to policy and financial issues regarding shale gas and renewable energy.

## LeVine, Michael Colin

Alternate, Civil Society Organization



Preferred Name: Mike LeVine

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**Michael LeVine**, based in Juneau, Alaska, is Pacific Senior Counsel for Oceana. He has worked on resource management and related topics for more than a decade and currently provides legal expertise and guidance for Oceana on issues in Alaska and along the Pacific coast, including oil and gas activities, industrial fishing, and ocean acidification. He has particular expertise in offshore oil and gas regulation and management as well as the impacts of large-scale commercial fishing on threatened and endangered species. He has B.S., with distinction, in Civil and Environmental Engineering from Cornell University; a Juris Doctor, with high honors, from Duke University School of Law; and a Master of Environmental Management from the Nicholas School of the Environment at Duke.

ROMIG, Jr. Keith Duane

Member, Civil Society Organization

Preferred Name: Keith Romig

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**Keith Romig, Ph. D.** works for the United Steelworkers as a public policy analyst and advocate. He also provides specialized collective bargaining assistance to local unions. He is a primary corporate research and policy resource for the union's paper, oil, chemical, mining and nuclear sectors. Prior to the 2005 merger of the Steelworkers and PACE International Union (Paper, Allied-Industrial, Chemical & Energy Workers) he directed the international affairs work of PACE and advised the union's leadership on matters of public policy. He was a founding board member and has been an officer of the Manufacturing Skill Standards Council. From 2001 – 03 he served as a member of the Small Business, Labor and Agricultural Advisory Panel of the Federal Reserve Bank in Atlanta. From 1997 – 2000, he was communications director of the United Paperworkers International Union (UPIU) and then PACE, after the 1999 merger of the UPIU with the Oil, Chemical & Atomic Workers International Union. In addition, in his previous work as a staff member of the UPIU, he conducted mobilization efforts and contract campaigns. This service included publicity, video production, and member mobilization and training in the field. He received a Ph.D. in chemical engineering from the University of Colorado in 1987.

ROSS, Michael Lewin

Member, Civil Society Organization



Preferred Name: Michael Ross

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**Michael L. Ross** is Professor of Political Science at the University of California, Los Angeles (UCLA), and Director of the Center for Southeast Asian Studies. He has served on advisory boards for the World Bank, the National Intelligence Council, the Revenue Watch Institute, and the Natural Resource Charter, and has published in *Foreign Affairs*, *Foreign Policy*, *The New York Times*, *The Los Angeles Times*, and *Harper's*, as well as leading academic journals. His most recent book, *The Oil Curse: How Petroleum Wealth Shapes the Development of Nations* was named an 'Outstanding Academic Title' for 2012 by *Choice* magazine, and will soon be published in Russian and Arabic.

## SLAJER, Veronica Anne

Member, Civil Society Organization



Preferred Name: Veronica Slajer

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**Veronica Slajer** is a Communities and Governments Advisor for the North Star Group (NSG), an independent consulting firm. Ms. Slajer has worked on matters affecting rural communities and Indigenous Peoples for more than 30 years. As an Alaska resident, Ms. Slajer worked previously for the State of Alaska, as well as with tribal and local governments. Ms. Slajer started NSG in 2002 after her tenure at the Alyeska Pipeline Service Company's federal government affairs office in Washington, D.C. NSG provides an array of services geared toward collaborative success, stakeholder support, community empowerment, effective government relations, and responsible social and environmental practices.

## BROWN, Neil

Alternate, Civil Society Organization



Preferred Name: Neil Brown

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**Neil Brown** is a founding member of The Lugar Center’s board of directors and fellow at the German Marshall Fund of the United States. Neil is a principal at KKR, a leading global investment firm, where he is director of policy and research at the KKR Global Institute.

Previously, Neil was a senior advisor at Goldwyn Global Strategies and served on the senior staff of the U.S. Senate Foreign Relations Committee. As the lead for international energy in the Senate, he spearheaded major laws and strategic initiatives in energy security, infrastructure, and governance, including global extractives industries transparency standards (known as the “Cardin-Lugar Amendment” or Section 1504 of Dodd-Frank). Neil also helped facilitate U.S. contributions to the Extractive Industries Transparency Initiative trust fund as well as Congressional direction for U.S. domestic implementation of EITI.

