September 1, 2021
Wednesday

All Day
PERSONAL TRAVEL

8:45 AM - 9:30 AM
DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

September 2, 2021
Thursday

All Day
PERSONAL TRAVEL

Please See Above

8:45 AM - 9:30 AM
DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC
(b) (5) (b) (5)
United States (Toll-free)
(b) (5) (b) (5)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

4:00 PM - 5:00 PM

WEEKLY WH MEETING: Principals Committee Meeting TOPIC: COVID Response -- ZOOM: (b) (5)

THIS IS A VIDEO CALL. PLEASE DO NOT FORWARD THIS INVITE.

MANIFEST

- Secretary Lloyd Austin
- General John Hyten, Vice Chairman of the Joint Chiefs of Staff
- Mr. Max Rose
- Secretary Xavier Becerra
- Ms. Dawn O’Connell
- Secretary Tony Blinken
- Mr. Brian McKeon, Deputy Secretary for Management and Resources
- Secretary Pete Buttigieg
- Ms. Laura Schiller
- Secretary Miguel Cardona
- *Ms. Sheila Nix*
- Director Brian Deese
- Director Anthony Fauci
- Secretary Deb Haaland
- Ms. Elizabeth Klein
- Secretary Ali Mayorkas
- *Dr. Pritesh Gandhi*
- Secretary Denis McDonough
- *Dr. Shereef Elnahal*
- Secretary Gina Raimondo
- *Mr. Antwaun Griffin*
- Ambassador Susan Rice
- *Ms. Catherine Oakar*
- APNSA Jake Sullivan
- PDNSA Jon Finer
- Ambassador Linda Thomas-Greenfield
- *Mr. Jeffrey Prescott*
- Secretary Tom Vilsack
- *Ms. Sara Bleich*
- Director Rochelle Walensky
- *Dr. Anne Schuchat*
- Acting Secretary Robert Fenton
September 2, 2021 Continued

Thursday

- Mr. David Bibo
- Acting Administrator Gloria Steele
- Mr. Jeremy Konyndyk
- Acting Director Shalanda Young
- Mr. Topher Spiro

COVID RESPONSE TEAM

- Mr. Jeffrey Zients
- Ms. Natalie Quillian
- Dr. Bechara Choucair
- Ms. Carole Johnson
- Mr. Tim Manning

___________

Join ZoomGov Meeting

[Meeting ID: {b} (5)]

Passcode: {b} (5)

One tap mobile

US (San Jose)

US (New York)
Dial by your location

US (San Jose) [b] (5)
US (New York) [b] (5)
US (San Jose) [b] (5)
US [b] (5)

Meeting ID: [b] (5)

Passcode: [b] (5)

Find your local number: https://pitc.zoomgov.com/u/adJF1J51qt

Any questions, contact Farhana Hussain:
[b] (6) or [b] (6) (calls only)

September 3, 2021
Friday

All Day

PERSONAL TRAVEL

Please See Above

8:45 AM - 9:30 AM

DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

11:00 AM - 11:30 AM  
PRE-BRIEF: VISIT: Pullman National Monument  --  Microsoft Teams Meeting
<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 3, 2021</td>
<td>1:00 PM - 1:30 PM</td>
<td>WEEKLY WH MEETING: Cabinet Affairs -- ZOOM</td>
</tr>
<tr>
<td>September 4, 2021</td>
<td>12:00 AM - 12:00 AM</td>
<td>PERSONAL TRAVEL</td>
</tr>
<tr>
<td>September 5, 2021</td>
<td>1:00 PM - 6:30 PM</td>
<td>FLIGHT</td>
</tr>
<tr>
<td></td>
<td>6:30 PM - 8:00 PM</td>
<td>TRAVEL -- DINNER</td>
</tr>
<tr>
<td></td>
<td>8:00 PM - 9:00 PM</td>
<td>PERSONAL DINNER</td>
</tr>
<tr>
<td>September 6, 2021</td>
<td>All Day <strong>LABOR DAY</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)
September 6, 2021 Continued

Monday

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

9:30 AM - 10:00 AM TRAVEL -- PULLMAN NATIONAL MONUMENT

10:00 AM - 12:45 PM SITE VISIT: PULLMAN NATIONAL MONUMENT

12:30 PM - 1:30 PM TRAVEL -- LUNCH

1:30 PM - 2:30 PM LUNCH

4:00 PM - 5:00 PM TRAVEL -- AIRPORT

6:00 PM - 8:00 PM FLIGHT ORD -- DCA

September 7, 2021

Tuesday

8:45 AM - 9:30 AM DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

9:00 AM - 10:00 AM READING

10:00 AM - 11:00 AM Senior Leadership Meeting -- Microsoft Teams Meeting
10:00 AM - 10:15 AM
FYI: PICK-UP - iPhone Monthly FOIA Collection -- Office of the Secretary

11:00 AM - 11:30 AM
Weekly Meeting OCL -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

PRE-BRIEF: MEETING: Chairwoman Maxine Waters (CA-43) -- Microsoft Teams Meeting
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

Current date: September 7, 2021

12:30 PM - 1:00 PM
LUNCH

1:00 PM - 2:00 PM
READING -- Office of the Secretary

2:00 PM - 3:00 PM
PRE-BRIEF: VIRTUAL EVENT - REP HARDER (9/8) -- Microsoft Teams Meeting
September 7, 2021 Continued

Tuesday

3:00 PM - 3:30 PM

MEETING: Chairwoman Maxine Waters (CA-43) -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

4:00 PM - 5:00 PM

CHECK-IN -- Office of the Secretary

Creating a teams link just in case

Microsoft Teams meeting
September 7, 2021 Continued

Tuesday

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5)  (b) (5) United States, Washington DC
(b) (5)  (b) (5) United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

