National Park Service

CONTINGENCY PLAN

September 2025



Department of the Interior National Park Service Contingency Plan for a Potential Lapse in Appropriations September 2025

Overview

The National Park Service (NPS) Contingency Plan is provided in accordance with the requirements of Office of Management and Budget Circular A-11 Section 124.

The NPS Organic Act (54 U.S.C. 100101) states that the purpose of the NPS is to "conserve the scenery and the natural and historic objects and the wild life" and "to provide for [their] enjoyment... in such manner and by such means as will leave them unimpaired for the enjoyment of future generations." The Director has responsibility for execution of this plan, including adjustments to the plan to respond to the length of the lapse in appropriations and changes in external circumstances.

Designation of Activities During a Lapse

Excepted Activity - Obligations may be incurred for personnel performing excepted activities as described in the Office of Management and Budget (OMB) Circular No. A-11, including activities necessary to protect life and property, activities expressly authorized by law, and activities necessarily implied by law. NPS activities in this category include:

- Law enforcement and emergency response;
- Border and coastal protection and surveillance
- Fire suppression for active fires, emergency stabilization, or staffing commensurate with Preparedness Level conditions;
- Protection of Federal lands, buildings, waterways, equipment, and other property within the National Park System, including research property;
- Activities essential to ensure continued public health and safety, including safe use of food and drugs and safe use of hazardous materials, drinking water, and sewage treatment operation;
- Activities that ensure production of power and maintenance of the power distribution system;
- Activities related to United States Park Police annuity benefits transfer (necessarily implied by law, 54 U.S.C. 103101(d));
- Activities related to facilitation of First Amendment activities including permitting and monitoring (necessarily implied by law, U.S. Const, Amend I); and
- Activities necessary to oversee or support excepted or exempted activities, including budget, finance, procurement, communications, human resources, and information technology services.

Exempted Activity - Personnel performing activities that may be funded from available sources of funds may be authorized to carry out these functions, subject to the continued availability of funds. Such available sources of funds include permanent appropriations, unobligated balances brought forward in a

¹ Employees participating in the Deferred Resignation Program whose resignation dates extend beyond September 30, 2025 may be exempt to the extent there are sufficient available balances, otherwise they will be furloughed.

no-year and multi-year appropriation, mandatory appropriations, allocations from other accounts, and some reimbursables.

Some functions that begin as exempted may transition to excepted or furloughed status, and vice versa. Depending on funds availability, exempted activities may also include those typically funded by a lapsed appropriation that are necessary to oversee or support exempted activities, including budget and finance, procurement, communications, human resources, and information technology services.

Other Activity - Employees that are neither excepted nor exempted will be furloughed. These employees will typically have no more than four (4) hours to complete their orderly shutdown activities. However, NPS estimates that some employees' orderly shutdown activities may exceed four (4) hours; these will be completed as expeditiously as possible. Some employees may be placed in furlough status, subject to call back if a need arises. Volunteer activities must be discontinued in cases where necessary oversight by NPS personnel cannot be provided.

Parks and Programs

Headquarters

In order to complete the required excepted activities defined above, the NPS Washington Support Office (NPS Headquarters) will retain key NPS leaders, as well as a minimum number of employees in communication, human resources, contracting, finance, and budget roles, following coordination with the Department of the Interior where functions have been consolidated. NPS leaders remaining on duty will include the Director, Deputy Directors, Comptroller, and Associate Director for Workforce and Inclusion. Once orderly shutdown activities are complete, total excepted staff is estimated to be no more than 25 full-time and on-call employees. Exempted staffing levels will vary by program, depending on funding availability.

Lead timekeepers will be available to assist non-furloughed supervisors and managers so that hours are tracked correctly in the time and attendance system as exempted, excepted, or furloughed. This helps ensure employees are correctly paid during and after shutdown.

Regional Offices

The NPS regional offices play key roles in policy direction and coordination between the NPS Headquarters and individual national park sites. Once orderly shutdown activities are complete, total excepted staff in each regional office is estimated to be no more than 5-10 full-time and on-call employees, depending on the duration and season of the lapse. Exempted staffing levels will vary by program, depending on funding availability.