Neil serves on the boards of the Merton College Charitable Corporation and Association of American Rhodes Scholars. Mr. Brown graduated with a BA from Harvard University and MSc and MPhil from Oxford University, which he attended as a Rhodes Scholar. Neil is from Iowa, where his family farm is located.

## FINEBERG, Richard Arthur

Alternate, Civil Society Organization



Richard A. Fineberg

Preferred Name: Richard Fineberg

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**Richard A. Fineberg** has researched and reported on economic and environmental issues related to Alaska and global petroleum development for four decades. Fineberg came to Alaska in 1969 to teach undergraduate and graduate courses in political science at the University of Alaska, leaving that position in 1971 to devote full time to freelance reporting.

In 1983 Fineberg entered government service, where he held the position of senior advisor to the Governor of Alaska on oil and gas policy between 1986 and 1989. In this capacity, his portfolio included issues such as oil and gas litigation, national energy policy and revenue forecasting, as well as special assignments.

Since leaving government Fineberg has consulted, prepared reports and served as an occasional expert witness for non-profit and government organizations, independent developers and private investors.

## GOLDWYN, David Lesley

Alternate, Civil Society Organization



Preferred Name: David Goldwyn

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**David L. Goldwyn** is President of Goldwyn Global Strategies, LLC (GGS), an international energy advisory consultancy. GGS is a leader in educating governments on best practices in extractive industry transparency and unconventional oil and gas development.

David was the principal author and editor of “Drilling Down: The Civil Society Guide to Extractive Industry Revenues and the EITP” (Revenue Watch Institute, May 2008). He was an adviser to “Talking Transparency – A Guide for Communicating the Extractive Industries Transparency Initiative” (EITI 2008). David was the technical adviser for Nigeria’s landmark EITI audits of the physical, process and fiscal conduct of Nigeria’s oil and gas industry for the 1999-2004 time period as well as subsequent 2005-2006 audits. David’s predecessor company was selected to be the first U.S.-based EITI Validator in 2008.

David served as the U.S. State Department’s Special Envoy and Coordinator for International Energy Affairs from 2009-2011, reporting directly to Secretary of State Hillary Clinton, where he conceived and developed the Global Shale Gas Initiative and the Energy Governance and Capacity Initiative. Prior to his appointment, David also served the U.S. Government as Assistant Secretary of Energy for International Affairs (1999-2001); Counselor to the Secretary of Energy (1998-1999); national security deputy to U.S. Ambassador to the United Nations Bill Richardson (1997-1998); Chief of Staff to the Under Secretary of State for Political Affairs (1993-1997) and an Attorney-Adviser in the Office of the Legal Adviser at the State Department (1991-1992).

He has authored a series of works on energy issues, including (with Jan Kalicki) “Energy and Security: Toward a New Foreign Policy Strategy” (Johns Hopkins University Press, Wilson Center Press: 2005). A second edition of the book is due out in Fall 2013. David serves as a Nonresident Senior Fellow at the Brookings Institution. He is a member of the National Petroleum Council and an alternate member of the U.S. Extractive Industries Transparency Initiative (EITI).

## KRILL, Jennifer Lyn

Alternate, Civil Society Organization



Preferred Name: Jennifer Krill

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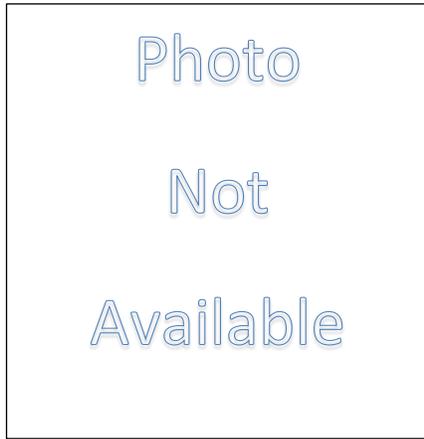
**Jennifer Krill** is the Executive Director of EARTHWORKS—an organization dedicated to protecting communities and the environment from the impacts of irresponsible mineral and energy development. Earthworks was founded in 1988 with an initial focus of reforming the US Mining Law of 1872, and has since launched the innovative No Dirty Gold Campaign to build support in the marketplace for reforming the policies and practices of the mining industry. Earthworks' Oil & Gas Accountability Project has a 14-year track record of working with tribal, urban and rural communities to protect their homes and the environment from the devastating impacts of oil and gas drilling and development.