__________________________________________________________

September 8, 2021

Wednesday

8:45 AM - 9:30 AM DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5)  (b) (5) United States, Washington DC
(b) (5)  (b) (5) United States (Toll-free)

Phone Conference ID: [b] (5)
9:30 AM - 10:00 AM  WEEKLY MEETING: Office of the Executive Secretariat & Regulatory Affairs -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

*Click here to join the meeting*

Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC
(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN
Learn More | Meeting options

10:00 AM - 11:00 AM  READING

11:00 AM - 11:15 AM  PRE-BRIEF: MEETING: USGS Finalist -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

*Click here to join the meeting*

Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC
(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)
12:00 PM - 12:30 PM  PRE-BRIEF: MEETING: Senator Warner - LETF -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

12:30 PM - 1:00 PM  LUNCH

1:00 PM - 2:00 PM  PRE-BRIEF: MEETING - Energy -- Microsoft Teams Meeting
Pre-brief for both Offshore/Onshore meetings
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(5) United States, Washington DC
(5) United States (Toll-free)

Phone Conference ID: (5)

Find a local number | Reset PIN

Learn More | Meeting options

2:00 PM - 2:15 PM
SWARING-IN: Bryan Newland, Assistant Secretary of Indian Affairs -- Office of the Secretary

2:30 PM - 3:00 PM
MEETING: Indian Affairs -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(5) United States, Washington DC
(5) United States (Toll-free)

Phone Conference ID: (5)
September 8, 2021 Continued

Wednesday

3:00 PM - 3:30 PM

MEETING: Senator Warner - LETF -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

Phone Conference ID: (b) (5)

3:30 PM - 4:00 PM

Weekly Meeting: Comms -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app
September 8, 2021

Wednesday

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

--------------------------------

4:30 PM - 5:00 PM

VIRTUAL ROUNDTABLE: Representative Harder (CA-10) -- Zoom

Event 1 – Roundtable: Water Stakeholders Listening Session

Click Here to Join

Passcode: [b] (5)
Note: This link should not be shared with others; it is unique to you.

5:00 PM - 5:30 PM

PRESS AVAIL: Representative Harder (CA-10) Virtual Roundtable -- Zoom

Event 2 – Press Availability

Click Here to Join

Passcode: [b] (5)
Note: This link should not be shared with others; it is unique to you.
September 8, 2021 Continued
Wednesday

5:30 PM - 6:00 PM  MEETING: USGS Finalist -- Microsoft Teams Meeting

__________________________________________________________
Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

| (b) (5) | (b) (5) | United States, Washington DC |
| (b) (5) | (b) (5) | United States (Toll-free) |

Phone Conference ID: [b (5)]

Find a local number | Reset PIN
Learn More | Meeting options

__________________________________________________________

6:15 PM - 6:30 PM  CALL: Secretary Fudge, U.S. Department of Housing and Urban Development

September 9, 2021
Thursday

8:45 AM - 9:30 AM  DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

__________________________________________________________
September 9, 2021 Continued
Thursday

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

9:00 AM - 9:30 AM
READING

9:30 AM - 10:00 AM
PRE-BRIEF: MEETING - Firefighter Pay -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options
10:00 AM - 10:30 AM  
PRE-BRIEF: REMARKS - Not Invisible Act Commission Tribal Consultation -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

11:30 AM - 12:00 PM  
MEETING: Firefighter Pay -- Microsoft Teams

Link:  
Click here to join the meeting (Microsoft Teams)

OneTouch: (b) (5)
Dial: (b) (5)
Pass: (b) (5)
12:00 PM - 12:30 PM  PRE-BRIEF: MEETING - BIA Regional Director/Bureau of Trust Funds Administration  -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

12:30 PM - 1:00 PM  LUNCH

1:00 PM - 1:45 PM  VIDEO RECORDINGS  -- 4th Floor Studio - Main Interior Building

Needed to move recording time due to an added meeting at 11:30 AM and want to make sure the recording is not rushed

• NG

• Tlingit & Haida Tribal Assembly Keynote Address
• NAFOA Annual Conference
• Climate Week NYC
September 9, 2021 Continued

Thursday

1:45 PM - 2:00 PM  CALL: WH Principals Committee - COVID Response -- Zoom
[AUDIO ONLY]

Join Zoom Meeting

One tap mobile:

US: (b) (5) or (b) (5) or (b) (5) or (b) (5) or (b) (5)

Meeting URL:

Meeting ID:

Passcode:

2:00 PM - 3:00 PM  MEETING: Offshore Energy -- Zoom
Join Zoom HERE

3:00 PM - 4:00 PM  MEETING: Onshore Energy -- Zoom
Join Zoom HERE

4:15 PM - 4:45 PM  PRE-BRIEF: Flight 93 National Memorial -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)
September 9, 2021 Continued
Thursday

4:45 PM - 5:30 PM
GIFT REVIEW -- Office of the Secretary

5:30 PM - 6:00 PM
PRE-BRIEF: Tribal Self Governance Conference -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

Phone Conference ID: [b (5)]

Find a local number | Reset PIN

Learn More | Meeting options
### September 10, 2021

**Friday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00 AM - 12:00 AM</td>
<td>Flight 93 National Memorial  --  6424 Lincoln Hwy Stoystown, PA 15563</td>
</tr>
<tr>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

---

**Microsoft Teams meeting**

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

- **(b) (5)** United States, Washington DC
- **(b) (5)** United States (Toll-free)

