

U.S. Institute for  **Environmental Conflict Resolution**

Udall Foundation

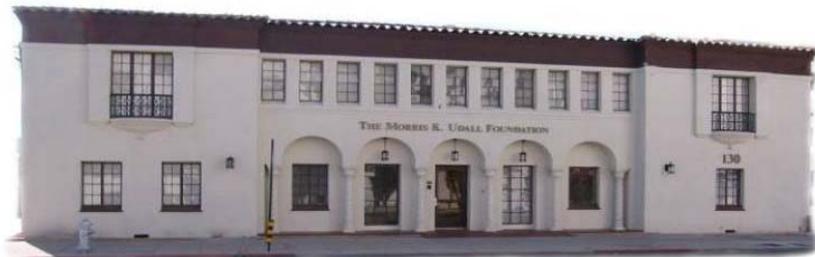
Using an Independent Facilitator Role of US Institute

Outline

- Who we are: background on the U.S. Institute
- Using an independent facilitator
- How we work
- Role in support of Commission
- Options for moving forward

US Institute for ECR

- Created by the 1998 Environmental Policy and Conflict Resolution Act (P.L. 105-156)
- Program of the Morris K. and Stewart L. Udall Foundation, an independent federal agency
- Authorized to charge fees for services and small annual Congressional appropriation
- Located in Tucson, AZ
- Work nationwide

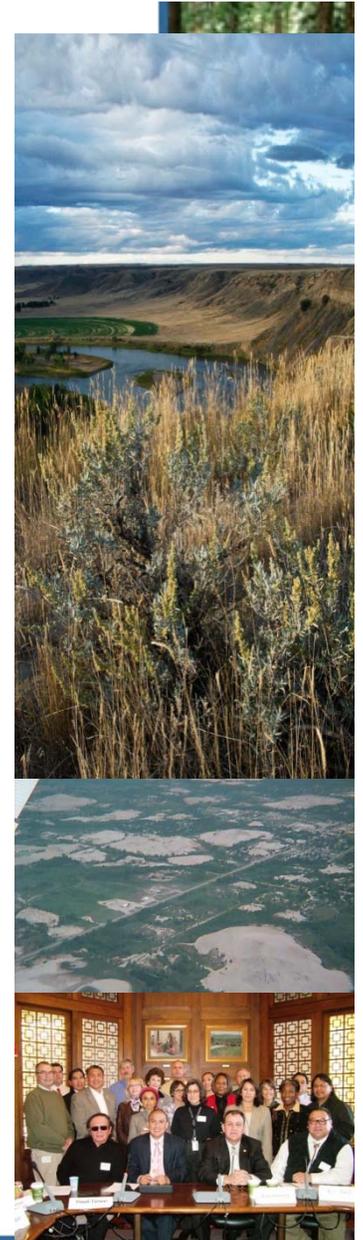


Mission of the U.S. Institute

- Independent and impartial professional services to support:
 - collaboration, consensus building and alternative dispute resolution
- Federal environmental, natural and cultural resource, and public land issues

Areas of Expertise

- Native American and Alaska Native Environmental and Cultural Resources
- Watersheds, Coastal, Marine Resources
- Public Lands and Natural Resources Management
- Transportation and Urban Development
- Energy and Environmental Quality



Range of Services

Assessment	Designing Collaborative Working Relationships	Collaborative Policy Development
		
<p>Glen Canyon Charter Assessment:</p> <p>Assessment of the Adaptive Management Working Group charter and operating procedures to make recommendations for improvements to the effectiveness of the AMWG</p>	<p>Recognizing Indian Tribes' Religious And Cultural Interests In Illinois:</p> <p>Facilitated Workshop on Section 106 issues to design a workable MOU</p>	<p>Dept. of the Interior Government-to-Government Consultation Plan:</p> <p>Drafting consultation plan collaboratively in a team of Dept. of the Interior and tribal leaders from across the US</p>

Range of Services (continued)

Facilitated Negotiations	Mediation	Consensus Building
		
<p data-bbox="281 802 753 946">BLM Middle Gila Canyon Travel Management Planning</p> <p data-bbox="266 1008 768 1198">Facilitated negotiations to develop a travel management plan on BLM managed lands</p>	<p data-bbox="844 802 1255 894">National Bison Range Management</p> <p data-bbox="844 930 1255 1174">Mediation between agency and tribes regarding the co-management of the National Bison Range</p>	<p data-bbox="1312 802 1822 894">Missouri River Recovery Implementation Committee</p> <p data-bbox="1312 930 1822 1276">Consensus-based group of diverse stakeholders from across the basin advise USACE and FWS on species recovery and development of an ecosystem restoration plan</p>

Using Independent Facilitator

Role of Independent Facilitator

- Impartial –does not have a stake in the outcome or substantive issues
- Seeks engagement from all Commission participants and those with an interest in the outcome of the Commission’s work.
- Develops and manages processes that help the Commission fulfill its purpose and achieve its task(s)
- Encourage Commission members and Department of the Interior to exchange information and engage in dialogue