National Park Sites

The NPS may begin notification to the public regarding expected impacts of the lapse in appropriations on the first day of the lapse. To allow for orderly closures, all planned visitor services may continue to be provided through the use of available non-lapsing appropriations under the Federal Lands Recreation Enhancement Act (FLREA) for a 24-hour period if the lapse in appropriations begins on a Sunday, and for a 48-hour period if the lapse in appropriations begins on a Saturday or a Sunday, NPS will execute its orderly closure and service curtailment directives impacting visitor services on the following Monday, and planned non-visitor services occurring on a Saturday or Sunday would implement the orderly closure and service curtailments described below on the first day of the lapse. If the lapse begins on a weekday, NPS will execute its orderly closure and service curtailment directives on the first day of the lapse.

Due to the dramatic differences in accessibility, operations, size, visitation, location, and infrastructure represented in national park sites, the number of employees required to carry out the excepted activities defined above will vary from site to site. Excepted staffing will be held to the amount needed for the protection of life, property, and public health and safety, and will be based on the assumption that the NPS is conducting no park operations and providing no visitor services. The final authority to approve or disapprove of activities within a specific unit lies with the Assistant Secretary for Fish and Wildlife and Parks.

Visitor Services

- Park roads, lookouts, trails, and open-air memorials will generally remain accessible to visitors.
- Parks with accessible areas that collect fees under the Federal Lands Recreation Enhancement
 Act (FLREA) will utilize available retained recreation fees balances to provide basic visitor
 services in a manner that maintains restrooms and sanitation, trash collection, road
 maintenance, campground operations, law enforcement and emergency operations, and
 staffing entrance gates as necessary to provide critical safety information.
- Parks must develop daily cost estimates for all employees and services to be supported by
 recreation fees for review and approval by the Assistant Secretary for Fish and Wildlife and
 Parks. This may include costs that parks planned to fund out of appropriations that have
 lapsed. Where excepted activities as described above are appropriate under FLREA at these
 parks, they may also be proposed for FLREA funding.
- Parks with accessible areas that do not collect recreation fees or have insufficient balances must develop daily cost estimates for all employees and services to be supported by regional or national recreation fees for review and approval by the Director. This includes excepted activities as described above where appropriate for FLREA.
- In exceptional circumstances, the Assistant Secretary for Fish and Wildlife and Parks may consider whether to maintain some services as exempted at parks not otherwise able to operate under the guidelines set forth above.
- At parks without accessible areas, the NPS will not operate parks during the lapse. Excepted
 staffing will be held to the minimum amount needed for the excepted activities outlined
 above. No visitor services will be provided. The NPS will not issue permits, conduct
 interpretive or educational programs, collect trash, operate or provide restrooms, maintain
 roads and walkways (including plowing and ice melting) or provide visitor information.
- As a general rule, if a facility or area is locked or secured during non-business hours (buildings, gated parking lots, etc.) it should be locked or secured for the duration of the shutdown.
- Park websites and social media will not be maintained, except for emergency communications.
 Parks will not provide regular road or trail condition updates. As part of their orderly
 shutdown activities, park staff will post signs notifying visitors that only basic or no visitor
 services, maintenance, or other management activities will be conducted, and emergency
 services will be limited.
- At the Assistant Secretary for Fish and Wildlife and Parks' discretion, parks may close grounds/areas with sensitive natural, cultural, historic, or archaeological resources vulnerable to destruction, looting, or other damage that cannot be adequately protected by the excepted

- or exempted law enforcement staff that remain on duty.
- If visitor access becomes a safety, health or resource protection issue (weather, road conditions, resource damage, garbage build-up to the extent that it endangers human health or wildlife, etc.), the area must be closed.
- At the superintendent's discretion and with approval of the Assistant Secretary for Fish and
 Wildlife and Parks, parks may enter into arrangements with State, local, or Tribal
 governments, cooperating associations, and/or other third parties, including concessioners
 and commercial use authorization holders, for donations to fund the full operation of an
 individual park unit or for specified services. This includes donation of funds for NPS
 personnel and/or donation of in-kind services for the third party to conduct the work.