Phone Conference ID: **(b) (5)**

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>9:30 AM - 10:30 AM</td>
<td>FYI WEEKLY: All Hands Appointee Meeting -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>
September 10, 2021 Continued
Friday

10:30 AM - 10:45 AM MEETING: BIA Regional Directors -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

10:45 AM - 11:00 AM MEETING: Bureau of Trust Funds Administration -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)
September 10, 2021 Continued

Friday

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

11:00 AM - 12:00 PM  VIDEO RECORDINGS -- 4th Floor Studio - MIB

12:30 PM - 1:00 PM  LUNCH

1:00 PM - 1:30 PM  WEEKLY WH MEETING: Cabinet Affairs -- ZOOM

2:00 PM - 2:15 PM  REMARKS - Not Invisible Act Commission Tribal Consultation -- Zoom
Join Zoom Meeting Here

2:15 PM - 2:30 PM  (b) (6) -- Office of the Secretary

2:30 PM - 6:30 PM  TRAVEL

3:30 PM - 4:00 PM  BRIEFING: Budget -- Code: (b) (5)
SH will join from car via phone

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting
September 10, 2021 Continued
Friday

Or call in (audio only)

(b) (5)  (b) (5)  United States, Washington DC
(b) (5)  (b) (5)  United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN
Learn More | Meeting options

6:30 PM - 7:30 PM  DINNER

September 11, 2021
Saturday

12:00 AM - 12:00 AM  Flight 93 National Memorial -- 6424 Lincoln Hwy Stoystown, PA 15563
Please See Above

8:15 AM - 9:00 AM  TRAVEL -- FLIGHT 93 MEMORIAL

9:00 AM - 12:45 PM  SITE VISIT -- FLIGHT 93 MEMORIAL

12:45 PM - 4:15 PM  TRAVEL -- RESIDENCE

September 12, 2021
Sunday

12:00 PM - 5:00 PM  PERSONAL

September 13, 2021
Monday

8:45 AM - 9:30 AM  DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting
September 13, 2021 Continued
Monday

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

9:30 AM - 10:30 AM

WEEKLY MEETING: Senior Leadership -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC

Phone Conference ID: (b) (5)

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Learn More | Meeting options
10:30 AM - 11:00 AM  
BI-WEEKLY MEETING: Department Ethics Office -- Microsoft Teams Meeting

Microsoft Teams meeting
Join on your computer or mobile app
Click here to join the meeting
Or call in (audio only)
United States, Washington DC
United States (Toll-free)

Phone Conference ID:
Find a local number | Reset PIN
Learn More | Meeting options

11:00 AM - 11:30 AM  
WEEKLY MEETING: Communications -- Microsoft Teams Meeting

Microsoft Teams meeting
Join on your computer or mobile app
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United States, Washington DC
United States (Toll-free)

Phone Conference ID:
Find a local number | Reset PIN
Learn More | Meeting options

11:30 AM - 12:00 PM  
WEEKLY MEETING: Office of Congressional & Legislative Affairs -- Microsoft Teams Meeting
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

-------

12:15 PM - 1:00 PM  LUNCH

12:30 PM - 12:50 PM  MEET & GREET: Notah Begay -- Office of the Secretary

1:30 PM - 1:45 PM  VIDEO RECORDING -- Secretary’s Conference Room
  •  Changing location to conference room

2:15 PM - 2:30 PM  TRAVEL: Tribal Self-Governance Conference Recording -- 1620 I St NW #1000, Washington, DC 20006

2:30 PM - 3:00 PM  ARRIVAL/PREP: Tribal Self-Governance Conference -- 1620 I St NW #1000, Washington, DC 20006

3:00 PM - 4:30 PM  RECORDING: 2021 Tribal Self Governance Conference -- 1620 I St NW #1000, Washington, DC 20006
  Recorded roundtable in studio
September 13, 2021 Continued

Monday

4:30 PM - 4:45 PM    TRAVEL: MIB

September 14, 2021

Tuesday

8:45 AM - 9:30 AM    DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5)    (b) (5)    United States, Washington DC
(b) (5)    (b) (5)    United States (Toll-free)

Phone Conference ID: [b (5)]

Find a local number | Reset PIN

Learn More | Meeting options

9:00 AM - 9:30 AM    PRE-BRIEF: WORKING LUNCH - RK -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting
Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

---

9:30 AM - 10:30 AM  READING

11:15 AM - 11:25 AM  TRAVEL: WORKING LUNCH

11:30 AM - 12:15 PM  WORKING LUNCH: RK -- TBD

12:15 PM - 12:30 PM  TRAVEL: MIB

1:00 PM - 1:30 PM  PRE-BRIEF: NCTF -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)
### September 14, 2021 Continued

**Tuesday**

Phone Conference ID: [b] (5) [b]

[Find a local number](#) | [Reset PIN](#)

Learn More | Meeting options

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:30 PM - 1:45 PM</td>
<td>MEETING: Outdoor Afro -- Zoom Join Zoom <a href="#">Here</a></td>
</tr>
<tr>
<td>1:55 PM - 2:10 PM</td>
<td>TRAVEL: AIRPORT</td>
</tr>
<tr>
<td>3:00 PM - 4:35 PM</td>
<td>FLIGHT</td>
</tr>
<tr>
<td>5:30 PM - 6:30 PM</td>
<td>TRAVEL: Spectacle on Spectacle -- Spectacle Island 5:30-5:45 – Airport en route Spectacle on Spectacle Boat Launch 5:45-5:50 – Arrive Spectacle on Spectacle Boat Launch 6:00-6:30 - Boat Launch en route Spectacle Island</td>
</tr>
<tr>
<td>6:30 PM - 7:00 PM</td>
<td>Spectacle on the Spectacle</td>
</tr>
<tr>
<td>7:00 PM - 7:45 PM</td>
<td>TRAVEL: RON 7:00-7:35 Spectacle Island en route Boat Launch 7:35-7:45 Boat Launch en route RON/Dinner</td>
</tr>
</tbody>
</table>