A lifelong activist, Jennifer has previously directed campaigns at Rainforest Action Network (RAN), where she helped negotiate a landmark policy from Boise Cascade to protect old growth forests, managed RAN's program to convince Japanese paper companies to stop buying old growth pulp from Tasmania, led the grassroots organizing campaign resulting in Home Depot ending its purchases of endangered wood products, directed the successful campaign to jumpstart Ford Motor Company, and co-designed RAN's innovative effort to spur the nation's largest banks to stop financing climate change-causing industries. Prior to RAN, Jennifer worked at Greenpeace and at the Sea Turtle Restoration Project.

She is a co-founder and currently serves as secretary of the board of directors of Plug In America, and also serves on the board of the Labor Network for Sustainability and the advisory committee of the Business Ethics Network. Jennifer holds a B.A. and a B.L.A. from Ball State University. An avid traveler, Jennifer splits her time between Earthworks' headquarters in Washington, D.C., and its field office in Berkeley, California, where she lives with her husband. Whenever she can, Jennifer escapes into the Sierra Nevada Mountains for skiing, paddling, and wilderness backpacking.

## SANSON, Brian Edward

Alternate, Civil Society Organization



Preferred Name: Brian Sanson

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**Brian Sanson** is the Director of Research and oversees the Collective Bargaining Office and Contract Departments for the United Mine Workers of America.

Brian began his mining career in 1996 and was employed by UMWA construction contractors through United Mine Workers of America Local Union 1582.

Brian also performed work for the United Mine Workers of America Career Centers where he counseled laid-off coal miners and assisted them in retraining and job placement. In 2005, Brian began employment with the United Mine Workers of America International Union and currently serves on the President's Labor Advisory Committee for Trade Negotiations and Trade Policy as the Liaison to UMWA President Cecil E. Roberts.

Brian is the UMWA's Liaison to the United Mine Workers of America Health and Retirement Funds. These funds provide pension and health care benefits to over 90,000 coal miners and their surviving spouses. In addition, Brian serves as the Trustee Chairman on the Patriot Retirees Voluntary Employees' Beneficiary Association which provides health care benefits to over 12,000 beneficiaries. He also serves as the Trustee Chairman for the 2014 UMWA Prefunded Plan which also provides health benefits to almost 1,000 former miners, surviving spouses and their dependents.

## SHERMAN, Laura Beth

Alternate, Civil Society Organization



Preferred Name: Laurie Sherman

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**Laura B. Sherman** is Senior Legal Advisor at Transparency International-USA, a non-profit organization focused on combating corruption and promoting transparency and integrity in government, business and development assistance. She is involved in projects related to government procurement, advocacy before the U.S. Government on expanding commitments by trading partners to criminalize foreign bribery and enforce those laws, private sector implementation, verification of anti-corruption programs and many others things.

In addition, Ms. Sherman provides legal representation and strategic advice to businesses, governments and international organizations on transactional issues, telecommunications regulation and international trade. Ms. Sherman has extensive experience in negotiating trade agreements and advising on international trade obligations, such as compliance with World Trade Organization ("WTO") obligations and various aspects of telecommunications regulatory reform.

She has a J.D. from Georgetown University Law Center, *magna cum laude*, and a B.A., *cum laude*, from Cornell University. She is a member of the bars of New York and the District of Columbia.

## TAYLOR, Elizabeth Mary

Alternate, Civil Society Organization



Preferred Name: Betsy Taylor

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**Betsy Taylor** is a cultural anthropologist whose primary fieldwork has been in Central Appalachia and Northeast India. Her recent research is on emerging forms of civil society and social movements, community-based natural resource management, critical regional studies, globalization and sustainability. Her scholarly writings engage questions of environmental identities, the construction of identity (gender, class, place, ethnicity, religious), the constitution of public space, public involvement and civic engagement. In addition to numerous scholarly articles, she is co-author (with Herbert Reid) of *Recovering the Commons: Democracy, Place, and Global Justice* (Urbana: University of Illinois Press, 2010). She has worked on many projects for community-driven, integrated, sustainable development in Appalachia and India – including health, agriculture, forestry, culture and environmental stewardship. Betsy Taylor is currently the Senior Research Scientist in the Dept. of Religion and Culture at Virginia Tech. At the University of Kentucky, she served as Co-Director of Environmental Studies, Research Director for the Appalachian Center and on the faculty of the Social Theory program.  
WEBSITE: <http://vt.academia.edu/BetsyTaylor>

# *Industry Sector*

## INDUSTRY

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## DENNING, Phillip Edward

Member, Industry



Preferred Name: Phil Denning

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**Phil Denning** has more than 37 years of extractive industry experience, with a broad understanding of US and international activities from a revenue, financial reporting and statutory reporting basis, tax and royalty issues, and ERP or computer system ramifications.