Role of Independent Facilitator

- Work to ensure that all perspectives are heard
- Test if a consensus exists and if not, encourage discussion to reach consensus or agreement on appropriate next steps
- Enforce ground rules and operating protocols and consistency with Commission charter
- Responsible for ensuring Commission has opportunity to make quality decisions
- Coordinates with Commission Chair, DFO, Commission members, and federal agency staff to ensure meeting objectives are met and meeting runs smoothly

How we work

How We Work

- Direct and managed services
 - Fee for service
 - Pool resources from multiple sources e.g., federal, tribal state gov'ts and nonprofits.
- Referrals from:
 - National roster of ECR professionals
 - Native Dispute Resolution Network

How we work (continued)

- For direct and managed services start by assisting parties in determining:
 - Is collaboration appropriate for the desired outcome?
 - If so what should the process look like
- Assist parties to implement the process

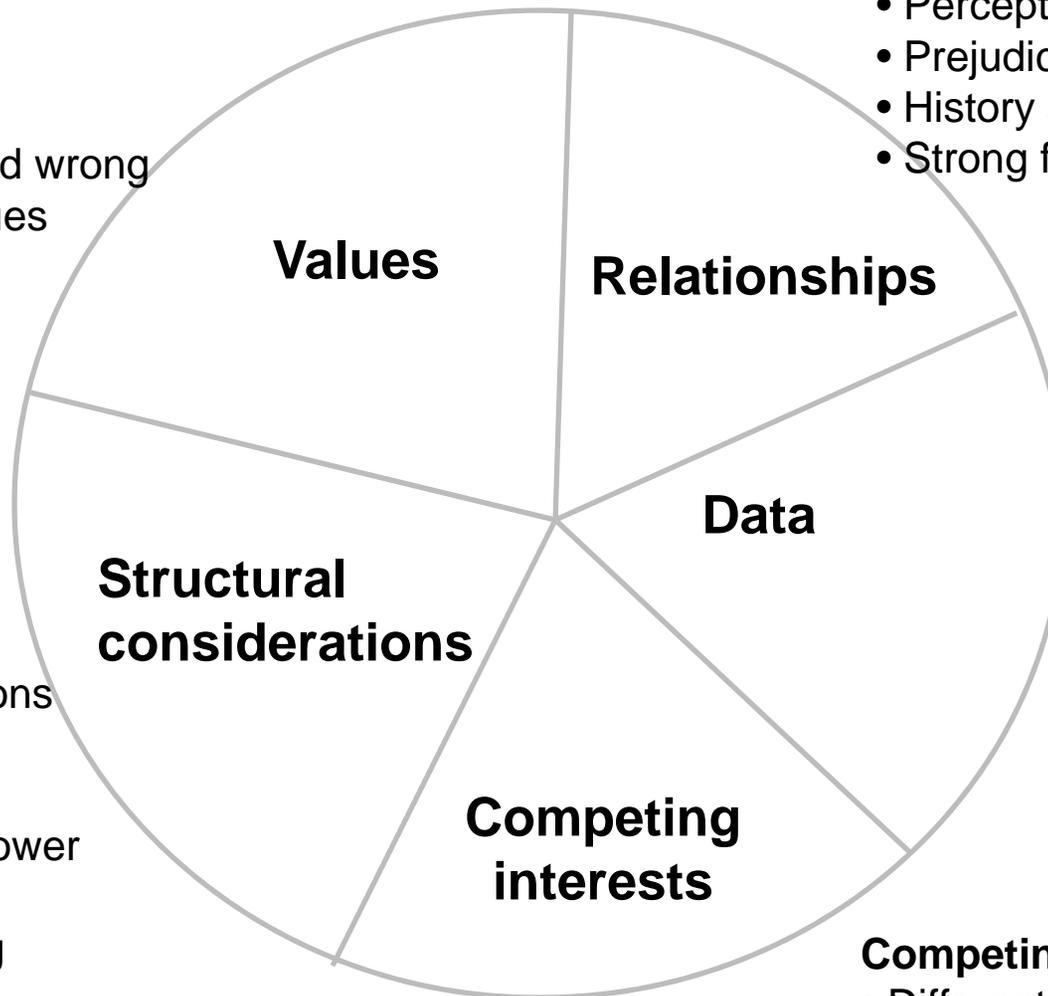
Elements of a Process

Values:

- Identity
- Ideas of right and wrong
- Operational values

Structural considerations:

- Roles, rules, laws and regulations
- Difference in resources
- Differences in power and control
- Decision making processes
- Geography and physical setting



Relationships:

- Communication
- Perceptions
- Prejudice and stereotypes
- History and past events
- Strong feelings

Data :

- Too much or too little info
- Distrust of the info
- Different interpretations of information

Competing interests:

- Different substantive needs and desires
- Procedural issues
- Psychological factors

Role in Support of Commission

Current Role in Support of Commission

- Assist with meeting preparations and meeting support for this meeting.
- Provide travel reimbursement through funding agreement with DOI
- Assist with meeting logistics i.e., location, hotels, etc.

Options to Support Commission

- Provide independent facilitation and meeting support through contractor
- Partner with contractor
- Explore use of independent neutral from other agencies. (E.g., a detail to DOI separate from USIECR or a person detailed to USIECR)

For Additional Information

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