### September 15, 2021

**Wednesday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00 AM - 9:00 AM</td>
<td>TRAVEL: BOS</td>
</tr>
<tr>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

9:50 AM - 11:31 AM TRAVEL

11:31 AM - 11:50 AM TRAVEL: MIB

12:00 PM - 1:00 PM WH PRINCIPALS MEETING: National Climate Taskforce (NCTF) -- Zoom

Join Zoom Meeting

One tap mobile:

Meeting URL:

Meeting ID:

Passcode:
Prep materials to be distributed in advance of the deputies prep huddle on 10 September.

EOP Manifest (Principal +1):

- Climate Policy Office
- Council on Environmental Quality
- Domestic Policy Council
- National Economic Council
- National Security Council
- Office of Management and Budget
- Office of Science and Technology Policy

Agency Manifest (Principal +1):

- Department of Commerce
- Department of Homeland Security
- Department of Defense
- Department of Education
- Department of Energy
- Department of the Interior
- Department of Justice
- Department of Labor
- Department of State
- Department of Transportation
- Department of the Treasury
- Environmental Protection Agency
- GSA
- Department of Health and Human Services
- Department Housing and Urban Development
- NASA
- U.S. Department of Agriculture
<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1:00 PM - 1:30 PM</td>
<td>LUNCH</td>
</tr>
<tr>
<td>2:00 PM - 3:00 PM</td>
<td>READING</td>
</tr>
<tr>
<td>3:00 PM - 3:30 PM</td>
<td><strong>PRE-BRIEF: EVENT - In America: Remember, Opening Ceremony</strong> -- Microsoft Teams Meeting</td>
</tr>
<tr>
<td>4:30 PM - 5:00 PM</td>
<td><strong>PRE-BRIEF: REMARKS - RRI/UK Discussion</strong> -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

Microsoft Teams meeting

**Join on your computer or mobile app**

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**Or call in (audio only)**

- For United States, Washington DC: (b) (5) United States, Washington DC
- For United States (Toll-free): (b) (5) United States (Toll-free)

Phone Conference ID: [b] (5)

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)
5:00 PM - 5:30 PM  
**PRE-BRIEF: MEETING - Convocation Award Recipients -- Microsoft Teams Meeting**

Microsoft Teams meeting

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Phone Conference ID: [b (5)]

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[Learn More](#) | [Meeting options](#)
### September 16, 2021
#### Thursday

<table>
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<tr>
<th>Time</th>
<th>Event Description</th>
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</thead>
<tbody>
<tr>
<td>8:30 AM - 9:15 AM</td>
<td>REMARKS: RRI/UK FCDO Discussion -- Zoom (b) (5)</td>
</tr>
<tr>
<td></td>
<td><strong>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</strong></td>
</tr>
<tr>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

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Microsoft Teams meeting

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- **United States (Toll-free)**

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[Learn More](#) | [Meeting options](#)

---

9:30 AM - 10:00 AM  | READING

10:00 AM - 10:45 AM | BRIEFING: Justice40 -- Microsoft Teams Meeting
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United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b (5)]

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Learn More | Meeting options

11:00 AM - 12:00 PM

MEETING: 5-Year Plan -- Microsoft Teams Meeting

Microsoft Teams meeting

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United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b (5)]

Find a local number | Reset PIN

Learn More | Meeting options
September 16, 2021 Continued
Thursday

12:30 PM - 1:00 PM  
LUNCH

1:00 PM - 1:30 PM  
PRE BRIEF: CALL - BIE Boarding Schools -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b (5)]

Find a local number | Reset PIN

Learn More | Meeting options

1:30 PM - 2:00 PM  
BRIEFING: CSKT -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting
2:00 PM - 3:00 PM  
READING

3:00 PM - 3:30 PM  
MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting

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United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options
September 16, 2021 Continued
Thursday

3:30 PM - 4:00 PM MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

4:30 PM - 5:00 PM PRE-BRIEF: CALL - Secretary of the Navy -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)
September 16, 2021 Continued
Thursday

Find a local number | Reset PIN

Learn More | Meeting options

September 17, 2021
Friday

8:45 AM - 9:30 AM  DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

9:30 AM - 10:00 AM  FYI WEEKLY: All Hands Appointee Meeting -- Microsoft Teams Meeting

__________________________________________________________
September 17, 2021 Continued
Friday

Microsoft Teams Meeting

**Join on your computer or mobile app**
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(b) (5) United States, Washington DC

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[Find a local number](#) | [Reset PIN](#)
[Learn More](#) | [Meeting options](#)

---

10:00 AM - 10:15 AM

TRAVEL: The National Mall

10:30 AM - 12:00 PM

EVENT: In America: Remember - Opening Ceremony -- The National Mall

12:00 PM - 12:15 PM

TRAVEL: MIB

12:30 PM - 1:00 PM

LUNCH

12:45 PM - 1:00 PM

PRE-BRIEF: CALL - CO -- Microsoft Teams Meeting

---

Microsoft Teams meeting

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(b) (5) United States, Washington DC

(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

[Find a local number](#) | [Reset PIN](#)
1:00 PM - 1:30 PM WEEKLY WH MEETING: Cabinet Affairs -- ZOOM

1:00 PM - 1:15 PM CALL: Chairman Grijalva -- no pin
Number: no pin

1:30 PM - 2:00 PM CALL: CO -- no pin
Number: no pin

1:45 PM - 2:00 PM PRE BRIEF: Appropriators -- SH Office

2:30 PM - 3:00 PM MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting
Join on your computer or mobile app
Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: 

Find a local number | Reset PIN

Learn More | Meeting options
3:00 PM - 3:30 PM
MEETING: Convocation Award Recipients  -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

United States, Washington DC
(b) (5)  (b) (5)

United States (Toll-free)
(b) (5)  (b) (5)

Phone Conference ID: (b) (5)

Find a local number  |  Reset PIN

Learn More  |  Meeting options

3:30 PM - 4:00 PM
BLM Staff Call -- See Description

Microsoft Teams
Join live event

Join as producer or presenter when it's time for the live event. Do not forward this invite to the attendees.