Phil is the immediate past Chairman of the API Accounting Committee. As a committee chair and a representative of Shell, he collaborated with such stakeholders as other international oil and gas companies, the US SEC, the Big 4 accounting firms, the Financial Accounting Standards Board, and the International Accounting Standards Board on implementation activities where multiple stakeholders have been involved on implementing major or “game changer” issues which impact the oil and gas industry.

The US EITI implementation has a direct linkage to the recently issued Dodd Frank §1504 legislation for extractive payments to governments. Phil has been involved with this application for the oil and gas industry since the proposed rules were issued by the SEC several years ago and will continue to be involved in this implementation effort.

Mr. Denning is the immediate past President of the Houston chapter of Financial Executives International.

## FLANNIGAN, Michael John

Member, Industry



Preferred Name: Michael Flannigan

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**Michael J. Flannigan** is Vice President of International Government Relations. Michael is responsible for strengthening Peabody's relationships with key international policymakers and stakeholders, influencing global policy issues affecting Peabody and working with the business development team to advance the company's strategic interests.

Michael has over 20 years of experience in public policy, external relations and project development. He most recently served as Global Practice Leader of Government and Corporate Relations for Rio Tinto. In that role, Michael worked on government and corporate relations activity in Asia, Africa, Australia, Europe and the Americas. Prior to that, he served as Vice President of Communications and External Relations for the United States and South America with responsibility for media, communications, government relations, community relations and sustainable development. Flannigan earlier developed and strengthened relationships with policymakers, non-governmental organizations and regulators as head of Rio Tinto's Washington, D.C. office and Vice President of Federal Government Affairs.

Prior to Rio Tinto, Michael served as Senior Policy Advisor for the U.S. Senate Committee on Energy and Natural Resources, Legislative Assistant to U.S. Senator Frank H. Murkowski and Special Assistant to U.S. Senator J. Bennett Johnston. He holds a Master of Policy Management degree from Georgetown University and earned a Bachelor of Science in Political Science at the University of Oregon.

## GINSBERG, Susan Woolum

Member, Industry



Preferred Name: Susan Ginsberg

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**Susan Woolum Ginsberg** is Vice President of Crude Oil and Natural Gas Regulatory Affairs for the Independent Petroleum Association of America. Susan covers issues before the Federal Energy Regulatory Commission (FERC), the Commodity Futures Trading Commission, the Securities and Exchange Commission, and the Department of Transportation. She has represented the interests of independent producers on financial reform issues, particularly regarding margin and capital requirements ensuing from the Dodd-Frank Act. Susan joined IPAA in 2004 after 17 years with the natural gas marketing subsidiaries of Coastal Corporation and El Paso Corporation, providing regulatory expertise on issues before FERC and the Department of Energy. Susan was born and raised in Dallas. She graduated from Georgetown University with a B.A. in Economics. Susan and her husband reside in Silver Spring, MD.

## KOHLER, Veronika Martha

Member, Industry



Preferred Name: Veronika Kohler

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**Veronika M. Kohler** is the Director of International Policy at the U.S. National Mining Association and responsible for all of the association's engagement on international issues that impact the mining sector.

Veronika joined NMA in 2010 after working for The World Bank in the Sustainable Energy, Oil, Gas and Mining Division for five years. During that time she worked on mining projects in Africa, Central and South America, and Asia and on overarching global issues impacting the mining sector. Veronika facilitated continuing efforts on Communities and Artisanal and Small-Scale Mining work.

She received her undergraduate degree from George Mason University and her graduate degree from Universidad Jaume I.

