

1.4 Appendix A

1.4.1 Relationships with ONRR

Deloitte does not have relationships or contracts with ONRR in the last three years. In addition, at this time, Deloitte does not have any active investigations by any branch of the U.S. Government for fraud and any federal lawsuits involving fraud where your firm or its subsidiaries is the defendant.

1.4.2 Conflicts of Interest

Deloitte is a global professional services firm. Accordingly, we, not unlike our competitors, serve companies in the extractive industries in different capacities, both attest and non-attest. The specific nature of this work and our past experience and qualifications to perform this work can be gleaned throughout this technical proposal. It is because of this depth in serving this industry that we believe we are eminently qualified to provide ONRR the best value for this opportunity. In this regard and specifically related to this procurement, we perform services for various companies that are represented by the MSG. Accordingly, there is the potential for the appearance of and/or actual conflict of interest for Deloitte, as would likely be the case with several competitors serving this industry given the composition of the MSG. While we believe this potential conflict can be mitigated and/or eliminated and given our past experience from our Deloitte Norway EITI project referenced in this technical section, we propose a mitigation approach that would also be in conformance with the AICPA Consulting Standards, under which we propose to do this work. With regard to mitigation, Deloitte proposes to work with ONRR and the MSG to create a detailed conflict mitigation plan during Phase 1 of Task Order 1 which will be used to mitigate any potential conflicts that are perceived by ONRR and/or MSG client members. In general, Deloitte will not assign full time resources to the project who have previously served the reporting entities (as identified during initial as well as subsequent scoping) within the last 2 years. These resources, as long as they are assigned to this project, will not serve the identified companies (both initially and subsequent scoping). Additionally, Deloitte is willing to identify a co-prime contractor who would be able to perform the necessary steps should a conflict of interest arise that cannot be resolved through the process described above.