United States, Pueblo (Toll)
(b) (5)

Conference ID: (b) (5)

Local numbers  |  Reset PIN
Producer help  |  Presenter help  |  Learn more
Manage live event resources
September 17, 2021 Continued

Friday

4:00 PM - 4:30 PM
CALL: Secretary of the Navy -- Conference Line
Code: (b) (6)

4:30 PM - 4:45 PM
CALL: Rep DeGette -- Microsoft Teams Meeting
Dial in with audio only: (b) (6) (b) (6)

Microsoft Teams meeting
Join on your computer or mobile app
Click here to join the meeting
Or call in (audio only)
(b) (6) (b) (6) United States, Washington DC
(b) (6) (b) (6) United States (Toll-free)
Phone Conference ID: (b) (6)
Find a local number | Reset PIN
Learn More | Meeting options

5:00 PM - 5:15 PM
CALL: Sen. Merkley -- Microsoft Teams Meeting
Call in for audio only (b) (6) (b) (6)

Microsoft Teams meeting
Join on your computer or mobile app
Click here to join the meeting
September 17, 2021 Continued

Friday

Or call in (audio only)

(b) (6) (b) (6) United States, Washington DC

(b) (6) (b) (6) United States (Toll-free)

Phone Conference ID: (b) (6)

Find a local number | Reset PIN

Learn More | Meeting options

5:30 PM - 5:45 PM

CALL: Rep. Pingree -- (b) (6) (b) (6)

Dial in for audio only: (b) (6) (b) (6)

Microsoft Teams meeting

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Click here to join the meeting

Or call in (audio only)

(b) (6) (b) (6) United States, Washington DC

(b) (6) (b) (6) United States (Toll-free)

Phone Conference ID: (b) (6)

Find a local number | Reset PIN

Learn More | Meeting options
September 17, 2021 Continued

Friday

6:00 PM - 6:15 PM
CALL: Rep Neguse -- Microsoft Teams Meeting
Call in for audio only (b) (6) (b) (6)

Microsoft Teams meeting

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Click here to join the meeting

Or call in (audio only)

(b) (6) (b) (6) United States, Washington DC
(b) (6) (b) (6) United States (Toll-free)

Phone Conference ID: (b) (6)

Find a local number | Reset PIN

Learn More | Meeting options

6:30 PM - 6:45 PM
CALL: Rep Perlmutter -- Microsoft Teams Meeting
Dial in for audio only (b) (6) (b) (6)

Microsoft Teams meeting

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Or call in (audio only)

(b) (6) (b) (6) United States, Washington DC
(b) (6) (b) (6) United States (Toll-free)

Phone Conference ID: (b) (6)
September 17, 2021 Continued

Friday

Find a local number | Reset PIN

Learn More | Meeting options

September 18, 2021

Saturday

10:00 AM - 11:30 AM READING: Weekly Report to the Secretary -- Residence

September 20, 2021

Monday

8:45 AM - 9:30 AM DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5) [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options
<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
<th>Details</th>
</tr>
</thead>
</table>
| 9:30 AM - 10:30 AM | WEEKLY MEETING: Senior Leadership -- Microsoft Teams Meeting | Microsoft Teams meeting  
Join on your computer or mobile app  
Click here to join the meeting  
Or call in (audio only)  
Phone Conference ID: (b) (5)  
United States, Washington DC |
| 11:00 AM - 11:30 AM | WEEKLY MEETING: Communications -- Microsoft Teams Meeting | Microsoft Teams meeting  
Join on your computer or mobile app  
Click here to join the meeting  
Or call in (audio only)  
Phone Conference ID: (b) (5)  
United States, Washington DC |

Find a local number | Reset PIN  
Learn More | Meeting options
**September 20, 2021 Continued**

**Monday**

11:30 AM - 12:00 PM  
**WEEKLY MEETING: Office of Congressional & Legislative Affairs -- Microsoft Teams Meeting**

Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

[(b) (5) (b) (5)] United States, Washington DC

Phone Conference ID: [(b) (5)]

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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12:00 PM - 12:30 PM  
**LUNCH**

---

12:30 PM - 1:30 PM  
**BRIEFING: Conservation Action Plan -- Microsoft Teams Meeting**

Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

[(b) (5) (b) (5)] United States, Washington DC
September 20, 2021 Continued
Monday

(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

______________________

1:30 PM - 2:30 PM

READING

2:30 PM - 3:00 PM

CALL: BIE Boarding Schools -- Microsoft Teams Meeting - Conference Line

__________________________________________________________

Microsoft Teams meeting

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Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC

(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

__________________________________________________________
September 20, 2021 Continued

Monday

3:00 PM - 3:15 PM  
PRE-BRIEF: INTERVIEWS 9/21 -- Microsoft Teams Meeting

________________________
Microsoft Teams meeting

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Or call in (audio only)