REYNOLDS, Robert Arthur

Member, Industry



Preferred Name: Bob Reynolds

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**Bob Reynolds**, BP's Manager Production Taxes & Royalties, has approximately 36 years of oil & gas experience. Over this time, Bob has had wide-ranging roles in operations and commercial analysis as well as financial, production, royalty and regulatory reporting. The later activities have included 15 years of experience in the administration of the full life-cycle of production reporting, royalties and severance taxes for approximately 30 State, Federal and Tribal regimes in BP's Alaska, Lower 48 and GOM operations. In his current capacity, Bob also consults on State and Federal initiatives such as the Dodd Frank legislation.

ROMAN, James Paul

Member, Industry



Preferred Name: Jim Roman

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**Jim Roman** is the Principle Consultant for Taxation at ConocoPhillips. He is from Detroit, Michigan and graduated from Wayne State University in 1980 with a Bachelor of Science in Business Administration. In 1984 he graduated with a Masters of Business Administration with a concentration in Taxation from the University of Houston. Jim has worked in the energy industry for 35 years and 33 of those have been with ConocoPhillips in Ponca City, Oklahoma and Houston, Texas. Since 1995 he has held oil and gas tax planning responsibilities for exploration and production activities in Dubai, Syria, Netherlands, Norway, Poland, United Kingdom, Brunei, Indonesia, Malaysia, New Zealand, Singapore, Vietnam, Azerbaijan, Kazakhstan, Russia, Turkmenistan, Barbados, Brazil, Columbia, Peru, Trinidad, Venezuela, Canada and the United States, including the Gulf of Mexico and Alaska.

## TUTTLE, Johanna Nesseth

Member, Industry



Preferred Name: Johanna Tuttle

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**Johanna Tuttle** is Manager, Development & Public Policy for Chevron. In this capacity, she leads the corporation's policy engagement on issues related to global development and corporate social responsibility. She represents Chevron in the Multi-Stakeholder Group of the U.S. Extractive Industries Transparency Initiative, a Federal Advisory Committee with the U.S. Department of Interior.

Before joining Chevron, she served as Senior Vice President for Strategic Planning & Development at the Center for Strategic & International Studies, a nonpartisan, nonprofit policy organization in Washington, DC. During her fourteen years at CSIS, she served as a member of the senior management team, with responsibility for financial, programmatic and strategic decisions. She established a major new area of CSIS's research agenda, focused on global development. She founded CSIS's work on global food security in 2008, and in 2011 she established the Project on U.S. Leadership Development, a five-year partnership with Chevron to explore the role of the private sector in global development.

Prior to CSIS, she worked in a number of nonprofit organizations including the League of Women Voters, Hmong American Partnership and Minnesota 4-H.

She has written and spoken widely about issues of food security and global development, and continues to serve as a member of the Advisory Group of AGree, a multi-stakeholder effort on the future of U.S. food and agriculture policy, and as an affiliated expert on food security with The Lugar Institute.

She received a B.A. in English Literature from the University of Minnesota; an M.A. in International Affairs from The George Washington University; and a Certificate in Portuguese Language and Culture from the University of Lisbon.

## CHAMBERS, Christopher Matthew

Alternate, Industry



Preferred Name: Chris Chambers

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**Christopher Chambers Chambers** is Director of Sustainability Programs at Freeport-McMoRan Inc. where he oversees implementation of a global sustainable development framework across the company's operations, including independent assurance, related external reporting and engagements with the socially responsible investment community. Prior to joining Freeport-McMoRan in 2008, he worked as Director of Investor Relations and for a Fortune 500 engineering and construction firm where he managed corporate relationships with buy side and sell side stakeholders. Earlier in his career he held positions of increasing responsibility in the environmental consulting field where he conducted National Environmental Policy Act related studies and project permitting for the oil and gas and commercial real estate sectors. Mr. Chambers has experience managing multi-disciplined emergency response and recovery programs for federal, state and commercial clients. He is a two-time graduate of Louisiana State University, receiving an MBA from the E.J. Ourso College of Business and a B.S. in Wildlife Science from LSU's School of Renewable Natural Resources

## COTTS, Nicholas

Alternate, Industry



Preferred Name: Nick Cotts

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**Nick Cotts** joined Newmont Mining Corporation in 1994 as the environmental manager for the Yanacocha mine located in Peru. During his 11 year tenure in Peru his role evolved into a social environmental focus including community relations, external relations, sustainable development and communications. Nick transitioned to the Corporate offices in Denver, Colorado as the Director for Social Responsibility and Sustainability prior to relocating to Ghana, West Africa from 2006-2011 in the role of Regional Vice President, Environment and Social Responsibility. The West African experience was largely focused on the development of a new region including new mine startup, permitting/development, and establishing an Environment and Social Responsibility program in Ghana and the African region. The Ghanaian operations included a significant focus on land access, large scale resettlement, and establishment of an Environment and Social Responsibility operations team managing community relations, community development, external relations and environmental management.