Concession and CUA Operations, Partner Operations, and Leased Facilities

- Access to leased facilities is permitted provided that no non-excepted or non-exempted NPS staffing is required for access. Park superintendents may not bring on additional staff in excess of numbers approved to support excepted or FLREA-funded activities in order to provide for commercial, concession, or partner operations.
- The Assistant Secretary for Fish and Wildlife and Parks will make a determination, on a case-bycase basis using the criteria below, whether a commercial, concession, and/or partnership facility may remain open, or its operations continued during a lapse in appropriations. With the permission of the park superintendent, operations meeting the following criteria may generally remain open and/or be continued:
 - o The concession, commercial use authorization (CUA) holder, or partner operates in an accessible area.
 - The concessioner, CUA holder, or partner can operate during the lapse without requiring NPS resources in excess of those approved to support excepted activities or supported by FLREA.
- If over the course of the lapse, NPS expenditures or obligations beyond the excepted level or FLREA-supported services level become necessary to support commercial, concession or partner operations, the park superintendent must require a suspension in those operations, unless Miscellaneous Trust Funds are available, as discussed further below. Park superintendents may not bring on additional staff in excess of numbers approved to support excepted or FLREA-funded activities in order to provide for commercial, concession or partner operations, other than exempted staff funded by Miscellaneous Trust Funds.

Special Events

- Park superintendents may allow special events and activities authorized by special use permits to continue if the activity does not require NPS personnel to provide monitoring for protection of resources or government property or monitoring for public health and safety protection such as crowd control, beyond existing excepted and exempted personnel, including those funded by FLREA. Park superintendents may not bring on additional staff in excess of numbers approved to support excepted or FLREA-funded activities in order to provide for special events.
- Special events or permitted special use activities that do not meet the above criteria are not
 allowed. In addition, the NPS will issue no new permits during a lapse in appropriations. During
 the lapse, NPS will not collect or access previously collected cost recovery fees associated with
 special events.

• As always, law enforcement action may be taken in cases where there is a violation of laws or regulations, including if it reasonably appears that the special event presents a clear and present danger to the public safety, good order, or health.

First Amendment Activity

Park superintendents must allow First Amendment activity, consistent with applicable regulations, in areas identified as traditional public fora and in designated First Amendment areas. If a park is closed to the public, then that park's designated First Amendment area will be closed as well. As noted above, law enforcement action may be taken in cases where there is a violation of laws or regulations, including if it reasonably appears that a demonstration presents a clear and present danger to the public safety, good order, or health.

Lapse Plan Summary Overview

Lapse Plan Summary Overview	
Estimated time (to nearest half day) required to complete shutdown activities:	0.5
Total number of agency employees expected to be on board before implementation of the plan:	14,500
Total number of agency employees expected to be furloughed under the plan (unduplicated count):	9,296
Total number of employees to be retained under the plan for each of the following categories (may include duplicated counts):	
Compensation is financed by a resource other than annual appropriations:	2,500
Necessary to perform activities expressly authorized by law:	1
Necessary to perform activities necessarily implied by law:	3
Necessary to the discharge of the President's constitutional duties and powers:	0
Necessary to protect life and property:	2,700

Brief summary of significant agency activities that will continue during a lapse:

Excepted Activity - Obligations may be incurred for personnel performing excepted activities as described in the Office of Management and Budget (OMB) Circular No. A-11, including activities necessary to protect life and property, activities expressly authorized by law, and activities necessarily implied by law. NPS activities in this category include:

- Law enforcement and emergency response;
- Border and coastal protection and surveillance;
- Fire suppression for active fires or monitoring areas currently under a fire watch, or staffing commensurate with Preparedness Level conditions;
- Protection of Federal lands, buildings, waterways, equipment, and other property within the National Park System, including research property;
- Activities essential to ensure continued public health and safety, including safe use of food and drugs and safe use of hazardous materials, drinking water, and sewage treatment operation;
- Activities that ensure production of power and maintenance of the power distribution system;
- Activities related to United States Park Police annuity benefits transfer (necessarily implied by law, 54 U.S.C. 103101(d));
- Activities related to facilitation of First Amendment activities including permitting and monitoring (necessarily implied by law, U.S. Constitution, Amendment I); and
- Activities necessary to oversee or support excepted or exempted activities, including budget, finance, procurement, communications, human resources, and information technology services.

Exempted Activity - Personnel performing activities that may be funded from available sources of funds may be authorized to carry out these functions, subject to the continued availability of funds. Such available sources of funds include permanent appropriations, unobligated balances brought forward in a no-year and multi-year appropriation, mandatory appropriations, allocations from other accounts, and some reimbursables. Some functions that begin as exempted may transition to excepted or furloughed status, and vice versa.