(b) (5)  (b) (5)  United States, Washington DC

(b) (5)  (b) (5)  United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number  |  Reset PIN

Learn More  |  Meeting options

________________________

3:15 PM - 4:00 PM  
Speech Prep -- Office of the Secretary

________________________

4:00 PM - 4:30 PM  
MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

________________________
Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting
September 20, 2021 Continued

Monday

Or call in (audio only)

(b) (5)    (b) (5) United States, Washington DC
(b) (5)    (b) (5) United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

____________________________

4:45 PM - 5:15 PM

MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

(b) (5)    (b) (5) United States, Washington DC
(b) (5)    (b) (5) United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

____________________________
September 20, 2021 Continued

Monday

6:00 PM - 7:00 PM PERSONAL

September 21, 2021

Tuesday

8:45 AM - 9:30 AM DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

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United States, Washington DC

United States (Toll-free)

Phone Conference ID:

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Learn More | Meeting options

9:00 AM - 10:00 AM READING

10:00 AM - 10:30 AM PRE-BRIEF: MEETING - Minister Dan Jørgensen, Climate, Energy and Public Utilities - Denmark -- Microsoft Teams Meeting

Microsoft Teams meeting
September 21, 2021 Continued

Tuesday

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (6)

Find a local number | Reset PIN

Learn More | Meeting options

10:30 AM - 11:00 AM VIDEO RECORDING -- 4th Floor Studio - MIB

11:00 AM - 11:45 AM MEETING: Foundations -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options
12:00 PM - 12:30 PM  PRE-BRIEF: Platform for Indigenous Women - Guatemala -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(a) (6)       (b) (6)  United States, Washington DC

(a) (6)       (b) (6)  United States (Toll-free)

Phone Conference ID: (b) (6)

Find a local number | Reset PIN

Learn More | Meeting options

12:30 PM - 1:00 PM  LUNCH

1:00 PM - 1:30 PM  PREP: INTERVIEW - History Channel/INTERVIEW - BNC -- Microsoft Teams

Microsoft Teams meeting

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

1:30 PM - 2:15 PM INTERVIEW: History Channel -- TBD - MIB

2:30 PM - 3:00 PM INTERVIEW: BNC -- Password

LINK: Password

3:15 PM - 3:45 PM PREP: INTERVIEW - Virtual Pen & Pad Series -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC
3:45 PM - 4:00 PM  CALL: Ranking Member Joyce  -- Microsoft Teams Meeting - Conference Line
SH can join via Teams link (camera off)

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

United States, Washington DC
United States (Toll-free)

Phone Conference ID: [b] (6)

Find a local number | Reset PIN

Learn More | Meeting options

4:00 PM - 4:30 PM  PRE-BRIEF: MEETING: Minister White - Minister of Water and Forestry, Gabon -- Microsoft Teams Meeting
Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

(b) (6) (b) (6) United States, Washington DC

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: [b (6)]

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)

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4:45 PM - 5:00 PM

CA TRIP OPTIONS -- Microsoft Teams Meeting

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Microsoft Teams meeting

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(b) (5) (b) (5) United States, Washington DC

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: [b (5)]

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)
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<td>MEETING: Convocation Award Recipients -- Microsoft Teams Meeting</td>
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<td>Microsoft Teams meeting</td>
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<td>Learn More</td>
</tr>
<tr>
<td>5:45 PM - 6:15 PM</td>
<td>MEETING: Convocation Award Recipients -- Microsoft Teams Meeting</td>
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<td>Microsoft Teams meeting</td>
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<td>Join on your computer or mobile app</td>
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<td>Click here to join the meeting</td>
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</table>
September 21, 2021 Continued

Tuesday

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options

__________________________________________________________

September 22, 2021

Wednesday

8:45 AM - 9:30 AM

DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number | Reset PIN

Learn More | Meeting options
September 22, 2021 Continued
Wednesday

9:30 AM - 10:00 AM
WEEKLY MEETING: Office of the Executive Secretariat & Regulatory Affairs -- Microsoft Teams Meeting
Richard Cardinale@ios.doi.gov
Mobile: 202-330-3134
Direct: (b) (5)

Microsoft Teams meeting
Join on your computer or mobile app
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Or call in (audio only)
(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)
Phone Conference ID: (b) (5)
Find a local number | Reset PIN
Learn More | Meeting options

10:00 AM - 10:30 AM
MEETING: Indigenous Women’s Platform - Guatemala -- Room 5160 - MIB
POC:

Mrs. Aura Leticia Teleguario Sincal
(b) (6)

Microsoft Teams meeting
Join on your computer or mobile app
Click here to join the meeting
Or call in (audio only)
**11:00 AM - 11:30 AM**

**MEETING:** Minister Dan Jørgensen, Climate, Energy and Public Utilities - Denmark -- Room 5160 - MIB

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

Phone Conference ID: [b (5)]

Find a local number | Reset PIN

Learn More | Meeting options

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**11:30 AM - 12:00 PM**

**VIDEO RECORDING -- Secretary’s Conference Room**

BOEM/BSEE anniversary videos
Wednesday

12:00 PM - 12:30 PM  
LUNCH

12:30 PM - 1:00 PM  
PREP: INTERVIEW - Virtual Pen & Pad Series -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

(b) (5)  United States, Washington DC

(b) (5)  United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

1:00 PM - 1:15 PM  
MEETING: Law Enforcement Working Group -- Microsoft Teams

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

(b) (5)  United States, Washington DC
September 22, 2021 Continued
Wednesday

2:00 PM - 2:35 PM MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

3:00 PM - 3:30 PM MEETING: Minister White - Minister of Water and Forestry, Gabon -- Room 5160 - MIB
Note: Location change