Following his Ghana assignment, Nick transitioned to the Newmont Corporate offices in Denver, Colorado where he focused on supporting North America regional business activities, overall sustainability as well as leading a number of global initiatives including international development institutional relations, biodiversity, and community development foundations.

Nick is currently the Group Executive-Sustainability and External Relations working in support of global operations.

Nick received his Bachelor of Science degree from Colorado State University in Agronomy-Soil Conservation in 1988. He then went on to complete a Master of Science degree in Range Management-Restoration Ecology in 1991 from Colorado State University.

## HARRINGTON, John Day

Alternate, Industry



Preferred Name: John Harrington

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**John Harrington** is currently coordinates advocacy efforts on upstream oil and gas public policy issues that have large potential consequences for ExxonMobil, in the United States and worldwide. In 2009 he led public and government affairs support of ExxonMobil's African and Asian affiliated companies with oil and gas production operations. This portfolio included government relations, media relations, community relations, communications and issues management in both developed and developing countries. Before that, Mr. Harrington managed ExxonMobil's largest charitable contributions initiatives that improve math and science education on a national scale and attack global challenges of malaria infection and women's and girls' economic empowerment. In his 31 years with ExxonMobil, Mr. Harrington has held a wide variety of positions ranging from production engineering in Alaska, Texas and Oklahoma to public and government affairs covering global ExxonMobil activities in the chemical, production and exploration business lines and at the corporation's headquarters in Irving, Texas.

John graduated with a Bachelor of Science in chemical engineering from UCLA. He is a lifetime member of the Society of Petroleum Engineers, has been a licensed professional engineer in Texas since 1988 and is an active participant in a number of Houston civic organizations.

He is married to Linda and has two daughters currently in college.

## LAWSON, Amanda

Alternate, Industry



Preferred Name: Amanda Lawson

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Amanda Lawson, an alternate member for the industry stakeholders, is currently the Director of State Government Affairs for Walter Energy. Amanda earned an undergraduate Bachelor's degree from Methodist University and a Master's in Business and Accounting from West Virginia University. She began her career in public accounting with Ernst & Young and worked for another mining company for three years before joining Walter Energy in 2005. Walter Energy, a leading publicly traded "pure play" metallurgical coal producer for the global steel industry that also produces thermal coal, anthracite, and coal bed methane gas, is headquartered in Birmingham, AL.

## PADILLA, Dr. Aaron

Alternate, Industry



Preferred Name: Aaron Padilla

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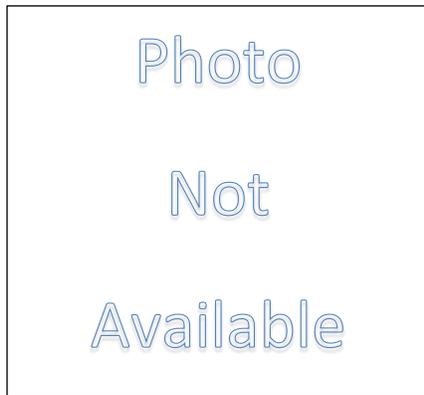
**Dr. Aaron Padilla** is Senior Advisor for International Policy at the American Petroleum Institute (API). Aaron's portfolio at API includes a range of global policy issues that are of importance to API oil and natural gas member companies. Aaron leads API's work on sustainability issues such as revenue transparency and environmental/social/governance (ESG) reporting and other issues such as trade and cybersecurity. Aaron's responsibilities at API include close liaison with API member companies, other industry associations in the US and overseas, governments and other key external stakeholders in order to define the industry's public policy positions and to represent industry in key initiatives.

Dr. Padilla has 15 years of experience leading work across both the environmental and social dimensions of sustainability and corporate responsibility. Prior to joining API, Aaron worked for Chevron as Senior Advisor for Global Issues & Public Policy, with responsibilities for both asset-level support for sustainability performance and representing the company globally for key sustainability policy initiatives. Before Chevron, Aaron worked for the environmental consulting firm ERM. In the last seven years, he has worked in 30 countries across six continents.