Depending on funds availability, exempted activities may also include those typically funded by a lapsed appropriation that are necessary to oversee or support exempted activities, including budget and finance, procurement, communications, human resources, and information technology services. Further description of exempt programs is found below.

Non-Lapsing/Exempt Funding

Recreation Fee Permanent Appropriation (FLREA)

FLREA may only be used to provide basic visitor services in a manner that maintains restrooms
and sanitation, trash collection, road maintenance, campground operations, law enforcement and
emergency operations, and staffing entrance gates as necessary to provide critical safety
information and excepted activities where appropriate at parks with accessible park areas as
described above.

Miscellaneous Trust Funds (Donations)

- At the superintendent's discretion and with approval of the Director, parks may enter into
 arrangements with State, local, or Tribal governments, cooperating associations, and/or other
 third parties, including concessioners and commercial use authorization holders, for donations to
 fund the full operation of an individual park unit or for specified services. This includes donation
 of funds for NPS personnel and donation of in-kind services for the third party to conduct the
 work.
- The NPS will not reimburse third parties (through payments, refunds, franchise fee relief, or any

other consideration) who provide donations for such services. If NPS staff will be conducting the work using funds from a third party, funds must be transferred and deposited before the NPS may continue or resume providing services.

• The NPS will refund remaining funds should the lapse end in fewer days than the number of days for which the third party provided funds.

Inter/Intra-Agency Agreements

For reimbursable work supported by a signed inter/intra-agency agreement, work may continue only if the ordering agency has funds available during the lapse, and the work is funded exclusively by the ordering agency.

Other Exempt Funding

For all other exempt (non-lapsing) funding, the Associate Director with oversight for programs may submit a spend plan to the Director for review and approval to continue activities. For DOI Wildland Fire Management, NPS will also follow DOI-wide guidance.

Brief summary of significant agency activities that will cease during a lapse:

Special events or permitted special use activities that do not meet the above criteria listed in the shutdown plan are not allowed. In addition, the NPS will issue no new permits during a lapse in appropriations.

During the lapse, NPS will not collect or access previously collected cost recovery fees associated with special events. If, over the course of the lapse, NPS expenditures or obligations beyond the excepted level or FLREA level become necessary to support commercial, concession, or partner operations, the park superintendent must require a suspension in those operations. Park superintendents may not bring on additional staff in excess of numbers approved to support excepted or FLREA-funded activities in order to provide for commercial, concession, or partner operations. Other activities that would otherwise be supported by furloughed employees will cease.

Shutdown activities that will not be completed within one-half day:

Some employees' orderly shutdown activities may exceed four (4) hours (for example, a contracting officer issuing several hundred stop-work orders). It is difficult to anticipate/specify the additional hours and number of employees required to complete these shutdown activities occurring beyond the four-hour window.

There are no changes to the plan outlined under a long-term shutdown.

Actions to Resume Orderly Operations

Communications

DOI will notify furloughed employees that it is permissible to check emails periodically (e.g., twice a day) with Shutdown Update in the subject line. This can provide valuable information to staff, such as whether an employee is being called back as exempt or excepted status; information on benefits and pay; when the shutdown may end; time period of furlough being extended; etc.

Flexibilities Available to Supervisors

If an employee has an issue returning to work—for instance, due to leave planned in advance—DOI encourages supervisors to allow employees to use normal leave, such as accrued annual leave, compensatory time, credit hours, etc. Employees should coordinate this approval with the supervisor when notified of the return to work.

Resuming Normal Operations

Furloughed employees are expected to monitor public broadcasts and the Internet, including but not limited to DOI.gov, for information and public notices relevant to any appropriation or continuing resolution for DOI passed by Congress and signed by the President. They will be expected to return to regular duty on the next workday immediately after the end of the lapse in appropriations.

Additional Information

The NPS workforce varies throughout the year, and this is particularly the case for the level of temporary seasonal employees. The estimates included in the tables above reflect positions impacted during low season. Ranges of impacted positions:

- Total number of agency employees expected to be on board before implementation of the plan: 14,500-15,500 depending on season. The lower numbers are a reflection of February through mid-May seasonal shifts.
- Necessary to protect life and property: 2,500 3,100 depending on season.

Some positions identified in the tables will be on-call instead of full-time. Functions that begin as excepted may transition to exempted or furloughed, and vice versa, as conditions change over the course of the lapse in appropriations.