3:45 PM - 4:20 PM MEETING: Convocation Award Recipients -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC
September 22, 2021 Continued

Wednesday

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

8:00 PM - 10:00 PM PERSONAL

September 23, 2021

Thursday

8:45 AM - 9:30 AM DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options
September 23, 2021 Continued
Thursday

9:30 AM - 10:00 AM  BRIEFING: Agency Priority Goals  -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID: [b] (5)

Find a local number  |  Reset PIN

Learn More  |  Meeting options

10:15 AM - 10:45 AM  BRIEFING: Climate Action Plan  -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

United States, Washington DC
September 23, 2021 Continued
Thursday

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

______________________

11:00 AM - 11:30 AM

REMARKS: Virtual Public Lands -- (b) (6)

12:00 PM - 12:30 PM

LUNCH

12:30 PM - 12:45 PM

[HOLD] PHOTO: Official Passport -- Photo Studio - Room 1061 - MIB

12:45 PM - 1:30 PM

READING

1:30 PM - 2:00 PM

PREP: INTERVIEW - Virtual Pen & Pad Series -- Microsoft Teams Meeting
Or Office of the Secretary

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) (b) (5) United States, Washington DC

(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)
September 23, 2021 Continued
Thursday

Find a local number | Reset PIN
Learn More | Meeting options

______________________________

2:00 PM - 2:45 PM INTERVIEW: Virtual Pen & Pad Session -- Zoom

- Meeting ID: (b) (5)
- Passcode: (b) (5)

3:00 PM - 3:30 PM PRE-BRIEF: REMARKS - DOI Tribal Broadband Summit -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

(b) (5) United States, Washington DC
(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN
Learn More | Meeting options

______________________________
September 23, 2021 Continued
Thursday

3:30 PM - 4:00 PM  CALL

4:00 PM - 4:30 PM  PRE-BRIEF: Landsat 9 Launch -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app
Click here to join the meeting

Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

4:30 PM - 5:00 PM  CHECK-IN -- Office of the Secretary

5:00 PM - 5:30 PM  WH VIDEO RECORDING: GPC --

8:30 PM - 9:30 PM  PERSONAL
8:45 AM - 9:30 AM  DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app
Click here to join the meeting

Or call in (audio only)

(b) (5)  (b) (5)  United States, Washington DC
(b) (5)  (b) (5)  United States (Toll-free)

Phone Conference ID: (b) (5)
Find a local number  |  Reset PIN

Learn More  |  Meeting options

9:30 AM - 10:30 AM  FYI WEEKLY: All Hands Appointee Meeting -- Microsoft Teams Meeting

Microsoft Teams Meeting

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(b) (5)  (b) (5)  United States, Washington DC

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September 24, 2021 Continued

Friday

10:40 AM - 10:55 AM  VIDEO RECORDING: COP 26 -- 2nd Floor, Library - MIB

11:00 AM - 11:30 AM  PRE BRIEF: KPMG -- Microsoft Teams Meeting

____________________________
Microsoft Teams meeting

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(b) (5) (b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

Learn More | Meeting options

____________________________

12:00 PM - 12:15 PM  REMARKS: DOI Tribal Broadband Summit -- Zoom

12:00 PM ET Opening Remarks

Room 1: (b) (5)

Dial-in: (b) (5)

Meeting ID: (b) (5)

Passcode: (b) (5)
<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:30 PM - 1:00 PM</td>
<td>LUNCH</td>
</tr>
<tr>
<td>1:00 PM - 1:30 PM</td>
<td>WEEKLY WH MEETING: Cabinet Affairs -- ZOOM</td>
</tr>
<tr>
<td>2:00 PM - 3:00 PM</td>
<td>KPMG Year End Risk Assessment Meeting and Fraud AU-C 240 -- Microsoft Teams Meeting</td>
</tr>
<tr>
<td>3:00 PM - 3:30 PM</td>
<td>MEETING: Contingency Planning -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

Microsoft Teams meeting

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(b) (5) United States (Toll-free)

Phone Conference ID: (b) (5)
Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

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3:30 PM - 4:00 PM PRE-BRIEF: CA Trip -- Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options
<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>September 24, 2021</td>
<td>5:00 PM - 7:00 PM</td>
<td>SITE VISIT: Icons -- Washington Monument/Lincoln Memorial</td>
</tr>
<tr>
<td></td>
<td>7:30 PM - 8:30 PM</td>
<td>PERSONAL</td>
</tr>
<tr>
<td>September 25, 2021</td>
<td>All Day</td>
<td>National Hunting and Fishing Day</td>
</tr>
<tr>
<td></td>
<td>All Day</td>
<td>National Public Lands Day</td>
</tr>
<tr>
<td></td>
<td>10:00 AM - 12:00 PM</td>
<td>HIKE</td>
</tr>
<tr>
<td></td>
<td>3:00 PM - 5:00 PM</td>
<td>PERSONAL</td>
</tr>
<tr>
<td>September 26, 2021</td>
<td>12:00 AM - 12:00 AM</td>
<td>CA TRIP</td>
</tr>
<tr>
<td></td>
<td>12:00 PM - 1:00 PM</td>
<td>PERSONAL</td>
</tr>
<tr>
<td></td>
<td>4:15 PM - 9:55 PM</td>
<td>FLIGHT</td>
</tr>
<tr>
<td>September 27, 2021</td>
<td>All Day</td>
<td>CA TRIP</td>
</tr>
<tr>
<td></td>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

---

Interior, Scheduling
Microsoft Teams meeting

Join on your computer or mobile app

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United States, Washington DC