Dr. Padilla is a Marshall Scholar and completed his M.Phil. and Ph.D. at the University of Cambridge. He holds a B.A. from Stanford University, where he studied as a Coca-Cola Scholar and graduated Phi Beta Kappa.

ROMIG, David L.

Alternate, Industry



Preferred Name: David Romig

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**David Romig** is the Assistant Controller of Revenue Accounting for Freeport-McMoRan Oil & Gas LLC. David has over 33 years of experience in oil and gas. He has been a member of the Petroleum Accounting Society of Houston and the COPAS for more than 20 years. He is also a member of the National Energy Services Association and a past member of the Gas Processors Association.

David started his career with Gulf Oil but has spent most of his time working in management with small to mid-size independent oil and gas companies; Kirby Exploration, NERCO Oil & Gas, NORCEN Explorer, Plains Resources and Plains Exploration & Production. Working with small to mid-size companies has allowed him to see various sides of the industry which included involvement with State and Federal royalty reporting. He has worked with revenue accounting, gas plant accounting, marketing services, production reporting as well as revenue accounting software systems design and ERP systems implementations. David has also worked as an independent consultant in the oil and gas industry, helping clients work through the changes and challenges that have occurred in the exploration and production industry.

He has a Bachelor of Science degree from Tarleton State University in Stephenville TX.

## SARDAR John Jahangir

Alternate, Industry



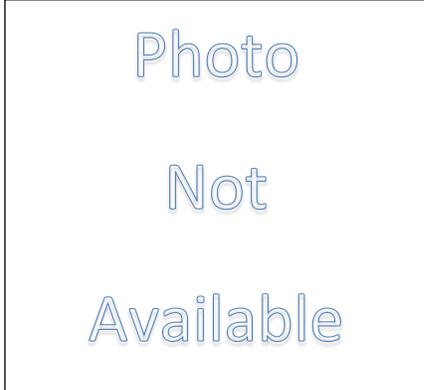
Preferred Name: John Sardar

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**John J. Sardar** is the Chief Compliance Officer for Noble Energy, Inc. (“Noble”). Noble is a publicly traded (NYSE: NBL), leading independent energy company engaged in worldwide oil and gas exploration and production. In his role, he oversees all aspects of Noble’s ethics and compliance program globally, and is responsible for implementation and management of the company’s ethics and compliance policies, procedures and guidelines. John earned a bachelor’s degree in Economics from California State University at Long Beach, and a law degree from St. Louis University, and is member of the Missouri Bar. He is a frequent speaker at domestic and international conferences addressing legal and regulatory compliance and other international trade law issues.

**SMITH, Marshall Dale**

Alternate, Industry



Preferred Name: Mark Smith

**Department of the Interior**  
**USEITI Points of Contact**

MUSSENDEN, Paul .....202-208-2842  
*Deputy Assistant Secretary, Natural Resources Revenue Management*  
[Paul.Mussenden@ios.doi.gov](mailto:Paul.Mussenden@ios.doi.gov)

WILSON, Judith .....202-208-4410  
*USEITI Program Manager*  
[Judith.Wilson@onrr.gov](mailto:Judith.Wilson@onrr.gov)

OLIVER, Kimiko M. ....202-513-0370  
*USEITI FACA Group Federal Officer (GFO)*  
[Kimiko.Oliver@onrr.gov](mailto:Kimiko.Oliver@onrr.gov)

CHRISTIAN, Rosita .....202-513-0597  
*USEITI Program Analyst*  
[Rosita.ComptonChristian@onrr.gov](mailto:Rosita.ComptonChristian@onrr.gov)

MENTASTI, Chris .....202-513-0614  
*USEITI Program Analyst*  
[Chris.Mentasti@onrr.gov](mailto:Chris.Mentasti@onrr.gov)

USEITI Secretariat voicemail .....202-208-0272  
[useiti@ios.doi.gov](mailto:useiti@ios.doi.gov)

Websites: USEITI: <http://www.doi.gov/EITI/>  
Data portal: <http://useiti.doi.gov>

*Please direct any other inquiries to us at [USEITI@ios.doi.gov](mailto:USEITI@ios.doi.gov)*