United States (Toll-free)

Phone Conference ID:

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12:00 PM - 12:15 PM  TRAVEL -- VANDENBURG AFB

12:15 PM - 4:00 PM  SITE VISIT: LANDSAT9 LAUNCH

4:00 PM - 4:40 PM  TRAVEL -- TRIBAL LISTENING SESSION

4:45 PM - 5:45 PM  TRIBAL LISTENING SESSION

5:45 PM - 6:15 PM  TRAVEL -- AIRPORT

6:30 PM - 6:45 PM  CALL: MN Codel - Lt. Gov Peggy Flanagan -- Conference Line: (b) (6)  Passcode: (b) (6)

Call-In: (b) (6)

Leader Code: (b) (6)
### September 27, 2021 Continued

**Monday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:20 PM - 12:00 AM</td>
<td>DRIVE</td>
</tr>
<tr>
<td></td>
<td>3 hour layover in LAS</td>
</tr>
</tbody>
</table>

**September 28, 2021**

**Tuesday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>All Day</td>
<td>CA TRIP&lt;br&gt;Please See Above</td>
</tr>
<tr>
<td>12:00 AM - 12:10 AM</td>
<td>DRIVE&lt;br&gt;Please See Above</td>
</tr>
<tr>
<td>8:45 AM - 9:30 AM</td>
<td>DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting</td>
</tr>
</tbody>
</table>

Microsoft Teams meeting

**Join on your computer or mobile app**

[Click here to join the meeting](#)

**Or call in (audio only)**

- United States, Washington DC
  - [(b) (5)](b) (5)

- United States (Toll-free)
  - [(b) (5)](b) (5)

Phone Conference ID: [(b) (5)](b) (5)

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)
### September 28, 2021 Continued

**Tuesday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>11:45 AM - 12:00 PM</td>
<td>TRAVEL -- SAN DIEGO NWR</td>
</tr>
<tr>
<td>12:00 PM - 2:30 PM</td>
<td>SITE VISIT: SAN DIEGO BAY NWR HQ</td>
</tr>
<tr>
<td>2:30 PM - 3:00 PM</td>
<td>PRESS AVAILABILITY</td>
</tr>
<tr>
<td>3:15 PM - 3:45 PM</td>
<td>TRAVEL -- LUNCH</td>
</tr>
<tr>
<td>3:45 PM - 4:45 PM</td>
<td>LUNCH</td>
</tr>
<tr>
<td>4:45 PM - 5:20 PM</td>
<td>TRAVEL -- SAN DIEGO INLAND NWR</td>
</tr>
<tr>
<td>5:00 PM - 5:15 PM</td>
<td>CALL: MN Codel - Senator Tina Smith (D-MN) -- Sen Smith Cell#</td>
</tr>
<tr>
<td>5:30 PM - 7:00 PM</td>
<td>SITE INSPECTION: SAN DIEGO INLAND NWR</td>
</tr>
<tr>
<td>9:00 PM - 9:15 PM</td>
<td>TRAVEL -- DINNER</td>
</tr>
<tr>
<td>9:15 PM - 10:15 PM</td>
<td>DINNER</td>
</tr>
<tr>
<td>10:15 PM - 10:30 PM</td>
<td>TRAVEL -- HOTEL</td>
</tr>
</tbody>
</table>

**September 29, 2021**

**Wednesday**

<table>
<thead>
<tr>
<th>Time</th>
<th>Activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00 AM - 12:00 AM</td>
<td>CA TRIP</td>
</tr>
<tr>
<td></td>
<td><strong>Please See Above</strong></td>
</tr>
<tr>
<td>All Day</td>
<td>Urban National Wildlife Refuge Day</td>
</tr>
</tbody>
</table>
September 29, 2021 Continued

Wednesday

8:45 AM - 9:30 AM

DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

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Or call in (audio only)

United States, Washington DC

United States (Toll-free)

Phone Conference ID:

Find a local number | Reset PIN

Learn More | Meeting options

10:55 AM - 11:15 AM

MBTA -- Conference Line: Passcode:

Teleconference:

Passcode:

11:15 AM - 11:45 AM

PREP: CSU Symposium -- Microsoft Teams Meeting

Microsoft Teams meeting
Join on your computer or mobile app

Click here to join the meeting

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United States, Washington DC
(b) (6)
United States (Toll-free)
(b) (6)

Phone Conference ID: (b) (6)

Find a local number | Reset PIN
Learn More | Meeting options

11:45 AM - 12:15 PM
REMARKS: CSU Symposium -- Zoom
Join Zoom Here
Meeting ID: (b) (6)
Passcode: (b) (6)

1:00 PM - 1:15 PM
REMARKS: ATNI --
(b) (6)
LINK: (b) (6)

2:45 PM - 3:00 PM
TRAVEL -- AIRPORT

3:45 PM - 10:27 PM
FLIGHT
September 30, 2021
Thursday

8:45 AM - 9:30 AM  DAILY CHECK-IN: Chief of Staff -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

Click here to join the meeting

Or call in (audio only)

11:00 AM - 12:00 PM  CHECK-IN -- Secretary’s Office

Microsoft Teams meeting

Join on your computer or mobile app

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Phone Conference ID: (b) (5)

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Learn More | Meeting options

12:00 PM - 12:30 PM  LUNCH

1:00 PM - 2:00 PM  MEETING: State of the Agency -- Microsoft Teams Meeting

Microsoft Teams meeting

Join on your computer or mobile app

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Or call in (audio only)

(United States, Washington DC

(United States (Toll-free)

Phone Conference ID: (b) (5)

Find a local number | Reset PIN

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